Evaluation of FAO’s Contribution to the Republic of Uganda

Why an evaluation of FAO’s work in Uganda?

FAO and Uganda have been cooperating since 1959. Collaboration has increased with the FAO Representation opening in Kampala in 1981, providing support over the years to national policy and programme formulation, agricultural and rural development projects, animal health surveillance and disease control, and emergency and rehabilitation assistance. More recently, emphasis has been placed on resilience building in the face of climate change, and on helping the country cope with the influx of refugees from neighbouring states.

At the national level, FAO’s main delivery mechanism is the Country Programming Framework (CPF), an agreement between the Government and FAO defining where the Organization should focus its support over a period of two to four years. Jointly developed with the Government of Uganda and other partners, the CPF for Uganda covers the period from 2015 to 2019 and focuses on improving agricultural productivity, increasing access to agricultural knowledge and information, and strengthening resilience.

The FAO Office of Evaluation (OED), through its Country Programme Evaluation (CPE) series, reviews the contribution made by FAO to the achievement of agreed CPF objectives, as well as FAO’s strategic relevance to the needs and priorities of each country. A CPE will be undertaken in Uganda in 2018, as a way to take stock of the results achieved so far and contribute to the formulation of the next CPF in 2019.

The evaluation is deemed particularly timely given the current efforts of the Country Office to better strategize its response to the refugee crisis.

The Uganda CPE will be coordinated with a lighter CPF review, to be conducted by the Country Office as its contribution to a UNDAF review scheduled for mid-2018. The CPF review will be conducted before the CPE, and is expected to feed into it.

What will be covered?

The evaluation will cover the totality of FAO’s cooperation with the Republic of Uganda through the Country Programming Framework 2015-2019, including the relevance of its programmes in relation to

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**Tentative evaluation calendar**

**Preparation phase:**
June–August 2018
- Desk Review
- Inception mission, including preliminary data collection and establishment of a consultative group
- Drafting of terms of reference

**Assessment phase:**
September–October 2018
- In-depth studies
- Main data collection mission
- Preliminary debriefing

**Report writing and dissemination:**
November 2018–January 2019
- Draft report
- Finalization of the report and management response
- Stakeholder workshop
- Report dissemination

national needs and challenges; contributions made by FAO to national priorities in the areas of rural and agricultural development and capacity building; and the strategic position of FAO in the country in terms of its comparative advantages, partnerships and synergies with other development actors.

**What will be the process and who will be involved?**

The evaluation will be launched in June 2018 and will be led and managed by OED. It will be conducted in three different stages: i) preparatory phase (June-August 2018); ii) assessment phase (September-October 2018); and iii) report writing and dissemination (November 2018-January 2019).

The evaluation will engage all relevant stakeholders including government officials, FAO staff and representatives of bilateral and multilateral development partners, non-governmental organizations, civil society organizations, communities and other partners. It will be conducted by a team combining OED staff and external consultants on specific subject matters.

A National Consultative Group will be set up to serve as an advisory panel to the evaluation, with members coming from the Government of Uganda, resource partners and sister UN agencies.

During the preparatory phase, OED will meet with key stakeholders and undertake exhaustive desk reviews. This will include synthesizing the findings of previous evaluations and reports related to the FAO Programme in Uganda, including the results from the CPF review being commissioned by the Country Office.

During the assessment phase, the evaluation team will interview FAO staff and partners (including governments, resource partners, civil society and other agencies) involved in projects and activities in Uganda, and will conduct in-depth studies to capture the results achieved at community level. Preliminary findings from the evaluation will be discussed with the FAO Country Office as well as with the National Consultative Group at the end of the assessment phase. The team will then draft its report and present its findings, conclusions and recommendations through a formal stakeholder workshop to be organized towards the end of 2018 in Kampala. The management response to the evaluation will also be presented and discussed during the final stakeholder workshop.

The FAO Office of Evaluation (OED) will ensure wide dissemination of the report.