

Project evaluation series

**Final Evaluation of the Project “Building a
Global Agenda of Action in Support of
Sustainable Livestock Sector
Development”**

GCP /GLO/360/MUL

FOLLOW-UP REPORT

**FOOD AND AGRICULTURE ORGANIZATION OF THE UNITED NATIONS
Rome, 2019**

Overall progress in the implementation of the accepted and partially accepted recommendations

Implementation of the recommendations has advanced at different paces depending on the availability of resources and the appropriate political timing of the measures.

Good progress can be reported for recommendations 4 and 5 due to the decisions taken in the Guiding Group and the action of the Secretariat and the GASL partners, and slow progress is reported for recommendations 2 and 3 due to the lack of financial resources that are still expected to arrive before the end of this year.

The implementation of recommendation 1 has been delayed because of the expectation of potential changes in the Division of Partnerships that may ease the interactions with that office. This is important because GASL and AGA asked the Partnerships Office in June 2019 to participate in the process of elaboration of the terms of reference for a consultancy on a Theory of Change and a Monitoring, Evaluation and Learning System for GASL and they declined claiming that was not their role with GASL.

Follow up report matrix

Accepted evaluation recommendations ¹ (a)	Action agreed in the management response ² (b)	Description of actions actually taken, or reasons for actions not taken (c)	MAR score (d) *	Impact of, or changes resulted from taken actions (e)
<p>Recommendation 1 (To FAO – AGA Management and Partnership Division): FAO should draw lessons from GASL and other Multi Stakeholder Partnerships and provide guidance on their functioning, to enable them to achieve concrete result.</p>	<p>AGAD to request DPS a workshop on lessons learnt from all MSPs in FAO</p> <p>AGAD and DPS to explore the production of guidelines for FAO-hosted MSP initiatives</p> <p>Internal AGA planning meeting to draw lessons learnt from AGA-hosted partnerships: AMR, Feed Safety, LEAP and GASL</p>	<p>These actions have not been implemented by AGAD yet. Attempts to establish dialogue with the Partnership division were unsuccessful, however there is an expectaiton that the new FAO administration will ease the dialogue.</p>	1	
<p>Recommendation 2 (To GASL and FAO): GASL should prioritize the establishment of monitoring, evaluation and learning mechanism to collect lessons and results from members and facilitate reporting to current and potential donors.</p>	<p>A study to develop a proposal on the best way to implement this recommendation has been included in the 2019-2021 GASL Action Plan and will be subject to funding availability</p>	<p>Study TORs have been drafted and alternative ways of implementation considered (consultancy, intern master’s thesis, a combination of both) since consultancy funds have not arrived to GASL yet (Bill & Melinda Gates Foundation).</p>	2	<p>The GASL Guiding Group has agreed to the study, subject to the availability of the funds.</p>
<p>Recommendation 3 (To GASL and FAO): in its Action Plan 2019-2021 GASL would benefit from developing a shared and explicit theory of change of how it intends to contribute to policy and practice change. This should also include further development of the links to regional and country levels.</p>	<p>Partially implemented already through the logical framework approach used in the GASL Action Plan. It will be further considered through a study to develop a proposal on the best way to implement this recommendation included in the 2019-2021 GASL</p>	<p>Study TORs have been drafted and alternative ways of implementation considered (consultancy, intern master’s thesis, a combination of both) since consultancy funds have not</p>	2	<p>The GASL Guiding Group has agreed to the study, subject to the availability of the funds.</p>

¹ Evaluation report is available at : <http://www.fao.org/3/CA3085EN/ca3085en.pdf>

² Management response is available at: <http://www.fao.org/3/CA3093EN/ca3093en.pdf>

	Action Plan and will be subject to funding availability.	arrived to GASL yet (Bill & Melinda Gates Foundation).		
Recommendation 4 (To GASL and FAO): GASL should strengthen its efforts to incorporate a gender perspective given its crucial importance in sustainable livestock production. This can be done for instance by actively promoting a gender analysis in the policies and practices discussed in GASL or by disseminating FAO technical training material on gender in the livestock sector	Gender will be included as a cross cutting issue in GASL activities and a dedicated session will be scheduled during the first 2019 Guiding Group meeting as an initial step to explore what gender means in the very diverse livestock production systems and the different cultural contexts. There will also be a call for interest in forming a dedicated group of gender focal points in the Action Networks and Clusters.	The dedicated session on gender took place on 27 February 2019 during the GG meeting in Rome. AGA's Gender Focal Point Felix Njeumi explained the importance of this topic to the members. The GG decided to suggest the insertion of a gender section in each Cluster and Action Network work plans for 2019-2021. The dedicated group was called and its formation is in progress. Additionally, the FAO/AGA gender group presented a parallel session during the 2019 GASL MSP meeting in Kansas with great success.	4	Important steps taken to position the gender issue in the radar of GASL main collaborators in the GG, Clusters and ANs, and also in the Global MSP meeting of GASL.
Recommendation 5 (To GASL): Broadening the donor base will be critical for GASL's future, and additional communication and outreach efforts should be pursued to ensure its activities continue. Leveraging funds from its members has been effective and should be further expanded. Furthermore, GASL should consider organizing donors' presence in a different form, by possibly eliminating the donor cluster and distributing the donor organizations among the other clusters.	A strategy to keep broadening the donor base is included in the 2019-2021 GASL Action Plan. There is no consensus in FAO AGA nor the GASL Guiding Group to dismantling the Donor Cluster in the next three years since synergies and consensus in support might be diluted.	The strategy to broaden the donor base began its implementation in 2019 with important participation of the private sector to finance the GASL Global MSP meeting in Kansas. A new funding mechanism was also implemented in Kansas: a registration fee for non-GASL partners to cover meals. The Donor Cluster will remain active during the 2019-2021 Action Plan.	5	This new way to generate funds for GASL has marked a new era where stakeholders, and not donors only, begin to take responsibility for the financial health of the partnership. The step is meaningful for GASL.

**The Management Action Record (MAR) score is the quantitative self-assessment by responsible units of the progress made in the implementation of each fully and partially accepted recommendation, through a six-point scoring scale, following the qualifiers below:*

1 – None: no action was taken to implement the recommendation

2 – Poor: plan and actions for implementation of the recommendation are at a very preliminary stage

3 – Inadequate: implementation of the recommendation is uneven and partial

4 – Adequate: implementation of the recommendation has progressed; there is no evidence yet of its results on the intended target

5 – Good: the recommendation has been fully implemented and there is some initial evidence of its impact on the intended target

6 – Excellent: there is solid evidence that the recommendation has had a positive impact on its intended target