


April 2011

	منظمة الأغذية والزراعة للأمم المتحدة	联合国 粮食及 农业组织	Food and Agriculture Organization of the United Nations	Organisation des Nations Unies pour l'alimentation et l'agriculture	Продовольствен ная и сельскохозяйств енная организация Объединенных Наций	Organización de las Naciones Unidas para la Agricultura y la Alimentación
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CONFERENCE

Thirty-seventh Session

Rome, 25 June - 2 July 2011

Multi-year Programme of Work of the Council

Executive Summary

- As foreseen in the Immediate Plan of Action for FAO Renewal (IPA), a Multi-year Programme of Work (MYPOW) for the Council was developed through informal meetings of Members facilitated by the Independent Chairperson of Council. This process resulted in the adoption by Council of its MYPOW 2010-13 at its 140th session in November-December 2010, the text of which is reproduced in annex.
- The IPA also called for the preparation, every two years, of a report on progress made by the Council against its own MYPOW, for review by the Conference.
- In view of the recent adoption of the MYPOW, it is too early to provide a meaningful progress report on the performance of Council over a relatively brief period in which only the April 2011 session was held. Preliminary comments are, however, provided on some of the expected results, outputs and activities.

Suggested action by the Conference

- The Conference is invited to endorse the Council MYPOW 2010-13.
- The Conference is also requested to take note of the initial progress reported in this document against the Council MYPOW, providing such guidance for the development of future progress reports as appropriate.

Queries on the substantive content of this document may be addressed to:

Mr Luc Guyau

Independent Chairperson of the Council

Background

1. The Immediate Plan of Action for FAO Renewal (IPA), adopted by the Conference in 2008, calls for the development of Multi-year Programmes of Work (MYPOW) for the Governing Bodies, as instruments to improve effectiveness of governance.
2. Specifically, under IPA actions 2.70 and 2.71, the Council is required to prepare a MYPOW for a period of at least four years, for review by the FAO Conference. This requirement was confirmed by the Conference when it endorsed the 2009 Report of the Conference Committee for the Follow-up to the Independent External Evaluation of FAO (CoC-IEE) on the IPA¹.
3. Accordingly, a draft MYPOW for the Council was developed through informal meetings involving the Membership and facilitated by the Independent Chairperson of Council. This process resulted in the formal adoption by Council of its Multi-year Programme of Work 2010-13 at its 140th session of November-December 2010², the text of which is reproduced in annex.
4. The IPA also called for the preparation of a biennial report of progress made by the Council against its own MYPOW, for review by the Conference (action 2.72).
5. The Conference is therefore invited to endorse the Council MYPOW and to take note of the information reported below.
6. In view of the recent adoption of the MYPOW, it is too early to provide a meaningful progress report on the performance of Council over a relatively brief period in which only one session was held, in April 2011. A full progress report on the Council MYPOW should, however, be submitted to the Conference in 2013, reflecting achievements and challenges over the course of an entire biennium.
7. At this stage, preliminary comments are provided in relation to some of the expected results, outputs and activities foreseen in the MYPOW. They are presented in a tabular format, with the selected entries drawn from the MYPOW shown on the left, and observations shown on the right.

Preliminary progress report

<i>Entries in the MYPOW</i>	<i>Comments</i>
A. Strategy and priority setting, and budget planning	
Review and assessment of recommendations made by the Finance and Programme Committees and their Joint Meetings regarding the Strategic Framework, MTP and PWB, and clear recommendations thereon to Conference.	<p>The 141st session of Council endorsed recommendations made by the Committees, both individually and jointly³.</p> <p>As no consensus could be reached on the budget level for 2012-13, Council called for further consultations at informal meetings of “Friends of the Chair” to support constructive dialogue prior to Conference.</p> <p>On the Shared Services Centre, Council agreed to submit two proposals to Conference: (i) consolidation of the hubs in one Centre in Budapest; and (ii) maintaining the status quo of two hubs in Santiago and Bangkok, with the Centre in Budapest.</p>
Review and assessment of the recommendations made by the Technical Committees on technical priorities and budget matters.	Reviewing the Committee on Fisheries (COFI) report, the 141 st session of Council supported the recommended priorities on fisheries and aquaculture, especially in respect of food security and nutrition, as well as combating illegal, unreported

¹ C 2009/REP, Resolution 4/2009, and Annex D, paragraph 72; C 2009/7, paragraph 72.

² CL 140/REP, paragraph 73.

³ CL 141/REP, paragraphs 5-8.

<i>Entries in the MYPOW</i>	<i>Comments</i>
	and unregulated fishing, small-scale fisheries, and capacity building in developing countries, requesting that these priorities be appropriately reflected into the PWB 2012-13 ⁴ .
Review and assessment of the recommendations made by the Regional Conferences on regional priorities and budget matters.	The 141 st session of Council endorsed the report of the Regional Conference for the Near East, including the agreed Regional Priority Framework, with the following recommendations to be considered through the PWB process: (i) further strengthen the Decentralized Offices network to better respond to Member needs; and (ii) provide technical assistance to upgrade agricultural, food security and nutrition policies; improve agriculture water management; enhance cooperation on issues of regional dimension; develop guidelines on international land acquisition and foreign direct investment in agribusiness; national and regional interventions to monitor and control transboundary pest and disease outbreaks ⁵ .
Recommendations to Conference on the Programme and Budget Resolution, including the content and level of the budget.	See above.
Recommendation of the provisional agenda of the Conference session.	Building on previous discussions ⁶ , the 141 st session of Council agreed on further arrangements for the 37 th session of Conference, including the tentative timetable, and nominations of officers for various commissions and committees of the Conference ⁷ .
B. Monitoring implementation of governance decisions	
Review and assessment of the recommendations made by the Open-ended Working Group (OEWG) on measures designed to increase the efficiency of Governing Bodies, including representation.	The OEWG progress report was endorsed by the 141 st session of Council ⁸ , including recommendations made on: (i) working arrangements of Technical Committees; (ii) duration and format of sessions of the Committees on Agriculture and on Commodity Problems; (iii) timeliness and accuracy of Governing Body documents; and (iv) modern technologies for Governing Body sessions and inter-sessional work. The final report of the OEWG, based on progress reported to Council, will be considered under agenda item 25 at the 37 th session of Conference.
Review of developments in other fora of importance for the mandate of FAO.	The Council appreciated the presentations made at its 141 st session on: (i) The Hague Conference on Agriculture, Food Security and Climate Change (October-November 2010); (ii) FAO/World Health Organization cooperation on food safety; (iii) FAO's participation in the Commission on the Status of Women on Rural Women in 2012; (iv) 10 th Conference of Parties of the Convention on Biological

⁴ CL 141/REP, paragraph 20.

⁵ CL 141/REP, paragraph 18.

⁶ CL 140/REP, paragraphs 83-86.

⁷ CL 141/REP, paragraphs 38-43.

⁸ CL 141/REP, paragraphs 31 and 32.

<i>Entries in the MYPOW</i>	<i>Comments</i>
	Diversity; (v) Intergovernmental Science-Policy Platform on Biodiversity and Ecosystem Services (IPBES); (vi) Implications for FAO under the United Nations Framework Convention on Climate Change Conference of the Parties 16 (Cancun, November -December 2010); and (vii) World Water Forum and World Water Week ⁹ .
C. Exercise of oversight functions	
Review and assessment of the Finance Committee recommendations regarding policies and systems, both in Headquarters and Decentralized Offices, for human resources, administrative and business processes, contracting and purchasing, and information and communication technology.	The 141 st session of Council endorsed a substantial number of recommendations made by the Finance Committee, including draft Conference Resolutions on the Scale of Contributions 2012-13, Audited Accounts 2008-09, conditions of appointment of the Independent Chairperson of Council, and extension of appointment of the External Auditor, as well as on the Ethics Committee and mobility policy ¹⁰ .
Review and assessment of the Programme and Finance Committee recommendations on independent evaluations.	At its 141 st session, Council endorsed recommendations of the evaluation of FAO's Regional and Sub-regional Offices for the Near East, calling for similar evaluations in other regions ¹¹ .
Review and assessment of the recommendations of the Committee on Constitutional and Legal Matters (CCLM).	The 141 st session of Council endorsed the recommendations made by the CCLM on various matters, including the terms of reference and composition of the Ethics Committee, a draft Conference Resolution amending the Financial Regulations for IPSAS implementation, and the change of FAO's name in Spanish, with "food" preceding "agriculture", for approval by the 37 th session of Conference ¹² .
D. Monitoring of IPA implementation and further steps in the Reform process	
Overall progress in implementation of the Immediate Plan of Action is regularly monitored by Council.	The 141 st session Council welcomed the IPA progress report that included quantitative and qualitative aspects of implementation. It noted the good progress made to date and future efforts required to successfully deliver the IPA Programme, including workload, risks, and mitigation measures, urging for full implementation within the agreed timeframe ¹³ .
Review and assessment of IPA-related recommendations made by the Finance and Programme Committees and their Joint Meetings, CCLM, Regional Conferences and Technical Committees.	At its 141 st session, Council endorsed the mainstreaming of the IPA in the PWB 2012-13, as recommended by the Finance Committee ¹⁴ .

⁹ CL 141/REP, paragraphs 48 and 49. Council noted that a draft Resolution on IPBES will be submitted to the 37th session of Conference.

¹⁰ CL 141/REP, paragraphs 11-16.

¹¹ CL 141/REP, paragraph 10.

¹² CL 141/REP, paragraphs 21-26.

¹³ CL 141/REP, paragraphs 28 and 29.

¹⁴ CL 141/REP, paragraph 30.

<i>Entries in the MYPOW</i>	<i>Comments</i>
E. Monitoring of Management performance	
Review of the contribution of extra-budgetary resources to the Organizational Results framework.	The 141 st session of Council welcomed the outline of the Resource Mobilization and Management Strategy which the Joint Meeting of the Programme and Finance Committees had reviewed and was due to discuss, in its final version, in October 2011 ¹⁵ .
F. Work planning and working methods	
A revised Note on Methods of Work of the Council.	The revised Note was adopted by the 141 st session of Council ¹⁶ .
Preparation of a progress report to Conference on the Council MYPOW.	The present report was prepared under responsibility of the Independent Chairperson of Council.
Review of the status of implementation of Council decisions.	At its 141 st session, Council reviewed the status of implementation of the decisions it made at the previous session, based on a Secretariat document prepared in a new format ¹⁷ .
Council reports are concise, consisting mainly of conclusions, decisions and recommendations, and are made available to Members soon after the closure of the session.	The report of the 141 st session of Council was significantly shorter than similar previous reports, and was made available to members in an unedited format two working days after closure of the session. Council agreed to Secretariat proposal that, henceforth, the list of delegates and observers be published as web annex to the report rather than included in the printed version.
Council documents have a standardized cover page, with a box suggesting the proposed action.	Documents of the 141 st session of Council included a box suggesting the proposed action on the cover page.

¹⁵ CL 141/REP, paragraph 9.

¹⁶ CL 141/REP, paragraph 51.

¹⁷ CL 141/REP, paragraph 44.

Annex**Council Multi-year Programme of Work 2010-13****I. Overall Objective for the Council**

The Council provides the Conference with precise, balanced and timely guidance on strategies, priorities, programmes and budget for the Organization, as well as constitutional, organizational, administrative and financial matters. The Council also provides clear assessments on the world food and agriculture situation and exercises its oversight and monitoring functions in accordance with the Basic Texts of the Organization, including Conference Resolution 8/2009. It operates efficiently and effectively in a results-based manner, holding its sessions in keeping with the rolling workplan outlined in the Appendix, and with the Note on Methods of Work of the Council.

II. Results**A. Strategy and priority setting, and budget planning**

Result: Conference decisions on strategies, priorities, programmes and budget for the Organization, as well as on the status of world food and agriculture, are based on Council guidance.

Indicators and targets:

- Conference report reflects the recommendations made by Council on the Strategic Framework, Medium Term Plan (MTP) and Programme of Work and Budget (PWB).
- In examining and adopting the budget of the Organization, the Conference has at its disposal an explicit recommendation by Council regarding the level of the budget.
- Council guidance on world food and agriculture issues receives Conference approval.
- Conference approves the provisional agenda recommended to it by Council.

Outputs: Clear and precise decisions taken, and recommendations made to Conference.

Activities:

- Review and assessment of the recommendations made by the Finance and Programme Committees and their Joint Meetings regarding the Strategic Framework, MTP and PWB, and clear recommendations thereon to Conference.
- Review and assessment of the recommendations made by the Technical Committees on technical priorities and budget matters.
- Review and assessment of the recommendations made by the Regional Conferences on regional priorities and budget matters.
- Assessment of major issues pertaining to the world food and agriculture situation as necessary.
- Decisions on any adjustments to the PWB.
- Recommendations to Conference on the Programme and Budget Resolution, including the content and level of the budget.
- Recommendation of the main theme of the general debate at the Conference session.
- Recommendation of the provisional agenda of the Conference session.

Working methods:

- Informal coordination meetings of the Chairpersons and Secretariats of the Finance and Programme Committees, Regional Conferences and Technical Committees, facilitated by the Independent Chairperson of Council.
- Informal consultation meetings of the Chairpersons of the Regional Groups and senior members of the Secretariat, facilitated by the Independent Chairperson of Council.
- Regular contacts between the Independent Chairperson of Council and FAO Management.

B. Monitoring implementation of governance decisions

Result: Implementation of decisions on governance matters is regularly monitored by Council.

Indicators and targets:

- Timely implementation of governance decisions taken by Conference and Council is monitored by the Council, and this is reflected in the Conference report.
- The recommendations on measures designed to increase the efficiency of Governing Bodies are reviewed and assessed by Council before submission to Conference.

Outputs: Clear and precise decisions and resolutions taken, and recommendations made to Conference.

Activities:

- Review and assessment of governance decisions of Council.
- Review and assessment of the recommendations made by the Open-ended Working Group on measures designed to increase the efficiency of Governing Bodies, including representation.
- Review of the Multi-Year Programmes of Work (MYPOW) of the Governing Bodies, and assessment of related progress reports.
- Recommendations and decisions on the convening of Ministerial Meetings as necessary.
- Review and assessment of issues regarding treaties, conventions and agreements that are within the framework of FAO.
- Review of developments in other fora of importance for the mandate of FAO.

Working methods:

- Informal coordination meetings of the Chairpersons and Secretariats of the Committee on Constitutional and Legal Matters (CCLM), Finance and Programme Committees, Regional Conferences and Technical Committees, facilitated by the Independent Chairperson of Council.
- Informal consultation meetings of the Chairpersons of the Regional Groups and senior members of the Secretariat, facilitated by the Independent Chairperson of Council.
- Regular contacts between the Independent Chairperson of Council and FAO Management.
- Advice from the Statutory Bodies through the Technical Committees.

C. Exercise of oversight functions

Result: Well functioning legal, ethics, financial and administrative frameworks, policies and systems are in place and regularly monitored by Council.

Indicators and targets:

- The Organization operates within its legal, financial and administrative framework.
- Transparent, independent and professional evaluation of the Organization's performance, as well as audit and ethics oversight.
- The elections mandated by the Basic Texts are held within the set deadlines.
- Policies are implemented and systems function in accordance with existing rules and standards.
- The proposed calendar of FAO Governing Bodies and other main sessions conforms the schedule of sessions for the implementation of the Programming, Budgeting and Results-based Monitoring System.

Outputs: Clear and precise decisions taken, and recommendations made to Conference.

Activities:

- Review and assessment of the Finance Committee recommendations and decisions regarding budgetary performance and programme, budgetary transfers and the Organization's financial situation, including resource mobilization and voluntary contributions.

- Review and assessment of the Finance Committee recommendations regarding ethics and audit, both internal and external.
- Review and assessment of the Finance Committee recommendations regarding policies and systems, both in Headquarters and Decentralized Offices, for human resources, administrative and business processes, contracting and purchasing, and information and communication technology.
- Review and assessment of the Programme and Finance Committee recommendations on independent evaluations.
- Review and assessment of the CCLM recommendations on constitutional and legal matters.

Working methods:

- Advice from the Finance and Programme Committees and their Joint Meetings, and from the CCLM.
- In-depth review of one substantive issue to be chosen by the Council once every two years.
- Regular contacts between the Independent Chairperson of Council and FAO Management.

D. Monitoring of IPA implementation and further steps in the Reform process

Results: Overall progress in implementation of the Immediate Plan of Action is regularly monitored by Council.

Indicators and targets:

- Management reports on progress in IPA implementation timely submitted to all Council sessions.
- The recommendations made by Council on IPA implementation are reflected in the 2011 CoC-IEE Report on the IPA to the Conference, and endorsed by Conference in 2011. After 2011, recommendations related to the IPA are made to Conference.

Outputs: Clear and precise recommendations and decisions in a specific report to Conference.

Activities:

- Review and assessment of Management reports on progress in IPA implementation.
- Review and assessment of IPA-related recommendations made by the Finance and Programme Committees and their Joint Meetings, CCLM, Regional Conferences and Technical Committees.

Working methods:

- Use of the documentation produced for CoC-IEE meetings.
- Informal seminars and consultations among Members.

E. Monitoring of Management performance

Result: Management performance targets are regularly reviewed and monitored by Council.

Indicators and targets:

- Performance of Management is in line with established performance targets.
- Adjustments are made to performance targets as necessary.

Outputs: Clear and precise decisions taken, and recommendations made to Conference.

Activities:

- Monitoring of the performance of Management against established performance targets in the framework of the results-based budgeting and management system, based on the MTP/PWB and on the reports of the Finance and Programme Committees and their Joint Meetings.
- Review of the contribution of extra-budgetary resources to the Organizational Results framework.

- On a periodic basis, organize the transparent, professional and independent evaluation of the Organization's performance in contributing to its planned outcomes and impacts.
- Review of the Programme and Finance Committees recommendations for adjustment of PWB implementation.

Working methods:

- Regular contacts between the Independent Chairperson of Council and FAO Management.
- Informal seminars and consultations among Members.

F. Work planning and working methods

Results: Council operates efficiently, in a proactive and inclusive way, according to established work plans and improved working methods.

Indicators and targets:

- Council agendas are focused.
- Council reports are concise, consisting mainly of conclusions, decisions and recommendations, and are made available to Members soon after the closure of the session.
- Council documents have a standardized cover page, with a box suggesting the proposed action.
- Council documents are provided 4 weeks before a session commences.

Outputs:

- A MYPOW for Council.
- A revised Note on Methods of Work of the Council.

Activities:

- Preparation of the Council MYPOW, with performance indicators.
- Preparation of a progress report to Conference on the Council MYPOW.
- Regular review of the methods of work of Council, including performance measures.
- Review of the status of implementation of Council decisions.
- Study and comparison of the governance of other international organizations in view of introducing potential improvements in the operating procedures of Council and the implementation of its MYPOW.

Working methods:

- Structured and focused deliberations during Council sessions.
- Efficient drafting arrangements for Council reports.
- Regular inter-sessional activities, determined according to their interest, and level of priority.
- As appropriate, strengthen human and financial resources mobilized by the Secretariat for the implementation of, and follow up to, the MYPOW.
- Informal meetings of the Chairpersons of the Regional Groups and senior members of the Secretariat, facilitated by the Independent Chairperson of Council.
- Regular contacts between the Independent Chairperson of Council and FAO Management.

Appendix
Sessions and Work plan of Council

1. The Council shall hold at least five sessions in a biennium as follows:
 - a) two sessions in the first year of the biennium;
 - b) one session not less than 60 days before the regular session of the Conference, at which the Council shall in particular make recommendations to Conference on the Strategic Framework (every four years), MTP and PWP;
 - c) one session immediately after the regular session of the Conference, at which the Council shall in particular elect the Chairpersons and Members of the Programme Committee, Finance Committee and CCLM; and
 - d) one session towards the end of the second year of the biennium.
2. In 2010-13, the indicative rolling work plan of Council shall be as outlined in the following tables, and shall be adjusted as and when required by the Council.
3. At its sessions, the Council shall review a document on the status of implementation of decisions taken at its previous session.
4. At the end of each session, the Council shall review its provisional agenda for the following session.
5. Substantive issues which shall be regularly addressed at Council sessions include the following items:
 - Audit, ethics and other oversight issues;
 - Human resources;
 - Resource mobilization, including voluntary contributions;
 - Decentralization issues;
 - Contracting and purchasing issues;
 - Information and communication technology issues;
 - Independent evaluations;
 - United Nations system-wide developments regarding oversight issues impacting on FAO.

140th Session of the Council, 29 November - 3 December 2010
<p>Programme, Budgetary, Financial and Administrative Matters</p> <ol style="list-style-type: none"> 1) Report of the Joint Meeting of the Programme and Finance Committees (October 2010) 2) Report of the Programme Committee (October 2010) 3) Priorities for the technical work of the Organization in the 2012-13 biennium 4) Reports of the Finance Committee (June and October 2010) 5) Programme Implementation Report 2008-2009
<p>Regional Conferences</p> <ol style="list-style-type: none"> 6) Report of the Regional Conference for Latin America and the Caribbean (April 2010) 7) Report of the Regional Conference for Africa (May 2010) 8) Report of the Regional Conference for Europe (May 2010) 9) Report of the Regional Conference for Asia and the Pacific (September - October 2010)
<p>Technical Committees and Committee on World Food Security</p> <ol style="list-style-type: none"> 10) Report of the Committee on Commodity Problems (June 2010) 11) Report of the of the Committee on Agriculture (June 2010) 12) Report of the Committee on Forestry (October 2010) 13) Report of the Committee on World Food Security (October 2010)
<p>Committee on Constitutional and Legal Matters</p> <ol style="list-style-type: none"> 14) Report of the Committee on Constitutional and Legal Matters (September 2010)
<p>Governance Matters</p> <ol style="list-style-type: none"> 15) Immediate Plan of Action Implementation Progress Report 16) Multi-year Programme of Work of the Council 17) Report of the Open-ended Working Group on measures designed to increase the efficiency of Governing Bodies, including representation 18) Note on the Methods of Work of the Council 19) Arrangements for the 37th Session of the FAO Conference (including provisional agenda and Council recommendation on a major theme for the general debate at Conference) 20) Status of implementation of Council decisions
<p>Other Matters</p> <ol style="list-style-type: none"> 21) Election of Six Members of the WFP Executive Board 22) Developments in Fora of Importance for the Mandate of FAO 23) Calendar of FAO Governing Bodies and other Main Sessions 2010-2011 24) Provisional agenda for the following session of Council 25) Working methods of Council

141st Session of the Council, 11-15 April 2011
<p>Programme, Budgetary, Financial and Administrative Matters</p> <ol style="list-style-type: none"> 1) Review of Medium Term Plan and Programme of Work and Budget (2012-2013) – Recommendation to Conference on budget level 2) Report of the Joint Meeting of the Programme and Finance Committees (March 2011) 3) Reports of the Programme Committee (February and March 2011) 4) Report(s) of the Finance Committee (March 2011)
<p>Regional Conferences</p> <ol style="list-style-type: none"> 5) Report of the Regional Conference for the Near East (December 2010)
<p>Technical Committees</p> <ol style="list-style-type: none"> 6) Report of the Committee on Fisheries (January-February 2011)

<p>Committee on Constitutional and Legal Matters</p> <p>7) Report of the Committee on Constitutional and Legal Matters (March 2011)</p>
<p>Governance Matters</p> <p>8) Address by Candidates for the Post of Director-General 9) Immediate Plan of Action Implementation Progress Report 10) Report of the Open-ended Working Group on measures designed to increase the efficiency of Governing Bodies, including representation 11) Arrangements for the 37th Session of the Conference (including tentative timetable) – Recommendations to Conference 12) Vision for the Structure and Functioning of Decentralized Offices 13) Status of implementation of Council decisions</p>
<p>Other Matters</p> <p>14) Annual Report of the WFP Executive Board on its Activities in 2010 15) Calendar of FAO Governing Bodies and other Main Sessions 2011-2012 16) Provisional agenda for the following session of Council, and substantive issue to be addressed at the 144th Session of Council 17) Working methods of Council</p>

142nd Session of the Council, 4-5 July 2011
<p>Election of Committees</p> <p>1) Election of the Chairperson and Twelve Members of the Programme Committee 2) Election of the Chairperson and Twelve Members of the Finance Committee 3) Election of the Chairperson and Seven Members of the Committee on Constitutional and Legal Matters</p>
<p>Other Matters</p> <p>4) Matters Arising out of the Conference Session 5) Developments in Fora of Importance for the Mandate of FAO 6) Calendar of FAO Governing Bodies and other Main Sessions 2011-2012 7) Provisional agenda for the following session of Council 8) Working methods of Council</p>

143rd Session of the Council, 21-25 November 2011
<p>Programme, Budgetary, Financial and Administrative Matters</p> <p>1) Approval of Adjustments to the Programme of Work 2012-13 2) Report of the Joint Meeting of the Programme and Finance Committees (October 2011) 3) Report of the Programme Committee (October 2011) 4) Report of the Finance Committee (October 2011)</p>
<p>Committee on World Food Security</p> <p>5) Report of the Committee on World Food Security (October 2011)</p>
<p>Committee on Constitutional and Legal Matters</p> <p>6) Report of the Committee on Constitutional and Legal Matters (September 2011)</p>
<p>Governance Matters</p> <p>7) Immediate Plan of Action Implementation Progress Report 8) Progress Reports on Multi-year Programmes of Work of the</p> <ul style="list-style-type: none"> • Finance Committee • Programme Committee • CCLM <p>9) Status of implementation of Council decisions</p>

Other Matters

- 10) Election of Six Members of the WFP Executive Board
- 11) Developments in Fora of Importance for the Mandate of FAO
- 12) Calendar of FAO Governing Bodies and other Main Sessions 2012-2013
- 13) Provisional agenda for the following session of Council
- 14) Working methods of Council

144th Session of the Council, June 2012**Programme, Budgetary, Financial and Administrative Matters**

- 1) Report of the Joint Meeting of the Programme and Finance Committees (April 2012)
- 2) Report of the Programme Committee (April 2012)
- 3) Report of the Finance Committee (April 2012)

Regional Conferences

- 4) Report of the Regional Conference for Africa (January 2012)
- 5) Report of the Regional Conference for Asia and the Pacific (February 2012)
- 6) Report of the Regional Conference for the Near East (March 2012)
- 7) Report of the Regional Conference for Latin America and the Caribbean (March 2012)
- 8) Report of the Regional Conference for Europe (April 2012)

Technical Committees

- 9) Report of the Committee on Commodity Problems (May 2012)
- 10) Report of the of the Committee on Agriculture (May 2012)

Committee on Constitutional and Legal Matters

- 11) Report of the Committee on Constitutional and Legal Matters (March 2012)

Governance Matters

- 12) Immediate Plan of Action Implementation Progress Report
- 13) Status of implementation of Council decisions

Other Matters

- 14) Annual Report of the WFP Executive Board on its Activities in 2011
- 15) Developments in Fora of Importance for the Mandate of FAO
- 16) Calendar of FAO Governing Bodies and other Main Sessions 2012-2013
- 17) Provisional agenda for the following session of Council
- 18) Working methods of Council

145th Session of the Council, November 2012**Programme, Budgetary, Financial and Administrative Matters**

- 1) Report of the Joint Meeting of the Programme and Finance Committees (October 2012)
- 2) Report of the Programme Committee (October 2012)
- 3) Report of the Finance Committee (October 2012)
- 4) Programme Implementation Report 2010-2011

Technical Committees and Committee on World Food Security

- 5) Report of the Committee on Fisheries (July 2012)
- 6) Report of the Committee on Forestry (October 2012)
- 7) Report of the Committee on World Food Security (October 2012)

Committee on Constitutional and Legal Matters

- 8) Report of the Committee on Constitutional and Legal Matters (September 2012)

<p>Governance Matters</p> <p>9) Immediate Plan of Action Implementation Progress Report</p> <p>10) Arrangements for the 38th Session of the Conference (including provisional agenda and Council recommendation on major a theme for the general debate at Conference)</p> <p>11) Status of implementation of Council decisions</p>
<p>Other Matters</p> <p>12) Election of Six Members of the WFP Executive Board</p> <p>13) Developments in Fora of Importance for the Mandate of FAO</p> <p>14) Calendar of FAO Governing Bodies and other Main Sessions 2012-2013</p> <p>15) Provisional agenda for the following session of Council</p> <p>16) Working methods of Council</p>

146th Session of the Council, April 2013
<p>Programme, Budgetary, Financial and Administrative Matters</p> <p>1) Review of Medium Term Plan and Programme of Work and Budget (2014-2015) – Recommendation to Conference on budget level</p> <p>2) Report of the Joint Meeting of the Programme and Finance Committees (February 2013)</p> <p>3) Report of the Programme Committee (February 2013)</p> <p>4) Report of the Finance Committee (February 2013)</p>
<p>Committee on Constitutional and Legal Matters</p> <p>5) Report of the Committee on Constitutional and Legal Matters (March 2013)</p>
<p>Governance Matters</p> <p>6) Immediate Plan of Action Implementation Progress Report</p> <p>7) Arrangements for the 38th Session of the Conference (including tentative timetable) – Recommendations to Conference</p> <p>8) Status of implementation of Council decisions</p>
<p>Other Matters</p> <p>9) Annual Report of the WFP Executive Board on its Activities in 2012</p> <p>10) Calendar of FAO Governing Bodies and other Main Sessions 2013-2014</p> <p>11) Provisional agenda for the following session of Council, and substantive issue to be addressed at the 149th Session of Council</p> <p>12) Working methods of Council</p>

147th Session of the Council, July 2013
<p>Election of Committees</p> <p>1) Election of the Chairperson and Twelve Members of the Programme Committee</p> <p>2) Election of the Chairperson and Twelve Members of the Finance Committee</p> <p>3) Election of the Chairperson and Seven Members of the Committee on Constitutional and Legal Matters</p>
<p>Other Matters</p> <p>4) Matters Arising out of the Conference Session</p> <p>5) Developments in Fora of Importance for the Mandate of FAO</p> <p>6) Calendar of FAO Governing Bodies and other Main Sessions 2013-2014</p> <p>7) Provisional agenda for the following session of Council</p> <p>8) Working methods of Council</p>

148th Session of the Council, November 2013
<p>Programme, Budgetary, Financial and Administrative Matters</p> <ol style="list-style-type: none"> 1) Approval of Adjustments to the Programme of Work 2014-15 2) Report of the Joint Meeting of the Programme and Finance Committees (October 2013) 3) Report of the Programme Committee (October 2013) 4) Report of the Finance Committee (October 2013)
<p>Committee on World Food Security</p> <ol style="list-style-type: none"> 5) Report of the Committee on World Food Security (October 2013)
<p>Committee on Constitutional and Legal Matters</p> <ol style="list-style-type: none"> 6) Report of the Committee on Constitutional and Legal Matters (September 2013)
<p>Governance Matters</p> <ol style="list-style-type: none"> 7) Immediate Plan of Action Implementation Progress Report 8) Multi-year Programmes of Work of the <ul style="list-style-type: none"> • Finance Committee • Programme Committee • CCLM • Regional Conferences • Technical Committees 9) Status of implementation of Council decisions
<p>Other Matters</p> <ol style="list-style-type: none"> 10) Election of Six Members of the WFP Executive Board 11) Developments in Fora of Importance for the Mandate of FAO 12) Calendar of FAO Governing Bodies and other Main Sessions 2014-2015 13) Provisional agenda for the following session of Council 14) Working methods of Council