

June 2012



منظمة الأغذية  
والزراعة للأمم  
المتحدة

联合国  
粮食及  
农业组织

Food and  
Agriculture  
Organization  
of the  
United Nations

Organisation des  
Nations Unies  
pour  
l'alimentation  
et l'agriculture

Продовольственная и  
сельскохозяйственная  
организация  
Объединенных  
Наций

Organización  
de las  
Naciones Unidas  
para la  
Alimentación y la  
Agricultura

## COUNCIL

### Hundred and Forty-fourth Session

Rome, 11-15 June 2012

### Status of Implementation of Decisions taken at the 143<sup>rd</sup> Session of the Council

#### Executive Summary

The Multi-year Programme of Work of Council (CL 140/REP, Appendix H, Section F) requires Council to review the status of implementation of decisions taken at its previous session.

The following table lists decisions taken by Council at its 143<sup>rd</sup> Session (Rome, 28 November-2 December 2011) and includes a reference to (i) the relevant paragraph(s) of the Council Report and the background report/document in brackets; and (ii) the status of implementation of each decision.

#### Suggested action by the Council

The Council is invited to take note of the information presented in this document.

*Queries on the substantive content of this document may be addressed to:*

Louis Gagnon

Director, Conference, Council and Protocol Affairs Division

Tel. +3906 570 53098

Decision	Implementation
<b>Programme and Finance Committees</b>	
<b>Adjustments to the Programme of Work and Budget 2012-13</b>	
<p>Handle further adjustments to the Programme of Work and Budget, including those arising from additional efficiency savings, and any within chapter transfers and transfers from one chapter to another required to implement the proposals during the biennium in accordance with priorities and agreed procedures, in particular Financial Regulation 4.5 (para. 11)</p>	<p>The further adjustments to the PWB 2012-13 are presented to the 144<sup>th</sup> Session of the Council in document CL 144/3 in line with the guidance provided by the Membership.</p>
<b>Reports of the Joint Meetings of the 108<sup>th</sup> and 109<sup>th</sup> Sessions of the Programme Committee and the 140<sup>th</sup> and 141<sup>st</sup> Sessions of the Finance Committee</b>	
<p>Carry through the process of decentralization, taking into consideration the guidelines provided by the Governing Bodies, including the Regional Conferences [para. 13(a); CL 143/9, paras. 5-10]</p>	<p>Proposals on decentralization based on guidance from the 143<sup>rd</sup> Session of the Council, as well as Regional Conferences held in 2012, are contained in CL 144/15, <i>Structure and Functioning of Decentralized Offices Network</i> and in CL 144/3, <i>Further Adjustments to the PWB 2012-13</i>. Implementation Plan on Key Actions Related to Decentralization and Improved Delivery of FAO Services at Country Level is provided as web-annex to CL 144/15.</p>
<p>Implement the recommendations dealing with the Resource Mobilization and Management Strategy, the strategy related to partnerships with the private sector, and the implementation of the Technical Cooperation Programme [para. 13(b); CL 143/9, paras. 11-17]</p>	<p>South-South Cooperation is now mainstreamed as a key component of the Resource Mobilization and Management Strategy and the resource partners' visibility (including the private sector and foundations) has been enhanced. See the corporate RM website: <a href="http://www.fao.org/tc/resource-mobilization/rmhomepage/en/">http://www.fao.org/tc/resource-mobilization/rmhomepage/en/</a> and <a href="http://www.fao.org/tc/resource-mobilization/partnerships-in-action/en/">http://www.fao.org/tc/resource-mobilization/partnerships-in-action/en/</a></p> <p>At the Joint Meeting of the Programme and Finance Committees Session on 7 May 2012, document JM 2012.1/2, Progress on implementation of the Technical Cooperation Programme (TCP) addressed improvements being implemented in the TCP quality assurance and reporting tools and mechanisms. These included the collection of information on each project results, outcome, sustainability and catalytic effects as well as alignment with CPF, and mainstreaming of gender and capacity-building</p>

	<p>approaches, and guidelines/operational notes for users – available to Decentralized Offices by 1 July 2012. These also included revised guidance material on TCP criteria and rules to facilitate understanding and application for training in 2012-13.</p> <p>The Organization is also finalizing the FAO Strategy for Partnerships with the Private Sector, for consideration by the Council in November 2012.</p>
<p>Implement the recommendations pertaining to the Strategic Framework and take into account the requested elements in the preparation of the Medium-Term Plan 2014-17, including the five guiding principles and the proposed timeline as set out in document JM 2011.3/2 [para. 13(c); CL 143/13, para. 7]</p>	<p>The recommendations are being implemented during 2012-13 through the Strategic Thinking Process launched in January 2012. As foreseen and as a first output, the Outline of the Reviewed Strategic Framework is presented to the 144<sup>th</sup> Session of Council in document CL 144/14.</p>
<p>Implement the recommendations of the Joint Meetings on the transfer of additional savings, if any, from Functional Objectives X and Y to the Decentralized Offices in accordance with agreed procedures [para. 14; CL 143/13, para. 6 and CL 143/9, para. 9(e)]</p>	<p>The recommendations have been implemented in the <i>Further adjustments to the Programme of Work and Budget 2012-13</i> (CL 144/3) and the <i>Structure and Functioning of the Decentralized Offices Network</i> (CL 144/15) presented to the 144<sup>th</sup> Session of Council.</p>
<p><b>Reports of the 107<sup>th</sup> (16-17 May 2011), 108<sup>th</sup> (10-14 October 2011) and 109<sup>th</sup> (2-4 November 2011) Sessions of the Programme Committee</b></p>	
<p>Incorporate gender into all aspects of FAO's work, taking into account the Gender Audit and the Evaluation of FAO's role and work related to gender and development (para. 16; CL 143/7, para. 14)</p>	<p>The implementation of the 16 recommendations of the Evaluation accepted by Management is in progress. The main achievements include the formulation and adoption of the Gender Equality Policy. The Gender Focal Point Network has also been strengthened, and an accountability system has been established with Senior Management and Gender Focal Points.</p>
<p>Promote Culture Change in the Secretariat for effective mainstreaming of the gender dimension [para. 16(a); CL 143/7, para. 14(g) and CL 143/11, paras. 5(a), 9(g)]</p>	<p>The initiative to promote Culture Change is in progress. Organization-wide gender awareness raising sessions have been carried out to promote Culture Change from gender perspectives in the work of FAO.</p>
<p>Produce an Annual Report on Progress toward Gender Results [para. 16(b); CL 143/7, para. 14(c)]</p>	<p>An annual report on progress toward gender results at FAO will be submitted in the Joint Session of the Programme Committee (112<sup>th</sup> Session) and the Finance Committee (146<sup>th</sup> Session) in October 2012.</p>

Decision	Implementation
Ensure gender considerations are an integral part of every evaluation [para. 16(c); CL 143/7, para.11]	This is a standard feature in the Terms of Reference for all Evaluations, and gender coverage formed part of the quality assurance mechanism for Evaluations undertaken and adopted in 2011.
Develop a Strategy and Vision for FAO in Nutrition through the inter-divisional Steering Committee for this purpose and encourage partnership and coordination with relevant partners [para. 17(b-c); CL 143/7, para. 16]	Interdivisional Steering Committee and Task Team have been established. Participatory process, involving FAO staff across headquarters and decentralized offices, and external partners, including UN agencies, is underway. At the 110 <sup>th</sup> Session of the Programme Committee, an informal, unofficial session gave a very brief update on development of the nutrition strategy (outline), as the item had been deleted from the formal agenda due to late release of the submitted document. Design workshops and consultations with staff, partners, and Member States will continue through July. Strategy will be presented to the Programme Committee in October 2012.
Ensure that all projects and programmes have the necessary provisions for the evaluation component [para. 18(a); CL 143/7, para. 18(a-b); PC 108/7]	Following the issuance of Field Programme Circular 2011/01 on instructions were forwarded to the funding liaison officers regarding implementation and monitoring procedures, with copy to the Regional Offices for information, given their role in operational clearance and liaison with project formulators, including project budget holders/FAORs and technical officers within the regions. Annual reports will be provided, with detailed information on specific provisions for evaluating approved projects, that will then be reported to the Governing Bodies.
Find ways and means of ensuring access to evaluations by resources partners of projects/programmes implemented by FAO [para. 18(b); CL 143/7, para. 18(c); PC 108/7]	All evaluations along with the Management Response to them are posted on the FAO evaluation website (see <a href="http://www.fao.org/evaluation/en/">http://www.fao.org/evaluation/en/</a> ) when they are completed and are sent to the resource partner by the Budget Holder.
Provide a Follow-up Report to the Programme Committee for its October 2012 Session on implementation of, and compliance with, the Council decision relating to funding of evaluations [para. 18(c); CL 143/7, para. 18(d); PC 108/7]	The document will be submitted in October 2012.
Implement the proposed amendment regarding the mandate of the Director of Evaluation to paragraph 43 of the Charter of the Office of Evaluation (para. 20; CL 143/5, paras. 11-14)	The Charter and Basic Texts have been amended accordingly.

Decision	Implementation
Include IFAD and other relevant organizations in the Joint FAO-WFP Strategy on Information Systems for Food and Nutrition Security, and spell out more clearly how national ownership will be ensured [para. 21; CL 143/11, para. 8(c)]	Consultations between FAO, IFAD and WFP on areas of collaboration have begun. IFAD has expressed a keen interest in developing areas of future joint ISFNS work with FAO and WFP, where national ownership is considered key. As detailed country needs assessments will constitute the first activity of the implementation plan, they will be carried out in a way that puts countries in the driver's seat.
Initiate a review of the Organization's Rules and Procedures applicable to Observers of NGOs, as set out in paragraph 16 of document PC 108/10, para. 22(b)	The Organization has initiated a process of revision of Rules and Procedures applicable to observers of NGOs, as foreseen in the report of the 108 <sup>th</sup> Session of the Programme Committee [CL 143/7, paragraph 22(b)]. However, this process may be more complex than initially anticipated, as it will have to address a range of inter-related issues including cooperation and relationship with the private sector, the status of international non-governmental organizations, of CSOs/NGOs and involve several units, both at headquarters and in the field, as well as the views of a number of statutory bodies. There might be a need for consultation with relevant parties and the membership.
<b>Reports of the 139<sup>th</sup> (30 May-1 June 2011), 140<sup>th</sup> (10-14 October 2011), 141<sup>st</sup> (2-4 November 2011) and 142<sup>nd</sup> (7-8 November 2011) Sessions of the Finance Committee</b>	
Implement the recommendations formulated with respect to the evaluation of FAO Regional and Sub-Regional Offices for the Near East and the Management Response [para. 25(a); CL 143/6, paras. 7-8]	Recommendations arising from the evaluation were discussed at the 31 <sup>st</sup> Near East Regional Conference and are reported in document CL 144/8 <i>Report of the 31<sup>st</sup> Session of the Regional Conference for the Near East (Rome, Italy, 14-18 May 2012)</i>
Implement the discount of 0.04 percent for USD and 0.21 percent for Euro Assessments for Member Nations which paid their contributions in full before 31 March 2011 [para. 25(c); CL 143/8, para. 12]	This decision has been implemented by crediting the calculated discount against the 2012 assessments of Member Nations.
Implement the proposed reinforced staffing of the Treasury Function [para. 25(d); CL 143/8, paras. 20-21]	Recruitment actions are ongoing and a report will be presented to a future session of the Finance Committee following implementation of the new staffing structure.
Implement initiatives to improve the Methods of Work of the Finance Committee [para. 25(f); CL 143/8, para. 40 and CL 143/12, paras. 26-30]	Further proposals and initiatives to improve the Methods of Work of the Finance Committee were discussed at its 143 <sup>rd</sup> Session. (see CL 144/12)

<b>Decision</b>	<b>Implementation</b>
Implement measures to improve the policy of full-cost recovery from extra-budgetary-funded activities, building on the experience of other UN Agencies and in line with Financial Regulation 6.7 (para. 26; CL 134/12, paras. 6-7)	The procedure to recover and credit the income from the improved cost recovery uplift was implemented in May 2012, in line with the decision of Council.
In improving the full recovery of support costs, provide additional information on the methodology used to assess the deficit of cost recovery and the reimbursement related to the cost of support services in the form of a separate comprehensive report addressing all aspects of this support-cost policy to the Finance Committee during the 2012-13 biennium (para. 27; CL 143/12, paras. 9-14)	The comprehensive report on FAO's support cost policy will be provided to the Finance Committee in the second half of 2013.
<b>Committee on World Food Security</b>	
<b>Report of the 37<sup>th</sup> Session of the Committee on World Food Security</b>	
Schedule an additional negotiation session to finalize the Voluntary Guidelines for the Responsible Governance of Tenure of Land, Fisheries and Forests in the Context of National Food Security. [para. 28(a); CL 143/2, paras. 10-16 and 29 (viii-ix)]	The negotiation session was held in March 2012, prior to the 38 <sup>th</sup> (Special) Session of the CFS. The Voluntary Guidelines were adopted by the Special Session of the CFS on 11 May 2012 (see document CL 144/9).
Continue work on a Global Strategic Framework for Food Security and Nutrition [para. 28(b); CL 143/2, para. 56]	Draft One of the Global Strategic Framework was discussed at all FAO Regional Conferences in a multi-stakeholder forum, as well as via on-line consultation, which contributed to the preparation of Draft Two. The latter will be discussed during an Open-ended Working Group Meeting to be held in Rome from 27 to 29 June 2012.
Assess the merits of the recommendations regarding the organization and working methods of future CFS sessions, including the need for shorter agendas, better use of plenary time, effective management of Roundtables, prioritization of the Committee's proposed actions, and impacts of CFS major initiatives (para. 29)	These recommendations have been taken into account by the CFS Bureau, the Advisory Group and by relevant working groups in the preparation of the 38 <sup>th</sup> (May 2012, see CL 144/9) and the 39 <sup>th</sup> (October 2012) Sessions of the Committee, as well as for prioritization and monitoring of the Committee's actions.

Decision	Implementation
<b>Governance Matters</b>	
<b>Progress Report on the Immediate Plan of Action Implementation</b>	
<p>Present a full report to the Council through the Programme and Finance Committees in 2012, clearly highlighting actions incurring minor or major delays, including a comprehensive financial report for the period 2010-11 and the risks and mitigating measures for the main IPA actions. This, and all future reports, should provide detailed information on the outcomes, impact and tangible benefits deriving from the IPA, and on the progress made in achieving these in both qualitative and quantitative terms (para. 34)</p>	<p>A full report is provided to the 144<sup>th</sup> Session of the Council through the Finance and Programme Committees in 2012, covering IPA progress throughout 2010 and 2011. Detailed information on outcomes and tangible benefits will also be produced through a Benefits Realization Initiative under implementation during 2012. The planning of this initiative will be reported in the IPA Annual Report for 2012.</p>
<b>Status of Implementation of Decisions taken at the 141<sup>st</sup> and 142<sup>nd</sup> Sessions of the Council</b>	
<p>Implement the suggested improvements to the format and content of future reports to better reflect the status of implementation of the decisions (para. 41)</p>	<p>This document has been released closer to the opening of the Council session than previous reports on the implementation of decisions by Council to allow for the inclusion of updated information. To enable easier tracking of decisions implemented since the last session of Council, document references and web links have been cited where appropriate, and the description of the action implemented has been made as self-contained as possible.</p>
<b>Status of preparation of FAO contributions to the 2012 United Nations Conference on Sustainable Development on "Governance for Greening the Economy with Agriculture"</b>	
<p>Continue producing inputs for the preparatory process of the United Nations Conference on Sustainable Development (Rio de Janeiro, 20-22 June 2012), including the joint submission by FAO, IFAD and WFP (para. 42)</p>	<p>FAO has continued its corporate preparations for Rio+20, through interdepartmental mechanisms, focal points in Regional Offices, and by establishing specific Coordination and Policy Teams to develop knowledge products and logistical arrangements to support FAO's engagement with Rio+20. A broad consultative process, coordinated by DDG-Knowledge, resulted in the FAO policy document and brief (Towards the Future We Want), FAO Rio+20 video, shared Rio+20 workspace, and other associated knowledge products. FAO also provided leadership with regard to collaboration and development of joint statements with Bioversity, IFAD and WFP. The preparatory process, and associated inputs, also provide the foundation for follow-up post-Rio, will inform FAO's future programming, and serve as a platform to inform FAO engagement in the post-2015 development agenda.</p>

Decision	Implementation
<b>Other Matters</b>	
<b>Calendar of FAO Governing Bodies and other Main Sessions 2011-2013</b>	
Make any adjustments that may be required through consultations (para. 47)	Adjustments made to the Calendar since the 143 <sup>rd</sup> Session of Council were made through consultations with the appropriate Regional Groups and Host Country in the case of the rescheduling of Regional Conference for the Near East; the Rome-based Agencies, and the Independent Chairperson of the Council.
<b>Provisional Agenda for the 144th Session of the Council (June 2012)</b>	
Include additional items on the Provisional Agenda for the 144 <sup>th</sup> Session of the Council (June 2012): i) Further Adjustments to the Programme of Work and Budget 2012-13; and ii) FAO's contribution to the Programme of Action for the Least Developed Countries for the Decade 2011-2020 (para. 50)	These additional items have been included in the Provisional Agenda of the 144 <sup>th</sup> Session of Council (document CL 144/1)
<b>141<sup>st</sup> Session of the Council (11-15 April 2011)</b>	
Develop a mobility policy founded on a more mandatory model (CL 141/REP, para. 16, 6 <sup>th</sup> bullet)	The mobility policy has undergone the usual consultative process and is currently with the Office of the Director-General for his consideration.