

March 2011

	منظمة الأغذية والزراعة للأمم المتحدة	联合国 粮食及 农业组织	Food and Agriculture Organization of the United Nations	Organisation des Nations Unies pour l'alimentation et l'agriculture	Продовольствен ная и сельскохозяйств енная организация Объединенных Наций	Organización de las Naciones Unidas para la Agricultura y la Alimentación
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## COUNCIL

### Hundred and Forty-first Session

Rome, 11-15 April 2011

### Status of Implementation of Council Decisions - 140<sup>th</sup> Session (29 November - 3 December 2010)

1. The Multi-year Programme of Work of Council requires that Council review a document on the status of implementation of decisions taken at its previous session<sup>1</sup>.
2. Decisions taken by Council at its 140<sup>th</sup> Session (29 November - 3 December 2010) are listed on the left with a reference to the relevant paragraphs of the Council Report. The status of implementation of the decisions is given on the right.

#### Decision

#### Implementation

#### Programme Committee and Finance Committee

#### Report of the Joint Meeting of the 104<sup>th</sup> Session of the Programme Committee and the 135<sup>th</sup> Session of the Finance Committee (27 October 2010)

Have lessons learned on Work planning monitoring, Mid-term review and the End-of-biennium assessment widely shared, providing regular and timely updates on progress in the transition towards a full results-based management system, following UN best practices (para. 6)

Regular updates provided to CoC-IEE and Programme and Finance Committees.

Have the Resource Mobilization and Management Strategy ensure full alignment of voluntary and assessed contributions towards achieving the Strategic Objectives and Organizational Results (para. 8a)

Updates provided to Joint Meeting in March 2011, and in MTR 2010 and PWB 2012-13 (CL 141/10 and C 2011/3).

<sup>1</sup> Para. 3 of the Appendix to CL 141/INF/8 refers.

Decision	Implementation
<p>Prepare updated information on the funding situation of FAO on priorities for the 1 March 2011 informal meeting of interested Members and other potential sources of voluntary funds and partnerships (para. 8b)</p>	<p>Requested information provided at the informal meeting.</p>
<p>Investigate the possibility of having access to innovative financing with new partners (para. 8b)</p>	<p>FAO formally joined the Leading Group on Innovative Financing for Development on 21/09/10 and attended its 8<sup>th</sup> Plenary Meeting (16-17/12/10) during which food security issues and use of remittances for investment in agricultural development were discussed.</p>
<p>Present a comprehensive vision of effective and efficient functioning and benefits of FAO's network of Decentralized Offices to the next meetings of the Conference Committee for the Follow-up to the Independent External Evaluation of FAO (CoC-IEE) and the Programme and Finance Committees, including comprehensive, structured information on human resources matters and an update of the on-going decentralization process, the definition of new roles and responsibilities, and how they would contribute to an enhanced network to support FAO Functioning as One (para. 9)</p>	<p>Principles and guidelines for cooperation with the private sector to allow greater flexibility for new financial partnerships are being evaluated by technical units and Decentralized Offices.</p>
<p><b>Report of the 104<sup>th</sup> Session of the Programme Committee (25-29 October 2010)</b></p>	<p>The "Vision" document was presented to CoC-IEE on 23 February 2011 and to the Programme and Finance Committees in March 2011 (CL 141/15).</p>
<p>Prepare an implementation plan on the capacity-development strategy to be presented to the Programme Committee at its session in March 2011 (para. 10b)</p>	<p>An implementation plan was submitted to the Programme Committee in March 2011 (CL 141/8).</p>
<p>Have the Independent Chairperson of Council convene a meeting of Regional Group Chairpersons on eligibility criterion for access to TCP on a grant basis for national development projects to facilitate consensus on preferred option (para. 10d)</p>	<p>At a meeting convened on 7 February 2011 no preferred option emerged. The Programme Committee should continue to review the matter.</p>
<p>Further review and discuss mainstreaming the gender dimension throughout the results frameworks and across all levels of the Organization based on the outcome of the Gender Audit and the Gender Evaluation in 2011 (para. 10e)</p>	<p>Evaluation of FAO's role and work related to Gender and Development and management response to it will be considered by the Programme Committee in October 2011. The results of this discussion and the outcome of the Gender Audit should lead to more focussed efforts in mainstreaming gender throughout the results frameworks.</p>

Decision	Implementation
<p>Have Regional Conferences initiate consultations towards gradually integrating the TCP within the overall country programming framework, providing recommendations in 2012 (para. 10g)</p>	<p>Documentation to facilitate these discussions will be submitted to the Regional Conferences in 2012.</p>
<p><i>Priorities for the technical work of the Organization in the 2012-13 biennium</i></p>	
<p>Identify areas of programmatic emphasis and de-emphasis within and between Strategic Objectives and Organizational Results for presentation to the Programme Committee in February 2011 (para. 11c)</p>	<p>A paper on the matter was submitted to the Programme Committee in February 2011 (CL 141/4).</p>
<p>Strengthen the role of Organization-wide Strategy Teams in the Programme of Work and Budget (PWB) 2012-13, with Strategy Team Leaders attending Programme Committee deliberations on priorities for 2012-13 (para. 11e)</p>	<p>Strategy Team Leaders were present at the February 2011 session of the Programme Committee.</p>
<p>Improve quality and timeliness of future documentation submitted to Regional Conferences and Technical Committees to link recommendations with Strategic Objectives or core functions and for more structured guidance on priorities in future planning cycles (para. 11f)</p>	<p>Further improvements for the 2012 sessions of the Regional Conferences and Technical Committees will be forthcoming.</p>
<p>Include North America's report on its informal regional conference in the Verbatim Record of the session (para. 11g)</p>	<p>Completed.</p>
<p><b>Reports of the 133<sup>rd</sup> (31 May - 1 June 2010), 134<sup>th</sup> (21-22 October 2010) and 135<sup>th</sup> (25-29 October 2010) Sessions of the Finance Committee</b></p>	
<p><i>Financial Position</i></p>	
<p>Provide information to the Finance Committee on how an earlier adoption of the PWB would impact on the timeliness of payment of contributions by Member Nations (para. 14)</p>	<p>An analysis will be submitted to the Finance Committee after completion of an entire biennium in the new PWB cycle.</p>
<p>Have the Finance Committee review funding proposals for unbudgeted costs for After-Service liabilities in the context of the PWB 2012-13 (para. 16)</p>	<p>Proposals were presented in the PWB 2012-13 to the Finance Committee in March 2011 (CL 141/9).</p>
<p>Prepare amendments to the Financial Regulations to introduce annual audited financial statements for implementation of the International Public Sector Accounting Standards (IPSAS), for review by CCLM and submission by Council to Conference for approval (para. 17)</p>	<p>Amendments have been finalized and reviewed by the CCLM in March 2011 (CL 141/7).</p>
<p><i>Budgetary Matters</i></p>	
<p>Provide the Finance Committee in February 2011 with updated information on 2012-13 Immediate Plan of Action (IPA) estimates within the context of the PWB 2012-13 (para. 20)</p>	<p>A paper was submitted to the Finance Committee in February 2011 (CL 141/6).</p>

Decision	Implementation
<i>Human Resources</i>	
Continue to undertake measures to promote gender balance and broader geographic representation among the Organization's workforce (para. 22)	A selection procedure for Professional positions, with added emphasis on gender and geographic balance, has been in place since August 2010. Revision of procedure for D-1/D-2 positions along the same lines is under way. Targets for Departments and Offices for 2011 are being published.
Prepare a disclosure policy for documents and procedures regarding recruitment, reporting to Council through the Finance Committee (para. 22)	Completed - the procedures for the recruitment of staff in the professional and director and above categories have been disclosed and published on the intranet.
<i>Administrative and Information Systems Framework</i>	
Develop consolidated cost estimates for the new synergistic approach to upgrade FAO's Enterprise Resource Planning system to Oracle Release 12 in parallel with the IPSAS project, for inclusion in the PWB 2012-13 (para. 23)	Dedicated papers were presented to the Finance Committee in February and March 2011, and estimates incorporated in the PWB 2012-13 (CL 141/6, CL 141/9 and C 2011/13).
Re-examine the proposal on the consolidation of a single Shared Services Centre at the 141st Session of Council, making available the full report of the in-depth analysis and specific additional information requested on the matter to ensure evidence-based decision, and giving due consideration to positions expressed in Regional Conferences (para. 24)	The document was presented to the Finance Committee in March 2011 (CL 141/9).
Continue progress on introduction of an Enterprise Risk Management framework in FAO embedded in the results-based management process (para. 25)	Progress report was submitted to the Finance Committee in March 2011 (CL 141/9).
Implement proposed measures for improvement of language services, with due attention to related resource considerations, to enhance quality and coverage of translation and interpretation in all languages (para. 26)	Required human and financial resources are foreseen in the PWB 2012-13. Definition of Total Quality Management Programme is under way.
Continue efforts in preparing terms of reference of the Ethics Committee, to be reviewed by CCLM and the Finance Committee in March 2011 (para. 27)	Proposal reviewed by the CCLM and Finance Committee in March 2011 (CL 141/7 and CL 141/9).
Establish Financial Disclosure Programme in a phased manner, tailoring it to meet the needs of FAO, while duly-reflecting all pertinent considerations (para. 28)	Programme being implemented through dedicated Working Group supported by Ernst & Young. Progress reviewed by the CCLM and Finance Committee in March 2011 (CL 141/7 and CL 141/9).

<b>Decision</b>	<b>Implementation</b>
<b>Regional Conferences</b>	
<b>Programme and budget matters arising from Regional Conferences Reports</b>	
Prepare a vision paper with a view to enhancing efficiency and effectiveness of the Decentralized Offices network (para. 33)	Action taken (CL 141/15).
Use outcomes of Regional Conferences for further reflection on priorities and in preparation for PWB (para. 33)	Action taken (CL 141/4 and CL 141/8).
Base the next set of Programme Implementation Reports on the Results-Based Framework (para. 33)	Action planned for next biennium.
Initiate action for Conference to consider changing official name of the Organization in Spanish so that “food” precedes “agriculture”, for consistency of designations in language versions (para. 34)	Action initiated, and will require decision by the Conference (CL 141/7).
<b>Technical Committees</b>	
<b>Programme and budget matters arising from Technical Committees Reports</b>	
<i>Report of the 68<sup>th</sup> Session of the Committee on Commodity Problems (14-16 June 2010)</i>	
Prioritize work on smallholder access to markets, price volatility, foreign investment in developing country agriculture and African agricultural trade in the remainder of PWB 2010-11 and, as appropriate, in the PWB 2012-13 (para. 35)	Priority has been given to these issues in PWB (C 2011/3).
Undertake additional analysis on price volatility, particularly on its impacts and appropriate policy responses, and have the CCP Secretariat support the work of the High-Level Panel of Experts on Food Security and Nutrition (HLPE) of the Committee on World Food Security (CFS) in this regard (para. 35)	Currently the top work priority, especially in view of FAO’s role in preparation of the G20 volatility document.
Further develop the principles for Responsible Agricultural Investment, and initiate an inclusive process to consider these principles within the CFS (para. 35)	Continuous consultations under way to develop the principles.
Collaborate with relevant international organizations in the areas of commodity market information and analysis (para. 36)	Existing collaboration has been intensified.
Establish an Open-Ended Working Group, chaired by the CCP Chairperson, to review the roles and working arrangements of CCP and its sub-committees (para. 37)	Working Group was established and met twice.

Decision	Implementation
<i>Report of the 22<sup>nd</sup> Session of the Committee on Agriculture (16-19 June 2010)</i>	
Have COAG recommendations on priority-setting aligned with FAO's comparative advantages, and its future documents provide more detailed analysis on areas to be emphasized and de-emphasized (para. 39)	Exercise under way within Strategic Objectives, and priority issues and areas to be emphasized have been defined. These shall be reflected in documentation for next session of COAG.
Assign more visibility to partnerships, with greater involvement of the private sector (para. 40)	Corporate strategy on partnerships has been approved and CSO/NGO and private sector strategies are under revision. Collaboration with technical units and Decentralized Offices has fostered engagement with the private sector.
Strengthen FAO's capacity in soil-related matters (para. 42)	Partnership initiatives with sub-regional, regional and international organizations, private sector and CSOs are under way in Africa, Latin America and Asia. Additional Soil Officer and a Soil Specialist are supporting the Global Soil Partnership (GSP). NRL will update the High-Level External Panel for MDGs in May 2011 on GSP and discuss fund raising issues.
Have the COAG Bureau and the Open-Ended Working Group (OEWG) on measures designed to increase the efficiency of Governing Bodies, including representation consider questions related to the duration of COAG and a possible special session on priority-setting (para. 44)	A Senior Officer, Plant Nutrition and Soil Fertility was appointed. Matter discussed and recommendations made at the 22 February 2011 meeting of the OEWG, for further review by Council and Conference (CL 141/14).
<i>Report of the 20<sup>th</sup> Session of the Committee on Forestry (4-8 October 2010)</i>	
Continue work towards a further strengthened Global Forest Resources Assessment (FRA), and prepare a long-term strategy for the FRA programme, leading international coordination in this area (para. 46)	Studies on forest degradation and remote sensing are being completed.
Support countries to utilize the potential contributions of forest and trees outside forests in climate change mitigation and adaptation, while focussing on areas of comparative advantage (para. 46)	Study on trees outside of forests is being completed.
Support countries to achieve their goals in strengthening domestic forest law enforcement and governance (para. 46)	Practical metrics for gauging progress in forest governance are being developed with key institutions.

Decision	Implementation
Use the International Year of Forests (IYF) 2011 to highlight the role of forests in sustainable development, supporting countries' efforts in this regard (para. 46)	IYF was launched at the UN Forum on Forests in January-February 2011, emphasizing the role of forests and forestry in sustainable development.
Develop comprehensive Report on the State of the World's Forest Genetic Resources and assist countries in integrating conservation and sustainable use of biological diversity in sustainable forest management (para. 47)	Country level analysis is being supported.
Continue to review critical issues related to forests, water and soil, and support Member Nations in this area (para. 47)	The 2 <sup>nd</sup> World Landslide Forum will be held at FAO in October 2011.
Continue leading role in the Collaborative Partnership on Forests (para. 47)	Partnership and concrete action encouraged at the UN Forum on Forests, during the High-Level Segment, and the Launch of IYF.
<i>Report of the 36<sup>th</sup> Session of the Committee on World Food Security (11-14 and 16 October 2010)</i>	
CFS to ensure better coordination with World Food Day (para. 50)	Regular interaction between the CFS Chairperson and the Secretariat regarding topics/themes and means of improving complementarity between CFS sessions and WFD.
CFS to ensure increasing involvement of the private sector in its activities (para. 51)	A strategy to encourage further private sector participation in CFS is being developed with OCE and the CFS Advisory Group private sector representative.
Within the CFS, through inclusive process, develop the Voluntary Guidelines on Responsible Governance of Tenure of Land and Other Natural Resources, and start consideration of the Principles for Responsible Agricultural Investment (RAI) that Respect Rights, Livelihoods and Resources (para. 53)	A process for the development of the Voluntary Guidelines has been agreed through the establishment of an Open-ended Working Group. A Bureau proposal on the RAI Principles is currently under consideration.
Launch open and inclusive process to develop first version of Global Strategic Framework (GSF) for Food Security and Nutrition by October 2012 (para. 53)	The Bureau Open-ended Working Group has considered the results of an e-consultation on the purpose, principles and structure of a GSF in designing a proposal for agreement on the GSF.
Convene a Round Table in 2011 to review methods used to estimate the number of hungry (para. 53)	A concept note outlining the purpose, structure and dates for a Round Table is being prepared by the Secretariat.
Initiate transparent CFS Bureau-led process to review and prepare the proposed CFS PWB 2012-13, and develop a CFS results-based framework in the form of a Multi-year programme of work to monitor progress by CFS and align its budget and activities with those of FAO, IFAD and WFP, for presentation preferably at the October 2011 session (para. 54)	The Bureau Open-ended Working Group, assisted by the Secretariat, is addressing this matter.

Decision	Implementation
<p><b>Committee on Constitutional and Legal Matters</b></p> <p><b>Report of the 91<sup>st</sup> Session of the Committee on Constitutional and Legal Matters (20-22 September 2010)</b></p> <p><i>Matters related to the Implementation of the Immediate Plan of Action for FAO Renewal (IPA)</i></p>	
<p>Have the proposed Rules of Procedure for Regional Conferences further reviewed by the Regional Groups, with assistance from the Legal Office and the Secretariat as necessary (para. 56)</p>	<p>This matter will be further discussed with the Regional Groups.</p>
<p>Have the CCLM review proposed amendment to Rule XXXV.4 of the GRO on the provisional agendas of Regional Conferences (para. 57)</p>	<p>Matter under negotiation by Regional Groups.</p>
<p>Have the CCLM and the Finance Committee reach agreement, at their sessions in the spring of 2011, on the terms of reference and composition of the Ethics Committee (para.58)</p>	<p>Matter was referred to the CCLM and Finance Committee in March 2011 (CL 141/7 and CL 141/9).</p>
<p>Have amendments to the Financial Regulations for implementation of IPSAS on the agenda of CCLM in March 2011 (para. 59)</p>	<p>Amendments were reviewed by the CCLM in March 2011 (CL 141/7).</p>
<p>Insert in the Basic Texts the Rules of Procedure of CCLM (para. 60)</p>	<p>Completed.</p>
<p>Make administrative corrections to the Basic Texts; and insert the Reform document of CFS in Volume II of the Basic Texts (para. 61)</p>	<p>Completed.</p>
<p>Keep the CCLM Multi-year Programme of Work under review, in keeping with the distinct features of the CCLM functions (para. 62).</p>	<p>Ongoing exercise.</p>
<p><i>Other matters arising from the Report of the 91<sup>st</sup> Session of the CCLM</i></p>	
<p>Amend Rule XII.11 of the GRO so that, in an election for an elective place other than the Director-General, if there are more than two candidates and none obtains the required majority of the votes cast, successive ballots are held and the candidate with the lowest number of votes for each ballot is eliminated, and forward related draft resolution to the Conference (paras. 63 and 64)</p>	<p>Action initiated, and a decision of Conference is called for.</p>
<p>Implement Resolution 1/140 on the Commission for Inland Fisheries and Aquaculture of Latin America and the Caribbean (para. 66)</p>	<p>Action taken.</p>
<p>Implement Resolution 2/140 on Amendment to the Agreement for the Establishment of a Regional Animal Production and Health Commission for Asia and the Pacific (para. 68)</p>	<p>Action taken.</p>

Decision	Implementation
Implement Resolution 3/140 on the European Inland Fisheries and Aquaculture Advisory Commission (para. 70)	Action taken.
CCLM to examine at its next session issues related to proposed access by Members to reports of the Inspector-General, and to the Whistleblower Protection Policy (para. 71)	A paper on access by Members to reports of the Inspector General, including a proposed amendment of the Charter of the Office of Inspector General on this matter, together with a Whistleblower Protection Policy approved by the Director General, were considered by the CCLM and the Finance Committee in March 2011 (CL 141/7 and CL 141/9).
<b>Governance Matters</b>	
<b>Immediate Plan of Action Progress Report</b>	
Achieve more balanced approach between quantitative and qualitative information in future progress reports on IPA implementation, covering longer period of time so that Members can clearly understand if the reform is on track (para. 74)	Progress report to CoC-IEE on 23 February 2011 follows balanced approach requested (CL 141/13).
Undertake necessary measures to address project level risks so that the expected benefits of the IPA could be realized (para. 76)	High priority areas and major project risks have been reviewed and work is under way to continue monitoring risks and related mitigating measures.
Provide to the Finance Committee in February 2011 further information on the estimated 2012-13 IPA programme costs, including for the new IPA implementation initiatives proposed for the biennium (para. 78)	Requested information was provided to the Finance Committee in February 2011 (FC 137/2.1).
<b>Open-ended Working Group on measures designed to increase the efficiency of Governing Bodies, including representation</b>	
Prepare for OEWG documentation detailing the financial implications of the efficiency measures proposed (para. 81)	Matter discussed and recommendations made at 22 February 2011 meeting of the OEWG, for further review by Council and Conference (CL 141/14)
<b>Note on the Methods of Work of the Council</b>	
Discuss the revised Note on Methods of Work of Council at the OEWG in February 2011, then forward it to CCLM in March 2011 before final review and adoption by Council in April 2011 (para. 82)	Matter discussed and recommendations made at the 22 February 2011 meeting of the OEWG, and considered by the CCLM in March 2011 (CL 141/14; CL 141/7 and CL 141/17).
<b>Arrangements for the 37<sup>th</sup> Session of the Conference (25 June - 2 July 2011)</b>	
Establish deadline for receipt of nominations for election to Council at 12:00 hours on 27 June 2011, and hold election on 1 July 2011 (para. 83)	Deadline established (C 2011/12).

<b>Decision</b>	<b>Implementation</b>
Establish the deadline for receipt of nominations for Office of Independent Chairperson of Council at 12:00 hours on 11 April 2011 (para. 84)	Deadline established (C 2011/12).
Recommend that theme of General Debate at 37th Session of Conference be “The Vital Role of Women in Agriculture and Rural Development” (para. 86)	Action taken (C 2011/12).
<b>Calendar of FAO Governing Bodies and other Main Sessions 2010-2012</b>	
Convene additional session of Finance Committee on WFP matters on 8 and 9 February 2011; do not convene any FAO meetings on Eid El-Fitr and Eid Al-Adha; future Calendars of FAO/IFAD/WFP Governing Bodies and other main sessions to reflect IFAD Replenishment meetings, and Audit and Evaluation Committee sessions of IFAD (para. 89)	Additional session of Finance Committee convened as requested. Proposed Calendar of Main sessions 2011-2012 (CL 141/LIM/2) has been drawn up in close collaboration with IFAD and WFP, taking into account the requests made by the Council.
Introduce any additional amendments to the 2011 Calendar through consultation with the Independent Chairperson of Council (para. 90)	Any amendments to the Calendar are made in consultation with the Independent Chairperson of Council.
<b>Other Matters</b>	
<b>Programme Implementation Report 2008-2009</b>	
Continue to refine the format and content of the new Programme Implementation Report (para. 94)	Ongoing.
<b>Any Other Matters</b>	
Submit to Council in April 2011, through the CCLM and Finance Committee, a paper on the terms and conditions for appointment of the Director-General (para. 100)	Paper reviewed by the CCLM and Finance Committee in March 2011 (CL 141/7 and CL 141/9).