Programme for the implementation of a Regional Fisheries Strategy for the Eastern and Southern Africa and Indian Ocean Region
REPORT OF THE FIRST STEERING COMMITTEE MEETING OF THE SmartFish PROGRAMME

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REPORT OF THE FIRST STEERING COMMITTEE MEETING OF THE SMARTFISH PROGRAMME: IMPLEMENTATION OF A REGIONAL FISHERIES STRATEGY FOR THE EASTERN-SOUTHERN AFRICA AND INDIAN OCEAN REGION

FLIC EN FLAC, MAURITIUS, JUNE 17TH, 2011
SUMMARY

The first meeting of Steering Committee of the SmartFish Programme took place in Flic en Flac, Mauritius, on 15th and 16th June, 2011 at the invitation of the Indian Ocean Commission. The meeting was attended by representatives from partner regional economic commissions (COMESA, EAC, IGAD, IOC); partner regional fisheries organizations and projects; and the European Union Delegation in Mauritius. The objective of the meeting was to review progress and achievements to date as well as the implementation strategy and programme of activities to be undertaken in the short and medium term. The meeting took place right after the Inception Meeting organized by the SmartFish Programme on 15-16 June 2011. The report of the meeting is presented below, together with conclusions and recommendations as well as annexes that provide an overview of the Programme itself and the implementation framework relevant to each of the main five results to be achieved.

Opening of the Meeting

1. The First Steering Committee Meeting of the Programme for the Implementation of a Regional Fisheries Strategy in the Eastern-Southern and Indian Ocean Region (SmartFish Programme) was held at the Pearle Beach Hotel, Flic en Flac, Mauritius on June 17th 2011 at the kind invitation of the Indian Ocean Commission (IOC).

2. The Meeting was attended by representatives from: the Common Market for Eastern and Southern Africa (COMESA), the Inter-Governmental Authority on Development (IGAD), the Indian Ocean Commission (IOC), the Inter-Regional Coordinating Committee (IRCC), the Delegation of the European union to Mauritius (DEU), the Delegation of the European Union to Kenya (for Somalia), the Food and Agriculture Organization of the UN (FAO), the Indian Ocean Tuna Commission (IOTC), the South West Indian Ocean Fisheries Commission (SWIOFC); the Lake Tanganyika Authority (LTA), the Lake Victoria Fisheries Organization (LVFO) as well as the Technical Assistance Team (TAT) of the Programme. Representatives from the Agulhas Somali Current Large Marine Ecosystem (ASCLME) project, the ACP FISH II Project, as well as AGROTEC SpA and NFDS (representing the consortium in charge of the Technical Assistance) also attended the meeting as observers. The list of participants is given in Appendix C.

3. The Officer in Charge of the Programme for the Indian Ocean Commission, Mr. Harijhons Razaka, officially opened the meeting.

4. He briefly recalled the thrust of the Inception Meeting (IM) of the project, held in the two previous days on 15th and 16th June, 2011 and pointed to the fact that this meeting provided all Steering Committee (SC) members with an opportunity to familiarize themselves and discuss all aspects of this new Programme with Programme focal points and other parties involved in this Programme.
Mr Razaka called upon Mr Raj Mohabeer, Deputy Authorizing Officer of the Programme to chair the SC Meeting. The Chair recalled the role of the Indian Ocean Commission as well as other partners in the implementation of this Programme. He also explained briefly the role and functions of the Steering Committee. In introducing the proposed agenda, the Chair noted that the conclusions and recommendations from the Inception Meeting (IM) as presented to the SC will be reorganized into a new format for the preparation of the final document. The Chair also updated the SC on a separate meeting that was held on June 16th on the issue of providing specific assistance to Somalia under the Programme.

Adoption of the Agenda and Arrangements for the Meeting

5. The agenda for the SC Meeting (Appendix B) was adopted. The Chair recalled that documentation had been prepared for each agenda item (Appendix D) and that additional documentation had been provided to the meeting, namely the Financial Agreement and inception report of the Programme and the Draft Project Proposal prepared by FAO for Result 1 and 5.

Agenda Item 1: Objectives and Results of the Programme

6. The Chair recalled that the overall objective of the programme is to contribute to an increased level of social, economic and environmental development and deeper regional integration in the ESA-IO region through the sustainable exploitation of fisheries resources. He also recalled that the expected results and outcome of the programme falls into five categories: fisheries management (R1); fisheries governance (R2); monitoring, control and surveillance (R3); regional fish trade (R4) and food security (R5). The SC agreed that the emphasis put on these 5 components is relevant and conducive to the achievement of the overall objective of the Programme.

Agenda Items 2-7: Achievements By Results And Strategy For Implementation

7. The Meeting reviews this agenda item based on a presentation made by the Technical Assistance Team (TAT) and FAO of the documentation provided in Appendix D; further taking into account the outcome of the Inception Meeting. The SC took note and commented on the conclusions and recommendations of the Inception Meeting.

8. The SC endorsed the overall conclusion expressed by the IM regarding its appreciation and agreement with the overall framework presented for the implementation of the Programme, as well as the coherence and complementarities of the approach taken for all 5 results. Implementation was reviewed for Results 2-4 and Results 1 & 5 given that implementation modalities would be different for both groups of results.
RESULT 2

9. The SC endorsed the conclusions and recommendations of the IM as described below:
   - The IM agreed with the framework (outputs) presented;
   - The IM stressed the need for the Programme to collaborate closely with the countries concerned as well as with related RFMO’s and regional projects, in the elaboration of activities to be undertaken for each output under this result;
   - The IM emphasized the need for the Programme to emphasize national governance issues of regional significance
   - The IM suggested that the possibility of extending result 2 to inland fisheries be explored.

10. The SC further suggested that the selection of activities be based on needs, commitments and the sharing of experience. The SC recommended that the Programme provides support to the countries concerned in fulfilling their obligations to RFBOs and to IOTC in particular. It was suggested that this could involve capacity building as well as the facilitation of consultation on issues of common interest. The SC also discussed the IM suggestion that result 2 be extended to inland fisheries. While this could be explored, taking into account the budgetary constraints, the EU emphasized that extending the coverage of the result to inland fisheries would require a rider to the Financing Agreement.

RESULT 3

11. The SC endorsed the conclusions and recommendations of the IM as described below:
   - The IM suggested that a regional strategy on MCS was required; that methods to determine cost effectiveness of MCS be elaborated to assist managers; that MCS interventions, where poverty and food security drive IUU fishing be investigated; that the importance of trade monitoring of IUU fishing in the region be considered; that general coordination with other regional initiatives be effective; and, that consistency with the Regional MCS Coordination Centre concept be assured.

12. The SC noted the need for continued cooperation with IOTC in the area of MCS. The EU also expects Mozambique, although not a financially eligible beneficiary country of this programme, to participate through other MSC related projects. The SC agreed that Mozambique and SA are important parties in the process and that they will be invited to participate as focal points.

RESULT 4

13. The SC endorsed the conclusions and recommendations of the IM, as described below:
   - The IM noted the importance of looking into value-addition opportunities and value-chain analysis.
   - The IM specifically recommended cohesion with the “simplified trade regime” and “green pass” activities in COMESA
- The IM noted that eco-labelling was an important issue that should be addressed within the framework.
- The IM also suggested that work be undertaken with regards to the issue of informal trade.

_How could the trade result area contribute to a better understanding of the illegal components of this informal trade and help improve the situation?

- The IM stressed that overlaps in other projects are potentially many and to ensure that this is taken into account during the planning of activities.
- Concern was expressed about the relatively small budget allocation made in the PE to support this result area.

14. The SC suggested that in developing market information systems, as mentioned in the IM, the issue of sustainability in the design and operation of potential systems and the use of modern technologies be considered. The SC noted that experience in systems for market information in COMESA and IGAD seems to be working and sustainable and that this experience should be shared with the programme. Mention was also made of the fact that existing laboratories (e.g. in COMESA) could participate in activities undertaken under this result.

RESULT 5

15. The SC noted the following recommendations made by IM:

- The IM suggested that experience be shared across the region on best and successful practices that have already been undertaken in the region;
- It was noted by the IM that capacity building and sensitization of fishers and processors with regards to post harvest losses in the value chain;
- The IM also stressed a need to focus on concrete actions in the area of post harvest loss reduction where assessments have already be conducted;
- It was noted that post harvest losses reduction (including discards and by-catch) in the food chain should be conducted in relation to market analysis.

RESULTS 1 AND 5

16. The SC endorsed the overall approach and the outputs for Result 1 and 5 as presented as well as the above recommendations that emerged from the IM.

17. The SC recommended that the Programme should detail further synergies and complementarities between expected outputs of all 5 results (e.g. between management and governance, management and food security, food security and trade, food security and MCS).

18. The SC further recommended that activities related to aquaculture in results 1 & 5, particularly in Lakes, should take into account potential interactions between aquaculture and fisheries to ensure sustainability of both sectors. The EU also underlines that fisheries and aquaculture in this Programme, contrary to others, should be looked at from an economic and
livelihood point of view. The importance of social and economic analysis and approaches to support the overall objective of regional integration was stressed.

19. The SC noted, in relation to Result 1, the IM recommendation to make the most of synergies and to share experiences on issues of regional relevance to ensure that the region moves towards regional integration, in particular:
- Lessons learnt and recommendations that follow from activities related to management and development tools of regional relevance should be shared; and
- There are opportunities to share experiences gained on different Lakes that should be highlighted and taken into account when implementing any activities.

### Focal Point Responsibilities

20. The SC reviewed the role and responsibilities of the Focal Points (FP) - and of related responsibilities of the Programme - and took note of the following recommendations made by the IM in this respect:
- FP should play a major role in the Programme;
- FP’s should be from all countries and partners;
- FPs must receive all suitable documents to support their work and these should be provided by the Programme;
- Workshops to sensitize FPs to the role are suggested;
- All FP’s should have an alternate;
- Synergies between existing FP’s in other programmes in the same country should be accounted for;
- The programme and FPs should keep the regional EUD’s informed of activities as they occur;
- Visibility tools for FP should be made available;
- The IM suggested that focal points be a technical person related to the objective of the programme;
- The IM suggested that the FPs organize national support groups for the programme, in relation to its main result areas;
- National FPs from RFBs should coordinate;
- IM also stressed the need for national FPs to be appropriately supported by the programme in the undertaking of their responsibilities.

21. The SC suggested that the Programme should account for these comments in further specifying the responsibilities of the FPs and the support to be provided to them by the Programme. The SC recommended that the FPs be informed as soon as possible of these developments, and that experiences gained from related projects on this matter be taken into consideration. To avoid confusion internally, the SC suggested that communication to FP be copied to their supervisors and other institutions, as relevant.
Agenda Item 8: Programme Structure

22. The Programme structure was described by the Chair based on a diagram (see appendix D). A number of points were noted by the SC regarding amendments to be made to this diagram to better reflect the intended structure of the programme as described in the Financial Agreement. The SC recommended that a revised version should be prepared to be used for information / communication purposes.

Agenda Item 9: Activities Under Pe-0

23. The TAT Team Leader (TL) gave an overview to the SC of the status of the PE-0 in terms of activities undertaken and ongoing at this time. As described in Appendix D, activities related to PMU Offices and recruitment of office staff - set up of offices and general equipment procurement was reported. The recruitment of local staff is in process and is expected to be available at the same time as the premises become available in approximately one month.

24. The EU pointed to the urgency of initiating requests for direct Grant draft contracts, in view of the time required to approve such derogation.

Agenda Item 10: Activities Under Pe-1

25. The Team Leader reported on progress with drawing up PE-1 which is moving forward. Activities related to result areas have commenced mainly in the area of result based assessments and training needs assessments. If the identification of activities to be undertaken under PE-1 has started, the TL noted that there were potential scheduling issues related to the receipt of the results of PE-0 (various assessments) and their use for the fully fledged preparation of activities under PE-1. The TAT inform the SC that it is fully aware of this constraint and it is taking steps to ensure that it will not result in any delays.

26. The SC noted that the timing of the future SC meetings fit well with the publication of reports from the TAT – such as the Inception Report for this first SC meeting and then future 6 monthly reports for future SC meetings. Nevertheless the SC noted that sharing of information on PE-1 activities with SC members will be done either in the context of a Steering Committee meeting or through the circulation of workplans and related documentation for comments by SC members.

27. In relation to the timely preparation of PE-1 and related Programme implementation, the EU requested IOC to speed up the process of adapting the foreseen rider to the Financial Agreement related to specific commitments inter alia to grants.
Agenda Item 11: Ste Mobilization

28. A review of the list of STEs being mobilized to date was given by the Team Leader based on documentation given in Appendix D. The SC supported the need for utilization of more regional experts and for ensuring more gender balance under STE procurement, and recommended that steps be taken to address this issue without delaying the process. The SC recommended that a database be established to that effect, using FPs, other projects, and the website of the Programme. Advance sharing of TORs to speed up the process was also recommended. The EU suggested that the Programme review other examples on the setting up of a database of experts.

Agenda Item 12: Programme Administration and Finance

29. IOC presented this agenda item and reported that recruitment is underway for various staff positions within the PMU. Offices for the Programme have been rented and renovations have commenced for target scheduled inhabitation by mid-July. IOC reported that it is presently covering the accounting component prior to recruitment of the project accountant. IOC is setting up an internal audit department at this time. The IOC procurement section has been set up since last July. Various procedures manuals are being finalized for the Programme as well.

30. IOC presented 2 tables as included in Appendix D – the 1st table was the summary budget from the Financial Agreement and the 2nd table was the updated budget for the Programme. The SC commented that the Programme needs to recognize that there are now de facto 5 results areas – rather than 4 results areas in the reporting structures as originally stated in the financial convention. This follows from the separation of former Result 4 (as it appears in the Financial Agreement) in two separate Results: trade and food security.

31. The SC commented that for tracking purposes items should be in more detail in future reports. The SC addressed the issue of possible support (financial) for focal points with regards to accounting controls. The SC recommended that IOC and EUD further discuss this issue and agree on modalities prior to the finalization of PE-1.

32. The SC was informed by the TL that the TAT is responsible for the monitoring of all results, including the results to be implemented with the assistance of FAO. A monitoring framework has not been prepared yet, as the agreement with FAO has not yet been concluded. However, STE will be mobilized shortly to prepare a formal M & E structure to be put in place for the Programme.

Agenda Item 13: Programme Implementation in Somalia

33. This agenda item was introduced by the Chair based on documentation provided to the meeting and discussion held with relevant IM participants on the 17th of June.
34. Given the complexities for implementation of the Programme in Somalia, it was agreed that the Working Group on Fisheries for Somalia (WG) will be approached through the EU office in Nairobi. For support the WG will identify and will make recommendations on priority actions and the best modalities for Programme IRFS implementation in Somalia.

**Agenda Item 14: Programme Visibility**

35. The TAT made reference to an ongoing effort by the Programme to develop a Information & Communication strategy, including the development of a website, and the production of various IC material, such as posters, flyers as well as training and awareness-building documentation.

36. IOC presented the Programme ideas for branding and the logo idea << SMARTFISH >> with a suggested tagline such as Regional integration for sustainable development. The idea stems from the objective to get away from difficult acronyms that are difficult to translate in various languages and would be more appropriate to hit a wider demographic. The SC discussed issues related to the taglines and how to identify the region as ESA-IO. IOC explained that the intention would be to change the tagline for various interventions and programme activities. The EU emphasized the need for correct visibility, including for meetings and this was noted. SC adopted the SMARTFISH concept logo approach.

**Agenda Item 15: Venue Of The Next SC Meeting**

37. The SC agreed that IOC will liaise with COMESA, as Chair of the IRCC, on the venue and date of the next SC meeting. IOC will circulate the documentation related to the next meeting at least 2 weeks before.

**Agenda Item 16: Adoption Of Summary Conclusions And Recommendations And Close Of The Meeting**

38. The SC adopted the summary of conclusions and recommendations as presented in Appendix A.

39. The first Steering Committee meeting of the Programme was close by Mr. Raj Mohabeer who, on behalf of the IOC Secretary general, Mr. Callixte d’Offay thanked all members of the Committee and participants for their contribution.
APPENDIX A: Summary Of Main Conclusions And Recommendations

Text adopted by the first meeting of the Steering Committee of the IRFS Programme (SmartFish) in Flic en Flac, Mauritius on June 17th, 2011

Agenda Item 1:

The SC recalled the objectives and main result of the Programme

Agenda Item 2 – 7

The SC took note and commented on the conclusions and recommendations of the Inception Meeting (IM).

The SC endorsed the overall conclusion expressed by the IM regarding its appreciation and agreement with the overall framework presented for the implementation of the Programme, as well as the coherence and complementarities of the approach taken for all 5 results.

RESULT 2

The SC endorsed the conclusions and recommendations of the IM as described below:

- The IM agreed with the framework presented;
- The IM stressed the need for the Programme to collaborate closely with the countries concerned as well as with related RFMO’s and regional projects, in the elaboration of activities to be undertaken under this result;
- The IM emphasized the need for the Programme to emphasize national governance issues of regional significance
- The IM suggested that the possibility of extending result 2 to inland fisheries be explored.

The SC further suggested that the selection of activities be based on needs, commitments and the sharing of experience. The SC recommended that the Programme provides support to the countries concerned in fulfilling their obligations to RFBs and to IOTC in particular. It was suggested that this could involve capacity building as well as the facilitation of consultation on issues of common interest.

The EU emphasized that extending the coverage of the result to inland fisheries would require a rider to the Financing Agreement.
RESULT 3

The SC endorsed the conclusions and recommendations of the IM as described below:

- The IM agreed with the framework presented;
- The IM suggested that a regional strategy on MCS was required; that methods to determine cost effectiveness of MCS be elaborated to assist managers; that MCS interventions, where poverty and food security drive IUU fishing are investigated; that the importance of trade monitoring of IUU fishing in the region be considered; that general coordination with other regional initiatives be effective; and, that consistency with the Regional MCS Coordination Centre concept be assured.

The SC further noted the need for continued cooperation with IOTC in the area of MCS. EU expects that Mozambique, although not a financially eligible beneficiary country of this Programme, could participate through other MSC related projects. The SC noted that Mozambique and SA are important parties in the process and that they will be invited to participate as focal points.

RESULT 4

The SC endorsed the conclusions and recommendations of the IM, as described below:

- The IM noted the importance of looking into value-addition opportunities and value-chain analysis.
- The IM specifically recommended cohesion with the “simplified trade regime” and “the green pass” activities in COMESA.
- The IM noted that eco-labelling was an important issue that should be addressed within the framework.
- The IM also suggested that work be undertaken with regards to the issue of informal trade.

How could the trade result area contribute to a better understanding of the illegal components of this informal trade and help improve the situation?

- The IM stressed that overlaps in other projects are potentially many and to ensure that this is taken into account during the planning of activities.
- Concern was expressed about the relatively small budget allocation in the PE money to this result area.

The SC noted that market information system that was mentioned in the IM should consider the issue of sustainability in the design and operation of potential systems and the use of modern technologies were suggested.

The SC noted that experience in systems for market information in COMESA and IGAD seems to be working and sustainable and that this experience should be shared with the Programme. The SC noted that existing laboratories (e.g. in COMESA) could participate in activities of the result.
RESULTS 1 AND 5

The Steering Committee endorsed the overall approach and the outputs for Result 1 and 5 as was presented with the following recommendations that emerged from the IM:

Recommendations common to Result 1 and 5

- The Programme should detail further synergies and complementarities between expected outputs of all 5 results (e.g. between management and governance, management and food security, food security and trade, food security and MCS, etc.)
- Activities related to aquaculture in results 1 & 5, particularly in Lakes, should take into account potential interactions between aquaculture and fisheries to ensure sustainability of both sectors.

The EU underlines also that fisheries and aquaculture in this Programme, contrary to other should be looked at from an economic and livelihood point of view. The importance of social and economic analysis and approaches to support the overall objective of regional integration was stressed.

Recommendations for Result 1

- The IM recommended to make the most of synergies and to share experiences on issues of regional relevance to ensure that the region moves towards regional integration, in particular:
  - Lessons learnt and recommendations that follow from activities related to management and development tools of regional relevance should be shared.
  - There are opportunities to share experiences from different Lakes that should be highlighted and taken into account when implementing any activities

Recommendations for Result 5

Three main recommendations were endorsed for Result 5:

- The IM suggested that experience be shared across the region on best and successful practices that have already been undertaken in the region;
- It was noted by the IM that capacity building and sensitization of fishers and processors with regards to post harvest losses in the value chain;
- The IM also stressed a need to focus on concrete actions in the area of post harvest loss reduction where assessments have already be conducted.

It was noted that post harvest losses reduction (including discards and by-catch) in the food chain should be conducted in relation to market analysis.
Focal Point Responsibilities

The SC gave a summary of the other items at the IM meeting, which were the roles and responsibilities of the Focal Points (FP). The following are the recommendations that were raised in the IM:

Responsibilities of the Focal Points and related responsibilities of the Programme

- FP to play a major role in the Programme
- FP’s to be from all countries and partners
- FPs must receive all suitable documents to support their work and these should be provided by the Programme.
- Workshops to sensitize FPs to the role are suggested
- All FP’s should have an alternate;
- Synergies between existing FP’s in other programmes in the same country should be accounted for
- The Programme and FPs should keep the regional EUD’s informed of activities as they occur
- Visibility tools for FP should be made available.
- IM suggested that focal points be a technical person related to the objective of the Programme
- The IM suggested that the FPs organize national support groups for the programme, in relation to its main result areas
- National FPs from RFBs should coordinate
- IM also stressed the need for national FPs to be appropriately supported by the Programme in the undertaking of their responsibilities

The SC suggested that the Programme should account for these comments in further specifying the responsibilities of the FPs and the support to be provided to them by the Programme. The SC recommended that the FPs be informed as soon as possible of these developments.

SC recommended that experiences gained from related projects on this matter be taken into consideration. To avoid confusion internally, the SC suggested that communication to FP be copied to their supervisors and other concerned institutions as relevant.

Agenda Item 8: Project Structure

The project structure was described on the basis of a diagram. A number of points were noted by the SC regarding amendments to be made to this diagram to better reflect the intended structure of the programme as described in the Financial Agreement.

The SC recommended that a revised version should be prepared to be used for information / communication purposes.
Agenda Item 9: Activities under PE-0

The TAT Team Leader (TL) gave an overview to the SC of the status of the PE-0 in terms of activities undertaken and ongoing at this time. Activities related to PMU Offices and recruitment of office staff - set up of offices and general equipment procurement was reported, the recruitment of local staff is in process and is expected to be available at the same time as the premises become available in approx. 1 month.

The EU pointed to the urgency of initiating requests for direct Grant draft contracts, in view of the time required to approve such derogation.

Agenda Item 10: Activities under PE-1

The TL reported on progress with drawing up PE-1 which is moving forward. Activities related to result areas have commenced mainly in the area of result based assessments and training needs assessments. The TL noted that there were potential scheduling issues related to the receipt of the results of PE-0 (various assessments) and their use for the preparation of activities under PE-1. The TAT is fully aware of this constraint and is taking steps to ensure that it will not result in any delays.

The SC noted that the timing of the future SC meetings fit well with the publication of reports from the TAT – such as the Inception Report for this first SC meeting and then future 6 monthly reports for future SC meetings. Nevertheless the SC noted that sharing of information on PE-1 activities with SC members will be done either in the context of a steering committee meeting or through circulation of workplans, etc. for comments.

The EU requested IOC to speed up the process of adapting the foreseen rider to the Financial Agreement related to specific commitments inter alia to grants.

Agenda Item 11: STE Mobilization

A review of the list of STEs being mobilized to date was given by the TL. The SC supported the need for utilization of more regional and gender balanced experts under STE procurement, and recommended that steps be taken to address this issue without delaying the process.

The SC recommended that a database be established to that effect, using FPs, other projects, and the website of the Programme. Advance sharing of TORs to speed up the process is also recommended. EU suggested that the Programme review other examples on the setting up of a database of experts.
Agenda Item 12: Programme Administration and Finance

IOC presented this agenda item and reported that recruitment is underway for various staff positions within the PMU. Offices have been rented and renovations have commenced for target scheduled inhabitation by mid-July. IOC is presently covering the accounting component prior to recruitment of the project accountant. IOC is setting up an internal audit department at this time. The IOC procurement section has been set up since last July. Various procedures manuals are being finalised for the Programme as well. IOC presented 2 tables – the 1st table was the summary budget from the Financial Agreement and the 2nd table was the updated budget for the Programme.

The SC commented that the programme needs to recognize that there are 5 results areas – rather than 4 results areas in the reporting structures as originally stated in the financial convention. The SC commented that for tracking purposes items should be in more detail in future reports.

The SC addressed the issue of possible support (financial) for focal points with regards to accounting controls. The SC recommended that IOC and EUD further discuss this issue and agree on modalities prior to the finalization of PE-1.

The SC was informed by the TL that the TAT is responsible for the monitoring of all results. A monitoring framework has not been prepared yet, as the agreement with FAO has not been concluded. However, STE will be mobilized shortly to prepare a formal M & E structure to be put in place for the Programme.

Agenda Item 13: IRFS Implementation in Somalia

Given the complexities for implementation of IRFS in Somalia, it was agreed that the Working Group on Fisheries for Somalia (WG) be approached through the EU office in Nairobi. For support the WG will identify and will make recommendations on priority actions and the best modalities for IRFS implementation in Somalia.

Agenda Item 14: Programme Visibility

IOC presented the Programme ideas for branding and the logo idea << SMARTFISH Regional integration for sustainable development >>. The idea stems from the objective to get away from difficult acronyms that are difficult to translate in various languages and hit a wider demographic. SC discussed issues related to the taglines and how to identify the region as ESA-IO. IOC discussed that the intention would be to change the tagline for various interventions and programme activities.

The EU emphasized the need for correct visibility, including for meetings and this was noted.

The SC adopted the SMARTFISH concept logo approach.
Agenda Item 15: Venue of next meeting

IOC will circulate the documentation related to the next meeting at least 2 weeks before. IOC will liaise with COMESA, as Chair of the IRCC, on the venue / date of the next SC meeting.
APPENDIX B: IRFS Programme (SmartFish)
1st Steering Committee Meeting

AGENDA

IRFS PROGRAMME (SmartFish)
1st STEERING COMMITTEE MEETING
Hotel Pearl Beach, Flic en Flac, Mauritius
June 17th, 2011

Wednesday 17th June

08.30 – 09.00  Registration
09.00 – 09.05  Welcoming remarks
09.05 – 09.15  Adoption of the agenda
09.15 – 09.30  Item 1. IRFS objectives and results
09.30 – 10.00  Item 2. Key conclusions and recommendations from the 1st Focal Points Inception Meeting
10.00 – 10.15  Coffee/Tea break
10.15 – 10.45  Item 3: Strategy and Programme for implementation - Result 2
10.45 – 11.15  Item 4: Strategy and Programme for implementation - Result 3
11.15 – 11.45  Item 5: Strategy and Programme for implementation - Result 4
11.45 – 12.15  Item 6: Strategy and Programme for implementation - Result 1
12.15 – 12.45  Item 7: Strategy and Programme for implementation - Result 5
12.45 – 13.30  Lunch
13.30 – 14.00  Item 8: IRFS Implementation Structure

14.00 – 14.15  Item 9: Activities under Start-Up PE


14.45 – 15.00  Item 11: STE mobilisation

15.00 – 15.30  Item 12: Programme administration and Finance

15.30 – 16.00  Item 13: Specific IRFS component on Somalia actions

16.00 – 16.15  Coffee/Tea break

16.15 – 17.15  Item 14: IRFS visibility actions

17.15 – 17.30  Item 15: Next meeting, venue and date

17.30 - 18.00  Item 16: Summary of conclusions and recommendations and close of the meeting
## APPENDIX C: List of Participants

**IRFS PROGRAMME (SmartFish)**  
**1st STEERING COMMITTEE MEETING**  
Hotel Pearl Beach, Flic en Flac, Mauritius  
June 17th, 2011

<table>
<thead>
<tr>
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<table>
<thead>
<tr>
<th>Names</th>
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<tr>
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APPENDIX D: Annotated Agenda Supporting Documentation

Agenda Items

Item 1: IRFS objectives and results

The overall objective of the programme is to contribute to an increased level of social, economic and environmental development and deeper regional integration in the ESA-IO region through the sustainable exploitation of fisheries resources. The ultimate beneficiaries of the Programme will be the fishermen, coastal communities and wider populations of the ACP States of the ESA-IO region covered by the 10th EDF Regional Indicative Programme. It is furthermore expected that diverse stakeholder groups will draw specific direct and indirect benefits from the IRFS program. The expected results and outcome of the programme falls into the following five categories: fisheries management (R1); fisheries governance (R2); monitoring, control and surveillance (R3); regional fish trade (R4) and food security (R5). It is believed that the emphasis put on these 5 components is relevant and conducive to the achievement of the overall objective of the Programme.

Item 2: Key conclusions & recommendations from the 1st Focal Points meeting

The key conclusions & recommendations from the 1st Focal Points meeting were made available to the SC meeting.

Items 3-7: Strategy & Programme

To facilitate the work of the SC a resume of the strategy and programme is presented below for each result.

RESULT 1: AN ACTION PLAN IS PREPARED FOR FISHERIES AND AQUACULTURE DEVELOPMENT AND MANAGEMENT IN THE ESA-IO IS DEVELOPED

METHODOLOGY

The logical framework format for Result 1 and 5 is harmonized with the one for Results 2 to 4 developed by the TAT Team in order to reach more coherence and visibility through the overall results of the Programme. Moreover, to give real substance to the Paris principles of ownership, harmonization and alignment, proposed outputs are based on requests already expressed by countries through their RECs, RBs and RFBs.

Fishery is a key economic sector that contributes significantly to economies in the ESA-IO region. The potential contribution of fisheries in the ESA-IO region is, however, much higher than is currently realized. Achieving better contribution of fisheries to economic growth and MDG objectives requires regional approach and collaboration between countries and regional organizations because many issues and challenges are or shared or very similar, because many fishing stocks or water bod-
ies are shared between two or more countries, because individually countries does not necessarily have capacities to develop, implement, conduct certain instruments, tools or programmes.

On top of general regional activities, the Result 1 of the Programme targets institutional set-up/geographical areas of regional interest, namely:

- Shared water bodies with RFBs;
- Shared water bodies without RFBs;
- Marine fisheries;
- River basin.

On top of an overarching module that will ensure that replicable and useful lessons learnt from all Results are shared and that recommendations for the region can be drawn, one core management plans and approaches and two cross-cutting modules to support the core modules.

**PROJECT APPROACH & RESULTS**

Three main modules have been prepared to provide structure to our approach to Result 1, these are:

*Overarching module*

Module 1M1: Enhance regional and national fisheries and aquaculture strategies and policies in the region

*Core modules*

Module 1M2: Foster use and implementation of fisheries management approaches and tools in line with the Code of Conduct for responsible fisheries

*Cross cutting modules to support the Core module*

Module 1M3: Improve knowledge and information in support of fisheries management processes Module 1M4: Strengthen institutional legal and regulatory framework in support of management processes
Module 1: Enhance regional and national fisheries and aquaculture strategies and policies in the region

OUTPUTS

- Programme Action Plan support the enhancement of regional and national strategies
- Building the foundation for a Transboundary Strategic Action Programme on an eco-system approach to fisheries management in the Nile Basin
- Sustainable Regional Aquaculture Strategies Fostered

Module 2: Foster use and implementation of fisheries management tools and approaches in line with the Code of Conduct for Responsible Fisheries

OUTPUTS

- Management processes supported and plans initiated in marine fisheries
- Lake Tanganyika Framework Fisheries Management Plan supported by involving fishing communities into the proper use of the lake’s living and non-living resources
- Joint-management process of Lake Kariba reinforced

Module 3: Improve knowledge and information in support to fisheries management processes

OUTPUTS

- Long term human capacity building and applied research strengthened in the region in support of fisheries and aquaculture management
- Enhance use of and access to available information in support of management process in the SWIOCF region
- Sensitization tools and knowledge improved targeting Lake communities as well as regional and national authorities for enhanced Lake Tanganyika Framework Fisheries Management Plan and implementation
- Information improved to support the management process in the Lake Kariba

Module 4: Strengthen institutional, legal and regulatory framework in support to management processes

OUTPUTS

- Human and institutional capacity enhanced to support the development of selected marine fisheries management plans
- Harmonization of fisheries policies and regulations of the Lake Tanganyika riparian countries of Burundi, democratic republic of Congo, Tanzania and Zambia supported
- Strengthening institutional and policy framework for transboundary sustainable management processes in the Lake Kariba.
RESULT 5: A REGIONAL FOOD SECURITY STRATEGY IS PRODUCED TO ENSURE ACCESS OF FISH AND FISHERIES PRODUCTS TO DOMESTIC, REGIONAL AND EXPORT MARKETS

METHODOLOGY

Fish and fish products are an important contributor to food security. They contribute to food security in three main ways: through consumption, generation of employment and income, and trade. Fisheries provide livelihood and economic benefits for those engaged in the activities related to the harvesting, processing and trading of fish. It is estimated that between 15 and 20 percent of all animal proteins come from aquatic animals. Fish is highly nutritious and serves as a valuable supplement in diets lacking essential vitamins and minerals. However we notice that:

- Role of fish and fish products in achieving food security and nutrition is often not adequately recognized;
- Only few National Plan for Food Security (NPFS) consider the current contribution of fisheries and aquaculture to the economy and national food security;
- Lack of strong relationships between consideration given to fisheries and aquaculture in NPFS and the size or importance of the fisheries and aquaculture sector (in terms of consumption, export, import, employment and income);
- Many NPFS do not assess the state of fisheries and aquaculture resources, or do not outline action plans for their management.

Sustainable resource management underpins the sustainable contribution of fish and fish products to food security and nutrition. A precondition for the sustainable contribution of fish and fish products to food security and nutrition is the use sustainable of resources. Inadequate management and governance at the national, regional and international level contribute to the overexploitation of fish stocks. Substantial progress in the management of sustainable fisheries remains a necessary condition for an enhanced contribution of fish to global food security and nutrition (Link with Result 1, 2, 3 and 4).

The implication of these considerations for the project is that the Result 5:

- will support better integration of fisheries and aquaculture in national and regional food security strategies (through module 5M1);
- Needs to take into consideration achievements from the 4 other Results to develop action plans to support better integration of fisheries and aquaculture in national and regional food security strategies (through module 5M1);
- will address aspects of contribution to food security not directly related to management, governance, MCS and trade, namely: improve fish supply through post harvest loss reduction, promote diversification of fish production and improve resilience and livelihood via case studies/small projects (effect on employment/income), integrate relevant achievement/lessons learnt from relevant Results via the module 5M1.
PROJECT APPROACH & RESULTS

Three main modules have been prepared to provide structure to our approach to Result 5, these are:

- Module 1: Enhance action plan for fish and fish products food and nutrition security
- Module 2: Improving regional supply of fish and fish products through post-harvest loss reduction
- Module 3: Increase resilience and livelihoods diversification in fishing and fish farming communities

Module 1: Enhance action plan for fish and fish products food security and nutrition

OUTPUTS

- Integration of fisheries and aquaculture in food security and nutrition strategies and plans assessed and promoted at regional level
- Integration of fisheries and aquaculture in food security and nutrition strategies and plans assessed and promoted at national level

Module 2: Improving regional supply of fish and fish products through post-harvest loss reduction

OUTPUTS

- Capacity development in post harvest losses assessment methodologies expanded in the region
- Post-harvest loss profiles in a number of countries established
- Post harvest losses reduced in the food chain based on assessment results

Module 3: Increase resilience and livelihoods diversification in fishing and fish farming communities

OUTPUTS

- Sustainable aquaculture development promoted
- Support livelihoods diversification and resilience in fishing coastal communities
RESULT 2: A GOVERNANCE FRAMEWORK FOR SUSTAINABLE MARINE FISHERIES MANAGEMENT AND DEVELOPMENT IS INITIATED

METHODOLOGY

Governance is about laws, regulations and institutions, and about the way these are used by stakeholders to produce outcomes in relation to objectives.

Improvements in governance are generally promoted in relation to key principles of good governance. It is widely agreed that these include at least the following principles:

- Transparency.
- Participation.
- Accountability.
- Efficiency.
- Coherence.
- Adaptability and reactivity.
- Proportionality and subsidiarity

The program will promote these principles of good governance for the management of marine fisheries through a range of activities to be undertaken at national and regional level, after ample consultations with beneficiary countries, and the RECs and RFBs concerned. These will include supporting improvements in areas, such as:

- Compliance with regional and international instruments and agreements;
- Approaches to action-oriented fisheries management planning
- Approaches to cost effectiveness in fisheries management
- The effectiveness of stakeholder participation
- Fisheries information and reporting at regional level
- Governance performance monitoring systems
- Regional coordination
- Public Awareness

PROJECT APPROACH

Three main modules have been prepared to provide structure to our approach to Result 2, these are:

- Module 1: Governance Framework Assessments and Planning
- Module 2: Implementation of Program Action Plan on good governance for fisheries management (organized around 6 main topics; inclusive of related training)
- Module 3: Supporting activities
OUTPUTS

Module 1: Governance Framework Assessments and Planning

- Assessment completed of national and regional governance and compliance services, especially in relation to participate effectively in regional fisheries management initiatives and to comply with binding agreements
- Review of fisheries laws and regulations completed, with a view to reduce compliance costs and improving effectiveness

Module 2: Implementation of an Action Plan on good governance for fisheries management

- Compliance with regional and international instruments/agreements enhanced
- Accountability of governments and stakeholders and cost-effectiveness promoted for fisheries management
- Stakeholders participation in decision making for management promoted
- Environmental and fisheries management concerns addressed jointly
- Fishing statistics and fisheries reporting improved
- Framework for fisheries management planning enhanced

Module 3: Supporting activities

- Regional governance performance review system promoted
- A sustainable coordination mechanism set-up at the IOC for fisheries

RESULT 3: AN EFFECTIVE MCS FOR TRANSBOUNDARY FISHERIES RESOURCES IN THE ESA-IO REGION IS DEVELOPED

METHODOLOGY

The development and implementation of MCS has recently advanced considerably a number of countries in the ESA-IO region. Despite most countries having implemented MCS for domestic fisheries, there is a wide diversity in terms of scale, capacity and regional impact. Support from the EU, SADC and others have strengthened the MCS capacity in several counties, including at the regional level. Unfortunately, these programmes have fallen short in fully sharing regional resources and implementing a truly regional MCS programme.

The desired “end state” of the Implementation of the Regional Fisheries Strategy (IRFS) is a bold expectation that will require nothing less than the fully integrated and harmonized regional MCS system. This envisioned MCS system will address IUU fishing in a comprehensive manner by: (i) implementing a harmonized system of fisheries data collection and dissemination on a national and regional level for transboundary stocks, especially where it concerns the collection of fisheries data
to be submitted to RFMOs; (ii) developing a system of data sharing on a regional level of relevant MCS data that can be used by a Regional MCS Data and Operational Centre (RMDOC); (iii) enhancing human resources in the region to a dedicated fully trained, professional fisheries inspectorate, including investigating cooperative management strategies; and (iv) developing a national and regional response to IUU fishing - inter alia, through joint patrols operations at sea.

There are currently several projects on parallel path to the IRFS. Some of these include the Regional Component 6 of the SWIOFP project, which is also geared towards regionalisation of MCS activities, as indeed is the South West Indian Ocean Fisheries Commission (SWIOFC). Similarly, the ACPFISH II project share many objectives of the IRFS, and will assist countries in the region with implementation of their national plans of action (NPOAs) and updating their framework legislation. In addition, the IOC has through the “Plan Regional Surveillance des Pêches dans le Sud-Ouest de l’Océan Indien” contributed to joint patrol in the region. This highly effective operational mechanism will serve as an inspiration for similar activities in the IRFS Result 3.

PROJECT APPROACH & RESULTS

Five main modules have been prepared to provide structure to our approach to Result 3, these are:

Module 1: National Capacity Building
Module 2: Regional Coordination
Module 3: Strengthening Regional MCS Tools to combat IUU fishing
Module 4: Joint Patrols Activities
Module 5: Awareness Building

Module 1: National Capacity Building

OUTPUTS

- Participating countries develop and update their legal and regulatory framework to be effective in undertaking MCS activities
- Participating countries improve their work force skills to implement effective MCS of their transboundary resources, centrally planned MCS operations and their RFMO obligations

Module 2: Regional Coordination

OUTPUTS

- Coordination with other related MCS programs and activities in the IOC and IOTC region is established
- Coordination with the other related regional MCS programs inter alia the SADC Secretariat, Mozambique and South Africa is established.
Module 3: Strengthening Regional MCS Tools to combat IUU fishing

OUTPUTS

- The regional component of the MCS activities of the ESA-IO region is strengthened
- Systems for the collections and management of MCS related fisheries data, including timely reporting of data to RFMOs are strengthened
- Capabilities in pooling and sharing operational MCS information on a bilateral basis (all potentially relevant data types including VMS) is strengthened

Module 4: Joint Patrols Activities

OUTPUTS

- Grant are awarded to the eligible government bodies undertaking MCS
- ESA-IO Countries conduct joint patrols and provide evaluation of their outcomes

Module 5: Awareness Building

OUTPUTS

- Awareness of the importance of MCS in the ESA-IO region is increased.

RESULT 4: A REGIONAL TRADE STRATEGY IS PRODUCED TO ENSURE ACCESS OF FISH AND FISHERIES PRODUCTS TO DOMESTIC, REGIONAL AND EXPORT MARKETS

METHODOLOGY

The strategy for result area 4 recognizes that regional integration of fish trade has been neglected due to traditional emphasis on markets from key trading blocks, such as the EU and others. With growth in populations and continued improvements in income, markets for fish regionally provide a realistic strategic option for development.

The implementation of this result area will undertake various assessments, to understand base data for appropriate regional interventions. For instance, a supply and demand assessment is just starting together with a critical assessment of trade activities. This will provide data on trade trends, positives and negatives, and potentials. Other assessments will be undertaken with a view to supporting the modular / output structure that follows.

The TOR for the result area focuses on 3 key areas (reflected in the Modules) that essentially consider the establishment of trade strategies by the countries, look at supply and production that can enhanced and also gives particular attention to the key issue of fish quality & hygiene to provide improvements and harmonization across the region.
PROJECT APPROACH AND RESULTS

- Module 1: Development of trade strategies at national and regional levels
- Module 2: Implement strategic improvements in production & supply of fish
- Module 3: Implement improvements pertaining to quality & hygiene aspects of trade

Module 1: Development of trade strategies at national and regional levels

OUTPUTS

- ESA-IO trade readiness requirements are outlined, developed and implemented for inclusion in national strategies
- Fisheries trade strategies prepared to maintain and improve access to export markets for fisheries

Module 2: Implement strategic improvements in production & supply of fish

OUTPUTS

- Identify and assess strategic marketing infrastructure in the sector: concrete actions to enhance performance are supported
- Production and supply of fish and fisheries products improved,
- Initiatives to enhance competitive positioning for sustainable trade are supported
- Implement & promote market diversification opportunities

Module 3: Implement improvements pertaining to Quality & Hygiene aspects of trade

OUTPUTS

- National capacities to ensure quality and hygiene conditions for export of fish and fisheries products strengthened

Item 8: IRFS Implementation Structure

A diagram was presented that outlined the various relationships inside the implementation structure of the IRFS programme.

Item 9: Programme Estimate 0

The start-up programme estimate covers expenditure relating to the start-up activities, including; the preparation of the project’s first operational programme estimate; as well as the initiation of preparatory activities for the implementation of selected activities under result 2, 3, and 4.

- The total PE-0 amount is EUR 856,500 and is scheduled over the period April 19th 2011 to 19th Oct 2011.
- PE-1 and PE-2 will follow, with PE-1 covering the next 12 months after PE-0
The expected activities under PE-0 are as follows:

A. The PMU office is functional and operational.
B. The PMU Staff to be recruited under the PE are in place.
C. The first PE, (PE1) is approved by the steering committee, the RAO and the EU Delegation to Mauritius
D. Selected activities are initiated in relation to results 2, 3 and 4.

More detail is provided below.

Activities relating to the PMU Office

- Conclusion of the lease agreement / design relating to the space planning of the PMU office
- Preparation of technical specifications and tender documents relating to the installation or the acquisition of the following:
  - Network cabling, Telephone installation, Electrical installation, Painting, Decoration, Minor works, miscellaneous
  - IT equipment, Mobile phones
  - Furniture, Air conditioners, 1 Vehicle

Activities relating to the recruitment of the PMU Staff

- Preparation of terms of reference / recruitment procedures (publication of the call for applications, evaluation of applications, signature of contracts, mobilization of staff).

Activities relating to the drawing up and approval of the first programme estimate

- Preparation of a general work plan for the implementation period of the project and a specific work plan for the first 18 months
- Drawing up of the first programme estimate
- Organisation of the Inception meeting (attended by all beneficiary countries and relevant regional organizations) and of the first steering committee meeting
- Finalisation and approval of the first programme estimate.

Activities relating to initial planning and start-up implementation of results

Initial technical activities for the 3 main results (results 2, 3 and 4) to be achieved under the programme are planned. Activities of a more generic nature will include: the preparation of the inception report, meeting with key institutions and stakeholders to ensure their commitment and participation; the conduct of a general training needs assessments; as well as the development of an M&E for the programme. Assistance will also be provided for the setting up of a Delegated Cooperation arrangement for the implementation of result 1 and 4b (now result 5)

STE will be mobilized to conduct a general training needs assessment in close collaboration with relevant regional organizations. STE will also be mobilized to develop an M&E for the programme. This work will take place in two phases, with phase two addressing the monitoring and evaluation of the work to be undertaken under the Delegated Cooperation arrangement.
**Activities relating to initial planning and start-up implementation of result 2**

Activities under Result 2 will include initial consultations with specialized regional and national institutions. This will be done through missions to be undertaken by the TAT, the mobilisation of STE expertise and well as the organization of workshops/meetings in connection with the following sub-results as specified in the Terms of Reference for Result 2:

1) The initiation of a West Indian Ocean fisheries governance process;
2) The assessment of national and regional regulatory and governance capacities and framework for transboundary marine fisheries resources institutions; and
3) The assessment of national and regional institution capacities for ensuring sustainability of transboundary marine fisheries resources.

These two assessments will be carried out concurrently. A technical workshop will also be organized with relevant regional organizations to ensure their contribution to the overall assessment process.

**Activities relating to initial planning and start-up implementation of result 3**

1) Development and strengthening of critical national capacity in the ESA-IO region;
2) Planning of regular joint patrols, including the existing IOC MCS Project;
3) Assessment of legislation and legal frameworks, including NPOAs.

There is a real demand for an accurate assessment of the situation in the regional and in-county regarding their MCS capacity and training requirements.

The activities for the start up of the project will thus focus on:
- Initiating training needs assessment
- Allocation of direct grants to de facto government bodies
- Analyses of critical national capacity to ensure effective MCS
- Analyses of data harmonization challenges

It is envisaged that after completing such assessments for a cluster of countries within regional economic groupings, workshops will be undertaken to harmonize and build consensus on training needs among stakeholders.

The process for the allocation of the funds concerning joint patrols for control and surveillance which “will be implemented through direct award of Grants to the respective governmental bodies in charge of (maritime, fishery and related bodies) surveillance. These grants will be awarded to governmental bodies which have a monopoly of de jure and de facto for such activities” (Agreement No RSO/FED/2009/02 I-330). This process will be undertaken by the PMU, the IOC and the EU delegation.

The preparatory phase for regional and national workshops will be undertaken to develop and/or strengthen critical national capacity in all countries of the ESA region to allow for effective MCS, as well as the inception workshops to perform regular joint controls. STE will be mobilized to undertake the studies necessary to determine challenges to critical national capacity and the workshops to plan regular joint patrols, in consultation with the existing IOC MCS project.
Fisheries data lies at the heart of any successful development and management strategy. Without reliable data it is simply not possible to plan and derive optimal benefits. Although many fisheries data collection systems are in place in the region, a broader regional data sharing initiative presents a great opportunity for deepening regional cooperation and sharing of resources in collective fisheries management. The preparatory phase of this deliverable will be initiated through the mobilization of STE. Activities relating to initial planning and start-up implementation of result 4

Various planning and assessments will commence to provide base data, training needs in connection with various sub-results as specified in the Terms of Reference for component 4:

1) Initiate training needs assessments
2) Marketing and Trade Assessments
3) Economic assessments of existing ongoing marketing systems in relevant countries
4) Assessments of market distribution systems (filière / value-chain – selected countries)
5) Associated workshops utilizing information from these studies to define further interventions (support / training, etc.)
6) Regional Diversification Study for Artisanal Fishery – planned for the first year, to commence during this period
7) Supporting Eco-labelling and Certification – the emphasis of this activity has changed since the preparation of PE-0 to provide a broader based approach to supporting “sustainable competitive positioning” (eco-labelling specifically was considered too broad to be regionally applicable)
8) Associated meetings and workshops during / following these activities
9) National capacities to ensure quality + hygiene conditions for export – initial assessments to assess capacity and facilities for quality and hygiene control to be undertaken

**Agenda item 9: Programme Estimate 1**

A detailed work-plan with key project milestones is provided in Annex 3 of the Inception Report provided together with dates for delivery of various outcomes.

**Agenda Item 10: STE Mobilisation**

The TAT has been actively preparing recruitment packages for STEs during the start up period of Programme Estimate-0 (PE-0). During these first weeks the TAT has established procedures and protocols for recruiting STEs and has tested the mobilization procedures that will ensure future efficiency of hiring / mobilization throughout future periods of the programme.

STE Recruitment involves the preparation of a detailed Terms of Reference (TOR) by the TAT, which are then approved by the RAO before being sent to Agrotec Spa for the identification of appropriate experts. A selection of 3 CVs are presented and assessed by the TAT before a recommendation for the appropriate expert is made. This is then approved by the RAO before mobilization can occur. The recruitment package (TORs / CVs and TAT recommended expert) is copied to the EU before mobilization occurs.
PE-0 is considered a start up and assessment period and STE recruitment has focused on hiring for the implementation of assessments in the various result areas of the programme. The following table provides an overview of the STE recruitment that is presently initiated, or in the pipeline.

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<tr>
<td>1</td>
<td>Eco-certification specialist</td>
<td>Pre-assessment of IOC tuna industry association for eco-certification for strategic market positioning</td>
</tr>
<tr>
<td>2</td>
<td>Market Analyst – 2 experts</td>
<td>Regional / Market Assessment / Supply and Demand Survey</td>
</tr>
<tr>
<td>3</td>
<td>Trade Analyst - 2 experts</td>
<td>Regional Trade Assessment / Analysis</td>
</tr>
<tr>
<td>4</td>
<td>Trade Specialist for Workshops</td>
<td>Regional trade strategy development workshops</td>
</tr>
<tr>
<td>5</td>
<td>Quality and Hygiene Specialist / Trainer</td>
<td>Develop training materials for various stakeholders / actors in for regional and national delivery.</td>
</tr>
<tr>
<td>6</td>
<td>Senior Water Process Engineer</td>
<td>Assessment / improvement of water usage for Indian Ocean Tuna marketers</td>
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<tr>
<td>7</td>
<td>Senior Energy Efficiency Expert</td>
<td>Assessment / improvement of energy usage for Indian Ocean Tuna marketers</td>
</tr>
<tr>
<td>8</td>
<td>Economist</td>
<td>Assessment of existing market infrastructure in selected countries – auction markets</td>
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<tr>
<td>9</td>
<td>Quality Specialist - Laboratories</td>
<td>Status review of regional testing laboratories and definition of training requirements</td>
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<tr>
<td>10</td>
<td>Aquaculture Biologist + Economist</td>
<td>Technical and Financial / Economic Feasibility analysis of AquaParks concept to define realistic investment for introduction to investors (public and private)</td>
</tr>
<tr>
<td>11</td>
<td>Fisheries Economist / Market Analyst</td>
<td>Assessments of selected fisheries distribution systems / value-chain (filière) to identify areas for improving regional trade –kapenta, dagaa, others being considered</td>
</tr>
<tr>
<td>12</td>
<td>Fisheries Law Specialist</td>
<td>Legal assessments to determine challenges in implementing effective MCS</td>
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<tr>
<td>13</td>
<td>MCS Expert</td>
<td>Capacity assessments to determine challenges in implementing effective MCS</td>
</tr>
<tr>
<td>14</td>
<td>MCS Expert</td>
<td>Training needs assessments to determine challenges in implementing effective MCS</td>
</tr>
<tr>
<td>15</td>
<td>MCS + Trade expert</td>
<td>IUU and MCS assessment in LTA area to determine effective assistance to authorities</td>
</tr>
<tr>
<td></td>
<td>Expertise</td>
<td>Objective</td>
</tr>
<tr>
<td>---</td>
<td>------------------------------------------</td>
<td>---------------------------------------------------------------------------</td>
</tr>
<tr>
<td>16</td>
<td>MCS &amp; Trade Expert</td>
<td>IUU and MCS assessment in Lake Kariba area to determine effective assistance to authorities</td>
</tr>
<tr>
<td>17</td>
<td>Senior + Junior Legal Expert</td>
<td>Assistance to IOTC with Implementing resolution on Compendium of IOTC measures</td>
</tr>
<tr>
<td>18</td>
<td>MCS Training Course development expert</td>
<td>MCS for fisheries officers and practitioners</td>
</tr>
<tr>
<td>19</td>
<td>MCS Training Course development expert</td>
<td>Port State measures for fisheries officers &amp; practitioners</td>
</tr>
<tr>
<td>20</td>
<td>MCS Training Course development expert</td>
<td>Investigation and prosecutions for fisheries officers and practitioners and prosecutors</td>
</tr>
<tr>
<td>21</td>
<td>MCS Training Course development expert</td>
<td>MCS for fisheries Managers and Officials</td>
</tr>
<tr>
<td>22</td>
<td>Fisheries Communication + Publication Specialists</td>
<td>Communication strategy and branding for IRFS</td>
</tr>
<tr>
<td>23</td>
<td>Fisheries Communication + Publication Specialists</td>
<td>Communication strategy and branding for MCS component of IFRS</td>
</tr>
<tr>
<td>24</td>
<td>Legal Expert</td>
<td>Assistance with Kenya Fisheries Law drafting</td>
</tr>
<tr>
<td>25</td>
<td>Technical assistance specialist - Junior</td>
<td>In-country assistance to Comoros to facilitate interventions</td>
</tr>
<tr>
<td>26</td>
<td>MCS &amp; Trade Expert</td>
<td>IUU and MCS assessment in LVFO area to determine effective assistance to authorities</td>
</tr>
<tr>
<td>27</td>
<td>MCS Information Specialist</td>
<td>Integrating regional MCS information and systems</td>
</tr>
<tr>
<td>28</td>
<td>Fisheries Information Specialist</td>
<td>Assessing fisheries information and systems for MCS</td>
</tr>
<tr>
<td>29</td>
<td>MCS Training Course development expert</td>
<td>Patrol boat operations and planning MCS for fisheries officers and practitioners</td>
</tr>
<tr>
<td>30</td>
<td>MCS risk assessment expert</td>
<td>Determination of risk assessment methodology for ESA-IO region</td>
</tr>
<tr>
<td>31</td>
<td>MCS Specialist and Trainer</td>
<td>Review of MCS Training Courses</td>
</tr>
<tr>
<td>32</td>
<td>Governance expert</td>
<td>Assessment of governance in Marine fisheries</td>
</tr>
<tr>
<td>33</td>
<td>Governance expert</td>
<td>Case studies of Kenya (assessment of governance)</td>
</tr>
</tbody>
</table>
Annotated Agenda Supporting Documentation

45 SmartFish Programme

Report SF/2011/2

34 Expertise Governance expert

Objective Case study of Comoros (assessment of governance)

35 Expertise Fisheries Statistician

Objective Programming of support to marine fisheries statistics

36 Expertise Junior information officer

Objective Organization of internal and external information/communication (web site) – contribution to implementing the IC strategy

37 Expertise Governance – institutional and research experts

Objective Preparation of a plan to revitalize fisheries research in Mauritius

Agenda item 12: Programme Administration & Finance

The project administration and finance will be carried out by the recruitment of an Administrative and financial assistant (AFA) which has already been launch at regional level. The person will be co-responsible with the project coordinator to handle all day-to-day administrative & financial aspects of the project.

The AFA is under the supervision of the Head of the Administrative and Financial section of the IOC Secretariat. The Project has already launch recruitment as follows:

- 1 MCS Specialist
- 1 Economist
- 1 ITC Expert
- 1 Assistant Administrative Officer
- 1 Assistant Accountant
- 2 Secretaries
- 1 Driver
- 1 Charwoman

The IOC rent a building near its Head Office and renovation is nearly completed and the project personnel are expected to shift to the new building by mid-July 2011.

The costs are financed under PE-O and so far we received an advance payment of 450,000 €. Major commitment to date is:

- Renovation cost: 6,800 €
- PABX telephone and cabling: 7,370 €
- Air conditioners: 3,025 €
- Alarm system: 1,950 €
- Office furniture: 9,550 €
- Other contracts: 2,500 €

Total approx. to date: 31,195 €
Accountancy is done actually by the IOC secretariat on SARA Software purchase by the project till the recruitment of the AFC. All invoices and justifications are verified by the control section of the IOC. Internal Audit unit is being set up and will be operational starting 1st July 2011. The IOC procurement unit will handle all major procurement activities of the project as per procurement rules and guidelines. Regular financial statement will be raised for proper financial monitoring the project expenditures.

PE-1 is in preparation and would be for duration of 1 year from October 2011.

The following tables summarize the overall budget amounts:

Table 3: Overall Project Budget

<table>
<thead>
<tr>
<th>Financing Convention</th>
<th>Budget amount</th>
<th>%</th>
<th>Implementation modalities</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
<td>Service Contacts</td>
</tr>
<tr>
<td>Activities for result 1</td>
<td>3,500,000</td>
<td>16.67%</td>
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</tr>
<tr>
<td>Activities for result 2</td>
<td>960,000</td>
<td>4.57%</td>
<td>350,000</td>
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<tr>
<td>Activities for result 3</td>
<td>4,225,000</td>
<td>20.12%</td>
<td></td>
</tr>
<tr>
<td>Activities for result 4</td>
<td>2,890,000</td>
<td>13.76%</td>
<td>2,500,000</td>
</tr>
<tr>
<td>Technical Assistant</td>
<td>4,732,000</td>
<td>22.53%</td>
<td></td>
</tr>
<tr>
<td>Equipment</td>
<td>300,000</td>
<td>1.43%</td>
<td></td>
</tr>
<tr>
<td>Operating Costs</td>
<td>2,049,500</td>
<td>9.76%</td>
<td></td>
</tr>
<tr>
<td>Communication/Visibility</td>
<td>500,000</td>
<td>2.38%</td>
<td></td>
</tr>
<tr>
<td>External Evaluation</td>
<td>120,000</td>
<td>0.57%</td>
<td>120,000</td>
</tr>
<tr>
<td>Audit</td>
<td>80,000</td>
<td>0.38%</td>
<td>80,000</td>
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<tr>
<td>Contingencies</td>
<td>1,643,500</td>
<td>7.83%</td>
<td>328,700</td>
</tr>
<tr>
<td>Total</td>
<td>21,000,000</td>
<td>100.00%</td>
<td>5,260,700</td>
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</tbody>
</table>

<table>
<thead>
<tr>
<th></th>
<th>%</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Service Contacts</td>
<td>25.05%</td>
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</tr>
<tr>
<td>Joint Management</td>
<td>30.53%</td>
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</tr>
<tr>
<td>Direct Award Grants</td>
<td>9.12%</td>
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<tr>
<td>PE</td>
<td>35.31%</td>
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</table>
Table 4: Overall Project Budget (Committed Amount to date)

<table>
<thead>
<tr>
<th>Financing Convention</th>
<th>Committed amount to date</th>
<th>Implementation modalities</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Budget amount</td>
<td>TA contract</td>
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<tr>
<td>Activities for result 1</td>
<td>3,500,000</td>
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<tr>
<td>Activities for result 2</td>
<td>960,000</td>
<td>110,000</td>
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<tr>
<td>Activities for result 3</td>
<td>4,225,000</td>
<td>150,000</td>
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<tr>
<td>Activities for result 4</td>
<td>2,890,000</td>
<td>100,000</td>
</tr>
<tr>
<td>Technical Assistant</td>
<td>4,732,000</td>
<td>4,022,950</td>
</tr>
<tr>
<td>Equipment</td>
<td>300,000</td>
<td>128,000</td>
</tr>
<tr>
<td>Operating Costs</td>
<td>2,049,500</td>
<td>268,000</td>
</tr>
<tr>
<td>Communication/Visibility</td>
<td>500,000</td>
<td>60,000</td>
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<tr>
<td>External Evaluation</td>
<td>120,000</td>
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</tr>
<tr>
<td>Audit</td>
<td>80,000</td>
<td></td>
</tr>
<tr>
<td>Contingencies</td>
<td>1,643,500</td>
<td>39,700</td>
</tr>
<tr>
<td>Total</td>
<td>21,000,000</td>
<td>4,022,950</td>
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</tbody>
</table>

Agenda item 13: Specific Component for Somalia

The following document was prepared by IOC as a basis for discussion by the SC on this topic.

IMPLEMENTATION OF THE REGIONAL FISHERIES STRATEGY (IRFS) – SOMALIA COMPONENT

The IOC, in cooperation with COMESA, EAC and IGAD, is currently leading the Implementation of a Regional Fisheries Strategy for the ESA-IO region (IRFS), with the aim of contributing to an increased level of social, economic and environmental development and deeper regional integration in the ESA-IO region through improved capacities for the sustainable exploitation of fisheries resources. The programme is financed by the European Union under the 10th European Development Fund, with a total financial contribution of Euro 21 million for the first of the two implementation phases. The IRFS Programme aims at achieving five main results relating to fisheries development and management; fisheries governance; monitoring, control and surveillance; fish trade and food security based on fisheries.

The IRFS provides for an opportunity for contributing to the above ESA-IO Regional Strategy against Piracy, the FAO initiative for fisheries for Somalia and the relating UN mandate. The IRFS can support in stock assessment, licensing of fishing activities, EEZ delimitation, capacity building, setting up of a MCS system, alternative livelihood activities relating to fisheries, trade assessments and market promotion, etc all of which are fully in line with the objective of the IRFS, which is expected to benefit the
whole of the ESA-IO region which includes Somalia. The implementation of activities can start with the IRFS and then a continuation of the activities envisaged within the next phase of this programme (to start in 2014).

The operational period of the IRFS has just started with this 1st meeting of the IRFS Steering Committee which was followed by one of the ESA-IO focal points. The time is precisely ripe for an agreement by all parties concerned for moving ahead into concrete actions for the benefit of Somalia within the IRFS and thus contributes to the objectives of the IRFS.

The IOC Secretariat have had exchanges on the above with the UNODC, the Somali Unit of FAO based in Nairobi, the Head of the UNPOS Counter Piracy Unit, Nairobi, the EU Office for Somalia in Kenya and the Regional Political Section (Horn of Africa), Nairobi, the UN CGPCS WG1 as well as with the IGAD secretariat and other ESA-IO regional Organisations. There were also discussions on the subject with several Somali personalities, among whom Mr. Muhyadin Ali Yusuf of the Anti Piracy Unit of the TFG.

The IOC Secretariat’s view is that there is merit in engaging a closer collaboration with the above-mentioned partners in the context of the implementation of IRFS. There are synergies and complementarities amongst the partners which can result in effective results. This is totally in line with the expressed spirit of the IRFS.

It is therefore proposed that IRFS Steering Committee discusses the points below and concludes on the way forward:

- The initiative of the IOC to take all necessary to provide equal opportunity for all beneficiary countries to participate in IRFS is welcome and there is a need for specific consideration for Somalia.
- The collaboration with all the above partners is needed and can indeed provide a real value addition.
- A specific component for Somalia within the IRFS with focus on stock assessment, licensing of fishing activities, EEZ delimitation, capacity building, setting up of a MCS system, alternative livelihood activities relating to fisheries, trade assessments and market promotion will be undertaken;
- There is a need to determine Priority actions;
- There is a need to setting-up of a specific IRFS Working Group for Somalia comprising of concerned Focal points of UNODC, Somali Unit of FAO based in Nairobi, the Head of the UNPOS Counter Piracy Unit, Nairobi, the EU Office for Somalia in Kenya and the Regional Political Section (Horn of Africa), Nairobi, the UN CGPCS WG1 as well as with the IGAD secretariat and other ESA-IO regional Organisation;
- The modalities for implementation are use of IRFS STE, TA and resources and implementation to be undertaken through FAO Office for Somalia?
Agenda item 14: IRFS Visibility Action

The Programme will strive to demonstrate the regional ownership of the programme, while remaining aligned to the EU requirements for visibility. Special attention will be given to actions suitable for awareness rising in civil society, keeping in mind the linguistic character of the region.

To achieve this, the programme will commission a communication strategy to ensure visibility, awareness and engagement with regional and national partners and other project players and to provide a framework for the various results of the project to link together in a coherent manner to achieve the objective.

The programme will determine, amongst others, how to communicate/transmit the overall objectives of the programme, determine the target audience and key message/s.

Included in the visibility component will be a determination on an appropriate mix of communication media, for example, advertising, print, public relations, online presence such as website, flicker, facebook, as well as press and media). Promotional items that transmit the message of the programme, such as caps, notebooks for schools and similar concepts will be investigated. Additionally, promotional items that have a practical application such as windbreakers with florescent patches for fishermen which can assist in a search and rescue situation will be developed. Other such branded items can for example include net-measuring gauges or instruments or small binoculars for fisheries officers or waterproof bags for patrol boats.

The programme will also look at appropriate programme branding for the IRFS – as the first step in implementing the programme communications strategy in line with the latest Communication and Visibility Manual for EU External Actions concerning acknowledgement of EU financing of the project.
LIST OF PUBLICATIONS – LISTE DES PUBLICATIONS

SmartFish Programme


La bonne gouvernance et de la gestion des pêches et de l’aquaculture permettent d’améliorer la contribution du secteur à la sécurité alimentaire, au développement social, à la croissance économique et au commerce régional ; ceci en assurant par ailleurs une protection renforcée des ressources halieutiques et de leurs écosystèmes.

La Commission de l’Océan Indien (COI) ainsi que la COMESA (Common Market for Eastern and Southern Africa), l’EAC (East African Community) et l’IGAD (Inter-Governmental Authority on Development) ont développé des stratégies à cette fin et se sont engagés à promouvoir la pêche et l’aquaculture responsable.

SmartFish supporte la mise en œuvre de ces stratégies régionales en mettant l’accent sur le renforcement des capacités et des interventions connexes visant à :

- mettre en place des mécanismes pour la gestion et le développement durable des pêches ;
- développer un cadre de gouvernance des pêches au niveau régional ;
- renforcer le suivi-contrôle-surveillance pour les pêcheries partagées ;
- développer des stratégies et supporter des initiatives propres à accroître le commerce régional du poisson ;
- contribuer à la sécurité alimentaire en particulier par la réduction des pertes après captures et la diversification de la production.

SmartFish est financé par l’Union Européenne dans le cadre du 10ème Fond Européen de Développement.

SmartFish est mis en œuvre par la COI en partenariat avec la COMESA, l’EAC et l’IGAD et en collaboration avec la SADC. Une collaboration étroite a également été développée avec les organisations régionales de pêche de la région. L’assistance technique est fournie par la FAO et le consortium Agrotec SpA.

By improving the governance and management of our fisheries and aquaculture development, we can also improve food security, social benefits, regional trade and increase economic growth, while also ensuring that we protect our fisheries resources and their ecosystems.

The Indian Ocean Commission (IOC), the Common Market for Eastern and Southern Africa (COMESA), the East African Community (EAC) and the Inter-Governmental Authority on Development (IGAD) have developed strategies to that effect and committed to regional approaches to the promotion of responsible fisheries and aquaculture.

SmartFish is supporting the implementation of these regional fisheries strategies, through capacity building and related interventions aimed specifically at:

- implementing sustainable regional fisheries management and development;
- initiating a governance framework for sustainable regional fisheries;
- developing effective monitoring, control and surveillance for transboundary fisheries resources;
- developing regional trade strategies and implementing regional trade initiatives;
- contributing to food security through the reduction of post harvest losses and diversification.

SmartFish is financed by the European Union under the 10th European Development Fund.

SmartFish is implemented by the IOC in partnership with the COMESA, EAC, and IGAD and in collaboration with SADC. An effective collaboration with all relevant regional fisheries organisations has also been established. Technical support is provided by Food and Agriculture Organization (FAO) and the Agrotec SpA consortium.

Contact :
Indian Ocean Commission-SmartFish Programme
Q4 Sir Guy Forget Avenue - P.O. Box 7, Quatres-Bornes, Mauritius
Tel (+230) 427 6502  Fax (+230) 425 7952