REPORT

OF THE COUNCIL OF FAO

Hundred and Fifty-fourth Session
Rome, 30 May – 3 June 2016
COUNCIL

(as from 15 June 2015)

Independent Chairperson of the Council: Mr Wilfred J. Ngirwa

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Algeria 2
Angola 1
Argentina 1
Australia 2
Brazil 1
Cameroon 2
Canada 1
Chile 3
China 3
Congo 3
Cuba 1
Cyprus 3
Czech Republic 2
Ecuador 2
Egypt 2
Equatorial Guinea 3

Ethiopia 3
France 2
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Iceland 2
India 1
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Iran (Islamic Republic of) 1
Iraq 1
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Kenya 3
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Morocco 1
Nicaragua 3
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South Africa 1
Spain 3
Sri Lanka 3
Thailand 3
Trinidad and Tobago 1
Turkey 1
United States of America 1
Venezuela (Bolivarian Republic of) 3
Zimbabwe 1

1 Term of office: end of 38th Session of Conference (June 2013) – 30 June 2016
2 Term of office: 1 July 2014 – end of 40th Session of Conference (July 2017)
3 Term of office: end of 39th Session of Conference (June 2015) – 30 June 2018

COUNCIL

(as from 1 July 2016)

Independent Chairperson of the Council: Mr Wilfred J. Ngirwa

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Argentina 3
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Zimbabwe 1

1 Term of office: 1 July 2014 – end of 40th Session of Conference (July 2017)
2 Term of office: end of 39th Session of Conference (June 2015) – 30 June 2018
3 Term of office: 1 July 2016 – end of the 41st Session of the Conference (June 2019)
4 Russian Federation to replace Italy from 1 July 2016 to the end of the 40th Session of the Conference (July 2017)
5 United Kingdom to replace Spain from 1 July 2016 to 30 June 2018
REPORT
OF THE COUNCIL OF FAO

Hundred and Fifty-fourth Session
Rome, 30 May –3 June 2016
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B  List of Documents
C  Resolution 1/154: Amendments to the Agreement for the Establishment of a Commission for Controlling the Desert Locust in the Western Region
D  Council Multi-year Programme of Work Revised version covering the 2016-19 period
E  Calendar of FAO/IFAD/WFP Governing Bodies and other Main Sessions 2016-17
Introductory Items 1

1. The 154th Session of the Council was held in Rome from 30 May to 3 June 2016 under the Chairpersonship of Mr Wilfred Ngirwa, Independent Chairperson of Council.

Statement by the Director-General 2

2. The Director-General, Mr José Graziano da Silva, delivered a statement to Council.

Procedure of the Session

Adoption of the Agenda and Timetable 3

3. The Council noted the Declaration of Competence and Voting Rights presented by the European Union and agreed to add three Sub-items to the Agenda: Membership of the Finance Committee, Proposed World Fisheries University and Statement by a Representative of the FAO Staff Bodies, and adopted the Agenda and Timetable for the Session as amended. The Agenda is given in Appendix A to this Report.

Election of three Vice-Chairpersons, and Designation of the Chairperson and Members of the Drafting Committee 4

4. The Council elected three Vice-Chairpersons for its Session: Mr Jón Erlingur Jónasson (Iceland), Ms Azulita binti Salim (Malaysia) and Mr Elías Rafael Eljuri Abraham (Venezuela, Bolivarian Republic of).

5. The Council elected Mr Claudio J. Rozencwaig (Argentina) as Chairperson of the Drafting Committee with the following membership: Argentina, Australia, Chile, China, Cyprus, Ecuador, Egypt, Iran (Islamic Republic of), Italy, Liberia, Morocco, Pakistan, Russian Federation, Spain and United States of America.

Programme, Budgetary, Financial and Administrative Matters

Programme Implementation Report 2014-15 5

6. The Council welcomed the Programme Implementation Report (PIR) 2014-15 and noted that transformational changes undertaken at the FAO since 2012 had led to delivery of positive results by the Organization within the reviewed Strategic Framework and Medium Term Plan 2014-17.

7. The Council:

a) expressed overall satisfaction at the implementation of the programme of work in 2014-15 and underlined the major policy achievements aimed at addressing hunger, food insecurity and malnutrition;

b) welcomed FAO’s contribution to global policy making, notably through the Second International Conference on Nutrition (ICN2), the UN Climate Change Conference (COP21) and the FAO Agreement on Port State Measures to Prevent, Deter and Eliminate, Illegal, Unreported and Unregulated Fishing;

c) welcomed the success of the International Year of Family Farming in 2014 and the International Year of Soils in 2015 and their linkage to food security;

d) welcomed the high proportion of results delivered at country and regional level and encouraged continued efforts focused through the Regional Initiatives;

e) underscored the importance of FAO’s work on climate change and on statistics for evidence-based policies, and looked forward to continued focus in this regard in the current and next biennium;

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1 CL 154/PV/1; CL 154/PV/8
2 CL 154/PV/1; CL 154/PV/8
3 CL 154/1; CL 154/INF/1 Rev.1; CL 154/INF/3; CL 154/PV/1; CL 154/PV/8
4 CL 154/PV/1; CL 154/PV/8
5 C 2017/8; CL 154/PV/3; CL 154/PV/4; CL 154/PV/8
f) was satisfied with the achievements in 2014-15 in relation to efforts to consolidate decentralization, and looked forward to further efforts in this regard in the current biennium and the next Programme of Work and Budget (PWB), including strengthening of the regional and other decentralized offices to respond to their demands and challenges;
g) appreciated the establishment and strengthening of strategic partnerships with Member governments, United Nations and other international organizations, private sector, civil society organizations and academia, and continued efforts in this regard;
h) expressed satisfaction at increased efficiency, including identification of USD 36.6 million in savings;
i) highlighted the importance of undertaking further efforts in achieving balance in language services;
j) appreciated FAO’s work on statistics, noting its vital role for evidence-based decision-making and for delivering relevant Sustainable Development Goals, as well as FAO’s contribution to establishing indicators for the monitoring framework of the 2030 Agenda for Sustainable Development;
k) stressed the importance of paying due attention to equitable representation and geographical distribution of staff;  
l) commended the positive trend in gender balance in FAO staff, particularly at headquarters, and looked forward to similar improvements at decentralized level; and  
m) appreciated the improvements shown in the new format of the PIR document, and looked forward to adjustment of indicator targets and to further refinement of reporting on Outcomes and Outputs in the next PIR.

8. With regard to the cross-cutting theme of gender, the Council: 
   a) expressed satisfaction on FAO’s work and results under this cross-cutting theme, and looked forward to continued mainstreaming of gender in its programmes and activities; and  
b) welcomed the Director-General’s decision to hold an informal seminar dedicated to gender in 2016, and to elaborate further on FAO’s work and achievements on gender in a document for the seminar.

9. The Council appreciated the positive trend of trust and collaboration between the Secretariat and Members, and looked forward to its continuation.


Regional Conferences  

11. The Council examined and endorsed the conclusions of the five Regional Conferences and the Informal Regional Conference for North America, held between February and May 2016, as contained in their respective reports.

12. Concerning programme and budget matters, the Council:
   a) welcomed the support expressed by the Regional Conferences for continuity in the strategic direction of the Organization;  
b) appreciated the progress reported in 2014-15 and supported the endorsement of the 15 Regional Initiatives in 2016-17;  
c) underlined the importance of the continued use and strengthening of strategic partnerships, including at regional level, South-South and Triangular Cooperation, as well as following-up on SDG implementation, including food safety and food loss and waste;  
d) recommended that the outcomes of the Regional Conferences and the Informal Regional Conference for North America inform the review of the Strategic Framework and preparation of the Medium Term Plan 2018-21;

6 Conference Resolution 15/2003 “Methodology for Equitable Geographic Distribution”  
7 C 2017/14; C 2017/15; C 2017/16; C 2017/17; C 2017/18; C 2017/LIM/1; CL 154/PV/1; CL 154/PV/2; CL 154/PV/8
welcomed the acknowledgment made by all the 2016 Regional Conferences for the need and expediency to update the coverage of the decentralized offices in all regions, and their support and guidance to the principles and general criteria identified by the Independent Review of the Decentralized Offices Network, and noted that the opinions of Council on this item would be elaborated in greater detail under the Agenda item on Coverage of FAO Decentralized Offices;
f) appreciated the progress made by the Organization to decentralize roles and responsibilities and encouraged FAO to continue its efforts on decentralization while ensuring adequate technical capacity at all levels; and
g) encouraged continued efforts towards dissemination of FAO publications in all languages of the Organization.

Report of the Joint Meeting of the 119th Session of the Programme Committee and 161st Session of the Finance Committee (16 May 2016)  

13. The Council endorsed the report of the Joint Meeting, and in relation to its discussion on the independent assessment of technical capacity of the Organization:

a) recalled the guidance from its 153rd Session for the Secretariat to undertake an independent assessment for consideration by the Conference in 2017;
b) appreciated the announcement made by the Director-General that a roadmap, including a draft of the methodology and the type of indicators to be used, would be presented to the Programme Committee at its meeting in November 2016 and noted in this regard that Members expressed the desire that an informal briefing might be arranged by the Secretariat ahead of the Programme Committee;
c) appreciated that an informal briefing to Members would be arranged in early 2017 prior to finalization of the report of the assessment;
d) noted the complexity in assessing the technical capacity of FAO, including in terms of definition, location and the context of the Organization’s mandate and objectives; and
e) looked forward to reviewing the outcome of the assessment at its April 2017 session, prior to submission to the 40th Session of the Conference.

14. The Council acknowledged the need to ensure regular translation and interpretation in all FAO languages at the Plenary Assemblies of the Global Soil Partnership and requested the Secretariat to take measures in this regard, for consideration by the competent Governing Bodies of FAO when preparing the PWB 2018-19.

Report of the 119th Session of the Programme Committee (16-20 May 2016) 

15. The Council endorsed the report of the 119th Session of the Programme Committee, and:

a) in relation to the “Review of FAO Strategic Framework and preparation of Medium Term Plan 2018-21 - Regional Priorities”:
   i. supported the regional priorities identified, the 2016-17 Regional Initiatives, and inter-regional work on climate change, food security, nutrition and Blue Growth; and
   ii. welcomed the alignment of FAO’s Strategic Objectives with the Sustainable Development Goals (SDGs) and underlined the importance of linking the SDG indicators to the results framework of the Medium Term Plan 2018-21;
b) noted the guidance from the Committee on the Strategy for FAO’s work on Climate Change and looked forward to reviewing the Strategy and its Plan of Action at its next session;
c) reiterated the importance of the cross-cutting themes, including gender, nutrition, climate change and governance and looked forward to reporting thereon through the Organization’s existing reporting mechanisms;

8 CL 154/5; CL 154/PV/4; CL 154/PV/8
9 CL 154/3; CL 154/PV/4; CL 154/PV/5; CL 154/PV/6; CL 154/PV/8
10 Including food safety
d) looked forward to due attention to be given to the gender component within the upcoming evaluations of the Strategic Objectives; and endorsed the request for an evaluation of FAO’s work on gender for consideration by the Conference in 2019;
e) noted the wide-ranging support to the crucial role of FAO’s work on gender and women’s empowerment and expressed satisfaction that a document on gender would be prepared for an informal briefing to members on gender to be held in 2016;
f) welcomed the progress of FAO’s work on antimicrobial resistance (AMR), its Action Plan and focus areas of work, as well as the Secretariat’s support for AMR activities, and appreciated extrabudgetary funds pledged, as well as in-kind contributions by Members, and made available thus far by resource partners, highlighting the importance of adequate resources from different sources to ensure effective implementation, within the approved PWB;
g) appreciated the continued cooperation on AMR under the tripartite partnership with WHO and OIE;
h) noted the positive findings of the evaluation of FAO’s contribution to the conservation and sustainable use of genetic resources for food and agriculture and underlined the importance of FAO’s work in this area; and
i) encouraged FAO to intensify its work in resilience-building, including to address migration and internally displaced persons, in collaboration with Rome-based Agencies (RBAs) and the relevant UN partners in line with FAO’s mandate, and to address these issues in the review of the Strategic Framework and preparation of the MTP 2018-21, and called upon Members to provide voluntary contributions to support this work.

Report of the 161st Session of the Finance Committee (16-20 May 2016) 11

16. The Council approved the report of the 161st Session of the Finance Committee and:

On the Financial Position

a) urged all Member Nations to make timely and full payment of assessed contributions;

On Budgetary Matters

b) noted that the Finance Committee had approved the final budgetary transfers arising from implementation of the 2014-15 programme of work in favour of Chapters 2 (USD 3.2 million), 3 (USD 1.2 million), 5 (USD 8.9 million), 8 (USD 9.1 million), 10 (USD 6.6 million) from Chapters 1, 4, 6, 9 and 11;
c) noted the Finance Committee’s support for the proposed establishment of a Special Fund for Development Finance Activities;

On Human Resource Matters

d) welcomed the significant achievements and innovations in Human Resources Management as integral part of the transformational changes at FAO;
e) encouraged the Secretariat to give particular attention to recruitment timeframes, with a view to reducing the number of vacant posts;

On Oversight Matters

f) noted the Finance Committee’s support for the appointment of Mr Thierry Rajaobelina to the post of Inspector-General;
g) endorsed the recommendation of the Finance Committee and the Committee on Constitutional and Legal Matters (CCLM) that the Ethics Committee had fulfilled its mission and that there was no justification for its continued operation, nor for extending its mandate;
h) endorsed the extension of the term of Ms Lesedi Lesetedi and Mr Juan Manuel Portal Martinez on the Audit Committee for a further three years;
i) welcomed and encouraged the measures taken by FAO to strengthen accountability structures through the adoption of the Internal Control Framework; and

11 CL 154/4; CL 154/LIM/2; CL 154/PV/6; CL 154/PV/8
**On Other Matters**

j) endorsed the Committee’s guidance provided to the Secretariat on all other matters within its mandate, as well as initiatives to improve its own methods of work.

**Membership of the Finance Committee**

17. Following the withdrawal of the Republic of Trinidad and Tobago from Membership of the Finance Committee, the Council elected Mr Benito Santiago Jiménez Sauma (Mexico) as member of the Finance Committee for the remainder of the term of office.

**Coverage of FAO Decentralized Offices**

18. The Council recalled that at its 153rd Session it had agreed to re-examine the coverage of FAO’s decentralized offices network following consideration of the matter by the 2016 Regional Conferences. Taking into account the views of the Regional Conferences and the Joint Meeting of the Programme and Finance Committee, the Council:

a) recognized the need to update the coverage of the FAO’s decentralized offices and supported the principles and the criteria to be applied in a region-specific manner identified by the Independent Review of the Decentralized Offices Network previously supported by the 2016 Regional Conferences, as well as the Finance and Programme Committees, while noting the view expressed by the Regional Conference for Africa on the criterion on transport linkages;

b) endorsed the region-specific recommendations arising from each of the 2016 Regional Conferences, including the creation of new offices or the support for strengthening of existing capacities on a cost-neutral basis, ideally on a cost-sharing agreement with the host government concerned;

c) reaffirmed the need to readjust the coverage of the decentralized offices in a flexible manner and with no increase in the overall cost of the decentralized network budget;

d) endorsed the creation of a separate Subregional Office for West Africa, preferably based in a Francophone country, with the location to be determined by the Director-General in consultation with the countries concerned;

e) endorsed the establishment of a Subregional Office for Mashreq countries in Lebanon and appreciated the offer and readiness of Lebanon to provide logistic, administrative and financial support to host this office, while improving the capacity of the Regional Office;

f) emphasized that the creation of these new Subregional Offices should contribute to the capacity strengthening of Regional Offices;

g) supported the use of Partnership and Liaison Offices, as well as multiple accreditation offices with the FAO Representative located in another office; and

h) encouraged the Director-General to continue efforts to consolidate decentralization and enhance capacity and internal control at decentralized locations, while maintaining the technical capacity at headquarters and in decentralized locations to achieve the delivery of the programme of work.

19. With regard to the Africa Region, the Council encouraged FAO to maintain all country and Subregional and Regional Offices and to strengthen the capacity of the network, and noted the concern that multiple accreditation could jeopardize FAO service delivery in Africa.

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12 CL 154/LIM/4; CL 154/PV/6; CL 154/PV/8
13 CL 154/6 Rev.1; CL 154/PV/2; CL 154/PV/3; CL 154/PV/8
14 See document CL 153/14 Rev.1, par.8 and 39 to 46, as well as LARC/16/6; ARC/16/6; NERC/16/3 Rev.1; ERC/16/5; and APRC/16/8
Constitutional and Legal Matters

Report of the 102nd Session of the Committee on Constitutional and Legal Matters
(14-16 March 2016)

20. The Council approved the report of the 102nd Session of the Committee on Constitutional and Legal Matters.

21. In particular, the Council:
   a) approved the draft Council Resolution “Amendments to the Agreement for the Establishment of a Commission for Controlling the Desert Locust in the Western Region”, as amended by the Council, set out in Appendix C, and noted that the amendments would take effect from the date of adoption by the Commission;
   b) commended the Ethics Committee, which had been established on a trial basis in 2011, for its excellent work which had been extremely useful to the Organization, as well as for the assistance provided to the Secretariat and to the Membership;
   c) concurred with the recommendations of the CCLM and the Finance Committee that the Ethics Committee had fulfilled its mission and that there was no justification for its continued operation, nor for extending its mandate, and that matters addressed by the Ethics Committee were within the purview of the Audit Committee, which submitted an annual report to the Finance Committee. It further concurred with the recommendation of the CCLM and the Finance Committee that the Ethics Officer continue to report to the Governing Bodies on activities of the Ethics Office, possibly in the context of the review by the Finance Committee of the report of the Audit Committee;
   d) recommended to the Conference that the Director-General be authorized to transmit to the United Nations Treaty Section the FAO Constitution and related instruments for filing and recording and subsequent publication in the United Nations Treaty Series;
   e) acknowledged the contribution of the Development Law Branch (LEGN) to FAO’s mandate and its Strategic Framework and noted the CCLM’s encouragement that LEGN continue its advisory legal work, responding to the priorities identified by the regions and countries; and
   f) noted, with respect to the proposal for the establishment of a World Fisheries University, that a revised proposal had been made and would be presented for information under Any Other Matters.

Governance Matters

Council Multi-year Programme of Work 2016-19

22. The Council noted the document for information on its Multi-year Programme of Work (MYPOW) 2016-19, set out in Appendix D, and requested that proposals for the adjustment of the “Results” section to make it more focussed and for the definition of issues that need to be tracked over time, as well as other suggestions, be discussed and agreed upon for insertion in the revised MYPOW on the occasion of informal meetings with Chairpersons and Vice-Chairpersons of Regional Groups convened by the Independent Chairperson of the Council.

Status of Implementation of Decisions taken at the 153rd Session of the Council
(30 November – 4 December 2015)

23. The Council took note of the status of implementation of decisions taken at its 153rd Session (December 2015), 151st Session (March 2015) and 150th Session (December 2014).

24. In particular, the Council noted that the mandate given to the Independent Chairperson of the Council to hold consultations with Regional Groups with a view to reaching agreement on the proposed rules

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15 CL. 154/2 Rev.1; CL. 154/2 Rev.1/Corr.1; CL 154/PV/6; CL 154/PV/8
16 CL. 154/INF/5; CL 154/PV/6; CL 154/PV/8
17 CL. 154/LIM/3; CL 154/INF/8; CL 154/PV/6; CL 154/PV/8
for participation of civil society organizations and private sector representatives in FAO meetings had been completed.

Other Matters

Calendar of FAO Governing Bodies and other Main Sessions 2016-17

25. The Council took note of and approved the following amendments to the Calendar for 2016, set out in Appendix E to this Report:

a) the 71st Session of the Committee on Commodity Problems (CCP), would be preceded by a Ministerial Meeting on 3 October and would be rescheduled from 3 to 5 October 2016 to 4 to 6 October 2016; and 
b) the 43rd Session of the Committee on World Food Security (CFS) would be rescheduled from 17-22 October to 17-21 October 2016, since World Food Day would take place on 14 October 2016.

Developments in Fora of Importance for the Mandate of FAO

26. The Council appreciated presentations made on the following topics:

a) Report on Global Fora on Climate Change and Biodiversity which included presentations on:
   • 13th Conference of the Parties to the Convention on Biological Diversity (CBD): Mainstreaming biodiversity across agricultural sectors;
   • 4th Session of the Plenary of the Intergovernmental Science-Policy Platform on Biodiversity and Ecosystem Services (IPBES); and
   • Outcome of the 21st Conference of the Parties (COP21) of the UN Framework Convention on Climate Change (UNFCCC) (Paris, France, 30 November–12 December 2015);

b) Outcome of the First Meeting of the UN Forum on Forests’ (UNFF) Ad Hoc Expert Group on the International Arrangement on Forests’ Strategic Plan (New York, 25-27 April 2016);

c) Inter-Agency Expert Group on Sustainable Development Goals Indicators (IAEG-SDGs): Global Indicator Framework (GIF) for the 2030 Agenda for Sustainable Development;

d) United Nations Decade of Action on Nutrition (2016-2025);

e) International Year of Pulses 2016;

f) Update on the Impact of El Niño and the Potentially Developing La Niña; and


Provisional Agenda for the 155th Session of the Council (December 2016)

27. The Council endorsed the Provisional Agenda of its 155th Session (5-9 December 2016).

Proposed World Fisheries University

28. The Council was informed of the proposal for a World Fisheries University to be established in the Republic of Korea.

Statement by a Representative of the FAO Staff Bodies

29. Ms Elena Rotondo for the Union of General Service Staff made a statement on behalf of the FAO Staff Representative Bodies.
Appendix A

Agenda for the 154\textsuperscript{th} Session of the Council

Procedure of the Session

1. Adoption of the Agenda and Timetable
2. Election of three Vice-Chairpersons, and Designation of the Chairperson and Members of the Drafting Committee

Programme, Budgetary, Financial and Administrative Matters

4. Regional Conferences
   4.1 Report of the 29\textsuperscript{th} Session of the Regional Conference for Africa
   4.2 Report of the 33\textsuperscript{rd} Session of the Regional Conference for Asia and the Pacific
   4.3 Report of the 30\textsuperscript{th} Session of the Regional Conference for Europe
   4.4 Report of the 34\textsuperscript{th} Session of the Regional Conference for Latin America and the Caribbean
   4.5 Report of the 33\textsuperscript{rd} Session of the Regional Conference for the Near East
   4.6 Input from the Informal Regional Conference for North America
5. Report of the Joint Meeting of the 119\textsuperscript{th} Session of the Programme Committee and 161\textsuperscript{st} Session of the Finance Committee (16 May 2016)
6. Report of the 119\textsuperscript{th} Session of the Programme Committee (16-20 May 2016)
7. Report of the 161\textsuperscript{st} Session of the Finance Committee (16-20 May 2016)
8. Coverage of FAO Decentralized Offices

Constitutional and Legal Matters

9. Report of the 102\textsuperscript{nd} Session of the Committee on Constitutional and Legal Matters (14-16 March 2016)

Governance Matters

10. Council Multi-year Programme of Work 2016-19
11. Status of Implementation of Decisions taken at the 153\textsuperscript{rd} Session of the Council (30 November – 4 December 2015)

Other Matters

12. Calendar of FAO Governing Bodies and other Main Sessions 2016-17
13. Developments in \textit{Fora} of Importance for the Mandate of FAO
14. Provisional Agenda for the 155\textsuperscript{th} Session of the Council (December 2016)
15. Any Other Matters
   15.1 Proposed World Fisheries University
   15.2 Statement by a Representative of the FAO Staff Bodies
# Appendix B

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Appendix C
Resolution 1/154
Amendments to the Agreement for the Establishment of a Commission for Controlling the Desert Locust in the Western Region

THE COUNCIL

Recalling the Council’s approval of the Agreement for the Establishment of a Commission for Controlling the Desert Locust in the Western Region under Article XIV of the FAO Constitution at its Hundred and Nineteenth Session in November 2000, which came into force on 25 February 2002;

Recalling also that the Executive Committee of the Commission, at its 10th Session held in Dakar, Senegal, from 18 to 20 May 2015, proposed amendments to the Agreement;

Considering that after Council’s approval, the Commission will adopt the amendments during its next extraordinary Session which will take place in Ouagadougou, Burkina Faso, on 30 January 2017;

Having considered the report of the 102nd Session of the Committee on Constitutional and Legal Matters, and noting that the Committee found that amendments would not involve new obligations for Members of the Commission;

Endorses the amendments to the Agreement for the Establishment of a Commission for Controlling the Desert Locust in the Western Region, in accordance with paragraph 3 of Article XVI, as set out below.

(Adopted 3 June 2016)

PREAMBLE [1]

The Contracting Parties

Recalling the urgent need to prevent the damage that the desert locust can cause to overall agro-sylvo-pastoral production in many countries of West and North-West Africa;

Bearing in mind the socio-economic upheaval that can result from damage caused by the desert locust and the serious harm to food security, human and animal health and the environmental harm that can be caused by operations to control this pest;

Considering the need to ensure very close collaboration for desert locust control in the western region, and between this region and the other invasion areas, in view of the extensive migratory range of the pest;

Taking note of the outstanding action conducted for many years by the Organisation commune de lutte antiacridienne et antiaviaire (‘Joint Anti-Locust and Anti-Aviarian Organization’) and, within the framework of FAO, by the Commission for Controlling the Desert Locust in North-West Africa (CCDLNWA);

Agree as follows:

[1 Proposed deletions are indicated in strikethrough, new text is in italics and underlines.]
ARTICLE I
Establishment of the Commission

The Contracting Parties hereby establish, within the framework of the Food and Agriculture Organization of the United Nations (hereinafter referred to as "the Organization" or "FAO") and under Article XIV of the FAO Constitution, a commission to be known as the "Desert Locust Control Commission for the Western Region" (hereinafter referred to as "the Commission" or the "DLCCWR").

ARTICLE II
Purpose of the Commission

The purpose of the Commission is to promote, at national, regional and international level, action, including research and training, to ensure a rational and sustainable management of the preventive control of and appropriate response to the invasions of the desert locust in the western region of its distribution area, encompassing West Africa and North-West Africa.

ARTICLE III
Definition of the Region

For the purposes of this Agreement, the western region of the invasion area of the desert locust (hereinafter "the Region") comprises Algeria, Burkina Faso, Chad, Libya, Mali, Morocco, Mauritania, Niger, Senegal and Tunisia, countries in which gregarization areas exist or that are directly affected by all early upsurges.

ARTICLE IV
Seat of the Commission

1. The Commission shall decide the location of its seat. The agreement on the seat concluded between the Director-General of FAO (hereinafter referred to as "the Director-General") and the government concerned shall be submitted to the Commission for approval.

2. In agreement with the Commission for Controlling the Desert Locust in North-West Africa and the Government of Algeria, the Commission shall benefit from the expertise and, as appropriate, the property and assets of the CCDLNWA.

ARTICLE V
Membership

1. The Members of the Commission shall be those Member Nations of the Organization that constitute the Region defined under Article III that accept this Agreement in accordance with the provisions of Article XVII below.

2. Furthermore, the Commission may, by a two-thirds majority of its Members, admit to membership such other Member Nation of the Organization or such other State belonging to the United Nations, to one of its Specialized Agencies or to the International Atomic Energy Agency that has submitted an application to this effect together with an instrument declaring acceptance of the Agreement as in force at the time of admission.

ARTICLE VI
Obligations of Member Nations regarding National Policies and Regional Cooperation for Control of the Desert Locust

1. Each Member Nation of the Commission undertakes to implement the preventive control strategy and to deal with plagues of the desert locust within its territory and thus to avoid or reduce agro-sylvo-pastoral damage to itself and to the other Nations in the invasion area, by adopting all necessary measures and enacting the following provisions:
(a) participating in the implementation of any common policy of desert locust prevention and control previously approved by the Commission;

(b) establishing an autonomous national desert locust control body charged with the permanent monitoring, prevention, and control of the desert locust and given the required human, material and financial resources maximum autonomy;

(c) formulating, regularly updating and implementing, with its own resources or with the support of the Commission, contingency action desert locust risk management plans corresponding to the different foreseeable locust situations, and making these available to the Commission and to any government concerned;

(d) facilitating the free movement of desert locust monitoring and control teams of the other Member Nations within its own borders, in support of its own units and in accordance with procedures to be determined by the Commission;

(e) procuring and maintaining intervention equipment and supplies for implementation of the desert locust risk management plans of action envisaged in sub-paragraph (c);

(f) facilitating the storage of all equipment and supplies for desert locust control belonging to the Commission and authorizing their duty-free import or export, and their free movement within the country;

(g) undertake, whenever required, appropriate actions of regional solidarity;

(h) encouraging and supporting, within the limits of available national resources, the activities advocated by the Commission with regard to training, survey and research, including the maintenance of national or regional stations for the study of the desert locust; stations that, in agreement with the Commission, shall be accessible to regional and international research teams.

2. Each Member Nation of the Commission undertakes to provide the other Members of the Commission and its Executive Secretary and FAO, using standard procedures and the quickest channels, all information on the locust situation and on the progress of surveys and control operations on its respective territory.

3. The Member Nations undertake to provide the Commission with periodic reports on the measures they have taken to fulfill the obligations laid down in paragraphs 1 and 2, and to provide the Commission with any information that it may request for the satisfactory performance of its functions.

ARTICLE VII

Functions of the Commission

The functions of the Commission shall be as follows:

1. Joint Action and Assistance

The Commission shall:

(a) promote, in any manner that it considers appropriate, any national, regional or international action relating to the survey and control of the desert locust and to research activities to be conducted in the Region;

(b) organize and promote joint action for the survey and control of the desert locust in the Region whenever this is deemed necessary and, to this end, arrange for the necessary resources to be made available;

(c) assist Member Nations in formulating and implementing training plans, desert locust risk management plans, environmental specifications, communication plans and systems for monitoring and evaluation;

(d) determine, in consultation with the Members concerned, the nature and extent of the assistance they need to implement their national programmes and to support the regional programmes; more
specifically, the Commission will help the Nations to formulate and implement contingency action plans;

(d) assist, at the request of any Member facing a desert locust situation beyond the capacity of its control and survey services, in any measure jointly decided to be necessary;

(e) maintain at strategic points determined by the Commission, in consultation with the Members concerned, reserves of equipment and supplies for desert locust control, to be used in cases of emergency and to serve in particular to supplement the resources of any Member.

2. Information and coordination

The Commission shall:

(a) communicate regularly to all the Member Nations updated information on the development of locust situations, research conducted, results obtained and programmes implemented at national, regional and international level in connection with desert locust control. The Commission shall take special care to ensure that an effective communication network is established among the Member Nations, and with the International Desert Locust Information Service at FAO, in Rome, so that all parties may promptly receive any information requested;

(b) support national locust research institutions and coordinate and develop research programmes in the Region;

(c) encourage and coordinate joint survey programmes in the Region;

(d) encourage Member Nations to periodically convene meetings of ministers charged with responsibility for the control of the desert locust in view of reassuring.

3. Cooperation

The Commission may:

(a) upon approval of the Director-General, enter into arrangements or agreements with Member Nations or non Members of the Commission, with national institutions and with regional or international organizations that are directly concerned for common action in connection with the survey, research and control of locusts in the Region;

(b) upon approval of the Director-General, enter into arrangements or agreements with Member Nations or non Members of the Commission, with national institutions and with international organizations for the purpose of funding certain actions of the Commission or to the establishment of emergency funds;

(b) enter into or encourage arrangements, through the Director-General of the Organization, with other Specialized Agencies of the United Nations system for common action on the study of locusts and desert locust control and for the mutual exchange of locust-related information.

4. Functioning

The Commission shall:

(a) adopt its own Rules of Procedure and Financial Regulations, in accordance with the provisions of Article VIII(34) and (75), and any other standing regulations it considers necessary for the performance of its functions;

(b) examine and approve the report of the Executive Committee on the activities of the Commission and adopt its programme of work and its autonomous budget, and the accounts of the previous financial period;

(c) forward to the Director-General of the Organization (hereinafter "the Director-General") reports on its activities, programme, accounts and autonomous budget, and on any matter likely to require action on the part of the Council or Conference of FAO;

(d) create any working groups it considers necessary for implementation of this Agreement.
ARTICLE VIII
Sessions Work of the Commission

A. Sessions of the Commission

1. Each Member shall be represented at the sessions of the Commission by a single delegate, who may be accompanied by an alternate, experts and advisers. The alternates, experts and advisers may take part in the proceedings of the Commission but may only vote if duly authorized by the delegate.

2. Each Member of the Commission shall have one vote. The decisions of the Commission shall be taken by a majority of the votes cast, except as otherwise provided for in this Agreement. A majority of the Members of the Commission shall constitute a quorum.

3. The Commission may, by a two-thirds majority of its Members, adopt and amend its own Rules of Procedure, which shall be consistent with this Agreement and with the FAO Constitution. The Rules of Procedure and any amendment thereto shall come into force upon their adoption by the Commission.

4. In accordance with the provisions of Article XIV (6) of this Agreement, any Member with arrears in the payment of its financial contributions to the Commission equal to or exceeding the amount of the contributions due from it for the two preceding financial years shall lose its right to vote.

5. The Commission shall elect, at the beginning of each regular session, a Chairperson and a Vice-Chairperson from amongst the delegates. The Chairperson and the Vice-Chairperson shall hold office until the beginning of the next regular session, and shall be eligible for re-election.

6. The Chairperson shall convene a regular session of the Commission every two years. Special sessions of the Commission may be convened by the Chairperson if so requested by the Commission in regular session, by the Executive Committee or by at least one third of the Members during intervals between two regular sessions.

7. The Commission may adopt and amend, by a two-thirds majority vote, its Financial Regulations which shall be consistent with the principles laid down in the Financial Regulations of FAO. The Financial Regulations and amendments thereto shall be communicated to the Finance Committee of the Organization which shall have the power to disallow them on the grounds of incompatibility with the principles set out in the Financial Regulations of FAO.

8. The Director-General, or a representative designated by the Director-General, shall participate, without the right to vote, in all meetings of the Commission and the Executive Committee.

9. The Commission may invite consultants and experts to participate in its proceedings.

B. Functions of the Chairperson of the Commission

The functions of the Chairperson of the Commission are the following:

a) ensure, with the Secretariat, the follow-up to the recommendations issued by both the Commission and the Executive Committee;

b) report on his or her activities to the Commission during its sessions.

ARTICLE IX
Emergency Situations

When the situations referred to in Article VII(1)(de) and (ef) require that urgent measures be taken during the interval between two sessions of the Commission, the Chairperson, upon the proposal of the Executive Secretary, shall take the necessary measures, after consultation with the Members of the Commission by mail or any other rapid means of communication for a vote by correspondence.
ARTICLE X

Observers

1. The Member Nations and the Associate Members of the Organization that are not members of the Commission may, upon their request, be invited to be represented by an observer at the sessions of the Commission. The observer may present memoranda and participate, without the right to vote, in the proceedings of the Commission.

2. Nations which, without being Members of the Commission or Members or Associate Members of the Organization, are Members of the United Nations, of any of its Specialized Agencies or of the International Atomic Energy Agency may be invited to attend sessions of the Commission as observers, upon their request and subject to the concurrence of the Executive Committee and to the provisions relating to the granting of observer status to Nations adopted by the Conference of FAO. The Commission may invite intergovernmental organizations and, at their request, non-governmental organizations with specific expertise in its area of activity to attend its sessions.

ARTICLE XI

Executive Committee

1. An Executive Committee shall be established comprising locust experts, nationals of five of the Member Nations of the Commission, elected by the Commission on the basis of their expertise and according to modalities that it shall determine. The Executive Committee shall elect its Chairperson and its Vice-Chairperson from amongst its members. The Chairperson and the Vice-Chairperson shall hold office until the beginning of the regular session of the Committee subsequent to that during which they were elected. They shall be eligible for re-election.

2. The Executive Committee shall meet at least twice during the interval between two regular sessions of the Commission; one of these two sessions of the Executive Committee shall be held immediately prior to each regular session of the Commission. The Chairperson of the Executive Committee shall, in consultation with the Chairperson of the Commission, convene the sessions of the Committee.

3. The Executive Secretary of the Commission shall act as the Secretary of the Executive Committee.

4. The Executive Committee may invite consultants and experts to participate in its proceedings.

ARTICLE XII

Functions of the Executive Committee

The Executive Committee shall:

(a) make proposals to the Commission concerning policy matters and the Commission’s programme of activities, the strategic focus of its activities;

(b) submit to the Commission the draft programmes of work and budget and the annual accounts of the Commission;

(c) ensure the implementation of the policies and programmes approved by the Commission and take related necessary measures;

(d) prepare the draft annual report of the activities of the Commission;

(e) deal with specific matters referred to it by the Commission and present recommendations on those matters;

(f) at the request of the Chairperson, and upon the recommendation of the Executive Secretary, take appropriate measures in situations of emergency;

(g) support the Secretariat in the preparation of documents of the Commission;

(h) carry out such other functions as the Commission may delegate.
ARTICLE XIII
Secretariat

A. Staff

1. The Executive Secretary of the Commission shall be appointed by the Director-General.

2. The Organization shall provide the Executive Secretary and the staff of the Commission, who shall be administratively responsible to the Director-General. Their terms and conditions of employment and status shall be the same as those of the other members of staff of the Organization. While respecting qualification requirements, action shall be taken for the staff of the Commission to be nationals of the Member Nations of the Commission.

3. The Executive Secretary shall implement the policies of the Commission, carry out its appointed actions and give effect to all its other decisions. The Secretary shall also act as Secretary of the Executive Committee and of any working groups established by the Commission pursuant to Article VII.4 (d).

B. Functions of the Executive Secretary

The Executive Secretary of the Commission shall:

a) ensure the implementation of the policies and programmes approved by the Commission and take the related necessary measures;

b) monitor the implementation of each Member Nation’s plans and programmes for surveillance and preventative locust control and ensure regional coordination as necessary;

c) submit to the Commission the draft annual report of the activities of the Commission;

d) submit to the Commission the draft programmes of work and budget and the annual accounts of the Commission;

e) consult with and obtain opinions from, as needed, by all means necessary and at any time, all or some of the Executive Committee on matters of a technical nature;

f) upon approval of the Director-General, sign arrangements or agreements pursuant to Article VII.3.

ARTICLE XIV
Finances

1. Each Member Nation of the Commission undertakes to contribute annually to the autonomous budget, in accordance with a scale of contributions to be adopted by a two-thirds majority of the Members of the Commission.

2. At each regular session, the Commission shall adopt its autonomous budget by consensus, it being understood, however, that should a consensus not be achievable during the session despite every effort to the contrary, the matter shall be put to a vote and the budget shall be adopted by a two-thirds majority of its Members.

3. The contributions shall be payable in freely convertible currencies, unless the Commission decides otherwise with the concurrence of the Director-General.

4. The Commission may also accept donations and other forms of assistance from Nations, organizations, private persons and other sources for purposes linked to the performance of any one of its functions.

5. The contributions, donations and other forms of financial assistance received shall be placed in a Trust Fund administered by the Director-General in conformity with the Financial Regulations of the Organization.

6. A Member of the Commission in arrears in the payment of its financial contributions to the Commission equal to or exceeding the amount of the contributions due from it for the two preceding financial calendar years shall lose its right to vote. The Commission may, nevertheless, permit such a
Member to vote if it is satisfied that the failure to pay is due to conditions beyond the control of that Member.

**ARTICLE XV**

**Expenses**

1. The expenses of the Commission shall be paid out of its budget, except those relating to staff, facilities and services made available by the Organization. The expenses to be borne by the Organization shall be determined and paid within the limits of an annual budget prepared by the Director-General and approved by the Conference of the Organization, in accordance with the Constitution, the General Rules and the Financial Regulations of the Organization.

2. The expenses relating to the attendance of the delegates of the Members of the Commission and of their alternates, experts and advisers at the sessions of the Commission and the expenses of the observers shall be borne by the government or organization concerned. The expenses relating to the attendance of the representative of each Member of the Commission at the sessions of the Executive Committee shall be borne by the Commission.

3. The expenses of consultants or experts invited to participate in the work of the Commission or the Executive Committee shall be borne by the Commission.

4. Payment of expenses from the trust fund shall be subject to the prior approval of the Commission.

5. The expenses of the Secretariat shall be borne by the Organization.

**ARTICLE XVI**

**Amendments**

1. This Agreement may be amended by a two-thirds majority of the Members of the Commission.

2. Proposals for amendments may be made by any Member of the Commission or by the Director-General. The former should be communicated both to the Chairperson of the Commission and to the Director-General, and the latter to the Chairperson of the Commission not later than 120 days before the opening of the session at which they are to be considered. The Director-General shall immediately notify all the Members of the Commission of all proposals for amendment.

3. Any amendment to this Agreement shall be transmitted to the Council of FAO which shall have the right to repudiate it if it is clearly inconsistent with the objectives and aims of the Organization or with the provisions of the FAO Constitution.

4. Amendments not involving new obligations for Members of the Commission shall take effect for all the Members from the date of their approval by the Commission, subject to the provisions of paragraph 3 above.

5. Amendments involving new obligations for Members of the Commission shall, after their adoption by the Commission and subject to the provisions of paragraph 3 above, only come into effect for each Member of the Commission that has accepted them from the date on which three-quarters of the Members have accepted them. The instruments of acceptance of amendments involving new obligations shall be deposited with the Director-General. The Director-General shall inform all Members of the Commission and the Secretary-General of the United Nations of such acceptance. The rights and obligations of any Member of the Commission that has not accepted an amendment involving new obligations shall continue to be governed by the provisions of the Agreement in force prior to the amendment.

6. The Director-General shall inform all the Members of the Commission, all the Members and Associate Members of the Organization and the Secretary-General of the United Nations of the entry into force of any amendment.
ARTICLE XVII
Acceptance

1. Acceptance of this Agreement by any Member of the Organization referred to in Article III shall be effected by the deposit of an instrument of acceptance with the Director-General and shall take effect on the date of deposit.

2. Acceptance of this Agreement by non-Member Nations of the Organization as provided for under Article V(2) above shall be effective from the date on which the Commission approves the application for membership.

3. The Director-General shall inform all the Members of the Commission, all the Members and Associate Members of the Organization and the Secretary-General of the United Nations of all acceptances that have become effective.

ARTICLE XVIII
Reservations

Acceptance of this Agreement may be accompanied by reservations in conformity with the general rules of public international law as reflected in the provisions of the Vienna Convention on the Law of Treaties (Part II, Section 2) adopted in 1969.

ARTICLE XIX
Entry into Force

1. This Agreement shall enter into force as soon as five of the Member Nations of the Organization referred to in Article V(1) above have become parties to it by depositing an instrument of acceptance in accordance with the provisions of Article XVII.

2. The Director-General of the Organization shall notify all the Nations listed in Article III of the Agreement, the Members and Associate Members of FAO and the Secretary-General of the United Nations of the date on which this Agreement comes into force.

ARTICLE XX
Withdrawal

1. Any Member of the Commission may withdraw from this Agreement after the expiration of one year from the date on which its acceptance took effect by giving written notice to the Director-General, who shall forthwith inform all the Members of the Commission, all the Members and Associate Members of FAO and the Secretary-General of the United Nations. The withdrawal shall become effective at the end of the calendar year successive to the year during which the Director-General receives such notification.

2. Any Member of the Commission that gives notice of its withdrawal from FAO shall be deemed to have simultaneously withdrawn from the Commission.

ARTICLE XXI
Termination of the Agreement

1. This Agreement shall automatically be considered terminated if, as a result of withdrawals, the number of Members of the Commission falls below five, unless the remaining Members of the Commission unanimously decide otherwise. The Director-General shall inform all the Members of the Commission, all the Members and Associate Members of the Organization and the Secretary-General of the United Nations of such termination.

2. On termination of the Agreement, the Director-General shall liquidate all the assets of the Commission and, after settlement of the liabilities, shall distribute the balance proportionately amongst the Members on the basis of the scale of contributions in force at the time of the liquidation.
ARTICLE XXII
Interpretation of the Agreement and Settlement of Disputes

Any dispute regarding the interpretation or application of this Agreement not settled by the Commission shall be referred to a Committee composed of one member appointed by each of the parties to the dispute and an independent Chairperson chosen by the members of this Committee. The recommendations of the Committee, while not binding in character, shall serve as the basis for renewed consideration by the parties concerned of the matter that occasioned the dispute. If this procedure fails to lead to settlement, the dispute shall be referred to the International Court of Justice in accordance with the Statute of the Court, unless the parties to the dispute agree to another method of settlement.

ARTICLE XXIII
Depositary

The Director-General of FAO shall act as the depositary of this Agreement. The depositary shall:

(a) transmit authenticated copies of this Agreement to each Member and each Associate Member of FAO and to the non-Member Nations of the Organization that can become parties to the Agreement;

(b) register this Agreement, as soon as it comes into force, with the Secretariat of the United Nations, in accordance with the provisions of Article 102 of the Charter of the United Nations;

(c) inform each Member and each Associate Member of FAO that has accepted the Agreement and any non-Member Nation that has been admitted as a Member of the Commission:

   (i) of requests for admission as a Member of the Commission submitted by non-Member Nations of FAO; and

   (ii) of proposals for amendment to this Agreement;

(d) inform each Member and each Associate Member of FAO and the non-Member Nations of the Organization that can become parties to this Agreement:

   (i) of the deposit of an instrument of acceptance in conformity with Article XVII;

   (ii) of the date of entry into effect of this Agreement in conformity with Article XIX;

   (iii) of reservations to the provisions of this Agreement in conformity with Article XVIII;

   (iv) of the adoption of amendments to this Agreement in conformity with Article XVI;

   (v) of withdrawals to this Agreement in conformity with Article XX;

   and

   (vi) of the termination of this Agreement in conformity with Article XXI.

ARTICLE XXIV
Authentic Languages

The English, Arabic, French and Spanish texts of this Agreement shall be equally authentic.
Appendix D
Council Multi-year Programme of Work
Revised version covering the 2016-19 period

I. Overall Objective for the Council

1. The Council provides the Conference with precise, balanced and timely guidance on strategies, priorities, programmes and budget for the Organization, as well as constitutional, organizational, administrative and financial matters. In accordance with the Basic Texts and Conference Resolution 8/2009, the Council also plays a dynamic role in the development of the Strategic Framework, the Medium Term Plan (MTP) and the Programme of Work and Budget (PWB) of the Organization and has an oversight and monitoring function over the implementation of governance decisions. In particular, the Council has a major role in deciding and advising on matters pertaining to the implementation of the PWB. The Council also elects the members of the Programme Committee, Finance Committee and Committee on Constitutional and Legal Matters biennially and six members of the Executive Board of the World Food Programme annually and provides clear assessments on the world food and agriculture situation and related matters which may have been referred to the Council. It operates efficiently and effectively in a results-based manner, holding its sessions in keeping with the rolling work plan outlined in Section II F below, and with the Note on Methods of Work of the Council.

2. Attention is drawn to the recommendation endorsed by the 39th Session of Conference (June 2015) regarding MYPOWS:

A section on ‘Outstanding and strategic issues to be tracked over time’ could be added when they emerge from their respective Governing Bodies; however, the format of the MYPOWs of the Council and its Committees should be improved by making the Results Section more focused and specific. ¹

3. Members may wish to bear this recommendation in mind when proposing improvements to the Council MYPOW.

II. Results

A. Strategy and priority setting, and budget planning

4. Result: Conference decisions on strategies, priorities, programmes and budget for the Organization, as well as on the status of world food and agriculture, are aligned with and follow Council guidance based on FAO’s Strategic Objectives as reflected in its Programme of Work and Budget.

5. Indicators and targets:
   a) Conference report reflects the recommendations made by Council on the Strategic Framework, Medium Term Plan (MTP) and Programme of Work and Budget (PWB).
   b) In reviewing and approving the budget of the Organization, the Conference has at its disposal an explicit recommendation from the Council on the alignment between strategies, priorities and work programmes with the proposed budget of the Organization².
   c) Council guidance on world food and agriculture issues receives Conference approval.
   d) Conference approves the provisional agenda recommended to it by Council.

6. Outputs: Clear and precise decisions taken and recommendations made to Conference reflecting membership priorities for addressing agriculture and food security issues in the context of

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¹ C 2015/26 Rev.1
FAO’s Strategic Objectives, as reflected in its MTP and PWB and recommendations made to Conference.

7. **Activities:**
   a) Review and assessment of the recommendations made by the FAO Governing bodies, in particular review and assessment of the recommendations made by the Finance and Programme Committees and their Joint Meetings regarding the Strategic Framework, MTP and PWB, and clear recommendations thereon to Conference.
   b) Review and assessment of the recommendations made by the Technical Committees on technical priorities and budget matters.
   c) Review and assessment of the recommendations made by the Regional Conferences on regional priorities and budget matters.
   d) Assessment of major issues pertaining to the world food and agriculture situation as necessary.
   e) Decisions on any adjustments to the PWB.
   f) Recommendations to Conference on the Programme and Budget Resolutions, including the content and level of the budget.
   g) Recommendation of the main theme of the general debate at the Conference session.
   h) Recommendation of the provisional agenda of the Conference session.
   i) Development of a set of Members’ priorities as an organizational work plan.

8. **Working methods:**
   a) Informal coordination meetings of the Chairpersons and Secretariats of the Finance and Programme Committees, Regional Conferences and Technical Committees, facilitated by the Independent Chairperson of Council.
   b) Informal consultation meetings of the Chairpersons of the Regional Groups and senior members of the Secretariat, facilitated by the Independent Chairperson of Council.
   c) Regular contacts between the Independent Chairperson of Council and FAO Management.

B. **Monitoring implementation of governance decisions**

9. **Result:** Advise Conference through decisions on governance that directly support FAO’s Strategic Objectives and regularly monitor the implementation of those decisions.

10. **Indicators and targets:**
    a) Timely implementation of governance decisions taken by Conference and Council is monitored by the Council, and this is reflected in the Conference report.
    b) The recommendations on measures designed to increase the efficiency of Governing Bodies are reviewed and assessed by Council before submission to Conference.

11. **Outputs:** Clear and precise decisions taken and recommendations made to Conference reflecting the Council’s assessment of the implementation of governance decisions.

12. **Activities:**
    a) Review and assessment of governance decisions of Council.
    b) Review of the Multi-year Programmes of Work (MYPOW) of the Governing Bodies, and assessment of related progress reports.
    c) Recommendations and decisions on the need to convene Ministerial Meetings as necessary.
    d) Review and assessment of issues regarding treaties, conventions and agreements that are within the framework of FAO.
    e) Review of developments in other fora of importance for the mandate of FAO.

13. **Working methods:**
    a) Feedback method to Conference via reports on implementation of governance decisions.
    b) Informal coordination meetings of the Chairpersons and Secretariats of the Committee on Constitutional and Legal Matters (CCLM), Finance and Programme Committees,
Regional Conferences and Technical Committees, facilitated by the Independent Chairperson of Council.

c) Informal consultation meetings of the Chairpersons of the Regional Groups and senior members of the Secretariat, facilitated by the Independent Chairperson of Council.

d) Regular contacts between the Independent Chairperson of Council and FAO Management.

e) Advice from the Statutory Bodies through the Technical Committees.

C. Exercise of oversight functions

14. Result: Well-functioning legal, ethics, financial and administrative frameworks, policies and systems are in place and regularly monitored by Council.

15. Indicators and targets:
   a) The Organization operates within its legal, financial and administrative framework.
   b) Transparent, independent and professional evaluation of the Organization’s performance, as well as audit and ethics oversight.
   c) The elections mandated by the Basic Texts are held within the set deadlines.
   d) Policies are implemented and systems function in accordance with existing rules and standards.
   e) The proposed calendar of FAO Governing Bodies and other main sessions conforms with the schedule of sessions for the implementation of the Programming, Budgeting and Results-based Monitoring System.

16. Outputs: Clear and precise decisions and recommendations made to Conference ensuring the well-functioning of FAO’s legal, ethical, financial and administrative frameworks.

17. Activities:
   a) Review and assessment of the Finance Committee recommendations and decisions regarding budgetary performance and programme, budgetary transfers and the Organization’s financial situation, including resource mobilization and voluntary contributions.
   b) Review and assessment of the Finance Committee recommendations regarding ethics and audit, both internal and external.
   c) Review and assessment of the Finance Committee recommendations regarding policies and systems, both in Headquarters and Decentralized Offices, for human resources, administrative and business processes, contracting and purchasing, and information and communication technology.
   d) Review and assessment of the Programme and Finance Committee recommendations on strategic evaluations and the Programme Implementation Report.
   e) Review and assessment of the CCLM recommendations on constitutional and legal matters.
   f) Independent Evaluation of the evaluation function every six years (first review in 2016) – report to Management and the Council together with the recommendations of the Programme Committee.

18. Working methods:
   a) Advice from the Finance and Programme Committees and their Joint Meetings, and from the CCLM.
   b) In-depth review of one substantive issue related to FAO’s Strategic Framework to be chosen by the Council once every two years.
   c) Regular contacts between the Independent Chairperson of Council and FAO Management.

D. Monitoring and Evaluation of Management performance

19. Result: Management performance targets are regularly reviewed and monitored by Council.

20. Indicators and targets:
   a) Performance of Management is in line with established performance targets.
b) Adjustments are made to performance targets as necessary.

21. **Outputs:** Clear and precise decisions taken, and recommendations made to Conference.

22. **Activities:**
   a) Monitoring of the performance of Management against established performance targets in the framework of the results-based budgeting and management system, based on the MTP/PWB and on the reports of the Finance and Programme Committees and their Joint Meetings.
   b) Programme Implementation Report.
   c) Review of the contribution of extra-budgetary resources to the Organizational Results framework.
   d) On a periodic basis, organize the transparent, professional and independent evaluation of the Organization’s performance in contributing to its planned outcomes and impacts.
   e) Review of the Programme and Finance Committees recommendations for adjustment of PWB implementation.
   f) Recommendations of the Programme Committee on Strategic Evaluations and their subsequent follow-up.

23. **Working methods:**
   a) Regular contacts between the Independent Chairperson of Council and FAO Management.
   b) Informal seminars and consultations among Members.
   c) Presentations by the Secretariat on management strategies and policies to Council.
   d) Informal briefing by the FAO staff representatives bodies.

E. **Work planning and working methods**

24. **Results:** Council operates efficiently, in a proactive and inclusive way, according to established work plans and improved working methods.

25. **Indicators and targets:**
   a) Council agendas are focused.
   b) Council reports are concise, consisting mainly of conclusions, decisions and recommendations, and are made available to Members soon after the closure of the session.
   c) Council documents have a standardized cover page, with a box suggesting the proposed action.
   d) Council documents are issued 4 weeks before a session opens.

26. **Outputs:**
   a) A MYPOW for Council.
   b) A Note on Methods of Work of the Council is issued at each session of Council.
   c) Annual briefing for new Council members.
   d) Updating of the “Introduction to the FAO Council” document as required.

27. **Activities:**
   b) Preparation of a progress report to Conference on the Council MYPOW.
   c) Regular review of the methods of work of Council, including performance measures.
   d) Review of the status of implementation of Council decisions.
   e) Study and comparison of the governance of other international organizations in view of introducing potential improvements in the operating procedures of Council and the implementation of its MYPOW.

28. **Working methods:**
   a) Structured and focused deliberations during Council sessions.
   b) Efficient drafting arrangements for Council reports, based on the conclusions made by the Independent Chairperson of Council in closing and summing up each item.
c) Regular inter-sessional activities, determined according to their interest, and level of priority.

d) As appropriate, strengthen human and financial resources mobilized by the Secretariat for the implementation of, and follow up to, the MYPOW.

e) Informal meetings of the Chairpersons of the Regional Groups and senior members of the Secretariat, facilitated by the Independent Chairperson of Council.

f) Regular contacts between the Independent Chairperson of Council and FAO Management.

F. **Sessions and Work plan of Council**

29. The Council shall hold at least five sessions in a biennium as follows:

   a) two sessions in the first year of the biennium;

   b) one session not less than 60 days before the regular session of the Conference, at which the Council shall in particular make recommendations to Conference on the Strategic Framework (every four years), MTP and PWB;

   c) one session immediately after the regular session of the Conference, at which the Council shall in particular elect the Chairpersons and members of the Programme Committee, Finance Committee and CCLM; and

   d) one session towards the end of the second year of the biennium.

30. The indicative rolling work plan of Council shall be as outlined in the following tables, and shall be adjusted as and when required by the Council, including inclusion of effective dates for sessions of bodies reporting to it, hence the “t.b.d” label (“to be determined”) added to some entries.

31. At its sessions, the Council shall review a document on the status of implementation of decisions taken at its previous session.

32. At the end of each session, the Council shall review its provisional agenda for the following session.

33. Substantive issues which shall be regularly addressed at Council sessions include the following items:

   a) Audit, ethics and other oversight issues;

   b) Human resources;

   c) Resource mobilization, including voluntary contributions;

   d) Decentralization issues;

   e) Contracting and purchasing issues;

   f) Information and communication technology issues;

   g) Strategic evaluations and management responses;

   h) United Nations system-wide developments regarding oversight issues impacting on FAO.
## 155th Session of the Council, November/December 2016

### Programme, Budgetary, Financial and Administrative Matters
1) Review of the Strategic Framework  
2) Report of the Joint Meeting of the Programme and Finance Committees (...2016) (t.b.d.)  
3) Report of the Programme Committee (...2016) (t.b.d.)  
4) Report of the Finance Committee (...2016) (t.b.d.)

### Technical Committees and Committee on World Food Security
5) Report of the Committee on Agriculture (...2016) (t.b.d.)  
6) Report of the Committee on Commodity Problems (...2016) (t.b.d.)  
7) Report of the Committee on Fisheries (...2016) (t.b.d.)  
8) Report of the Committee on Forestry (...2016) (t.b.d.) (including sub-item on World Forestry Congress)  

### Committee on Constitutional and Legal Matters
10) Report of the Committee on Constitutional and Legal Matters (...2016) (t.b.d.)

### Governance Matters
11) Arrangements for the 40th Session of the Conference (including provisional agenda and Council recommendation on a theme for the general debate at Conference)  
12) Council Multi-year Programme of Work 2017-20  
13) Status of implementation of Council decisions

### Other Matters
14) World Food Programme:  
   i) Election of Six Members of the WFP Executive Board; and  
   ii) Annual Report of the WFP Executive Board on its activities in 2015  
15) Developments in Fora of Importance for the Mandate of FAO  
16) Calendar of FAO Governing Bodies and other Main Sessions 2016-2018  
17) Provisional Agenda for the following session of Council

## 156th Session of the Council, April 2017

### Programme, Budgetary, Financial and Administrative Matters
1) Medium Term Plan 2018-21 and Programme of Work and Budget 2018-2019  
2) Report of the Joint Meeting of the Programme and Finance Committees (...2017) (t.b.d.)  
3) Report of the Programme Committee (...2017) (t.b.d.)  

### Committee on Constitutional and Legal Matters
5) Report of the Committee on Constitutional and Legal Matters (...2017) (t.b.d.)

### Governance Matters
6) Arrangements for the 40th Session of the Conference (including tentative timetable) – Recommendations to Conference  
7) Council Multi-year Programme of Work 2017-20  
8) Status of implementation of Council decisions

### Other Matters
9) Developments in Fora of Importance for the Mandate of FAO  
10) Calendar of FAO Governing Bodies and other Main Sessions 2017-2018  
11) Provisional Agenda for the following session of Council
### 157th Session of the Council, July 2017

**Election of Committees**
1) Election of the Chairperson and Twelve Members of the Programme Committee
2) Election of the Chairperson and Twelve Members of the Finance Committee
3) Election of the Chairperson and Seven Members of the Committee on Constitutional and Legal Matters

**Other Matters**
4) Matters Arising out of the Conference Session
5) Developments in Fora of Importance for the Mandate of FAO
6) Calendar of FAO Governing Bodies and other Main Sessions 2017-2018
7) Provisional Agenda for the following session of Council

### 158th Session of the Council, November/December 2017

**Programme, Budgetary, Financial and Administrative Matters**
1) Approval of Adjustments to the Programme of Work and Budget 2018-19
2) Report of the Joint Meeting of the Programme and Finance Committees (...2017) (t.b.d.)
3) Report of the Programme Committee (...2017) (t.b.d.)

**Committee on World Food Security**

**Committee on Constitutional and Legal Matters**
6) Report of the Committee on Constitutional and Legal Matters (...2017) (t.b.d.)

**Governance Matters**
7) Multi-year Programmes of Work of the
   - Finance Committee
   - Programme Committee
   - CCLM
   - Regional Conferences
   - Technical Committees
   - Council
8) Council Multi-year Programme of Work 2018-21
9) Status of implementation of Council decisions

**Other Matters**
10) World Food Programme:
   i) Election of Six Members of the WFP Executive Board; and
   ii) Annual Report of the WFP Executive Board on its activities in 2016
11) Developments in Fora of Importance for the Mandate of FAO
12) Calendar of FAO Governing Bodies and other Main Sessions 2017-2019
13) Provisional Agenda for the following session of Council
### 159th Session of the Council, June/July 2018

**Programme, Budgetary, Financial and Administrative Matters**
1) Programme Implementation Report 2016-2017
2) Report of the Joint Meeting of the Programme and Finance Committees (...2018) (t.b.d.)
3) Report of the Programme Committee (...2018) (t.b.d.)

**Regional Conferences**

**Committee on Constitutional and Legal Matters**

**Governance Matters**
12) Council Multi-year Programme of Work 2018-21
13) Status of implementation of Council decisions

**Other Matters**
14) Developments in Fora of Importance for the Mandate of FAO
15) Calendar of FAO Governing Bodies and other Main Sessions 2018-2019
16) Provisional Agenda for the following session of Council

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### 160th Session of the Council, November/December 2018

**Programme, Budgetary, Financial and Administrative Matters**
1) Report of the Joint Meeting of the Programme and Finance Committees (...2018) (t.b.d.)
2) Report of the Programme Committee (...2018) (t.b.d.)

**Technical Committees and Committee on World Food Security**

**Committee on Constitutional and Legal Matters**

**Governance Matters**
10) Arrangements for the 41st Session of the Conference (including provisional agenda and Council recommendation on a theme for the general debate at Conference)
11) Council Multi-year Programme of Work 2019-22
12) Status of implementation of Council decisions

**Other Matters**
13) World Food Programme:
   i) Election of Six Members of the WFP Executive Board; and
   ii) Annual Report of the WFP Executive Board on its activities in 2017
14) Developments in Fora of Importance for the Mandate of FAO
15) Calendar of FAO Governing Bodies and other Main Sessions 2018-2020
16) Provisional Agenda for the following session of Council
# 161st Session of the Council, March/April 2019

## Programme, Budgetary, Financial and Administrative Matters

1. Medium Term Plan 2018-21 and Programme of Work and Budget 2020-21

## Committee on Constitutional and Legal Matters


## Governance Matters

6. Address by Candidates for the Post of Director-General
7. Arrangements for the 41st Session of the Conference (including tentative timetable) – Recommendations to Conference
9. Status of implementation of Council decisions

## Other Matters

10. Developments in Fora of Importance for the Mandate of FAO
11. Calendar of FAO Governing Bodies and other Main Sessions 2019-20
12. Provisional Agenda for the following session of Council

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# 162nd Session of the Council, June/July 2019

## Election of Committees

1. Election of the Chairperson and Twelve Members of the Programme Committee
2. Election of the Chairperson and Twelve Members of the Finance Committee
3. Election of the Chairperson and Seven Members of the Committee on Constitutional and Legal Matters

## Other Matters

4. Matters Arising out of the Conference Session
5. Developments in Fora of Importance for the Mandate of FAO
6. Calendar of FAO Governing Bodies and other Main Sessions 2019-20
7. Provisional Agenda for the following session of Council
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<tr>
<td>1) Approval of Adjustments to the Programme of Work and Budget</td>
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<td>2) Report of the Joint Meeting of the Programme and Finance Committees (...2019) (t.b.d.)</td>
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<td>3) Report of the Programme Committee (...2019) (t.b.d.)</td>
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<td><strong>Committee on World Food Security</strong></td>
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<td><strong>Governance Matters</strong></td>
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<td>7) Multi-year Programmes of Work of the</td>
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<td>8) Council Multi-year Programme of Work 2020-23</td>
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<td>9) Status of implementation of Council decisions</td>
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<td><strong>Other Matters</strong></td>
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<tr>
<td>10) World Food Programme:</td>
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<td>i) Election of Six Members of the WFP Executive Board; and</td>
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<td>ii) Annual Report of the WFP Executive Board on its activities in 2018</td>
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<td>11) Developments in Fora of Importance for the Mandate of FAO</td>
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## Appendix E

### Calendar of FAO/IFAD/WFP Governing Bodies and other Main Sessions 2016-17

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<td>FEBRUARY</td>
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Easter: 27 March 2016
Orthodox Easter: 1 May 2016
Ramadan: 6 June – 5 July 2016
Eid Al-Fitr: 6 July 2016
Eid Al-Adha: 11 September 2016

APRC Regional Conference for Asia and the Pacific
ARC Regional Conference for Africa
C Conference
CCLM Committee on Constitutional and Legal Matters
CCP Committee on Commodity Problems
CFS Committee on World Food Security
CL Council
COAG Committee on Agriculture
CODEX Codex Alimentarius Commission
COFI Committee on Fisheries
COFO Committee on Forestry

ERC Regional Conference for Europe
FC Finance Committee
IFAD/EB IFAD Executive Board
IFAD/GC IFAD Governing Council
INARC Informal Regional Conference for North America
LARC Regional Conference for Latin America and the Caribbean
MM Ministerial Meeting
NERC Regional Conference for the Near East
PC Programme Committee
WFD World Food Day
WFP World Food Programme Executive Board
PROGRAMME COMMITTEE  
(July 2015 - July 2017)

Chairperson
Mr Serge Tomasi (France)

Members
Argentina (Mr Claudio Javier Rozencwaig) *
Canada (Mr Eric Robinson)
Congo (Mr Marc Mankoussou)
Ecuador (Mr José Antonio Carranza Barona)
Guinea (Mr Mohamed Nassir Camara)
India (Mr Vimlendra Sharan)

Japan (Mr Osamu Kubota)
New Zealand (Mr Matthew Hooper)
Norway (Mr Inge Nordang)
Poland (Mr Andrzej Halasiewicz)
Yemen (Mr Haytham Abdulmomen Shoja’aadin)


FINANCE COMMITTEE  
(July 2015 - July 2017)

Chairperson
Mr Khalid Mehboob (Pakistan)

Members
Angola (Mr Carlos Alberto Amaral)
Australia (Mr Matthew Worrell)*
Brazil (Mr Antonio Otávio Sá Ricarte)
China (Mr Niu Dun)*
Egypt (Mr Khaled El Taweel)
Equatorial Guinea (Mr Crisantos Obam a Ondo)
Germany (Mr Heiner Thofern)*
Philippines (Mr Lupino Lazaro Jr.)
Russian Federation (Mr Vladimir Kuznetsov)
Sudan (Ms Abla Malik Osman Malik)
Trinidad and Tobago (Mr John C.E. Sandy)
United States of America (Ms Natalie Brown)*


COMMITTEE ON CONSTITUTIONAL AND LEGAL MATTERS  
(July 2015 - July 2017)

Chairperson
Mr Lubomir Ivanov (Bulgaria)

Members
Dominican Republic (Mr Rawell Salomón Taveras Arbaje)
Indonesia (Mr Royhan Nevy Wahab)
Liberia (Mr Mohammed S. Sheriff)
Papua New Guinea (Mr Lawrence Kalinoe)
San Marino (Ms Daniela Rotondaro)
Sudan (Mr Osama Mahmoud Humeida)
United States of America (Ms April Cohen)

WFP EXECUTIVE BOARD 2015

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<td></td>
<td>South Africa (A)</td>
<td>Spain (D)</td>
</tr>
<tr>
<td>31 December 2017</td>
<td>Australia (D)</td>
<td>China (B)¹</td>
</tr>
<tr>
<td></td>
<td>Denmark (D)</td>
<td>Hungary (E)</td>
</tr>
<tr>
<td></td>
<td>Guatemala (C)²</td>
<td>Japan (D)</td>
</tr>
<tr>
<td></td>
<td>Iran (Islamic Republic of) (B)²</td>
<td>Panama (C)⁴</td>
</tr>
<tr>
<td></td>
<td>Libya (A)</td>
<td>Swaziland (A)</td>
</tr>
<tr>
<td></td>
<td>Poland (E)</td>
<td>United Kingdom (D)</td>
</tr>
<tr>
<td>31 December 2018</td>
<td>Afghanistan (B)</td>
<td>Bangladesh (B)</td>
</tr>
<tr>
<td></td>
<td>Kuwait (B)</td>
<td>France (D)</td>
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<tr>
<td></td>
<td>Mauritania (A)</td>
<td>India (B)</td>
</tr>
<tr>
<td></td>
<td>Mexico (C)</td>
<td>Liberia (A)</td>
</tr>
<tr>
<td></td>
<td>Sweden (D)</td>
<td>Netherlands (D)</td>
</tr>
<tr>
<td></td>
<td>United States of America (D)</td>
<td>Russian Federation (E)</td>
</tr>
</tbody>
</table>

¹ Brazil stepped down on 31 December 2015 and Guatemala was elected to fill this seat from 1 January to 31 December 2016.
³ The Republic of Korea resigned effective 31 December 2015 and the ECOSOC Council elected China to fill the seat from 1 January 2016 to 31 December 2017.
⁴ Guatemala stepped down from this seat on 31 December 2015 and Panama was endorsed to complete the remainder of the term from 1 January 2016 to 31 December 2017.
<table>
<thead>
<tr>
<th>FAO MEMBERS</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>194 Member Nations</strong></td>
</tr>
<tr>
<td><strong>2 Associate Members</strong></td>
</tr>
<tr>
<td><strong>1 Member Organization</strong></td>
</tr>
</tbody>
</table>

| Afghanistan | Georgia | Papua New Guinea |
| Afghanistan | Germany | Paraguay |
| Albania | Ghana | Peru |
| Algeria | Greece | Philippines |
| Andorra | Grenada | Poland |
| Angola | Guatemala | Portugal |
| Antigua and Barbuda | Guinea | Qatar |
| Argentina | Guinea-Bissau | Republic of Korea |
| Armenia | Guyana | Republic of Moldova |
| Australia | Haiti | Romania |
| Austria | Honduras | Russian Federation |
| Azerbaijan | Hungary | Rwanda |
| Bahamas | Iceland | Saint Kitts and Nevis |
| Bahrain | India | Saint Lucia |
| Bangladesh | Indonesia | Saint Vincent and the Grenadines |
| Barbados | Iran (Islamic Republic of) | Samoa |
| Belarus | Iraq | Sao Tome and Principe |
| Belgium | Ireland | Saudi Arabia |
| Belize | Israel | Senegal |
| Benin | Italy | Serbia |
| Bhutan | Jamaica | Seychelles |
| Bolivia (Plurinational State of) | Japan | Sierra Leone |
| Bosnia and Herzegovina | Jordan | Singapore |
| Botswana | Kazakhstan | Slovakia |
| Brazil | Kenya | Slovenia |
| Brunei Darussalam | Kiribati | Solomon Islands |
| Bulgaria | Kuwait | Somalia |
| Burkina Faso | Kyrgyzstan | South Africa |
| Burundi | Lao People's Democratic Republic | South Sudan |
| Cabo Verde | Latvia | Spain |
| Cambodia | Lebanon | Sri Lanka |
| Cameroon | Lesotho | Sudan |
| Canada | Liberia | Suriname |
| Central African Republic | Libya | Swaziland |
| Chad | Lithuania | Sweden |
| Chile | Luxembourg | Switzerland |
| China | Madagascar | Syrian Arab Republic |
| Colombia | Malawi | Tajikistan |
| Comoros | Malaysia | Thailand |
| Congo | Maldives | The former Yugoslav |
| Congo | Mali | Timor-Leste |
| Cook Islands | Malta | Togo |
| Costa Rica | Marshall Islands | Tokelau |
| Côte d'Ivoire | Mauritania | (Associate Member) |
| Croatia | Mauritius | Tonga |
| Cuba | Mexico | Trinidad and Tobago |
| Cyprus | Micronesia | Tunisia |
| Czech Republic | (Federated States of) | Turkey |
| Democratic People's Republic of Korea | Monaco | Turkmenistan |
| Democratic Republic of the Congo | Mongolia | Tuvalu |
| Denmark | Montenegro | Uganda |
| Djibouti | Morocco | Ukraine |
| Dominica | Mozambique | United Arab Emirates |
| Dominican Republic | Myanmar | United Kingdom |
| Ecuador | Namibia | United Republic of Tanzania |
| Egypt | Nauru | United States of America |
| El Salvador | Nepal | Uruguay |
| Equatorial Guinea | Netherlands | Uzbekistan |
| Eritrea | New Zealand | Vanuatu |
| Estonia | Nicaragua | Venezuela |
| Ethiopia | Niger | (Bolivarian Republic of) |
| European Union | Nigeria | Viet Nam |
| (Member Organization) | Niue | Yemen |
| Faroe Islands | Norway | Zimbabwe |
| (Associate Member) | Oman |  |
| Fiji | Pakistan |  |
| Finland | Palau |  |
| France | Panama |  |
| Gabon |  |  |
| Gambia |  |  |