

Project Evaluation Series

Cluster evaluation of FAO's contribution to the Pastoralist Knowledge Hub

**“Pastoralist Knowledge Hub Part 1: Support to
pastoralists in advocacy
and policy matters”**

and

**“Pastoralist Knowledge Hub Part 2: Technical
support to pastoralists livelihood and
resilience”**

**Project codes: GCP/GLO/536/GER
GCP/GLO/611/GER**

Management response

Management response to the cluster evaluation of FAO's contribution to the Pastoralist Knowledge Hub					
Evaluation Recommendation (a)	Management response (b) Accepted, Partially Accepted or Rejected	Management plan			
		Actions to be taken, and/or comments about partial acceptance or rejection (c)	Responsible unit (d)	Time frame (e)	Further funding required (Y or N) (f)
Recommendation 1: Keep the PKH operating and with a clear link to FAO.	Accepted	<p>This recommendation is positive and asks for the continued support for the PKH.</p> <p>In paragraph 96, the report refers to the communications and coordination activities of the Hub. While FAO should endeavour to keep these activities running – it would be contended that there is great scope for the strategic expansion and improvement of these activities as well, and therefore they should not be seen as only “life-support” activities but rather as avenues for development.</p> <p>Paragraph 98 recommends to incorporate pastoralism in relevant FAO programmes and to extend the work of the PKH to country offices while strengthening the team to cope with the additional workload. This recommendation is especially welcome as it aims to create better linkages and institutionalization of pastoralism within FAO. This also calls for the development of a strategic vision for FAO's work on pastoralism to align activities across divisions and offices. This is why the team will commission the development of a White Paper on the institutionalization of sustainable pastoralism in FAO, as well as an information paper to be submitted to FAO technical governance bodies and committees, such as the COAG in 2020.</p>	AGAG	2022	Y
Recommendation 2: FAO should expand the PKH by adding some specialist modules that can be operated through partners who have the necessary specialization or are able to secure it more cost-effectively than FAO can. These	Partially accepted	<p>The Pastoralist Knowledge Hub has focused on building partnerships as one of its pillars and currently has 38 partners who are key stakeholders working on pastoralism. Additionally, the Hub has worked with several different teams and units within FAO.</p> <p>The Hub consults its partners, works in close collaboration with them, and provides a platform to foster synergies among them.</p> <p>The Hub recognizes the importance of harnessing opportunities especially where partners are better equipped to perform and execute activities. Therefore, it has</p>	AGAG	2022	Y

<p>modules may include knowledge generation, pastoralism visibility, capacity and representation of pastoralist CSOs, and scientific advice.</p>		<p>worked with several partners through Letters of Agreement, and made joint advocacy efforts.</p> <p>But the partners are also institutions bound by their own limitations of scope, capacity, funding and have their own objectives and vision. Therefore, while strengthening partnerships is a welcome suggestion, it may not be possible or optimum to develop specialist modules through partners.</p> <p>Given this recommendation, the Hub will continue to strengthen its partnerships and seek the collaboration of relevant partners for project related and advocacy initiatives. The Hub is currently planning its annual partners' meeting in November 2019 for further synergies with partners in taking these recommendations forward.</p> <p>Additionally, the team of the Hub is leading the development of an Inter-departmental Working Group (IDWG) on pastoralism within FAO to streamline FAO's activities on pastoralism, channel expertise and reinforce FAO's capacity to work on pastoralism.</p>			
<p>Recommendation 3: Grow the knowledge management dimension of the PKH.</p>	<p>Accepted</p>	<p>This recommendation is welcome. If funding available in the near future supporting directly PKH knowledge management activities, an improvement of human resources allocated to it will be considered increasing the knowledge management dimension of the Hub and the organization and quality of tools in the website services provided strengthening the relation with CIO department in FAO.</p>	<p>AGAG</p>	<p>2022</p>	<p>Y</p>
<p>Recommendation 4: Grow the knowledge-generation component of the PKH.</p>	<p>Accepted</p>	<p>In addition to the recommendation in paragraph 102, the PKH should also ascertain its thematic expertise and capacity available within its team and AGA, as well as within FAO.</p> <p>Knowledge generation could be the main component of a new project to be developed, based on PKH1' and PKH2's expertise and experience.</p> <p>Given this recommendation, the PKH is further proposing a project for the development and road-testing of knowledge products, namely tools to assess pastoralism's impact on the ecosystem and biodiversity.</p> <p>The Hub is also working on a publication on legislating for pastoral mobility as a supplementary tool to the Crossing Boundaries publication.</p>	<p>AGA-FOA-AGP-PSP</p>	<p>2022</p>	<p>Y</p>
<p>Recommendation 5: Develop the work of</p>	<p>Accepted</p>	<p>The Hub has responded to the explicit needs of, and in close consultation with, the pastoralist constituency. While it has supported the improved governance and</p>	<p>AGA-PSP</p>	<p>2022</p>	<p>Y</p>

<p>developing capacity and representation in pastoralist CSOs as an integrated component.</p>		<p>strengthened the capacity of WAMIP, it has also facilitated capacity development of regional pastoralist organizations, including through regional meetings and community dialogues. Developing networks at the regional and global level ensures that capacity is improved both bottom-up and top-down. Given the scope of the PKH, the regional and global level are best suited for its activities – while ensuring that pastoral constituents from different national contexts are well represented and that the capacity of regional networks to work at the national and local level is enhanced.</p>			
<p>Recommendation 6: Develop as an integrated component the work of increasing pastoralism visibility in policy-making.</p>	<p>Partially accepted</p>	<p>Throughout the PKH, the visibility of pastoralists in policy-making processes has been systematically enhanced – a number of active participants from pastoralist organizations/communities in relevant policy processed have been listed in the report.</p> <p>This recommendation is partially accepted, as the results already achieved in this regard by the PKH1 and the PKH2 are highly valuable. Further activities to increase the visibility of pastoralists should be based on those achievements.</p> <p>The Hub continues to support pastoral voice in policy forums and recently organized a side-event at the Committee on World Food Security titled “Pastoral mobility and working animal welfare in a changing landscape.”</p>	<p>AGA-PSP</p>	<p>2022</p>	<p>Y</p>
<p>Recommendation 7: Provide the PKH with a permanent mechanism of relevant scientific advice, namely an advisory board, with strong and proved expertise in pastoralism and supporting pastoralism civil society.</p>	<p>Accepted</p>	<p>The suggestion for creating a scientific advisory board is very welcome. Such a board would formalize the strong scientific expertise that has been provided to the PKH, throughout the project implementation.</p> <p>In establishing such as a board, FAO should carefully consider its composition and terms of reference.</p>	<p>AGA</p>	<p>2021</p>	<p>Y</p>