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	منظمة الأغذية والزراعة للأمم المتحدة	联合国 粮食及 农业组织	Food and Agriculture Organization of the United Nations	Organisation des Nations Unies pour l'alimentation et l'agriculture	Продовольствен ная и сельскохозяйств енная организация Объединенных	Organización de las Naciones Unidas para la Agricultura y la Alimentación
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Programme Committee

Hundred and Eighth Session

Rome, 10 - 14 October 2011

**PROGRESS REPORT ON FOLLOW-UP TO PAST PROGRAMME
COMMITTEE RECOMMENDATIONS**

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I. Programme Planning and Priority Setting

Priorities for the technical work of the Organization in the 2012-13 biennium

CL 141/10 Report of the Joint Meeting of the 106 th Session of the Programme Committee and the 138 th Session of the Finance Committee (Rome, 23 March 2011)	Medium Term Plan 2010-13 (Reviewed) and Programme of Work and Budget 2012-13	Action
<p>8. In relation to the budget level and resource shifts, the Joint Meeting:</p> <p>a) <u>agreed</u> to put forward two options on the budget level for 2012-13 for consideration by the Council: no decrease to the level of assessments proposed in the PWB 2012-13; or a reduction in the level of assessments, heeding the appeal of the UN Secretary General to do more with less and noting the proposed 3 percent reduction in the UN budget;</p> <p>b) <u>reaffirmed</u> the IPA target for the Evaluation budget of 0.8 percent of the net appropriation and <u>proposed</u> 0.7 percent for 2012-13, an increase of approximately USD 1 million over the Evaluation budget proposed in the PWB 2012-13;</p> <p>c) <u>recommended</u> increasing the budget allocation for Strategic Objective K (gender) without impacting the overall budget level;</p> <p>d) <u>requested</u> the Secretariat to provide further information to the Council to explain the proposed resource shifts between and within all Strategic and Functional Objectives, and to elaborate on the areas of emphasis and de-emphasis in all Strategic Objectives and Functional Objective X; and in addition</p> <p>e) <u>requested</u> the Secretariat to prepare, as soon as possible during the course of ongoing deliberations on the Programme of Work and Budget, a table indicating the reference for decision (for example, inputs from Regional Conferences, Technical Committees, Council, and Strategy Teams), as well as implications for the net appropriation and extrabudgetary resources.</p>		<p>Considered by 141st session of Council and decided by Conference</p> <p>Document C 2011/3 Information Note 1</p>

CL 141/8 Report of the 106 th Session of the Programme Committee (Rome, 21-25 March 2011)	Medium Term Plan 2010-13 (Reviewed) and Programme of Work and Budget 2012-13	Action
<p>7. The Committee considered the Medium Term Plan 2010-13 (<i>Reviewed</i>) and Programme of Work and Budget 2012-13. [...] the Committee:</p> <p>f) <u>requested</u> the Secretariat to provide further information to the Council to explain the proposed resource shifts between and within all Strategic and Functional Objectives, and to elaborate on the areas of emphasis and de-emphasis in all Strategic Objectives and Functional Objective X;</p> <p>g) <u>requested</u> the Secretariat to prepare, as soon as possible during the course of ongoing deliberations on the Programme of Work and Budget, a table indicating the reference for decision (for example, inputs from Regional Conferences, Technical Committees, Council, and Strategy Teams), as well as implications for net appropriations and extrabudgetary resources;</p> <p>h) <u>requested</u> that clarification be provided to the Council on how the one-time savings of USD 10.4 million were distributed in the PWB 2012-13;</p> <p>i) <u>recommended</u> that FAO's funding commitments for various conventions and treaty bodies be easily distinguished in the PWB 2012-13 adjusted after the Conference;</p> <p>j) <u>requested</u> the reformulation of Organizational Result indicator B4.1 in line with the recommendation of COAG, as presented in Appendix 1;</p> <p>k) <u>requested</u> the reformulation of areas of emphasis and de-emphasis under Organizational Result C01 in line with the recommendations of COFI, as presented in Appendix 1;</p> <p>l) <u>requested</u> that resources be reallocated without impacting the overall budget level to strengthen work on gender under Strategic Objective K, including to Organizational Result K02, based on the recommendations of the Report of the FAO Gender Audit 2010 and the findings of the <i>State of Food and Agriculture 2010-11 - Women in Agriculture</i>;</p> <p>m) discussed the level of funding for Evaluation work in Organizational Result X04 and <u>confirmed endorsement</u> of the target funding at 0.8 percent of the total net appropriation for Evaluation during implementation of the IPA by 2013. The Committee noted that it would be able to absorb the additional work;</p> <p>n) noted that cross-cutting issues were not treated equally under all Strategic Objectives: while climate change and small farmers were addressed in most Strategic Objectives, other issues such as nutrition, gender and capacity development, appeared far less frequently;</p>		<p>Document C 2011/3 Information Note 1</p> <p>Document CL 143/3 Adjustments to the Programme of Work 2012-13 Completed</p> <p>Completed</p> <p>Considered by 141st session of Council and decided by Conference</p>

<ul style="list-style-type: none"> o) was concerned about funding for some core FAO work, especially normative work and coordination of cross-cutting issues which appeared to have been shifted from the net appropriation to extrabudgetary resources and should be protected under the net appropriation; p) found that information related to Functional Objective X was unclear in comparison with Strategic Objectives and <u>looked forward</u> to receiving additional details on the funding and areas of emphasis and de-emphasis for this Functional Objective using the same format as the Strategic Objectives; and q) noted that the Committee on World Food Security (CFS) Bureau had not yet finalized its programme of work and budget and therefore the Committee could not assess its programmatic impact. 		Document C 2011/3 Information Note 2
CL 141/8 Report of the 106th Session of the Programme Committee (Rome, 21-25 March 2011)	Corporate Strategy on Capacity Development	Action
<p>9. The Committee:</p> <ul style="list-style-type: none"> a) <u>requested</u> Capacity Development to be reflected in the Programme of Work and Budget; b) <u>encouraged</u> actions which would integrate Capacity Development into the work plans throughout the Organization, underlining the roles of the Strategy Teams and the decentralized offices, as well as the strategic role of senior management in coordination and follow-up of this issue; c) recognized that in countries, Capacity Development work should be based on demand and be flexible depending on the country's situation, and <u>recommended</u> the systematization of Capacity Development in field projects; 		<p>To be addressed in preparing PWB 2014-15</p> <p>Being addressed in work planning 2012-13</p> <p>Guidelines and tools, including revisions of the Field Programme Manual, have been - and are being developed - for FAO staff on flexible Capacity Development interventions that are based on demand.</p>

<p>d) <u>reiterated</u> the critical importance of Capacity Development, and <u>urged</u> all relevant actors inside FAO, as well as the Member States to commit to Capacity Development and promote its integration in programming, planning and prioritization, recalling the core principles of the Paris Declaration and the Accra Agenda for Action;</p> <p>e) <u>requested</u> FAO to provide feedback in 2012 on the relevance, adequacy and adherence of TCP projects and TCP facility used for Capacity Development, including the TCP criteria.</p>		<p>A continuing series of awareness raising events to promote sound capacity development is being organized for FAO staff at all levels in headquarters and decentralized offices, and training programmes are also being formulated.</p> <p>Paper to be prepared for PC May 2012</p>
<p>CL 141/8 Report of the 106th Session of the Programme Committee (Rome, 21-25 March 2011)</p>	<p>Sustainable animal health and contained animal-related human health risks - in support of the emerging One-Health agenda - <i>Applying Lessons Learned from Highly Pathogenic Avian Influenza in the Prevention and Containment of Major Animal Diseases and Related Human Health Risks</i></p>	
<p>11. The Committee requested more information on:</p> <p>a) how the Action Plan would be prioritized and sequenced under the three-pillar system of the FAO integrated budget;</p> <p>b) exploring alternative sources for mobilizing resources to promote the Impact Focus Area on transboundary threats to production, health and environment (IFA-EMPRES);</p> <p>c) the linkages of the Action Plan with the regular animal health programme (MTP/PWB).</p> <p>12. The Committee further requested that management provide information on the IFA/EMPRES and its funding challenges to all Member States as soon as possible.</p>		<p>Document PC 108/3</p> <p>FAO Web portal on Resource Mobilization HTTP://WWW.FAO.ORG/TC/RESOURCE-MOBILIZATION/IFAS/EMPRES/EN/</p>

CL 141/4 Report of the 105 th Session of the Programme Committee (8-9 February 2011)	Priorities for the technical work of the Organization in the 2012-13 biennium	Action
<p>11. In establishing a coherent set of priorities for future biennia, the Committee recalled that it had previously recommended measures to promote more structured guidance on priorities from the Regional Conferences and Technical Committees. Having considered the document provided on priorities for 2012-13, the Committee <u>recommended</u> that in planning for future biennia the Secretariat also:</p> <ul style="list-style-type: none"> a) identify emerging issues to inform the review and refinement of the Medium Term Plan for the 2014-17 period; b) address across the strategic objectives the coordination of cross-cutting issues to help drive priority setting; c) clarify the roles and collaboration of headquarters and decentralized offices in planning and implementing the technical Programme of Work and Budget in the context of the vision on decentralization; d) highlight the comparative advantage of FAO with other organizations. 		To be addressed in planning process for 2014-17 starting late 2011
CL 140/8 Report of the 104 th Session of the Programme Committee (25-29 October 2010)	Priorities for the technical work of the Organization in the 2012-13 biennium	Action
<p>12. In establishing a coherent set of priorities for future biennia, the Committee <u>recommended</u> that the Secretariat:</p> <ul style="list-style-type: none"> a) further improve the documentation submitted to the Regional Conferences and Technical Committees, including a description of areas of emphasis and de-emphasis of the technical work of the Organization at global and regional level, so as to promote more structured guidance on priorities and their relation to specific Strategic Objectives and Organizational Results, and to facilitate a more uniform approach to drafting reports; b) ensure consultation with Strategy Teams (strategic objectives and regions) when preparing prioritization documents to be submitted to Regional Conferences and Technical Committees. 		To be addressed in planning process for 2014-17 starting late 2011

II. Results-based monitoring of programme implementation

CL 141/10 Report of the Joint Meeting of the 106 th Session of the Programme Committee and the 138 th Session of the Finance Committee (Rome, 23 March 2011)	Progress on implementation of the TCP	Action
<p>15. The Committees noted the progress made on the implementation of the TCP and <u>recommended</u> implementation of the proposal to earmark 0.4 percent of the TCP appropriation to facilitate the reporting by decentralized offices on results of TCP projects achieved after project closure. The Joint Meeting stressed the need for TCP projects to be strategic, catalytic and more gender balanced, as well as for expeditious utilization of the TCP appropriation.</p>		Completed

III. Evaluation

CL 143/5 Report of the 107 th Session of the Programme Committee (16-17 May 2011)	Evaluation of FAO's interventions funded by the Central Emergency Response Fund (CERF)	Action
<p>5. The Committee:</p> <ul style="list-style-type: none"> a) <u>recommended</u> that the Secretariat further strengthen its partnerships and emphasized the principle of giving visibility to implementing partners in project completion reports; b) <u>recommended</u> that efforts be continued to ensure that emergency activities and development work at country-level are complementary; and c) <u>requested</u> that the Secretariat address concerns raised in the Evaluation related to improving the capacity of country offices. <p>7. The Committee <u>requested</u> that:</p> <ul style="list-style-type: none"> a) The Office of Evaluation (OED) undertake a comprehensive review of recommendations made in other relevant Evaluations to be used in the Secretariat's follow-up report on the Evaluation of FAO's Operational Capacity in Emergencies¹; b) OED prepare an analysis of relevant Evaluation recommendations relating to the capacity of country offices to fulfill their mandate, for the Committee's consideration; and c) the Secretariat be more specific about the nature of the requirements for additional funding to implement recommendations when this is indicated in the Management Response. 		<p>Follow-up report to the Evaluation of FAO's Operational Capacity in Emergencies will be presented to the PC May 2012</p> <p>Will be presented to the Follow-up report to the Country Programming evaluation PC October 2012 session</p> <p>Ongoing</p>

¹ PC 103/7 - FC 132/10

CL 143/5 Report of the 107 th Session of the Programme Committee (16-17 May 2011)	FAO's effectiveness at country level: A synthesis of evaluations in large, rapidly-developing countries (India and Brazil)	Action
<p>10. The Committee <u>recommended</u> that:</p> <ul style="list-style-type: none"> a) the recommendations in country Evaluation synthesis reports be considered for use by other countries, where applicable; b) the experience gained from country Evaluations be used in enriching the scope, quality and modality of South-South Cooperation; c) knowledge sharing within and between countries be improved; d) recommendations of country Evaluation synthesis reports and Management Responses be more precise; e) special attention be paid to the access and use of FAO's information products in all FAO languages and from different cultural environments; f) the nature of this kind of synthesis report of country Evaluations be considered in the review of the next Rolling Work Plan of Strategic and Programme Evaluation. 		f) Document PC 108/4
	Appointment of the Director of Evaluation	Action
<p>13. The Committee <u>recommended</u> to the Council that paragraph 43 of the Charter should be amended to read as follows:</p> <p><i>43. The Director of Evaluation serves for a fixed term of four years with a possibility of reappointment only once for a further term of four years. <u>If the Director of Evaluation reaches the age of 62 years during a fixed term of four years, he/she will continue to serve for the remainder of that term, notwithstanding Staff Regulation 301.9.5. In such cases, the appointment may not be renewed beyond that fixed term of four years.</u> The renewal of the appointment of the Director of Evaluation is subject to consultation with the Programme Committee. Likewise the Director-General shall consult with the Programme Committee before the termination of the appointment of the Director of Evaluation. The Director of Evaluation may not be reappointed within FAO to another post or recruited as a consultant during a period of one year following the expiry or termination of the appointment².</i></p>		To be considered by CL 143 (Nov-Dec 2011)

² Words underscored to be added.

CL 141/8 Report of the 106 th Session of the Programme Committee (11-15 April 2011)	Evaluation of FAO's Regional and Subregional Offices for the Near East	Action
<p>15. The Committee:</p> <ul style="list-style-type: none"> a) <u>urged</u> that those recommendations that could be implemented without further consultation be addressed as a matter of priority by FAO Management; b) <u>noted</u> the key role played by FAO Representations in FAO's work; c) <u>stressed</u> the importance of an appropriate recruitment policy, effective rotation policy, adequate training and an appropriate skills mix for staff in the region, especially FAO Representatives; d) <u>endorsed</u> a regional Trust Fund for programme-related purposes, but stated that core activities of FAO should be funded out of the net appropriation; e) <u>encouraged</u> dialogue with national stakeholders and other UN agencies on ways to improve FAO performance at country level; f) <u>recommended</u> that the results of the Evaluation be considered in implementation of the Programme of Work and Budget and the Vision for Decentralization; g) <u>recommended</u> an increased emphasis on reporting of follow-up to Evaluations, including comments from the Office of Evaluation on follow-up reports submitted to the Programme Committee; h) <u>noted</u> that the Plan of Action would be submitted to the Regional Conference for the Near East; i) <u>recommended</u> that a paper on harmonization of the Regional Conference for the Near East and the Regional Office for the Near East be submitted to the next Regional Conference for the Near East; and j) <u>encouraged</u> FAO, on the basis of the recommendations of this Evaluation, to engage in a dialogue with national stakeholders for more ownership and visibility of FAO, as well as with partners within the UN system. <p>16. The Committee <u>recommended</u> that similar Evaluations should take place in other regions. The Evaluations should be conducted in a consultative manner.</p>		<p>Document PC 108/4</p>

CL 140/8 Report of the 104th Session of the Programme Committee (25-29 October 2010)	Evaluation of FAO's activities on capacity development in Africa	Follow-up at PC session October 2012
	Second Real-Time Evaluation of FAO's work on HPAI	Follow-up at PC session October 2012
CL 139/4 Report of the 103rd Session of the Programme Committee (17-21 May 2010)	The Evaluation of FAO's operational capacity in emergencies	Follow-up at PC session May 2012
	Joint Thematic Evaluation of FAO and WFP Support to Information Systems for Food Security	
31.	The Committee <u>endorsed</u> the principle of continued joint work between FAO and WFP on food security information. The Committee appreciated the fact that Management agreed to finalize a corporate strategy for Food Security Information Systems and a joint strategy with WFP. The Committee <u>underlined</u> the importance of appropriate systems for assessing food security not just in emergency situations, but also in development contexts.	Document to be presented to PC November 2011
	Evaluation of FAO's Role and Work related to Water	Follow-up PC May 2012

IV. IPA implementation and integration into PWB

CL 141/10 Report of the Joint Meeting of the 106th Session of the Programme Committee and the 138th Session of the Finance Committee (Rome, 23 March 2011)	Vision for the structure and functioning of Decentralized Offices	Action
	<p>The Joint Meeting:</p> <ul style="list-style-type: none"> a) re-affirmed the importance of decentralization for the work of the Organization and the critical need for headquarters and decentralized offices to function as one in the most effective and efficient manner; b) underlined the need for rationalization of all layers of operations, including staffing, when necessary, according to the IPA; c) underlined the ongoing need for actions to enhance expertise and performance in decentralized offices in line with their priorities and needs; d) stressed the need for appropriate and adequate resources which will enable decentralized offices to exercise the delegation of authority given to them through the IPA and encouraged careful and continued monitoring of the decentralized network; e) noted the progress made on benchmarking and welcomed the consultations with other UN organizations; 	Document JM 2011.2/3

	<p>f) welcomed the steps that were being taken for greater professionalism in the recruitment of heads of decentralized offices; stressed the urgent need to adopt and implement the rotation and mobility policy, competency profiles, and recruitment procedures, as foreseen in the IPA; and</p> <p>g) emphasised the importance of the revised Circular on Responsibilities and Relationships between headquarters and decentralized offices, which was under preparation.</p>	
CL 141/10 Report of the Joint Meeting of the 106th Session of the Programme Committee and the 138th Session of the Finance Committee (Rome, 23 March 2011)		Resource Mobilization and Management Strategy
	Action	
11.	The Joint Meeting <u>looked forward</u> to reviewing the final version of the Resource Mobilization and Management Strategy at its next Session.	JM 2011.2/4
12.	The Joint Meeting <u>requested</u> the Secretariat to publish on its Web site information regarding voluntary contributions.	Completed
CL 141/10 Report of the Joint Meeting of the 106th Session of the Programme Committee and the 138th Session of the Finance Committee (Rome, 23 March 2011)		FAO Strategy on partnerships with the private sector
	Action	
14.	The Joint Meeting <u>requested</u> to review the final version of the FAO Strategy on partnerships with the private sector at its next session.	JM 2011.2/5
CL 141/10 Report of the Joint Meeting of the 106th Session of the Programme Committee and the 138th Session of the Finance Committee (Rome, 23 March 2011)		Progress on implementation of the TCP
	Action	
15.	The Committees noted the progress made on the implementation of the TCP and <u>recommended</u> implementation of the proposal to earmark 0.4 percent of the TCP appropriation to facilitate the reporting by decentralized offices on results of TCP projects achieved after project closure. The Joint Meeting stressed the need for TCP projects to be strategic, catalytic and more gender balanced, as well as for expeditious utilization of the TCP appropriation.	JM 2011.2/6

CL 141/8 Report of the 106th Session of the Programme Committee (11-15 April 2011)	Access to TCP on a grant basis: eligibility criterion	Action
23. The Committee recognized that no consensus on any of the options proposed for resolving the inconsistency in the interpretation of the TCP eligibility criterion had been reached. The Latin American and the Caribbean and African regions reported that they supported Option 1, while other regions supported Option 2. The Committee <u>encouraged</u> regional groups to continue their discussions, with the facilitation of the Independent Chairperson of the Council, on the matter and <u>decided</u> to revisit the issue at its October 2011 session.		Document PC 108/9
CL 141/8 Report of the 106th Session of the Programme Committee (11-15 April 2011)	Preliminary review of statutory bodies with particular reference to Article XIV bodies and their relationship with FAO	Action
27.	The Committee noted that, as a result of a review of the matter by the Committee on Constitutional and Legal Matters (CCLM) and the Council, the Secretariat would initiate a process of consultation with the membership of Article XIV bodies on relevant issues regarding their relationship with the Organization, including possible adjustments to existing procedures. The Committee noted further that this consultation process, which had already been launched within some Article XIV bodies, would be carried out on the basis of the review by the CCLM, supplemented, as appropriate, by a questionnaire highlighting issues referred to in document PC 104/9. The Committee <u>recommended</u> the completion of this consultation process and <u>looked forward</u> to receiving a report on the matter.	Documents PC 108/8 and PC 108/10

V. Improved methods of work and efficiency of the Programme Committee

CL 141/4 Report of the 105th Session of the Programme Committee (8-9 February 2011)	Review of progress on the Multi-year Programme of Work for the Committee	Action
15.	The Committee reviewed and approved its Report of progress on the Multi-year Programme of Work from December 2009 to May 2011.	Completed