

Project Evaluation Series
[13/2023](#)

Terminal evaluation of the project “Sustainable forest management under the authority of Cameroonian Councils”

Project code: GCP/CMR/033/GFF
GEF ID: 4800

Annex 5. Evaluation framework

| Description | Description of indicator | Target level at end of the project | Specific | Measurable | Achievable | Relevant | Time-bound |
|--|---|---|----------|------------|------------|----------|------------|
| | | | | | | | |
| Global environmental objective: to reduce deforestation and forest degradation in council forests in order to improve biodiversity conservation, reduce emissions and enhance carbon stocks | Area of council forests covered by forest management plans that integrate biodiversity conservation and sustainable forest management (SFM) practices | At least 449 425 ha of council forests (80 percent of total area targeted) implemented forest management plans. A total of 56 200 ha of conservation sites were established. | Y | Y | Y | Y | Y |
| | Degraded forest area under restoration | 56 200 ha of degraded council forest (10 percent of total targeted area) were restored or enriched. | Y | Y | Y | Y | Y |
| | Total amount of carbon sequestered and emissions avoided | The total carbon benefit of the project for the four years is 23 349 330 t of CO ₂ . The mitigation potential per hectare during the project cycle is 10.4 t CO ₂ . | Y | Y | Y | Y | Y |
| Development objective: to improve the livelihoods of local communities by promoting sustainable forest-based income generating activities | Number of people (male and female) participating in sustainable income generating activities implemented (percent increase in income against baseline) | 1 050 people were trained on sustainable income generating activities by 2019. ¹ | Y | Y | Y | N | Y |
| Component 1: Establishment of council forests for SFM and biodiversity conservation | | | | | | | |
| Outcome 1.1 Increased forest area managed for sustainable use, biodiversity conservation and enhancement in unprotected ecological zones | 561 825 ha of council forests gazetted for conservation, restoration and SFM, with forest management plans approved by the Ministry of Forests and Wildlife | Biodiversity loss was reduced in the council forests (species-specific indicators will be provided after the mapping and identification of the threatened species and their number in the first year of the project). | N | Y | Y | N | Y |
| Output 1.1.1 Database of biodiversity in the council forests established | Existence of information on biodiversity in the council forests targeted by the project | The database on biodiversity was updated. | Y | Y | Y | Y | Y |

¹ Monitoring and evaluation (M&E) plan October 2018 and project document results framework.

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| | | | | | | | |
| Output 1.1.2 Forest management plans, integrating biodiversity conservation, developed and implemented | Forest management plans for council forests integrating biodiversity conservation developed | Forest management plans were implemented and monitored. | Y | Y | Y | Y | Y |
| Output 1.1.3 56 200 ha of conservation sites formally designated within the council forests | Area officially designated as biodiversity sites in council forests by forestry administration – Ministry of Forests and Wildlife | 56 200 ha | Y | Y | Y | Y | Y |
| Component 2: Capacity building to strengthen biodiversity conservation and SFM in council forests | | | | | | | |
| Strengthened capacity of selected councils to manage council forests and conservation sites | Percent increase in score of capacity of trainees compared to baseline | Percent increase in score of capacity of trainees. ² | Y | N | Y | N | Y |
| | Local actors (peasant forest committees [PFCs], council forest cell [CFC] and local leaders) trained on SFM, conservation and income generating activities | 170 local actors were trained on SFM and conservation activities. | Y | Y | Y | N | Y |
| Output 2.1.1 Technical guidance and standards for SFM and biodiversity conservation in conservation sites developed and disseminated in the council forests | Technical guidance and standards for SFM and biodiversity conservation in conservation sites disseminated and applied in the council forests. | Technical guidance and standards for SFM and biodiversity conservation were given in conservation sites and disseminated and applied in the council forests. | N | N | Y | Y | Y |
| Output 2.1.2 Eighty-five local forest protection committees (FPCs) established and trained, and 170 ³ local community leaders or change agents from the villages in and around the council forests trained in alternative livelihoods | Local actors (PFCs, CFC, and local leaders) trained on SFM, conservation and income generating activities | 85 local FPCs were established and trained. | Y | Y | Y | Y | Y |
| | | 1 050 local actors were trained on income generating activities. ⁴ | Y | Y | Y | Y | Y |
| Output 2.1.3 Seventeen functional technical units (FTUs) established and 85 council staff members | FTUs established | 17 | Y | Y | Y | Y | Y |

² The 2020 project implementation report (PIR) also identifies these indicators.

³ The project document mentions 170 people, but the M&E manual states 1 050. One wonders why a 7x increase was not disaggregated by gender.

⁴ No disaggregation by gender available.

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| | | | Y | Y | Y | Y | Y |
| trained in the development and implementation of forest management plans ⁵ | Council staff members trained in the development and implementation of forest management plans | 85 | Y | Y | Y | Y | Y |
| Component 3: Capacity building for the management of forest carbon | | | | | | | |
| Outcome 3.1 Council forest staff and the FTU have the tools and skills necessary to monitor and manage carbon stocks in the council forests. | Percent improvement in the capacity score as a result of training of FTUs and FPCs in forest carbon management | Percent in the capacity score improved as a result of training of FTUs and FPCs in forest carbon management. | Y | N | Y | N | Y |
| | Carbon accounting and monitoring system fully operational | Carbon accounting and monitoring system is fully operational. | Y | Y | Y | N | Y |
| Output 3.1.1 Existing accounting and carbon monitoring systems adapted to council forests and tested | Existing accounting and carbon monitoring systems adapted to council forests and tested | Adapted system for carbon accounting and monitoring applied in the council forests. | Y | Y | Y | Y | Y |
| Output 3.1.2 Eighty-five FPCs and 34 FTU staff members trained in forest carbon management | Members of PFCs trained on forest carbon | 85 | Y | Y | Y | Y | Y |
| | Members of CFCs trained on forest carbon | 34 | Y | Y | Y | Y | Y |
| Component 4: Ecosystem restoration and enhancement of carbon stocks | | | | | | | |
| Outcome 4.1 Forest degradation reduced through restoration and reforestation of 56 200 ha of degraded forests | 56 200 ha of council forests under restoration and reforestation | 56 200 ha of council forests restored and reforested. ⁶ | Y | Y | Y | Y | Y |

⁵ This should have been reviewed to align with the forestry legislation and CFCs.

⁶ The project document results framework states that 14 050 ha of council forests are under restoration with 12 810 ha of degraded fallow/arid and savannah land in the council forests rehabilitated, 28 430 ha reforested and 32 810 ha of degraded forest areas restored.

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| Component 5: Monitoring and evaluation (M&E) and information dissemination | | | | | | | |
| Outcome 5.1. Project managed and monitored effectively and efficiently and good practices and lessons learned disseminated | M&E activities implemented according to the M&E plan (throughout project implementation) and mid-term evaluation findings used to refine and improve the project design | M&E activities were implemented according to the M&E plan (throughout project implementation), and mid-term evaluation findings were used to refine and improve the project design. | N | Y | Y | N | Y |
| Output 5.1.1: M&E plan implemented and mid-term and terminal evaluations completed | Mid-term and terminal evaluations implemented | Mid-term and end-of-project evaluations were implemented. | Y | Y | Y | Y | Y |
| | Project good practices and lessons learned captured, published and disseminated | Project good practices and lessons learned were captured, published and | N | N | Y | N | Y |
| | | | 83 percent | 83 percent | 100 percent | 67 percent | 100 percent |

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