



Food and Agriculture
Organization of the
United Nations



OFFICE OF EVALUATION

Project evaluation series

Final Evaluation of the Project “Building a Global Agenda of Action in Support of Sustainable Livestock Sector Development”

MANAGEMENT RESPONSE

December 2018

PROJECT EVALUATION SERIES

**Final evaluation of the project
“Building a global agenda of action in
support of sustainable livestock sector
development”**

GCP/GLO/360/MUL

MANAGEMENT RESPONSE

**FOOD AND AGRICULTURE ORGANIZATION OF THE UNITED NATIONS
OFFICE OF EVALUATION
December 2018**

FAO. 2018. *Final evaluation of the project "Building a global agenda of action in support of sustainable livestock sector development". Management Response*. Rome. pp.8 (www.fao.org/evaluation). Licence: CC BY-NC-SA 3.0 IGO

The designations employed and the presentation of material in this information product do not imply the expression of any opinion whatsoever on the part of the Food and Agriculture Organization of the United Nations (FAO) concerning the legal or development status of any country, territory, city or area or of its authorities, or concerning the delimitation of its frontiers or boundaries. The mention of specific companies or products of manufacturers, whether or not these have been patented, does not imply that these have been endorsed or recommended by FAO in preference to others of a similar nature that are not mentioned.

The views expressed in this information product are those of the author(s) and do not necessarily reflect the views or policies of FAO.

© FAO, 2018



Some rights reserved. This work is made available under the Creative Commons Attribution-NonCommercial-ShareAlike 3.0 IGO licence (CC BY-NC-SA 3.0 IGO; <https://creativecommons.org/licenses/by-nc-sa/3.0/igo>).

Under the terms of this licence, this work may be copied, redistributed and adapted for non-commercial purposes, provided that the work is appropriately cited. In any use of this work, there should be no suggestion that FAO endorses any specific organization, products or services. The use of the FAO logo is not permitted. If the work is adapted, then it must be licensed under the same or equivalent Creative Commons license. If a translation of this work is created, it must include the following disclaimer along with the required citation: "This translation was not created by the Food and Agriculture Organization of the United Nations (FAO). FAO is not responsible for the content or accuracy of this translation. The original Language edition shall be the authoritative edition."

Any mediation relating to disputes arising under the licence shall be conducted in accordance with the Arbitration Rules of the United Nations Commission on International Trade Law (UNCITRAL) as at present in force.

Third-party materials. Users wishing to reuse material from this work that is attributed to a third party, such as tables, figures or images, are responsible for determining whether permission is needed for that reuse and for obtaining permission from the copyright holder. The risk of claims resulting from infringement of any third-party-owned component in the work rests solely with the user.

Sales, rights and licensing. FAO information products are available on the FAO website (www.fao.org/publications) and can be purchased through publications-sales@fao.org. Requests for commercial use should be submitted via: www.fao.org/contact-us/licence-request. Queries regarding rights and licensing should be submitted to: copyright@fao.org.

Cover photo credits: ©ILRI

Overall response to the evaluation

1. The GASL programme management at FAO welcomes the first evaluation on the Global Agenda for Sustainable by the Office of Evaluation (OED) of the Food and Agriculture Organization of the United Nations (FAO).
2. The evaluation report is instrumental as it feeds into the formulation of GASL's Action Plan 2019 – 2021, aiming at consolidation and further development. The evaluation was also done in time for the 26th session of FAO's Committee on Agriculture, in October 2018, which is the body that initially recommended FAO to establish GASL, and to which GASL management reports.
3. The evaluation is a comprehensive review of GASL's work since its establishment in 2011, its main achievements and lessons for the future. GASL Management agrees with most of the recommendations of the evaluation, and recognizes the need for further efforts by FAO, donors and stakeholder members to achieve GASL's mission of building consensus around sustainable livestock and contributing to policy and practice change.

Management response matrix¹

| Evaluation recommendation (a) | Management response (b) Accepted, partially accepted or rejected | Management plan | | | |
|--|--|--|--------------------------|----------------|---------------------------------------|
| | | Actions to be taken, and/or comments about partial acceptance or rejection (c) | Responsible unit (d) | Timeframe (e) | Further funding required (Y or N) (f) |
| Recommendation 1 (To FAO – AGA Management and Partnership Division): FAO should draw lessons from GASL and other Multi Stakeholder Partnerships and provide guidance on their functioning, to enable them to achieve concrete result. | Accepted | AGAD to request DPS a workshop on lessons learnt from all MSPs in FAO | DPS | During 2019 | Y |
| | | AGAD and DPS to explore the production of guidelines for FAO-hosted MSP initiatives | DPS | During 2019 | Y |
| | | Internal AGA planning meeting to draw lessons learnt from AGA-hosted partnerships: AMR, Feed Safety, LEAP and GASL | AGAD | Jan-March 2019 | N |
| Recommendation 2 (To GASL and FAO): GASL should prioritize the establishment of monitoring, evaluation and learning mechanism to collect lessons and results from members and facilitate reporting to current and potential donors. | Accepted | A study to develop a proposal on the best way to implement this recommendation has been included in the 2019-2021 GASL Action Plan and will be subject to funding availability | GASL Secretariat and AGA | During 2019 | Y (included in GASL budget for 2019) |
| | | | AGAD | During 2019 | |
| Recommendation 3 (To GASL and FAO): in its Action Plan 2019-2021 GASL would benefit from developing a shared and explicit theory of change of how it intends to contribute to policy and practice change. This should also | Accepted | Partially implemented already through the logical framework approach used in the GASL Action Plan. It will be further considered through a study to develop a proposal on the best | GASL Secretariat and AGA | During 2019 | Y (included in GASL budget for 2019) |

¹ Each column is cross-referenced to the bullet letters above.

Final evaluation of the project GCP/GLO/360/MUL – Management Response

| | | | | | |
|--|--------------------|---|---|-----------|---|
| include further development of the links to regional and country levels. | | way to implement this recommendation included in the 2019-2021 GASL Action Plan and will be subject to funding availability. | | | |
| Recommendation 4 (To GASL and FAO): GASL should strengthen its efforts to incorporate e gender perspective given its crucial importance in sustainable livestock production. This can be done for instance by actively promoting a gender analysis in the policies and practices discussed in GASL or by disseminating FAO technical training material on gender in the livestock sector. | Accepted | Gender will be included as a cross cutting issue in GASL activities and a dedicated session will be scheduled during the first 2019 Guiding Group meeting as an initial step to explore what gender means in the very diverse livestock production systems and the different cultural contexts. There will also be a call for interest in forming a dedicated group of gender focal points in the Action Networks and Clusters. | GASL Secretariat and FAO Gender Focal Point for AGA | 2019-2021 | Y |
| Recommendation 5 (To GASL): Broadening the donor base will be critical for GASL's future, and additional communication and outreach efforts should be pursued to ensure its activities continue. Leveraging funds from its members has been effective and should be further expanded. Furthermore, GASL should consider organizing donors' presence in a different form, by possibly eliminating the donor cluster and distributing the donor organizations among the other clusters. | Partially accepted | A strategy to keep broadening the donor base is included in the 2019-2021 GASL Action Plan. There is no consensus in FAO AGA nor the GASL Guiding Group to dismantling the Donor Cluster in the next three years since synergies and consensus in support might be diluted. | GASL Guiding Group Implementation by Secretariat | 2019-2021 | N |

