

Management response to the Evaluation of FAO's Contribution to the Arab Republic of Egypt 2012-2017

Management response matrix¹

Management response to the (Evaluation Title)					Date
Evaluation Recommendation (a)	Management response (b) Accepted, Partially Accepted or Rejected	Management plan			
		Actions to be taken, and/or comments about partial acceptance or rejection (c)	Responsible unit (d)	Timeframe (e)	Further funding required (Y or N) (f)
Insert title of section, if any					
Recommendation 1 In formulating future CPFs, FAO Egypt needs to ensure inclusive consultation process to engage all relevant government institutions, the private sector and civil society. The CPF design process should be accompanied by the development of sound resource mobilization strategy, focusing on key priority areas and strategic interventions based on lessons learned from the previous cycle.	Accepted	Inclusive consultation involving all stakeholders has been adopted when preparing CPF 2017-2022 The new CPF was linked to the Sustainable Agricultural Development Strategy 2030 (SADS 2030) with a focus on the following government priorities: 1) Improved agricultural productivity, 2) Raising the degree of food security in strategic food commodities, and 3) Sustainable use of natural agricultural resources as well as 4) National Strategy for Adaptation to Climate Change and Disaster Risk Reduction. It was as well linked to UNDAF and SDGs and FAO regional initiatives A resource mobilization target was prepared and will serve as a guiding tool for approaching potential donors	FAO programme	Completed	Y, when time comes to review CPF
Recommendation 2. FAO Egypt should apply an inclusive approach in responding to the Government of Egypt's requests related to the 1.5 Million Feddan, or REEF Programme, taking into account importance and future implications of this Programme in Egypt.	Accepted	Three TCP projects were formulated in responding to government requests related to the 1.5 million Feddans: (i) support sustainable water management and irrigation modernization for newly reclaimed areas; (ii) Investment Forum and capacity building for the promotion of agricultural investment in Egypt and (iii) Updating the Sustainable Agricultural Development Strategy 2030 and preparing a Medium-term Plan of Action	FAO programme	Should be completed by 30/06/2020 (NTE of the third project)	Y (TCPs are considered as seed projects, and will be used for fund raising to cover those topics)
Recommendation 3. The FAO Country Office needs to strengthen its results-based management	Accepted	Communication officers and M&E officers are over signing the whole program rather than individual projects. As well, Project managers are covering more	FAOR	Ongoing process – however	Y (provided that projects

¹ Each column is cross-referenced to the bullet letters above.

capacities and practices to enhance Programme design, monitoring and reporting and effective use of lessons learned. Similarly, the Country Office needs to improve the visibility of the Programme during the formulation and implementation phases.		than one project whenever possible. ECTAD Operations is as well assisting the Country office in operating the Programme		actions indicated are completed	allow this arrangement)
Recommendation 4. FAO needs to build capacity among technical staff on the integration of social development and gender mainstreaming issues.	Accepted	Gender and social development workshop was carried-out as well all staff were requested to undertake eLearning courses on you@fao, this is to ensure that gender dimension is reflected in all interventions as well as in projects that are going to be formulated. From another hand a gender focal point and alternate focal point were nominated to ensure that, gender aspect is continuously reflected across the country program interventions and that all gender updates are communicated to all staff at all times.	FAOR	Completed	N

Recommendation 2. FAO Egypt should apply an inclusive approach in responding to the Government of Egypt's requests related to the 1.5 Million Feddan, or REEF Programme, taking into account importance and future implications of this Programme in Egypt.

193 Suggested actions:

- Establishment of a working group composed of members from all the Strategic Programme teams to ensure inclusiveness and strategic positioning of the FAO response.

Recommendation 3. The FAO Country Office needs to strengthen its results-based management capacities and practices to enhance Programme design, monitoring and reporting and effective use of lessons learned. Similarly, the Country Office needs to improve the visibility of the Programme during the formulation and implementation phases.

194 Suggested actions:

- expand the scope of the work of staff recruited through individual projects to oversee related functions in the Programme as a whole. The current Communication Officer in ECTAD unit is one example to oversee the communication function of the Programme;
- hire a Monitoring and Evaluation Officer to set-up a system that would capitalize on past experiences and generate lessons learned for enhancing the formulation and design of

Future interventions;

- secure necessary support from relevant headquarters and regional officers for the CPF formulation process.

Recommendation 4. FAO needs to build capacity among technical staff on the integration of social development and gender mainstreaming issues.

195 Suggested actions:

- providing capacity building particularly in the international policy of social development and gender mainstreaming for the entire FAO Country Team in Egypt as well as staff of partners partaking in the implementation of projects;
- inclusion of social development and gender analysis in the CPF and project documents especially those explicitly targeting women.