


February 2012

	<p>منظمة الأغذية والزراعة للأمم المتحدة</p>	<p>联合国 粮食及 农业组织</p>	<p>Food and Agriculture Organization of the United Nations</p>	<p>Organisation des Nations Unies pour l'alimentation et l'agriculture</p>	<p>Продовольственная и сельскохозяйственная организация Объединенных Наций</p>	<p>Organización de las Naciones Unidas para la Alimentación y la Agricultura</p>
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## CONFERENCE

**Thirty-eighth Session**

**Rome, June 2013**

**Annual Report of the WFP Executive Board to ECOSOC and the FAO  
Council on its Activities in 2011**

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**Decision 2012/EB.1/2 adopted by the Executive Board of the World Food Programme at its First Regular Session of 2012 (13–15 February)**

The Board approved the Annual Report for 2011 to ECOSOC and FAO Council (WFP/EB.1/2012/4/Rev.1). In accordance with decision 2004/EB.A/11, the Board requested that the Annual Report be forwarded to ECOSOC and the FAO Council along with the Board's decisions and recommendations.

*13 February 2012*



برنامج  
الأغذية  
العالمي



Programme  
Alimentaire  
Mondial

World  
Food  
Programme

Programa  
Mundial  
de Alimentos

**Executive Board  
First Regular Session**

**Rome, 13–15 February 2012**

## **ANNUAL REPORTS**

**Agenda item 4**

*For approval*



Distribution: GENERAL  
**WFP/EB.1/2012/4/Rev.1**

15 February 2012  
ORIGINAL: ENGLISH

## **ANNUAL REPORT FOR 2011 TO ECOSOC AND FAO COUNCIL**

This document is printed in a limited number of copies. Executive Board documents are available on WFP's Website (<http://executiveboard.wfp.org>).

# NOTE TO THE EXECUTIVE BOARD



**This document is submitted to the Executive Board for approval**

The Secretariat invites members of the Board who may have questions of a technical nature with regard to this document to contact the WFP staff focal points indicated below, preferably well in advance of the Board's meeting.

Director ERM\*: Mr P. Larsen tel.: 066513-2601

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Should you have any questions regarding availability of documentation for the Executive Board, please contact Ms I. Carpitella, Senior Administrative Assistant, Conference Servicing Unit (tel.: 066513-2645).

\* Multilateral and NGO Relations Division



# EXECUTIVE SUMMARY

WFP continued to enhance its multilateral and country-level partnerships during 2011 in accordance with the Strategic Plan (2008–2013) in a context of volatile food prices, large-scale emergencies and persistent hunger.

WFP contributed to the work of the United Nations Development Group and other partnerships and participated in events such as the Fourth United Nations Conference on the Least Developed Countries in Istanbul, the Fourth High-Level Conference on Delivering as One in Montevideo, the Fourth High-Level Forum on Aid Effectiveness in Busan, Republic of Korea and is supporting the preparation of the United Nations Conference on Sustainable Development.

WFP worked with the Rome-based agencies, other international organizations and entities such as the United Nations High-Level Task Force on the Global Food Security Crisis in support of outcomes of the United Nations General Assembly, the Committee on World Food Security and the G-20 to improve the food security and nutrition of vulnerable people including G-20 commitments to support food assistance, safety nets and supply chains and to remove export restrictions and taxes on food for humanitarian purposes. WFP contributed to United Nations coherence through participation in the United Nations System Chief Executives Board for Coordination and its subsidiary bodies, and the Executive Director was reappointed Chair of the High-Level Committee on Management which led inter-agency work to harmonize business practices to enhance the efficiency and effectiveness of the United Nations system.

In the emergency context, WFP led the logistics and the emergency telecommunications clusters, and co-led the food security cluster. It also participated in the work of the Inter-Agency Standing Committee to reform and strengthen leadership, accountability, coordination and emergency response and in the work of the Executive Committee for Humanitarian Affairs on policy and operational issues for major emergencies. WFP, Oxfam and the Food and Agriculture Organization of the United Nations, with support from other partners, worked to implement an Action Plan for the Horn of Africa, which links long-term development of resilience and livelihoods to recovery and ongoing relief. In the Horn of Africa, WFP delivered humanitarian food to 8 million drought-affected people and also provided safety nets that prevented 4 million people from facing famine.

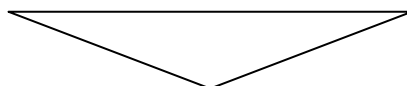
WFP is expected to receive funding of US\$3.75 billion in 2011 against assessed needs of US\$5.9 billion. The top ten government donors in 2011 were Australia, Brazil, Canada, the European Commission, Germany, Japan, the Netherlands, Sweden, the United Kingdom and the United States of America. The private sector was also a major donor.

WFP consolidated its shift from food aid to food assistance, deploying a broader set of tools, including new nutrition products, cash and voucher projects, local food purchases through the Purchase for Progress initiative and asset-creation programmes for food security, climate change adaptation and disaster risk reduction. Greater attention has been given to vulnerability analysis, needs assessments, capacity development and gender, working

through a broad range of partnerships with United Nations agencies, non-governmental organizations and the private sector which are fundamental to the scope, cost-effectiveness and impact of WFP operations. New and more flexible approaches to resource use have emerged from revision of the financial framework and the new three-year Management Plan and annual budget, diversification of the donor base, and multi-year funding agreements.

A major priority was support for regional and country-led actions to address hunger and food insecurity in collaboration with organizations such as the African Union, the Economic Commission for Latin America and the Caribbean and the Association of South-East Asian Nations. WFP also supports Scaling Up Nutrition, the REACH partnership established by WFP with the World Health Organization, the United Nations Children's Fund and the Food and Agriculture Organization of the United Nations, and chairs the United Nations Standing Committee on Nutrition.

## **DRAFT DECISION\***



The Board approves the Annual Report for 2011 to ECOSOC and FAO Council (WFP/EB.1/2012/4/Rev.1). In accordance with decision 2004/EB.A/11, the Board requests that the Annual Report be forwarded to ECOSOC and the FAO Council along with the Board's decisions and recommendations.

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\* This is a draft decision. For the final decision adopted by the Board, please refer to the Decisions and Recommendations document issued at the end of the session.

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## CONTRIBUTING TO THE COHERENCE AND EFFECTIVENESS OF THE UNITED NATIONS SYSTEM

### Funding for Operational Activities

1. WFP's funding is expected to reach US\$3.75 billion in 2011 against assessed needs of US\$5.9 billion, despite pressures on national budgets; by 27 November 2011, WFP had received US\$3.29 billion in contributions from 82 sources, 79 of which were governments. Sixteen donors contributed record levels of funding: Australia, Bhutan, Brazil, China, the Democratic Republic of the Congo (DRC), Ethiopia, Germany, Israel, Japan, Mauritania, Mexico, Philippines, the Republic of the Congo, the Russian Federation, Sao Tome and Principe, and the United Arab Emirates. The top ten government donors were Australia, Brazil, Canada, the European Commission, Germany, Japan, the Netherlands, Sweden, the United Kingdom and the United States of America.
2. WFP continued to diversify its donor base: by 27 November 2011, US\$53 million had been received from 28 host governments, of which US\$33.1 million was for operations in home countries; 37 emerging donors contributed US\$221 million, 6 percent of contributions in 2011. Brazil and Saudi Arabia provided 60 percent of the total.
3. A priority in 2011 was to establish multilateral and multi-year agreements, in line with the Paris and Accra declarations, to increase the flexibility and predictability of funding. Multi-year agreements were reached with Andorra, Australia, Cambodia, Canada, Luxembourg, the Principality of Monaco, the Russian Federation and the United States. Such contributions increase the flexibility of funding for early responses to chronic hunger and undernutrition. By 27 November 2011, US\$364 million, 11 percent of contributions, had been received from 43 multilateral donors: the main contributors were Australia, Canada, Denmark, Germany, the Netherlands, Norway and Sweden, followed by Belgium, China, Cuba, Finland, Ireland, Italy, Luxembourg, New Zealand, private donors, Switzerland, the United Kingdom and the United States. And by 27 November 2011, 17 governments had contributed US\$34 million to the Immediate Response Account. Twinning arrangements, which enable WFP to match donor funds with in-kind contributions, doubled to a total of US\$220 million including 220,000 mt of food donated in-kind.
4. By 27 November 2011, WFP had received US\$170 million from multi-donor sources, mainly the Central Emergency Response Fund and the Common Humanitarian Fund; the former is WFP's seventh largest source of funding at US\$123 million. WFP received US\$15.2 million in 2010 and US\$7.2 million in January–November 2011 from the Expanded Delivering as One funding window.
5. WFP continues to develop innovative partnerships with the private sector, donations from which are expected to reach US\$110 million by the end of 2011; US\$10 million was contributed online. Innovations in 2011 included a public–private partnership with PepsiCo and the United States Agency for International Development (USAID) to produce and market chickpeas in Ethiopia and to develop ready-to-use supplementary foods to address malnutrition. A partnership with LG Electronics enables customers to use new television sets to participate in the fight against hunger.

6. WFP continued to work with governments and multilateral organizations on aid reviews and strategies to enhance efficiency, and is committed to regular self-assessment with a view to maximizing the effective use of contributions.

## **Harmonization and Joint Initiatives**

7. WFP continued to develop its collaboration with United Nations agencies in line with General Assembly Resolution A/RES/63/311 on United Nations System-wide coherence. It participated in the United Nations Chief Executives Board for Coordination, the High-Level Committee on Management (HLCM), the High-Level Committee on Programmes (HLCP), the United Nations Development Group (UNDG), regional and country level collaborations and in preparation of the 2012 Quadrennial Comprehensive Policy Review.
8. As Chair of HLCM, WFP led work to maximize efficiency and effectiveness, harmonize business practices and develop the new security management system, which became operational on 1 January 2011. The committee also finalized a framework to assist decision-making in different security contexts with a view to implementing the new “how-to-stay” approach.
9. Projects from the Plan of Action for the Harmonization of Business Practices were completed or reached advanced stages, such as the common framework for vendor eligibility, a feasibility study for common treasury services and a review of human resources management at the country level. Various projects from the 2010 UNDG/HLCM mission on country-level operational effectiveness were followed up, including a WFP-led project on common telecommunications platforms. The HLCM and UNDG conducted a study on common reporting principles to reduce the reporting burden and transactions costs and increase the transparency and coherence of reporting to Member States.
10. The HLCP focused on preparations for the United Nations Conference on Sustainable Development (Rio+20) and the post-2015 process for sustainable development goals: this includes a framework to track commitments to achieving the Millennium Development Goals (MDGs). WFP has a staff member in the United Nations Global Pulse, which reports on the political, economic, social and environmental aspects of crises.
11. WFP is a member of UNDG, the United Nations Development Assistance Framework (UNDAF) Programming Network and the Task Force on the MDG Acceleration Framework; it worked with the Food and Agriculture Organization of the United Nations (FAO) and the International Labour Organization (ILO) to prepare guidelines for integrating food security and nutrition into UNDAFs. WFP co-chairs the UNDG and Executive Committee on Humanitarian Affairs (ECHA) Joint Working Group on Transition Issues which undertook a review of civilian capacity and coordinated the United Nations response to the International Network on Conflict and Fragility and G7+ work on fragile states. WFP participated in a UNDG task force to compile lessons learned from common country programme documents (CCPDs), in line with General Assembly resolution 62/289; WFP is participating in the United Republic of Tanzania CCPD document.
12. WFP also participated in the UNDG working group to improve the induction and orientation of Resident Coordinators including in the independent review of the management and accountability system for the Resident Coordinator system and in the Inter-Agency Advisory Panel to select participants for the Resident Coordinator Assessment Centre. At the end of 2011 WFP staff members were Resident Coordinators in Algeria, Cambodia, the Comoros, Madagascar, Pakistan and Thailand.

13. In May WFP attended the Fourth United Nations Conference on the Least Developed Countries, which adopted the Istanbul Programme of Action for the Decade 2011–2020. WFP will support the programme with short-term relief and recovery and long-term assistance for resilience and growth; 70 percent of WFP’s operational expenses arise in least developed countries.
14. WFP attended the Fourth High-Level Forum on Aid Effectiveness in Busan in November/December 2011, which reviewed progress on the Paris and Accra declarations and focused on efficiency, national ownership and fragile States. WFP delivered a statement from UNDG on fragile States, presented UNDG efforts on coherence and simplification, and showcased HLCM results on improving coherence, efficiency and effectiveness of business operations. The forum endorsed the Principles for Good International Engagement in Fragile States and Situations, which call for new approaches to assistance.
15. The Office of Evaluation participated in joint impact evaluations of food assistance for refugees in Ethiopia and Rwanda, led the joint evaluation of the logistics cluster with the Government of the Netherlands, United Nations agencies and non-governmental organizations (NGOs), and participated in the evaluation of the Horn of Africa crisis led by the Office for the Coordination of Humanitarian Affairs (OCHA). WFP is a member of the United Nations Evaluation Group and participated in task forces on impact evaluations and joint evaluations.

### **Country-Led Joint Programming and Delivering as One**

16. In 2010<sup>1</sup>, WFP collaborated with United Nations agencies in 74 joint programmes in 45 countries. Country-level activities focused on improved coordination of food security and nutrition interventions, participation in UNDAFs and follow up of the 2010 MDG summit. WFP continued its engagement in Delivering as One pilots in Cape Verde, Mozambique, Pakistan, Rwanda and the United Republic of Tanzania; it also supported Benin, DRC, Ethiopia, Lesotho, Liberia, Malawi, Mali, Namibia, Sierra Leone and Uganda, which have adopted Delivering as One approaches.
17. In Mozambique, WFP participates in seven United Nations joint programmes. WFP leads the One UN telecommunications services and the joint programme Building Commodity Value Chains and Market Linkages for Farmers’ Associations, which complements Purchase for Progress (P4P). The Delivering as One approach has streamlined procurement, communications, human resources and logistics services; the United Nations telecommunications network has reduced transaction costs for agencies. WFP also signed logistics agreements with the United Nations Population Fund (UNFPA), the United Nations Environment Programme, the Office of the United Nations High Commissioner for Refugees (UNHCR) and the United Nations Children’s Fund (UNICEF).
18. In Pakistan, WFP participation in the One UN pilot has enhanced alignment of its activities with those of other United Nations partners. In Rwanda, WFP participates in thematic groups on education, health and nutrition and; it co-chairs the social protection group with UNICEF and participates in a One UN programme with FAO, International Labour Organization (ILO), United Nations Development Programme (UNDP), United Nations Educational, Scientific and Cultural Organization (UNESCO), UNFPA, the United Nations Industrial Development Organization (UNIDO) and UN-Women to empower women in Kigali. In the United Republic of Tanzania, the Delivering as One

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<sup>1</sup> Figures for 2011 were not yet available at time of finalization of this document.

pilot has increased inter-agency collaboration and enhanced strategies to reduce poverty, prevent HIV and reintegrate refugees. WFP has been non-resident in Cape Verde since August 2010, but continues to support the Government and the United Nations joint office in school feeding.

19. In November 2011, WFP participated in the fourth High-Level Intergovernmental Conference on Delivering as One in Montevideo, at which evidence was presented of enhanced coherence and efficiency in United Nations activities and improved results. An observed increase in United Nations transaction costs would need to be further assessed against reduced costs for governments and long-term development impacts. The conference highlighted the need to consider Delivering as One lessons learned from country-led evaluations and the independent evaluation that will be part of the 2012 Quadrennial Comprehensive Policy Review.

### **Common Services and Premises**

20. WFP participated in the UNDG task team on common premises, helping to develop construction guidelines based on the International Building Code and looking into public-private partnerships to fund the capital investments required.
21. Common premises projects are being considered in 20 countries where WFP is present. Large-scale construction has become increasingly difficult as a result of operational constraints, competing multiple agency requirements and lack of capital funding. Under International Public Sector Accounting Standards, WFP records annually the number of premises shared with other United Nations agencies: in 2009–2010 WFP shared 60 new premises with other United Nations agencies, mainly at the sub-office level.

### **WFP Performance and Risk Management**

22. The WFP Management Plan (2012–2014), which has a new format of a three-year rolling plan with an annual budget, sets out for the first time priorities and resource requirements on the basis of the Strategic Objectives and the Management Result Dimensions. It also incorporates the recent revisions made to WFP's financial framework to fully support the WFP Strategic Plan (2008–2013) and modalities such as the forward purchasing facility to improve the predictability, flexibility and transparency of resource usage.
23. The approval of the performance management framework in 2010 underlies WFP's commitment to establishing a performance management culture; as part of its efforts for continued improvement, the management results framework was also further refined in 2011.
24. Implementation of a strategy for risk management and its training programme started in 2011, which has taken into consideration the benchmarks of the 2010 Joint Inspection Unit report. The Performance and Risk Organizational Management Information System will facilitate implementation of enterprise risk management at all levels.

### **Humanitarian Reform**

25. As a member of the Inter-Agency Standing Committee (IASC), WFP contributed to humanitarian reform, which included co-leading sub-working groups and strengthening humanitarian responses through the cluster system. Further to recent challenges encountered in large-scale emergencies in Haiti, the Horn of Africa and Pakistan, the IASC undertook a wide-ranging review of the humanitarian response model. The humanitarian review was launched by the Emergency Relief Coordinator and the IASC Principals in



early 2011. WFP participated with a view to ensuring strong, experienced senior humanitarian leadership, streamlined coordination mechanisms and enhanced accountability. The Transformative Agenda 2012 agreed by the IASC Principals in December 2011 reflects these efforts; its key actions include: i) agreement to deploy where deemed necessary by the Principals a senior/emergency Humanitarian Coordinator (HC) within 72 hours of a Level 3 response, with “empowered leadership” for up to three months to determine priorities and make the necessary decisions; ii) development of an inter-agency rapid response mechanism to ensure that capable and experienced leaders of operational agencies and clusters are deployed rapidly as necessary; and iii) enhancement of mutual accountability between the Humanitarian Coordinator, Humanitarian Country Team, Cluster Coordinators and other cluster partners, based on a clear, concise, time-bound and results-oriented strategy to deliver. WFP is fully committed to implementing the IASC Transformative Agenda; it will draw on its extensive capacity and experience on the ground and its leadership of the logistics and emergency telecommunications clusters and its co-leadership of the food security cluster. An update on the Transformative Agenda and its implementation arrangements will be provided in the humanitarian update to be submitted to the Board at EB.A/2012.

26. In 2011, WFP participated in all 27 humanitarian appeals; the appeals included 17 consolidated appeals and seven flash appeals. The Consolidated Appeals Process covered a total US\$8.9 billion, of which WFP’s needs accounted for US\$2.6 billion.
27. WFP participates in ECHA, which includes United Nations political, peacekeeping and security departments, focusing on coordination in large emergencies, thematic issues such as operating in complex security environments, and discussion of the situations in Myanmar and the Middle East and North Africa.
28. The drought in the Horn of Africa and the access difficulties that led to famine in southern Somalia were major United Nations concerns throughout 2011. WFP provided humanitarian food assistance for 8 million people; a further 4.5 million people benefited from safety-net programmes to increase resilience and prevent famine.
29. The inter-agency Horn of Africa Plan of Action initiated by IASC involved Oxfam, FAO, WFP, with support from OCHA and UNDP, in addressing the root causes of food insecurity in the region. The plan, which got under way in the last quarter of 2011 through a prioritization and scaling up of interventions, aims to bridge the gap between humanitarian and development work with an approach that provides relief, promotes early recovery and supports livelihoods in line with regional and national policies.
30. Since the launch of the Safe Access to Firewood and Alternative Energy approach in 2010, WFP has reached 1 million people in North Darfur (the Sudan), Karamoja (Uganda), Haiti and Sri Lanka in collaboration with FAO, UNHCR and the Women’s Refugee Commission. Through the Global Alliance for Clean Cooking Stoves led by the United Nations Foundation, WFP brought together UNHCR, UNICEF and the Women’s Refugee Commission to ensure access to cooking fuel in the Horn of Africa.
31. WFP was on the IASC panel to select Humanitarian Coordinators, and seeks to increase its representation in the Humanitarian Coordinator system. Of the 43 countries in the cluster system, 31 have Humanitarian Coordinators; two WFP staff members are Humanitarian Coordinators and three are in the pool of candidates.
32. The joint FAO/WFP-led food security cluster became operational in April 2011. It is supported by a team from WFP, FAO, the International Federation of the Red Cross, the IASC Gender Standby Capacity Project (Gen Cap) and NGOs based at WFP Headquarters. The cluster is building linkages with NGOs, the Red Cross and Red Crescent Movement

and the other clusters to address IASC cross-cutting themes. Scoping missions and support for country-led food security clusters were deployed in Afghanistan, Côte d'Ivoire, Haiti, the Horn of Africa, Libya and Nepal.

33. During 2011 the WFP-led logistics cluster worked to increase the efficiency of its operations and the quality of services provided for partners, with emphasis on sharing resources and managing partnerships and on capacity development with partner NGOs and national authorities in Haiti, the Horn of Africa and Pakistan.
34. WFP assumed the leadership of the emergency telecommunications cluster in 2011. A review of its operations and approaches resulted in a new catalogue of services, clarification of roles and responsibilities, a new preparedness strategy and revision of monitoring and evaluation frameworks.
35. WFP continued to support the work of other clusters. In March 2011, the global nutrition cluster set up a working group on moderate acute malnutrition chaired by WFP with *Action contre la faim*, the Centers for Disease Control, Save the Children, UNHCR, UNICEF and USAID as members. The cluster also published information about specialized nutritious foods and harmonized its decision-making tools to assist partner organizations.
36. In 2011 WFP continued to provide United Nations Humanitarian Air Services in 15 countries, with new operations in Côte d'Ivoire, Iraq and Libya. Between January and November, the service transported 277,465 passengers and 1,879 mt of cargo; 40 percent of the users were United Nations agencies, 54 percent were NGOs and 6 percent were donor missions and the media. WFP also managed the United Nations Humanitarian Response Depot system.
37. In Somalia, WFP received vital support from European Union naval escorts under operation Atalanta, delivering 650,000 mt of food without losses resulting from piracy.

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## COHERENCE IN ACHIEVING FOOD SECURITY

### Global Food Security

38. As a member of the High Level Task Force on the Global Food Security Crisis, WFP contributed to the G-20 action plan on food price volatility and agriculture, the Comprehensive Framework for Action and coordination of food security issues such as “hunger hotspots” in the Horn of Africa and the Sahel.
39. The reformed Committee on World Food Security, whose secretariat consists of FAO, the International Fund for Agricultural Development (IFAD) and WFP, held its 37<sup>th</sup> plenary session in Rome in October. Three policy sessions, one of which was chaired by the WFP Executive Director, led to recommendations on food price volatility; investment in smallholder agriculture; and gender, food security and nutrition. A final round of negotiations on the Voluntary Guidelines on the Responsible Governance of Tenure of Land, Fisheries and Forests in the Context of National Food Security was endorsed. A high-level forum on protracted crises was agreed for 2012 and revisions to methods for measuring hunger and nutrition were examined. WFP and FAO co-hosted a side event with the United Nations Standing Committee on Nutrition (SCN).
40. Food security was a priority of the G-20 in 2011. WFP worked with FAO, IFAD, the United Nations Conference on Trade and Development (UNCTAD), the Organisation for Economic Co-operation and Development (OECD), the World Bank, the World Trade Organization (WTO), the International Monetary Fund and the International Food Policy Research Institute (IFPRI) on joint policy recommendations on food price volatility. The



G-20 endorsed an emergency food reserves pilot project, supported safety nets to counter food price volatility and established the Agricultural Market Information System; WFP also worked on safety nets under the development working group led by UNDP and ILO. For WFP, it was of major importance that the G-20 agreed to remove export restrictions and taxes on humanitarian food and recommended that WTO also adopt the decision.

41. WFP participated in the L'Aquila Food Security Initiative meetings in Paris and Dakar and was a member of the Global Agriculture and Food Security Program steering committee, which invested US\$160 million in 2011 in proposals by Cambodia, Liberia, Nepal and Tajikistan.
42. In terms of regional collaboration, WFP and the African Union provided technical and managerial assistance for the African Risk Capacity financial facility. WFP also provided technical support to prepare the African Union Humanitarian Policy Framework, the Disaster Management Strategy and the medium-term capacity-building programme. WFP and the Economic Community of West African States (ECOWAS) are carrying out a cost-of-hunger study with a view to reducing child undernutrition in 12 countries.
43. WFP supports the Comprehensive Africa Agriculture Development Programme (CAADP), particularly in food and nutrition security, early warning and emergency preparedness and response, and helped to establish an action group to develop capacities to design and implement investments. WFP is alternate chair of the agriculture, food security and rural development cluster.
44. In 2011, WFP and the Common Market for Eastern and Southern Africa signed a Memorandum of Understanding (MOU) for technical cooperation in improving food security; other MOUs were signed with the Intergovernmental Authority on Development and ECOWAS. WFP is helping to standardize policies and programmes, improve food security and nutrition and manage disaster risks. WFP also carried out a feasibility study for an ECOWAS pilot project to establish targeted emergency food reserves and is working with ECOWAS and other partners to launch the pilot.
45. With the Latin America and Caribbean Emergency Response Network, WFP has established warehouses for pre-positioned food, established a rapid-response roster and supported emergency information systems; an MOU was signed with the Central American Bank for Economic Integration in May 2011 on collaboration on nutrition. In Asia, WFP collaborates with the Association of Southeast Asian Nations on food security initiatives.

## **Nutrition**

46. In September, WFP participated in a Scaling Up Nutrition (SUN) event in New York to showcase progress in nutrition interventions. The movement aims to increase the effectiveness of nutrition programmes by advocating national leadership, stakeholder ownership and shared responsibility. WFP works with Unilever to facilitate the SUN task force on private-sector engagement.
47. WFP hosts the United Nations inter-agency initiative for maternal and child undernutrition (REACH) partnership, which was established in 2008 by WFP, the World Health Organization (WHO), UNICEF and FAO to combat child malnutrition. On the basis of pilots in Bangladesh, the Lao People's Democratic Republic, Mauritania and Sierra Leone, the REACH approach is now implemented in Ethiopia, Ghana, Mali, Mozambique, Nepal, Rwanda, the United Republic of Tanzania and Uganda.
48. In partnership with FAO, UNICEF and WHO, WFP helped to reform the SCN with a view to increasing its effectiveness; WFP has chaired the SCN since September 2011. The SCN secretariat, the coordinator of REACH and the chair of the SUN transition team

worked with the governments of SUN countries during 2011 to facilitate the sharing of experiences and the establishment of links with nutrition organizations.

49. Under the “right foods at the right time” approach, WFP scaled up the deployment of fortified foods for vulnerable populations, increasing its coverage of children particularly during the critical first 1,000 days of life; support to children under 2 increased from 50,000 in 2008 to 2.5 million in 2010.

## Gender

50. WFP works with UN-Women and other partners to encourage innovation, enhance capacities and improve accountability for gender mainstreaming. The WFP Gender Innovations Fund was established in 2010 to encourage country offices to set up partnerships to design and implement projects based on gender analysis. The fund supports 29 country offices and their partners.
51. WFP has adopted the IASC gender marker to assess projects for gender sensitivity, and is committed to integrating gender into needs assessments; minimum standards and a gender mainstreaming accountability framework were developed to support this process. WFP is also developing corporate gender indicators in line with its shift to a food-assistance role.
52. Several joint events were held with Rome-based agencies, the World Bank and UN-Women. During the United Nations General Assembly, the Executive Directors of WFP and UN-Women, the Netherlands Foreign Minister and private-sector leaders met to discuss women and nutrition. A meeting was hosted by FAO, IFAD, UN-Women and WFP on the economic empowerment of rural women, with recommendations contributing to the 56<sup>th</sup> session of the Commission on the Status of Women in 2012. The Rome-based agencies and UN-Women are collaborating on a joint programme to empower rural women.
53. WFP and the Institute for Development Studies have developed a gender strategy for P4P and a three-year programme of research into gender-related innovations. WFP also participates in the inter-agency task force on rural women, the IASC task force on prevention of sexual exploitation and abuse, in which WFP established an internal advisory group, and the inter-agency network on gender equality and women’s empowerment.
54. WFP takes gender into account in its management, recruitment and career development policies: the proportion of WFP women international professional staff remained stable in 2011 at 40 percent, and the percentage of women participating in WFP’s Management Development Centre run by the Cranfield School of Management in the United Kingdom increased from 27 percent in 2010 to 41 percent in 2011. Women were also supported through the Management Centre Europe in Brussels (61 percent women participants in 2011) and a middle manager programme (41 percent women participants in 2011).

## Collaboration among the Rome-Based Agencies

55. Collaboration among the Rome-based agencies is reported in the document submitted at the Board’s 2011 Second Regular Session. In 2010, WFP and FAO collaborated in 62 countries on 95 projects; WFP and IFAD collaborated in 15 countries on 17 projects.<sup>2</sup> In 2011 WFP, FAO and IFAD launched the first tri-partite *State of Food Insecurity in the World*, which focuses on food price volatility.

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<sup>2</sup> Figures for 2011 were not yet available at time of finalization of this document.

56. In November 2011, the Board approved the joint FAO/WFP strategy on information systems for food and nutrition security to help countries to develop evidence-based responses to food insecurity; as part of this strategy, WFP, FAO and IFPRI established a food security information network with a view to sharing standards, best practices and advocacy. WFP, FAO, IFAD, OECD, UNCTAD, the World Bank, WTO and IFPRI constitute the secretariat of the Agricultural Market Information System (AMIS), which was launched by G-20 ministers of agriculture in June 2011 to improve food market information.
57. FAO and WFP continued their collaboration on Integrated Food Security Phase Classification (IPC) with analyses in 11 countries and revisions to the IPC manual. The FAO Global Information and Early Warning System and WFP's Vulnerability Analysis and Mapping Unit analysed markets in Bangladesh, Burkina Faso, Malawi, Nepal and Pakistan under the Shock Impact Modelling Project, which studies the impact of shocks on household incomes and food expenditures. During 2011, FAO and WFP carried out joint crop and food security assessment missions in the Lao People's Democratic Republic, the Democratic People's Republic of Korea, Madagascar, Mauritania, Niger and Syria.
58. On 27 June 2011, the heads of the Rome-based agencies and the European Commission signed a statement of intent on cooperation in food security and nutrition focusing on nine priority areas, and considers countries in protracted crisis; the agreement stems from collaboration in the European Union Food Facility.
59. The Rome-based agencies enhanced their administrative collaboration in 2011 by mainstreaming the common procurement team; in its second year, joint bidding aims at a combined saving of 3 percent of contract value. The goals for 2012 focus on harmonization and streamlining of processes, increased use of electronic procurement, new performance indicators, a sustainable procurement action plan and expansion of collaboration on procurement to other United Nations agencies.
60. The WFP/IFAD weather risk management facility continues to develop tools to manage weather risks with a view to improving rural livelihoods and reducing hunger. Cooperation among the Rome-based agencies included preparations for the 17th conference of the parties of the United Nations Framework Convention on Climate Change in Durban, preparation of a joint statement for the Rio+20 outcome document and contributions to new initiatives such as the "green economy".
61. WFP and the Rome-based agencies marked International Women's Day and held joint training for Headquarters staff at workshops in May 2011 on use of the gender marker in the food security cluster to improve beneficiary targeting and gender equality outcomes; 40 staff from FAO, WFP and the global food security cluster attended. On 20 October 2011, FAO and WFP signed a letter of agreement with the United States Peace Corps to expand food-security activities.

## **Capacity Development**

62. In 2011, WFP provided technical assistance for governments assuming ownership of food security programmes and helped to improve the design and management of national food security programmes. For example, capacity development is part of WFP's portfolio in nine countries in Asia, focusing on food security analysis, social safety nets, food reserves, emergency preparedness and response, nutrition and education with a view to ensuring sustainability once WFP's involvement ceases.
63. In Cape Verde, WFP helped to formulate and implement a hand-over road map for the school meals programme in 2007; hand-over was completed in July 2010. A four-year One UN technical assistance programme started in 2011 with a view to assisting the

Government in aspects such as nutrition education and hygiene, in which WFP will provide policy support, procurement models, logistics, a fundraising strategy and monitoring and evaluation for two years. In Bhutan, WFP will design a capacity development programme to enable the Government to assume ownership of the school feeding programme by 2018. In Swaziland, WFP collaborates with the United Nations country team in enhancing the Government's vulnerability assessment system. In Cambodia, WFP, UNICEF and WHO are collaborating to improve Ministry of Health coordination and targeting in addressing child malnutrition.

## **South–South Cooperation**

64. In line with the Strategic Plan (2008–2013), WFP is implementing South–South cooperation initiatives to promote scalable food security and nutrition solutions. In Latin America and the Caribbean, WFP is using experience in Brazil, Chile, Colombia and Mexico to enhance national school feeding programmes, and South–South cooperation is supporting the development, production and distribution of nutrition products for children and women in Bolivia, Ecuador, Panama and Peru. Capacity development in Latin America will help to eradicate child undernutrition and reduce micronutrient deficiencies through exchanges of best practices including through the nutrient.org initiative, technical meetings and training for counterpart staff.
65. In November 2011 the Centre of Excellence was launched in Brazil to provide technical assistance for developing countries. The intention is to mobilize Brazilian expertise to support school meals programmes and, eventually, other modalities. Missions from Ecuador, Mali and Timor-Leste visited the centre and in November 2011 a course was held on the Brazilian experience of sustainable school feeding programmes for representatives of 20 countries.
66. WFP participated in the Fourth Annual Global South–South Development Expo in Rome in December 2011, organizing a forum on nutrition, HIV/AIDS and food security that showcased successful South–South solutions in mainstreaming nutrition in HIV/AIDS programmes. WFP is committed to supporting South–South cooperation, including through the Istanbul Programme of Action.

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## **INITIATIVES AND PARTNERSHIPS**

### **Purchase for Progress**

67. Members of the P4P technical review panel include FAO, IFAD and the World Bank; other members are drawn from IFPRI, Intermón, Oxfam, Sasakawa Global 2000, the Inter-American Institute for Cooperation on Agriculture and Michigan State University.
68. Technical support for P4P by FAO and IFAD continues to grow: an MOU between FAO and WFP is being prepared with a view to linking social protection programmes with food procurement from smallholder farmers in some African countries. The proposed two-year programme is valued at US\$2.3 million; it will be piloted with funding from Brazil in Ethiopia, Mozambique and Senegal.
69. WFP has P4P partnerships with FAO in 12 countries to provide technical and capacity-building support. Collaboration with FAO and other organizations includes helping increase maize production in DRC and providing conservation agriculture expertise to enhance production in Ethiopia.

70. Collaboration with IFAD is facilitating access by farmers' organizations to agricultural credit in Burkina Faso and Mozambique; the modality is also being negotiated in Ethiopia and Ghana.
71. Most P4P countries have established coordination mechanisms that bring together governments, FAO, IFAD, donors, NGOs and private-sector organizations to discuss policy and implementation issues and provide guidance. Other partnerships include work with ILO in Zambia on business training for farmers' organizations, the UNDP Millennium Villages Project in Malawi and Uganda, World Bank initiatives in Burkina Faso, Rwanda and Sierra Leone, and the United Nations Capital Development Fund in Malawi and Uganda.
72. Support and capacity-building for P4P is provided by 32 international NGOs in the pilot countries: World Vision, for example, has partnerships in eight pilot countries, the Sasakawa Africa Association and Catholic Relief Services in six and Oxfam in two.

### **School Meals**

73. WFP-assisted school feeding reached 22.4 million children in 62 countries in 2010, 49 percent of beneficiaries were girls; WFP provided incentives or take-home rations for 2.1 million girls and assisted 1.8 million pre-primary children. Provision of the essential package was supported by WFP and UNICEF with education services and food, by FAO with school gardens and by WHO with deworming.
74. The partnership between WFP, the World Bank and the Partnership for Child Development involved missions in Ghana, Haiti, Kenya, Mali, Mozambique, Senegal, the Sudan and Togo in 2011. WFP and the World Bank enhanced their relationship with China through the China Development Research Foundation, for example through participation in a national symposium on school meals; work will continue in 2012 to enhance early childhood development and school meals.
75. WFP and The Boston Consulting Group analysed the annual costs of WFP school feeding to establish benchmarks. Fortified biscuits were the most cost-efficient option in terms of micronutrient delivery; take-home rations were most cost-efficient in terms of quantity delivered. The average annual cost per child in 62 countries in 2010 was US\$41. Cost/benefit models of school feeding showed positive ratios in Bangladesh, Cambodia, Chad, Ghana, Kenya, the Lao People's Democratic Republic, Malawi, Mozambique, Tajikistan and Zambia.
76. WFP continued to support nationally-financed school feeding programmes. Examples include Ghana, where WFP supports the Government in designing a school feeding policy and a monitoring and evaluation system; and Kenya, where the Government is taking over 50,000 children from the WFP operation each year and WFP is working to increase the capacities of national counterparts to manage the programme. Bangladesh is to start a national school feeding programme in December 2011.

### **Cash and Vouchers**

77. WFP's portfolio of cash-based interventions continues to increase. By November 2011 there were 48 operations with a combined transfer value of US\$201 million, 5 percent of WFP's programme of work. This compares with budgets of US\$138 million in 2010 and US\$41 million in 2009. Projections envisage an increase in cash and voucher programming to 17 percent of the programme of work by 2014 and to 30–40 percent by 2015.
78. A new WFP service was established in 2011 to oversee changes in programme design and the development of new partnerships and business processes. Four distribution models



were developed, with responsibilities allocated to divisions to develop and integrate the new tools into existing processes. Staff are being trained to mainstream cash and vouchers in WFP food assistance projects.

79. WFP relies on partnerships to implement cash and voucher schemes. It recently co-chaired a round table with the European Community Humanitarian Aid Office on scaling up cash-based interventions with donors, NGOs and the United Nations system. WFP is developing new partnerships with private-sector financial service providers and telecommunications companies.
80. The capacity to design and implement cash-based interventions at scale will enable WFP to respond more flexibly to food insecurity and improve efficiency and effectiveness. WFP is developing cash and voucher-based responses to the crisis in the Horn of Africa; in Kenya, cash-transfers totalling US\$26 million will meet the needs of 1.1 million drought-affected people; and in Somalia, WFP completed a mission to explore the use of cash-based responses.

### **Disaster Risk Reduction/Management and Climate Change**

81. The Board approved a policy in November 2011 that promotes food and nutrition security outcomes through improved disaster risk reduction and livelihood protection. The policy emphasizes the importance of partnerships, establishes comparative advantages and priorities, and envisages interventions to develop government capacities in disaster risk reduction systems and community risk-reduction and resilience-building programmes.
82. WFP is working with the Rome-based agencies and the World Bank to implement “climate-smart” agriculture, an evolving concept that brings sustainable increases in food production with benefits from management of natural resources and resilience-building to achieve food security; it also delivers reductions in emissions.
83. WFP has partnerships in insurance and risk finance, in which it is leading innovation. For example, WFP has helped the Government of Ethiopia to develop a risk-management framework that includes an early-warning system based on weather indices to trigger finance to scale up the productive safety net programme. The WFP/IFAD weather risk management facility and initiatives such as the WFP/Oxfam rural resilience initiative have contributed to weather risk management, insurance and finance mechanisms to help vulnerable communities and governments to manage risk.

### **Memoranda of Understanding with other United Nations Agencies**

84. WFP and UNHCR updated their MOU in January 2011 with changes relating to: i) the “persons of concern” category to cover support for internally displaced people; ii) responsibilities for resource mobilization and joint activities in refugee camps; and iii) cooperation on new modalities for food assistance.
85. WFP and UNICEF revised their MOU in April 2011: the nutrition matrix was updated to reflect WFP’s responsibility for moderate acute malnutrition, UNICEF’s responsibility for severe acute malnutrition, coordination in the field and cooperation in responding to mother-and-child health needs. Tasks related to HIV and AIDS are now based on the Joint United Nations Programme on HIV/AIDS Division of Labour.
86. WFP signed an MOU with the United Nations Environment Programme (UNEP) in April 2011 to enhance collaboration in addressing food insecurity, hunger and malnutrition, and to promote environmental protection, sustainable natural resource management, disaster risk reduction and adaptation to climate change.

87. In September 2011, UN-Women and WFP signed a joint statement of action on empowering rural women's associations and small-scale businesses to break the inter-generational cycle of hunger, improving livelihood opportunities for women, advocating for gender equality, supporting the safety of women and girls in volatile situations and enhancing women's control of food-security reserves.
88. A draft letter of collaboration with WHO is being held over until 2012 in view of WHO reform.

## **World Bank**

89. Collaboration with the World Bank on school feeding continued in 2011: this included continuation of World Bank funding in Haiti and joint missions to Senegal, the Sudan and Togo in response to government requests for support for national school feeding programmes.
90. WFP initiated a new partnership with the World Bank through REACH on developing a model for packaging and costing options for reducing stunting and global acute malnutrition at the district level. The model is being tested in Bangladesh.
91. WFP continued its collaboration with the World Bank and FAO on developing partnerships to promote climate-smart agriculture, identifying points of entry for collaboration, producing a compendium of best practice in climate-smart agriculture and introducing and scaling up adaptation and mitigation measures in agricultural investment programmes.
92. In 2011 WFP and the World Bank increased their collaboration on local procurement. Promising local procurement partnerships are being established in Burkina Faso, Rwanda, Sierra Leone and South Sudan through the P4P initiative.

## **Non-Governmental Organizations**

93. In 2010, WFP partnered with 2,000 NGOs in 162 projects in 66 countries, distributing 2.2 million mt of food – 50 percent of the total of food distributed; 90 percent of the NGOs were local or community-based. These NGO partners provided technical capacity, knowledge-sharing, resources, operational capacity and support through their relationships with communities.
94. Enhancing collaboration with NGOs at the strategic and policy levels is a priority with a view to improving the efficiency and effectiveness of emergency response, recovery and development interventions. WFP's partners *Action contre la faim*, Oxfam, Save the Children, the Norwegian Refugee Council, Catholic Relief Services and World Vision International helped to formulate the policy on cash and vouchers at WFP workshops; NGOs also assisted with preparation of the protection policy and guidance on gender-based violence. WFP also consulted NGO partners on G-20 proposals for a pilot emergency food reserve system in West Africa.
95. In November 2011, WFP and the Swiss Agency for Development and Cooperation jointly sponsored a workshop entitled "Building Resilience: Bridging Food Security, Climate Change Adaptation and Disaster Risk Reduction" that involved government representatives, the Rome-based agencies, Save the Children, Oxfam and Helvetas Intercooperation in identifying lessons learned, opportunities and challenges in building resilience.

96. WFP has been collaborating since 2010 with Save the Children UK on its “Cost of the Diet” software: this has involved joint analyses in ten countries in Africa, Asia and Latin America. WFP also collaborated with a large number of national Red Cross and Red Crescent societies in various operations in 2010.

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## **INSTITUTIONAL GOVERNANCE**

97. The 2011 Joint Meeting of the Boards of UNDP/UNFPA/United Nations Office for Project Services (UNOPS), UNICEF, UN-Women and WFP in New York examined issues of equity, gender mainstreaming, emergency response, the transition to recovery and development and Delivering as One. A delegation representing the Boards of UNDP/UNFPA/UNOPS, UNICEF and WFP visited the Philippines from 26 March to 2 April 2011 and witnessed innovative conflict prevention, emergency preparedness, recovery and humanitarian approaches.



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## ACRONYMS USED IN THE DOCUMENT

CCPD	common country programme document
DRC	Democratic Republic of the Congo
ECHA	Executive Committee on Humanitarian Affairs
ECOWAS	Economic Community of West African States
FAO	Food and Agriculture Organization of the United Nations
HLCM	High-Level Committee on Management
IASC	Inter-Agency Standing Committee
IFAD	International Fund for Agricultural Development
IFPRI	International Food Policy Research Institute
ILO	International Labour Organization
IPC	Integrated Food Security Phase Classification
MDG	Millennium Development Goal
MOU	Memorandum of Understanding
NGO	non-governmental organization
OCHA	Office for the Coordination of Humanitarian Affairs
OECD	Organisation for Economic Co-operation and Development
P4P	Purchase for Progress
REACH	United Nations inter-agency initiative for maternal and child undernutrition
SCN	United Nations Standing Committee on Nutrition
SUN	Scaling Up Nutrition
UNCTAD	United Nations Conference on Trade and Development
UNDAF	United Nations Development Assistance Framework
UNDG	United Nations Development Group
UNDP	United Nations Development Programme
UNFPA	United Nations Population Fund
UNHCR	Office of the United Nations High Commissioner for Refugees
UNICEF	United Nations Children's Fund
UN-Women	United Nations Women
USAID	United States Agency for International Development
WHO	World Health Organization
WTO	World Trade Organization



برنامج  
الأغذية  
العالمي



Programme  
Alimentaire  
Mondial

World  
Food  
Programme

Programa  
Mundial  
de Alimentos

Executive Board  
First Regular Session

Rome, 14–16 February 2011

## VERIFICATION OF ADOPTED DECISIONS AND RECOMMENDATIONS

Agenda item 15

# E

Distribution: GENERAL  
**WFP/EB.1/2011/15**  
16 February 2011  
ORIGINAL: ENGLISH

# SECTION I

## Executive Board Bureau

President:	<b>H.E. Agnes van Ardenne</b> (Netherlands)
Alternate:	<b>Ms Harriet Spanos</b> (United States of America)
Vice- President:	<b>H.E. LI Zhengdong</b> (China)
Alternate:	<b>Mr Shobhan Pattanayak</b> (India)
Member:	<b>Ms Fatma Saber</b> (Egypt)
Alternate:	<b>H.E. Josephine W. Gaita</b> (Kenya)
Member:	<b>H.E. Jorge Eduardo Chen Charpentier</b> (Mexico)
Alternate:	<b>H.E. Juan Manuel Prieto</b> (Colombia)
Member:	<b>Mr Arsen Vartanyan</b> (Russian Federation)
Alternate:	<b>Mr Jiří Muchka</b> (Czech Republic)
Rapporteur:	<b>Mr Kent Vachon</b> (Canada)

## DECISIONS AND RECOMMENDATIONS OF THE FIRST REGULAR SESSION OF THE EXECUTIVE BOARD, 2011

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## DECISIONS AND RECOMMENDATIONS

### **Adoption of the Agenda**

The Board adopted the agenda as amended.

*14 February 2011*

### **Election of the Bureau and Appointment of the Rapporteur**

In accordance with the Rules of Procedure of the Board, the Board elected H.E. Agnes van Ardenne (Netherlands, List D) as President for a one-year term. Ms Harriet Spanos (United States of America, List D) was elected as Alternate.

The Board elected H.E. LI Zhengdong (China, List B) as Vice-President. Mr Shobhan Pattanayak (India, List B) was elected as Alternate.

The Board elected as members of the Bureau, representing the other three WFP electoral lists, for a one-year term: Ms Fatma Saber (Egypt, List A); H.E. Jorge Eduardo Chen Charpentier (Mexico, List C); and Mr Arsen Vartanyan (Russian Federation, List E). Elected as Alternates were: H.E. Josephine W. Gaita (Kenya, List A); H.E. Juan Manuel Prieto (Colombia, List C); and Mr Jiří Muchka (Czech Republic, List E).

In accordance with Rule XII of its Rules of Procedure, the Board appointed Mr Kent Vachon (Canada, List D) Rapporteur of the First Regular Session of 2011.

*14 February 2011*

The decisions and recommendations in the current report will be implemented by the Secretariat in the light of the Board's deliberations, from which the main comments will be reflected in the summary of the work of the session.

## **CURRENT AND FUTURE STRATEGIC ISSUES**

### **2011/EB.1/1 Opening Remarks by the Executive Director**

The Board took note of the presentation by the Executive Director. The main points of the presentation and the Board's comments would be contained in the summary of the work of the session.

*14 February 2011*

## **ANNUAL REPORTS**

### **2011/EB.1/2 Annual Report for 2010 to ECOSOC and the FAO Council**

The Board approved the "Annual Report for 2010 to ECOSOC and FAO Council" (WFP/EB.1/2011/4). In accordance with its decision 2004/EB.A/11, the Board requested that the Annual Report be forwarded to the Economic and Social Council of the United Nations (ECOSOC) and the Food and Agriculture Organization of the United Nations (FAO) Council, along with the Board's decisions and recommendations for 2010 and this decision.

*14 February 2011*

## RESOURCE, FINANCIAL AND BUDGETARY MATTERS

### 2011/EB.1/3 **Fourth Update on the WFP Management Plan (2010–2011)**

Having considered “Fourth Update on the WFP Management Plan (2010–2011)” (WFP/EB.1/2011/5-A/1), the Board:

- i) **took note** of the projected programme of work of US\$11.86 billion for the 2010-2011 biennium, excluding any provision for unforeseen requirements;
- ii) **approved** supplementary expenditures of up to US\$10.2 million for field security upgrades, to be funded from the Programme Support and Administrative Equalization Account; and
- iii) **approved** supplementary expenditures of US\$1.0 million for a treasury management system, to be funded from the unearmarked portion of the General Fund.

The Board also took note of the comments of the Advisory Committee on Administrative and Budgetary Questions (ACABQ) (WFP/EB.1/2011/5 (A,B,C)/2 and WFP/EB.1/2011/12-B/2) and the FAO Finance Committee (WFP/EB.1/2011/5(A,B,C)/3 and WFP/EB.1/2011/12-B/3 + Corr.1).

*15 February 2011*

### 2011/EB.1/4 **Report of the External Auditor on WFP Operations in Somalia and WFP Management Response**

The Board took note of “Report of the External Auditor on WFP Operations in Somalia” (WFP/EB.1/2011/5-B/1) and the WFP management response (WFP/EB.1/2011/5-B/1/Add.1) and invited the Secretariat to keep it informed on the implementation of the recommendations.

The Board also took note of the comments of the ACABQ (WFP/EB.1/2011/5 (A,B,C)/2 and WFP/EB.1/2011/12-B/2) and the FAO Finance Committee (WFP/EB.1/2011/5(A,B,C)/3 and WFP/EB.1/2011/12-B/3 + Corr.1).

*15 February 2011*

## ASIA REGIONAL PORTFOLIO

### 2011/EB.1/5 **Summary Report of the Impact Evaluation of School Feeding in Cambodia and Management Response**

The Board took note of “Summary Report of the Impact Evaluation of School Feeding in Cambodia” (WFP/EB.1/2011/6-B) and the management response (WFP/EB.1/2011/6-B/Add.1/Rev.1) and encouraged further action on the recommendations, taking into account considerations raised by the Board during its discussion.

*15 February 2011*

**2011/EB.1/6 Draft Country Programmes—Cambodia 200202 (2011–2016)**

The Board took note of draft country programme Cambodia 200202 (2011–2016) (WFP/EB.1/2011/7/3), for which the food requirement is 137,586 mt at a total cost to WFP of US\$131.9 million, and authorized the Secretariat to formulate a country programme, taking into account the observations of the Board.

*15 February 2011*

**2011/EB.1/7 Draft Country Programmes—Timor-Leste 200185 (2011–2013)**

The Board took note of draft country programme Timor-Leste 200185 (2011–2013) (WFP/EB.1/2011/7/2), for which the food requirement is 15,622 mt at a total cost to WFP of US\$21.4 million, and authorized the Secretariat to formulate a country programme, taking into account the observations of the Board.

*15 February 2011*

**WEST AFRICA REGIONAL PORTFOLIO**

**2011/EB.1/8 Country Programmes—Burkina Faso 200163 (2011–2015)**

The Board approved on a no-objection basis country programme Burkina Faso 200163 (2011–2015) (WFP/EB.1/2011/8/1), for which the food requirement is 42,813 mt at a total cost to WFP of US\$50.3 million.

*15 February 2011*

**2011/EB.1/9 Summary Evaluation Report Mali Country Portfolio (2003–2009) and Management Response**

The Board took note of “Summary Evaluation Report Mali Country Portfolio (2003–2009)” (WFP/EB.1/2011/6-A + Corr.1) and the management response (WFP/EB.1/2011/6-A/Add.1) and encouraged further action on the recommendations, taking into account considerations raised by the Board during its discussion.

*15 February 2011*

**SOUTHERN, EASTERN AND CENTRAL AFRICA REGIONAL PORTFOLIO**

**2011/EB.1/10 Country Programmes—Zambia 200157 (2011–2015)**

The Board approved on a no-objection basis country programme Zambia 200157 (2011–2015) (WFP/EB.1/2011/8/2), for which the food requirement is 44,882 mt at a total cost to WFP of US\$50.9 million.

*16 February 2011*



**2011/EB.1/11 Draft Country Programmes—United Republic of Tanzania 200200 (2011–2015)**

The Board took note of the draft common country programme United Republic of Tanzania 200200 (2011–2015) (WFP/EB.1/2011/7/1), including the WFP annex for which the food requirement is 239,995 mt at a total cost to WFP of US\$175 million; it authorized the Secretariat to finalize the WFP annex, taking into account the observations of the Board.

*16 February 2011*

**2011/EB.1/12 Budget Increases to Development Activities—Ethiopia Country Programme 104300**

The Board approved the budget increase of US\$14.1 million for Ethiopia country programme 104300 for 2011 (WFP/EB.1/2011/9-A/3).

*16 February 2011*

**2011/EB.1/13 Budget Increases to Development Activities—Rwanda Development Project 106770**

The Board approved the budget increase of US\$27.1 million for Rwanda development project 106770 “Support to Education” (WFP/EB.1/2011/9-A/2).

*16 February 2011*

**2011/EB.1/14 Budget Increases to Development Activities—Uganda Country Programme 108070**

The Board approved the budget increase of US\$87.9 million for Uganda country programme 108070 “Supporting Government-Led Initiatives to Address Hunger” (WFP/EB.1/2011/9-A/1).

*16 February 2011*

**LATIN AMERICA AND CARIBBEAN REGIONAL PORTFOLIO**

**2011/EB.1/15 Budget Increases to Protracted Relief and Recovery Operations—Haiti 108440**

The Board approved the budget increase of US\$177.4 million for Haiti protracted relief and recovery operation 108440 “Food Assistance for Vulnerable Groups Exposed to Recurrent Shocks” (WFP/EB.1/2011/9-B).

*16 February 2011*

## **ORGANIZATIONAL AND PROCEDURAL MATTERS**

### **2011/EB.1/16      Distribution of Seats of the WFP Executive Board**

The Board supported the recommendation of the Bureau on the distribution of seats of the Board, as described in document WFP/EB.1/2011/11-A, and requested the Board Secretariat to submit the document to the FAO Council and ECOSOC for further action.

*14 February 2011*

## **ADMINISTRATIVE AND MANAGERIAL MATTERS**

### **2011/EB.1/17      Reports of the Joint Inspection Unit Relevant to the Work of WFP**

The Board took note of the information and recommendations in “Reports by the Joint Inspection Unit Relevant to the Work of WFP” (WFP/EB.1/2011/12-A) and requested the Secretariat to present an action plan to the Executive Board Bureau in April and thereafter to the Annual session 2011 for information.

*16 February 2011*

## **SUMMARY OF THE WORK OF THE EXECUTIVE BOARD**

### **2011/EB.1/18      Summary of the Work of the Second Regular Session of the Executive Board, 2010**

The Board approved the document “Draft Summary of the Work of the Second Regular Session of the Executive Board, 2010”, the final version of which would be embodied in the document WFP/EB.2/2010/15.

*16 February 2011*

## AGENDA

1. ***Adoption of the Agenda (for approval)***
2. ***Election of the Bureau and Appointment of the Rapporteur***
3. ***Current and Future Strategic Issues***
4. ***Annual Reports***
  - Annual Report for 2010 to ECOSOC and FAO Council (*for approval*)
5. ***Resource, Financial and Budgetary Matters***
  - a) Fourth Update on the WFP Management Plan (2010–2011) (*for approval*)
  - b) Report of the External Auditor on WFP Operations in Somalia and WFP Management Response (*for consideration*)
  - c) Work Plan of the External Auditor for the Period July 2010 to June 2011 (*for information*)
6. ***Evaluation Reports***
  - a) Summary Evaluation Report Mali Country Portfolio (2003–2009) and Management Response (*for consideration*)
  - b) Summary Report of the Impact Evaluation of School Feeding in Cambodia and Management Response (*for consideration*)
  - c) Multi-Donor Evaluation of Support to Conflict Prevention and Peacebuilding Activity in Southern Sudan since 2005 (*for information*)

## Operational Matters

7. ***Draft Country Programmes (for consideration)***
  - Cambodia 200202 (2011–2016)
  - Timor-Leste 200185 (2011–2013)
  - United Republic of Tanzania 200200 (2011–2015)
8. ***Country Programmes (approval on a no-objection basis)***
  - Burkina Faso 200163 (2011–2015)
  - Zambia 200157 (2011–2015)
9. ***Projects for Executive Board Approval***
  - a) Budget increases to development activities
    - Côte d'Ivoire 107590 (**withdrawn**)
    - Ethiopia Country Programme 104300
    - Rwanda Development Project 106770
    - Uganda Country Programme 108070
  - b) Budget increases to protracted relief and recovery operations
    - Haiti 108440

10. ***Reports of the Executive Director on Operational Matters (1 July–31 December 2010)***
  - Emergency Operations approved by the Executive Director or by the Executive Director and the Director-General of FAO (*for information*)
11. ***Organizational and Procedural Matters***
  - a) Distribution of Seats of the WFP Executive Board (*for approval*)
  - b) Biennial Programme of Work of the Executive Board (2011–2012) (*for information*)
12. ***Administrative and Managerial Matters***
  - a) Reports by the Joint Inspection Unit Relevant to the Work of WFP (*for consideration*)
  - b) Information Note on Funding of Security Management Arrangements (*for information*)
13. ***Summary of the Work of the Second Regular Session of the Executive Board, 2010***
14. ***Other Business***
  - Oral Report on the Joint Meeting of the Executive Boards of UNDP/UNFPA, UNICEF and WFP (*for information*)
15. ***Verification of Adopted Decisions and Recommendations***

برنامج  
الأغذية  
العالمي



Programme  
Alimentaire  
Mondial

World  
Food  
Programme

Programa  
Mundial  
de Alimentos

**Executive Board  
Annual Session**

**Rome, 6–9 June 2011**

## **VERIFICATION OF ADOPTED DECISIONS AND RECOMMENDATIONS**

**Agenda item 16**



Distribution: GENERAL  
**WFP/EB.A/2011/16**  
9 June 2011  
ORIGINAL: ENGLISH

# **SECTION II**

## **Executive Board Bureau**

President:	<b>H.E. Agnes van Ardenne</b> (Netherlands)
Alternate:	<b>H.E. James Alexander Harvey</b> (United Kingdom)
Vice- President:	<b>H.E. LI Zhengdong</b> (China)
Alternate:	<b>Mr Shobhan Pattanayak</b> (India)
Member:	<b>Ms Fatma Saber</b> (Egypt)
Alternate:	<b>H.E. Josephine W. Gaita</b> (Kenya)
Member:	<b>H.E. Jorge Eduardo Chen Charpentier</b> (Mexico)
Alternate:	<b>H.E. Juan Manuel Prieto</b> (Colombia)
Member:	<b>Mr Arsen Vartanyan</b> (Russian Federation)
Alternate:	<b>Mr Jiří Muchka</b> (Czech Republic)
Rapporteur:	<b>Ms Beatriz Calvo Villegas</b> (Colombia)

## **DECISIONS AND RECOMMENDATIONS OF THE ANNUAL SESSION OF THE EXECUTIVE BOARD, 2011**

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## DECISIONS AND RECOMMENDATIONS

### **Adoption of the Agenda**

The Board adopted the agenda as proposed.

*6 June 2011*

### **Election for Positions in the Bureau and Appointment of the Rapporteur**

In accordance with Rule XII of its Rules of Procedure, the Board appointed Ms Beatriz Calvo Villegas (Colombia, List C) Rapporteur of the Annual Session of 2011.

*6 June 2011*

On 9 June, H.E. Agnes van Ardenne (Netherlands, List D), President of the Board, resigned from her position. In accordance with Rule IV.2 of the Rules of Procedure, she was replaced by her alternate at the Bureau, H.E. James A. Harvey. The Board elected Ms. Harriet Spanos as List D alternate.

*9 June 2011*

The decisions and recommendations in the current report will be implemented by the Secretariat in the light of the Board's deliberations, from which the main comments will be reflected in the summary of the work of the session.

## CURRENT AND FUTURE STRATEGIC ISSUES

### **2011/EB.A/1 Opening Remarks by the Executive Director**

The Board took note of the presentation by the Executive Director. The main points of the presentation and the Board's comments would be contained in the summary of the work of the session.

*6 June 2011*

## ANNUAL REPORTS

### **2011/EB.A/2 Annual Performance Report for 2010**

The Board approved the Annual Performance Report for 2010 (WFP/EB.A/2011/4), noting that it provides a comprehensive record of WFP's performance for the year.

*6 June 2011*



## **POLICY ISSUES**

### **2011/EB.A/3 Update on the Implementation of WFP Policy on Vouchers and Cash Transfers**

The Board took note of “Update on the Implementation of WFP Policy on Vouchers and Cash Transfers” (WFP/EB.A/2011/5-A/Rev.1) and requested WFP to ensure that the implementation of the WFP policy also benefitted from the experiences and best existing national practices.

*8 June 2011*

### **2011/EB.A/4 WFP Policy Formulation**

The Board approved “WFP Policy Formulation” (WFP/EB.A/2011/5-B).

It also requested that: i) WFP policy documents with significant impact on programming be presented to the Board for approval, including an estimate of budget implications and information on potential resourcing; and ii) a review of current policies with significant impact on programming be undertaken to determine which were still relevant, which needed to be reclassified, and which should be consolidated or updated. Such review would be submitted to the Board for approval before the end of 2012 and a clear definition of policy documents would be provided.

*8 June 2011*

### **2011/EB.A/5 Oversight Framework and Reports Disclosure Policy**

The Board took note of “Oversight Framework and Reports Disclosure Policy” (WFP/EB.A/2011/5-C/1) and approved “Policy for Disclosure of Investigation Reports” as contained in Annex II to that document; it further requested the Inspector General and management to provide to the Executive Board a review of the concept of inspection within the framework and to present a future update of this policy in 2012.

The Board also took note of the comments of the Advisory Committee on Administrative and Budgetary Questions (ACABQ) (WFP/EB.A/2011/5-C/2 and WFP/EB.A/2011/6(A,B,C,D,E,F,G,H)/2) and the Food and Agriculture Organization of the United Nations (FAO) Finance Committee (WFP/EB.A/2011/5-C/3 and WFP/EB.A/2011/6(A,B,C,D,E,F,G,H)/3).

*7 June 2011*

### **2011/EB.A/6 Update on WFP’s Response to HIV and AIDS**

The Board took note of “Update on WFP’s Response to HIV and AIDS” (WFP/EB.A/2011/5-E).

*6 June 2011*

### **2011/EB.A/7 Climate Change and Hunger: Towards a WFP Policy on Climate Change**

The Board took note of “Climate Change and Hunger: Towards a WFP Policy on Climate Change” (WFP/EB.A/2011/5-F).

*7 June 2011*

**2011/EB.A/8 Update on the Implementation of WFP's School Feeding Policy**

The Board took note of "Update on the Implementation of WFP's School Feeding Policy" (WFP/EB.A/2011/5-G).

*8 June 2011*

**RESOURCE, FINANCIAL AND BUDGETARY MATTERS**

**2011/EB.A/9 Audited Annual Accounts 2010**

The Board:

- i) approved the 2010 Annual Financial Statements of WFP, together with the Report of the External Auditor, pursuant to General Regulation XIV.6 (b);
- ii) noted the funding from the General Fund of US\$550,884 during 2010 for the ex-gratia payments and write-off of cash losses and advances to staff and suppliers; and
- iii) noted post-delivery losses of commodities during 2010 forming part of the operating expenses for the same period.

The Board also took note of the comments of the ACABQ (WFP/EB.A/2011/5-C/2 and WFP/EB.A/2011/6(A,B,C,D,E,F,G,H)/2) and FAO Finance Committee (WFP/EB.A/2011/5-C/3 and WFP/EB.A/2011/6(A,B,C,D,E,F,G,H)/3).

*7 June 2011*

**2011/EB.A/10 Review of the Management Plan Cycle**

The Executive Board:

1. having reviewed "Financial Framework Review Options" (WFP/EB.A/2010/6-E/1) and "Review of the Management Plan Cycle" (WFP/EB.A/2011/6-B/1), wished to move from a biennial WFP Management Plan and budget cycle to a three-year WFP Management Plan with a one-year budget, approved each year on a rolling basis;
2. acting pursuant to Article XV of the WFP General Regulations, accordingly recommended to the General Assembly of the United Nations and the Food and Agriculture Organization of the United Nations (FAO) Conference, through the Economic and Social Council of the United Nations and the FAO Council, that Article XIV.6 of the General Regulations be amended as follows:

"6. The Executive Director will submit the following to the Executive Board for approval:

- (a) the ~~biennial~~ annual WFP budget, and supplementary WFP budgets whenever appropriate prepared in exceptional circumstances;
- (b) annual financial statements of WFP, together with the report of the External Auditor;
- (c) other financial reports.

These will also be submitted to the FAO Finance Committee and the ACABQ for their review and comments. The reports of these bodies will be submitted to the Board.";

3. requested the Secretariat to convey the recommendation set forth in paragraph 2 of this decision, and document WFP/EB.A/2011/6-B/1 to the General Assembly of the United Nations and the FAO Conference, through the Economic and Social Council of the United Nations and the FAO Council; and
4. decided, subject to approval by the General Assembly of the United Nations and the FAO Conference of the recommendation that is set forth in paragraph 2 of this decision, to amend the General Rules and Financial Regulations as set forth in Annex II of WFP/EB.A/2011/6-B/1 and requested the Secretariat to submit the amendments, when they had come into effect, to the Economic and Social Council of the United Nations and the FAO Council for information.

The Board also took note of the comments of the ACABQ (WFP/EB.A/2011/5-C/2 and WFP/EB.A/2011/6(A,B,C,D,E,F,G,H)/2) and FAO Finance Committee (WFP/EB.A/2011/5-C/3 and WFP/EB.A/2011/6(A,B,C,D,E,F,G,H)/3).

*7 June 2011*

#### **2011/EB.A/11 Annual Report of the Audit Committee**

The Board took note of “Annual Report of the Audit Committee” (WFP/EB.A/2011/6-C/1).

The Board also suggested that the Joint Working Group on the Review of the Audit Committee take into account issues raised by the Board during its discussions and report to the Board on the findings and recommendations of this review at its Second Regular Session in 2011.

The Board also took note of the comments of the ACABQ (WFP/EB.A/2011/5-C/2 and WFP/EB.A/2011/6(A,B,C,D,E,F,G,H)/2) and FAO Finance Committee (WFP/EB.A/2011/5-C/3 and WFP/EB.A/2011/6(A,B,C,D,E,F,G,H)/3).

*7 June 2011*

#### **2011/EB.A/12 Report on the Implementation of the External Auditor Recommendations**

The Board took note of “Report on the Implementation of the External Auditor Recommendations” (WFP/EB.A/2011/6-D/1 + Corr.1).

The Board also took note of the comments of the ACABQ (WFP/EB.A/2011/5-C/2 and WFP/EB.A/2011/6(A,B,C,D,E,F,G,H)/2) and FAO Finance Committee (WFP/EB.A/2011/5-C/3 and WFP/EB.A/2011/6(A,B,C,D,E,F,G,H)/3).

*7 June 2011*

**2011/EB.A/13 Report of the Inspector General**

The Board took note of “Report of the Inspector General” (WFP/EB.A/2011/6-E/1).

The Board also took note of the comments of the ACABQ (WFP/EB.A/2011/5-C/2 and WFP/EB.A/2011/6(A,B,C,D,E,F,G,H)/2) and FAO Finance Committee (WFP/EB.A/2011/5-C/3 and WFP/EB.A/2011/6(A,B,C,D,E,F,G,H)/3).

*7 June 2011*

**2011/EB.A/14 Fifth Update on the WFP Management Plan (2010–2011)**

Having considered “Fifth Update on the WFP Management Plan (2010–2011)” (WFP/EB.A/2011/6-G/1), the Board took note of the projected programme of work of US\$12.0 billion for the 2010–2011 biennium, excluding any provision for unforeseen requirements.

The Board also took note of the comments of the ACABQ (WFP/EB.A/2011/5-C/2 and WFP/EB.A/2011/6(A,B,C,D,E,F,G,H)/2) and FAO Finance Committee (WFP/EB.A/2011/5-C/3 and WFP/EB.A/2011/6(A,B,C,D,E,F,G,H)/3).

*7 June 2011*

**2011/EB.A/15 Update on the Implementation of the External Auditor Recommendations on WFP’s Operations in Somalia**

The Board took note of “Update on the Implementation of the External Auditor Recommendations on WFP’s Operations in Somalia” (WFP/EB.A/2011/6-I).

*7 June 2011*

**EVALUATION REPORTS**

**2011/EB.A/16 Annual Evaluation Report 2010 and Management Response**

The Board took note of “Annual Evaluation Report 2010” (WFP/EB.A/2011/7-A) and the management response in WFP/EB.A/2011/7-A/Add.1 and encouraged further action on the recommendations, taking into account considerations raised by the Board during its discussion.

*6 June 2011*

**2011/EB.A/17 Summary Report of the Strategic Evaluation of WFP’s Role in Social Protection and Safety Nets and Management Response**

The Board took note of “Summary Report of the Strategic Evaluation of WFP’s Role in Social Protection and Safety Nets” (WFP/EB.A/2011/7-B) and the management response in WFP/EB.A/2011/7-B/Add.1 and encouraged further action on the recommendations, taking into account considerations raised by the Board during its discussion.

*8 June 2011*

## **LATIN AMERICA AND THE CARIBBEAN REGIONAL PORTFOLIO**

### **2011/EB.A/18 Draft Country Programmes—Honduras 200240 (2012–2016)**

The Board took note of draft country programme Honduras 200240 (2012–2016) (WFP/EB.A/2011/8/1), for which the food requirement is 27,134 mt at a total cost to WFP of US\$21.5 million, and authorized the Secretariat to formulate a country programme, taking into account the observations of the Board.

*8 June 2011*

## **ASIA REGIONAL PORTFOLIO**

### **2011/EB.A/19 Draft Country Programmes—Bangladesh 200243 (2012–2016)**

The Board: i) took note of draft country programme Bangladesh 200243 (2012–2016) (WFP/EB.A/2011/8/5), for which the food requirement is 403,860 mt at a cost of US\$214.6 million, and the cash and voucher requirement is US\$10.1 million, for a total cost to WFP of US\$338.7 million; and ii) authorized the Secretariat to formulate a country programme, taking into account the observations of the Board.

*8 June 2011*

### **2011/EB.A/20 Draft Country Programmes—Indonesia 200245 (2012–2015)**

The Board took note of draft country programme Indonesia 200245 (2012–2015) (WFP/EB.A/2011/8/8), for which the food requirement is 16,586 mt at a cost of US\$20.3 million for a total cost to WFP of US\$44.6 million, and authorized the Secretariat to formulate a country programme, taking into account the observations of the Board.

*8 June 2011*

### **2011/EB.A/21 Draft Country Programmes—Lao People's Democratic Republic 200242 (2012–2015)**

The Board took note of draft country programme Lao People's Democratic Republic 200242 (2012–2015) (WFP/EB.A/2011/8/4), for which the food requirement is 37,140 mt at a cost of US\$36.9 million, and a cash and voucher requirement of US\$1.2 million, for a total cost to WFP of US\$68.9 million, and authorized the Secretariat to formulate a country programme, taking into account the observations of the Board.

*8 June 2011*

### **2011/EB.A/22 Country Programme—Cambodia 200202 (2011-2016)**

The Board approved on a no-objection basis country programme Cambodia 200202 (2011–2016) (WFP/EB.A/2011/9/1), for which the food requirement is 137,586 mt at a total cost to WFP of US\$131.9 million.

*9 June 2011*

**2011/EB.A/23 Country Programme—Timor-Leste 200185 (2011–2013)**

The Board approved on a no-objection basis country programme Timor-Leste 200185 (2011–2013) (WFP/EB.A/2011/9/2), for which the food requirement is 15,622 mt at a total cost to WFP of US\$21.4 million.

*9 June 2011*

**WEST AFRICA REGIONAL PORTFOLIO**

**2011/EB.A/24 Summary Impact Evaluation of School Feeding in the Gambia and Management Response**

The Board took note of “Summary Report of the Impact Evaluation of School Feeding in the Gambia” (WFP/EB.A/2011/7-D) and the management response in WFP/EB.A/2011/7-D/Add.1 and encouraged further action on the recommendations, taking into account considerations raised by the Board during its discussion.

*8 June 2011*

**2011/EB.A/25 Draft Country Programmes—Mauritania 200251 (2012–2016)**

The Board took note of draft country programme Mauritania 200251 (2012–2016) (WFP/EB.A/2011/8/2), for which the food requirement is 58,482 mt at a cost of US\$39 million, with a total cost to WFP of US\$76.4 million, and authorized the Secretariat to formulate a country programme, taking into account the observations of the Board.

*8 June 2011*

**2011/EB.A/26 Draft Country Programmes—Ghana 200247 (2012–2016)**

The Board took note of draft country programme Ghana 200247 (2012–2016) (WFP/EB.A/2011/8/3), for which the food requirement is 52,317 mt at a total cost to WFP of US\$44.9 million, and authorized the Secretariat to formulate a country programme, taking into account the observations of the Board.

*9 June 2011*

**2011/EB.A/27 Draft Country Programmes—Senegal 200249 (2012–2016)**

The Board took note of draft country programme Senegal 200249 (2012–2016) (WFP/EB.A/2011/8/6), for which the food requirement is 65,867 mt at a total cost to WFP of US\$73.7 million, and authorized the Secretariat to formulate a country programme, taking into account the observations of the Board.

*9 June 2011*

**2011/EB.A/28 Budget Increases to Development Activities—Mali Country Programme 105830 (2008–2012)**

The Board approved the budget increase of US\$22.4 million for Mali Country Programme 105830 (2008–2012) (WFP/EB.A/2011/10-A).

*9 June 2011*

**2011/EB.A/29 Protracted Relief and Recovery Operations—Niger 200051**

The Board approved the proposed protracted relief and recovery operation Niger 200051 “Saving Lives, Reducing Malnutrition and Protecting the Livelihoods of Vulnerable Populations” (WFP/EB.A/2011/10-B/2).

*9 June 2011*

**EAST AND CENTRAL AFRICA REGIONAL PORTFOLIO**

**2011/EB.A/30 Summary Evaluation Report Rwanda Country Portfolio and Management Response**

The Board took note of “Summary Evaluation Report Rwanda Country Portfolio” (WFP/EB.A/2011/7-E) and the management response in WFP/EB.A/2011/7-E/Add.1 and encouraged further action on the recommendations, taking into account considerations raised by the Board during its discussion.

*9 June 2011*

**2011/EB.A/31 Draft Country Programmes—Ethiopia 200253 (2012–2015)**

The Board took note of draft country programme Ethiopia 200253 (2012–2015) (WFP/EB.A/2011/8/7), for which the food requirement is 319,020 mt at a cost of US\$155 million, for a total cost to WFP of US\$307 million, and authorized the Secretariat to formulate a country programme, taking into account the observations of the Board.

*9 June 2011*

**2011/EB.A/32 Protracted Relief and Recovery Operations—Kenya 200174**

The Board approved the proposed protracted relief and recovery operation Kenya 200174 “Food Assistance to Refugees” (WFP/EB.A/2011/10-B/1 + Corr.1).

*9 June 2011*

**2011/EB.A/33 Budget Increases to Protracted Relief and Recovery Operations—Ethiopia 106650**

The Board approved the budget increase of US\$34.2 million to Ethiopia PRRO 106650 “Responding to Humanitarian Crises and Enhancing Resilience to Food Insecurity” (WFP/EB.A/2011/10-C).

*9 June 2011*

**2011/EB.A/34 Country Programmes—United Republic of Tanzania 200200 (2011–2015)**

The Board approved on a no-objection basis the WFP country programme United Republic of Tanzania 200200 (2011–2015) (WFP/EB.A/2011/9/3), for which the food requirement is 239,995 mt at a total cost to WFP of US\$175 million. This document constitutes Annex 4 of the common country programme document.

*9 June 2011*

**OTHER BUSINESS**

**2011/EB.A/35 Report of the Joint Field Visit to the Republic of the Philippines of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF and WFP**

The Board took note of “Report of the Joint Field Visit to the Republic of the Philippines of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF and WFP” (WFP/EB.A/2011/15 + Corr.1) and encouraged further action on the recommendations, taking into account considerations raised by the Board during its discussion.

*9 June 2011*

**SUMMARY OF THE WORK OF THE EXECUTIVE BOARD**

**2011/EB.A/36 Summary of the Work of the First Regular Session of the Executive Board, 2011**

The Board approved the document “Draft Summary of the Work of the First Regular Session of the Executive Board, 2011”, the final version of which would be embodied in the document WFP/EB.1/2011/16.

*9 June 2011*



## AGENDA

1. *Adoption of the Agenda (for approval)*
2. *Election for position(s) in the Bureau and Appointment of the Rapporteur*
3. *Opening Remarks by the Executive Director*
4. *Annual Reports*
  - *Annual Performance Report for 2010 (for approval)*
5. *Policy Issues*
  - a) *Update on the Implementation of WFP's Policy on Vouchers and Cash Transfers (for information)*
  - b) *WFP Policy Formulation (for approval)*
  - c) *Oversight Framework and Reports Disclosure Policy (for approval)*
  - d) *WFP Sustainable Hunger Solutions for Chronically Insecure Populations: Status of Hand-Over Strategy (for information) (withdrawn)*
  - e) *Update on WFP's Response to HIV and AIDS (for information)*
  - f) *Climate Change and Hunger: Towards a WFP Policy on Climate Change (for information)*
  - g) *Update on the Implementation of WFP's School Feeding Policy (for information)*
6. *Resource, Financial and Budgetary Matters*
  - a) *Audited Annual Accounts, 2010 (for approval)*
  - b) *Review of the Management Plan Cycle (for approval)*
  - c) *Annual Report of the Audit Committee (for consideration)*
  - d) *Report on the Implementation of the External Auditor Recommendations (for consideration)*
  - e) *Report of the Inspector General (for consideration)*
  - f) *WINGS II Value Assessment (for information)*
  - g) *Fifth Update on the WFP Management Plan (2010–2011) (for information)*
  - h) *Report of the Executive Director on the Utilization of Contributions and Waivers of Costs (General Rules XII.4 and XIII.4 (g)) (for information)*
  - i) *Update on the Implementation of the External Auditor Recommendations on WFP's Operations in Somalia (for information)*
7. *Evaluation Reports*
  - a) *Annual Evaluation Report, 2010 and Management Response (for consideration)*
  - b) *Summary Report of the Strategic Evaluation of WFP's Role in Social Protection and Safety Nets and Management Response (for consideration)*
  - c) *Summary Report of the Impact Evaluation of WFP Support to School Feeding in Côte d'Ivoire and Procedural Note on the Management Response (for information)*
  - d) *Summary Report of the Impact Evaluation of School Feeding in The Gambia and Management Response (for consideration)*

- e) Summary Evaluation Report Rwanda Country Portfolio and Management Response  
(for consideration)
- f) Implementation Status of Evaluation Recommendations (for information)

## **Operational Matters**

8. ***Draft Country Programmes (for consideration)***
  - Bangladesh 200243
  - Ethiopia 200253
  - Ghana 200247
  - Honduras 200240
  - Indonesia 200245
  - Lao People's Democratic Republic 200242
  - Mauritania 200251
  - Senegal 200249
9. ***Country Programmes (for approval on a no-objection basis)***
  - Cambodia 200202
  - Timor-Leste 200185
  - United Republic of Tanzania 200200
10. ***Projects for Executive Board for Approval***
  - a) Budget increases to development activities
    - Mali Country Programme 105830
  - b) Protracted relief and recovery operations
    - Kenya 200174
    - Niger 200051
  - c) Budget increase to protracted relief and recovery operation
    - Ethiopia 106650
11. ***Reports of the Executive Director on Operational Matters (for information)***
  - a) Development Projects Approved by the Executive Director  
(1 July–31 December 2010)
    - Latin America and the Caribbean Region 200141
    - Lao People's Democratic Republic 200129
    - Lesotho 200199
  - b) Budget Increases to Development Activities Approved by the Executive Director  
(1 July–31 December 2010)
  - c) Protracted Relief and Recovery Operations Approved by the Executive Director  
(1 July–31 December 2010)
    - Bangladesh 200142
    - Chad 200059
    - Madagascar 200065

- Nepal 200136
- Tajikistan 200122
- d) Budget Increases to Protracted Relief and Recovery Operations Approved by the Executive Director (1 July–31 December 2010)
- e) Report on the Use of the Immediate Response Account (1 January–31 December 2010)
- 12. ***Organizational and Procedural Matters***
  - Biennial Programme of Work of the Executive Board (2011–2012) (*for information*)
- 13. ***Administrative and Managerial Matters***
  - a) Report on Post-Delivery Losses for the Period 1 January–31 December 2010 (*for information*)
  - b) Update on WFP Food Procurement (*for information*)
  - c) Statistical Report on WFP International Professional Staff and Higher Categories (*for information*)
  - d) Report on the Use of Consultants in WFP (*for information*)
  - e) WFP Security Report (*for information*)
  - f) Reports by the Joint Inspection Unit Relevant to the Work of WFP – Action Plan (*for information*)
- 14. ***Summary of the Work of the First Regular Session of the Executive Board, 2011*** (*for approval*)
- 15. ***Other Business***
  - Report of the Joint Field Visit to the Republic of the Philippines of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF and WFP (*for information*)
- 16. ***Verification of Adopted Decisions and Recommendations***



برنامج  
الأغذية  
العالمي



Programme  
Alimentaire  
Mondial

World  
Food  
Programme

Programa  
Mundial  
de Alimentos

**Executive Board  
Second Regular Session**

**Rome, 14–17 November 2011**

## **VERIFICATION OF ADOPTED DECISIONS AND RECOMMENDATIONS**

### **Agenda item 15**

# **E**

Distribution: GENERAL  
**WFP/EB.2/2011/15**  
17 November 2011  
ORIGINAL: ENGLISH

# **SECTION III**

## **Executive Board Bureau**

President:	<b>H.E. James Alexander Harvey</b> (United Kingdom)
Alternate:	<b>Ms Harriet Spanos</b> (United States of America)
Member:	<b>Mr Shobhan Pattanayak</b> (India)
Member:	<b>Ms Fatma Saber</b> (Egypt)
Alternate:	<b>H.E. Josephine W. Gaita</b> (Kenya)
Member:	<b>H.E. Juan Manuel Prieto</b> (Colombia)
Member:	<b>Mr Arsen Vartanyan</b> (Russian Federation)
Alternate:	<b>Mr Jiří Muchka</b> (Czech Republic)
Rapporteur:	<b>Mr Jiří Muchka</b> (Czech Republic)

## **DECISIONS AND RECOMMENDATIONS OF THE SECOND REGULAR SESSION OF THE EXECUTIVE BOARD, 2011**

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## DECISIONS AND RECOMMENDATIONS

### **Adoption of the Agenda**

The Board adopted the agenda.

*14 November 2011*

### **Appointment of the Rapporteur**

In accordance with Rule XII of its Rules of Procedure, the Board appointed Mr Jiří Muchka (Czech Republic, List E) Rapporteur of the Second Regular Session of 2011.

*14 November 2011*

The decisions and recommendations in the current report will be implemented by the Secretariat in the light of the Board's deliberations, from which the main comments will be reflected in the summary of the work of the session.

## CURRENT AND FUTURE STRATEGIC ISSUES

**2011/EB.2/1**

### **Opening Remarks by the Executive Director**

The Board took note of the presentation by the Executive Director. The main points of the presentation and the Board's comments would be contained in the summary of the work of the session. The Board also took note of the address presented on behalf of the President of the Republic of Italy, Mr Giorgio Napolitano, and the statement by United Nations High Commissioner for Refugees Mr António Guterres.

*14 November 2011*

## POLICY ISSUES

**2011/EB.2/2**

### **WFP Policy on Disaster Risk Reduction and Management**

The Board approved "WFP Policy on Disaster Risk Reduction and Management: Building Food Security and Resilience" (WFP/EB.2/2011/4-A), reaffirming WFP's commitment to protecting the lives and livelihoods of the most food-insecure households and to preventing hunger and malnutrition. The Board looked forward to the development of an action plan to support implementation of the policy.

*14 November 2011*

## Istanbul Programme of Action for the Least Developed Countries for the Decade 2011–2020

The Board,

- i) welcomed the endorsement by the General Assembly in its resolution 65/280 of 17 June 2011 of the Istanbul Declaration (A/CONF.219/L.1) and the Programme of Action for the Least Developed Countries for the Decade 2011–2020 (A/CONF.219/3/Rev.1), hereinafter referred to as the Istanbul Programme of Action;
- ii) recalled the fundamental characteristics of the operational activities for development of the United Nations system as contained in General Assembly resolution 62/208 of 19 December 2007;
- iii) noted the strong support given by WFP to the least developed countries;
- iv) stressed the need for WFP to give special attention to the implementation of the Istanbul Programme of Action in its support of the least developed countries and in accordance with its mandate; and
- v) invited the Executive Director to integrate the implementation of the Istanbul Programme of Action in WFP activities in close cooperation with the Chair of the United Nations Development Group, as called for in the Istanbul Programme of Action, paragraph 153, and in General Assembly resolution 65/280, paragraph 2, and to report on its implementation as part of the Annual Report to the Economic and Social Council of the United Nations (ECOSOC) and the FAO Council.

*14 November 2011*

## RESOURCE, FINANCIAL AND BUDGETARY MATTERS

### WFP Management Plan (2012–2014)

Having considered WFP's Management Plan for 2012–2014, as submitted by the Executive Director in document WFP/EB.2/2011/5-A/1 the Board:

- i) as allowed under Financial Regulation 2.1, **approved** an exemption from Financial Regulation 9.2 which requires that the proposed Management Plan be circulated to members of the Board not later than 60 days before the session;
- ii) **took note of** the projected operational requirements of US\$4.82 billion for 2012, excluding any provision for unforeseen emergencies and including direct support costs, as outlined in Section III;
- iii) **took note** that the 2012 Programme Support and Administrative (PSA) appropriation assumes a funding level of US\$3.75 billion in 2012;
- iv) **approved** a 2012 PSA appropriation of US\$249.1 million for the following purposes:

<b>Programme support: regional bureaux and country offices</b>	US\$ 74.7 million
<b>Programme support: Headquarters</b>	US\$ 68.7 million
<b>Management and administration</b>	US\$105.7 million
<b>TOTAL</b>	<b>US\$249.1 million</b>

- v) **approved** a one-time supplementary PSA appropriation of US\$22.2 million as outlined in Section IV;
- vi) **approved** expenditures of up to US\$10.0 million funded from the General Fund for the United Nations Department of Safety and Security and for the WFP Security Emergency Fund;
- vii) **authorized** the Executive Director to utilize up to US\$10.0 million from the Self Insurance Fund for termination payments specifically provided for under staff regulations and International Civil Service Commission rules;
- viii) **approved** expenditures of up to US\$900,000 funded from the General Fund for the finalization of a Treasury Management System;
- ix) **approved** an indirect support cost recovery rate of 7.0 percent for the 2012 year; and
- x) **authorized** the Executive Director to adjust the PSA component of the budget in accordance with any variation in the volume of operational requirements of more than 10 percent from levels outlined in Section III.

The Board also took note of the comments of the Advisory Committee on Administrative and Budgetary Questions (ACABQ) (WFP/EB.2/2011/5(A,B,C,D,E,F)/2) and the FAO Finance Committee (WFP/EB.2/2011/5(A,B,D,E)/3).

*15 November 2011*

**2011/EB.2/5**

**Proposed Terms of Reference of the Audit Committee of the World Food Programme**

The Board approved the “Proposed Terms of Reference of the Audit Committee of the World Food Programme” (WFP/EB.2/2011/5-B/1/Rev.1).

The Board also took note of the comments of the ACABQ (WFP/EB.2/2011/5(A,B,C,D,E,F)/2) and the FAO Finance Committee (WFP/EB.2/2011/5(A,B,D,E)/3).

*15 November 2011*

**2011/EB.2/6**

**Report of the External Auditor on Procurement of Landside Transport, Storage and Handling Contracts and WFP Management Response**

The Board took note of “Report of the External Auditor on Procurement of Landside Transport, Storage and Handling Contracts” (WFP/EB.2/2011/5-C/1) and the management response in WFP/EB.2/2011/5-C/1/Add.1 and encouraged further action on the recommendations, taking into account considerations raised by the Board during its discussion.

The Board also took note of the comments of the ACABQ (WFP/EB.2/2011/5(A,B,C,D,E,F)/2) and the FAO Finance Committee (WFP/EB.2/2011/5(A,B,D,E)/3).

*15 November 2011*

2011/EB.2/7

**Report of the External Auditor on Management of Projects and WFP Management Response**

The Board took note of “Report of the External Auditor on Management of Projects” (WFP/EB.2/2011/5-D/1) and the management response in WFP/EB.2/2011/5-D/1/Add.1 and encouraged further action on the recommendations, taking into account considerations raised by the Board during its discussion.

The Board also took note of the comments of the ACABQ (WFP/EB.2/2011/5(A,B,C,D,E,F)/2) and the FAO Finance Committee (WFP/EB.2/2011/5(A,B,D,E)/3).

*15 November 2011*

2011/EB.2/8

**Efficiency at WFP**

The Board took note of “Efficiency at WFP” (WFP/EB.2/2011/5-E/1) and requested the Secretariat to enhance reporting on efficiency within the Annual Performance Report.

The Board also took note of the comments of the ACABQ (WFP/EB.2/2011/5(A,B,C,D,E,F)/2) and the FAO Finance Committee (WFP/EB.2/2011/5(A,B,D,E)/3).

*15 November 2011*

**EVALUATION REPORTS**

2011/EB.2/9

**Summary Report of the Strategic Mid-Term Evaluation of WFP’s Purchase for Progress Initiative (2008–2013) and Management Response**

The Board took note of “Summary Report of the Strategic Mid-Term Evaluation of WFP’s Purchase for Progress Initiative (2008–2013)” (WFP/EB.2/2011/6-B + Corr.1) and the management response in WFP/EB.2/2011/6-B/Add.1/Rev.1 + Corr.1 and encouraged further action on the recommendations, taking into account considerations raised by the Board during its discussion.

*16 November 2011*

2011/EB.2/10

**Summary Report of the Strategic Mid-Term Evaluation of WFP’s Agriculture and Market Support in Uganda and Management Response**

The Board took note of “Summary Report of the Strategic Mid-Term Evaluation of WFP’s Agriculture and Market Support in Uganda” (WFP/EB.2/2011/6-A) and the management response in WFP/EB.2/2011/6-A/Add.1 and encouraged further action on the recommendations, taking into account considerations raised by the Board during its discussion.

*16 November 2011*

## MIDDLE EAST, NORTH AFRICA, EASTERN EUROPE AND CENTRAL ASIA REGIONAL PORTFOLIO

### 2011/EB.2/11 **Summary Evaluation Report—Yemen Country Portfolio and Management Response**

The Board took note of “Summary Evaluation Report—Yemen Country Portfolio” (WFP/EB.2/2011/6-E) and the management response in WFP/EB.2/2011/6-E/Add.1 and encouraged further action on the recommendations, taking into account considerations raised by the Board during its discussion.

*15 November 2011*

### 2011/EB.2/12 **Budget Increases to Protracted Relief and Recovery Operations—Yemen 200038**

The Board approved the proposed budget increase of US\$32.6 million for Yemen protracted relief and recovery operation 200038 “Emergency Food Security and Nutrition Support for the Vulnerable Population” (WFP/EB.2/2011/9-D/1).

*15 November 2011*

### 2011/EB.2/13 **Budget Increases to Development Activities—Egypt Country Programme 104500 (2007–2011)**

The Board approved the budget increase of US\$26.2 million for Egypt country programme 104500 (2007–2011) (WFP/EB.2/2011/9-B/1) with a one-year extension from January to December 2012.

*15 November 2011*

## ASIA REGIONAL PORTFOLIO

### 2011/EB.2/14 **Summary Report of the Impact Evaluation of School Feeding in Bangladesh and Management Response**

The Board took note of “Summary Report of the Impact Evaluation of School Feeding in Bangladesh” (WFP/EB.2/2011/6-F + Corr.1) and the management response in WFP/EB.2/2011/6-F/Add.1 and encouraged further action on the recommendations, taking into account considerations raised by the Board during its discussion.

*16 November 2011*

### 2011/EB.2/15 **Country Programmes—Bangladesh 200243 (2012–2016)**

The Board approved on a no-objection basis country programme Bangladesh 200243 (2012–2016) (WFP/EB.2/2011/8/1), for which the food requirement is 403,860 mt at a cost of US\$214.6 million and the cash and voucher requirement is US\$10.1 million, giving a total cost to WFP of US\$338.7 million.

*16 November 2011*

**2011/EB.2/16 Country Programmes—Indonesia 200245 (2012–2015)**

The Board approved on a no-objection basis country programme Indonesia 200245 (2012–2015) (WFP/EB.2/2011/8/5), for which the food requirement is 16,586 mt at a cost of US\$20.3 million for a total cost to WFP of US\$44.6 million.

*16 November 2011*

**2011/EB.2/17 Country Programmes—Lao People’s Democratic Republic 200242 (2012–2015)**

The Board approved on a no-objection basis country programme Lao People’s Democratic Republic 200242 (2012–2015) (WFP/EB.2/2011/8/6), with a food requirement of 37,140 mt at a cost of US\$36.9 million, and a cash and voucher requirement of US\$1.2 million, for a total cost to WFP of US\$68.9 million.

*16 November 2011*

**2011/EB.2/18 Report on the Field Visit to Bangladesh of the WFP Executive Board**

The Board took note of “Report on the Field Visit to Bangladesh of the WFP Executive Board” (WFP/EB.2/2011/14).

*16 November 2011*

**WEST AFRICA REGIONAL PORTFOLIO**

**2011/EB.2/19 Summary Evaluation Report—Niger Emergency Operation 200170 and Management Response**

The Board took note of “Summary Evaluation Report — Niger emergency operation 200170” (WFP/EB.2/2011/6-G) and the management response in WFP/EB.2/2011/6-G/Add.1 and encouraged further action on the recommendations, taking into account considerations raised by the Board during its discussion.

*16 November 2011*

**2011/EB.2/20 Country Programmes—Ghana 200247 (2012–2016)**

The Board approved on a no-objection basis country programme Ghana 200247 (2012–2016) (WFP/EB.2/2011/8/3), for which the food requirement is 52,317 mt at a total cost to WFP of US\$44.9 million.

*16 November 2011*

**2011/EB.2/21 Country Programmes—Mauritania 200251 (2012–2016)**

The Board approved on a no-objection basis country programme Mauritania 200251 (2012–2016) (WFP/EB.2/2011/8/7), for which the food requirement is 58,482 mt at a cost of US\$39 million, with a total cost to WFP of US\$76.4 million.

*16 November 2011*

**2011/EB.2/22 Country Programmes—Senegal 200249 (2012–2016)**  
The Board approved on a no-objection basis country programme Senegal 200249 (2012–2016) (WFP/EB.2/2011/8/8), for which the food requirement is 65,867 mt at a total cost to WFP of US\$73.7 million.

*16 November 2011*

**2011/EB.2/23 Draft Country Programmes—Central African Republic 200331 (2012–2016)**  
The Board took note of draft country programme Central African Republic 200331 (2012–2016) (WFP/EB.2/2011/7/3), for which the food requirement is 13,254 mt at a total cost to WFP of US\$23.4 million, and authorized the Secretariat to formulate a country programme, taking into account the observations of the Board.

*16 November 2011*

**2011/EB.2/24 Development Projects—Chad 200288**  
The Board approved the proposed development project Chad 200288 “Support to Primary Education and Enrolment of Girls” (WFP/EB.2/2011/9-A/2).

*16 November 2011*

**2011/EB.2/25 Protracted Relief and Recovery Operations—Chad 200289**  
The Board approved the proposed protracted relief and recovery operation Chad 200289 “Targeted Food Assistance for Refugees and Vulnerable People Affected by Malnutrition and Recurrent Food Crises” (WFP/EB.2/2011/9-C/1).

*16 November 2011*

**2011/EB.2/26 Budget Increases to Development Activities—Liberia Development Project 107330**  
The Board approved the budget increase of US\$17.4 million for Liberia development project 107330 “Support for Education” (WFP/EB.2/2011/9-B/3\*) with a 13-month extension in time from 1 December 2011 to 31 December 2012.

*16 November 2011*

## **LATIN AMERICA AND THE CARIBBEAN REGIONAL PORTFOLIO**

**2011/EB.2/27 Summary Evaluation Report—Haiti Country Portfolio and Management Response**

The Board took note of “Summary Evaluation Report — Haiti Country Portfolio” (WFP/EB.2/2011/6-C) and the management response in WFP/EB.2/2011/6-C/Add.1 and encouraged further action on the recommendations, taking into account considerations raised by the Board during its discussion.

*16 November 2011*

**2011/EB.2/28 Country Programmes—Honduras 200240 (2012–2016)**

The Board approved on a no-objection basis country programme Honduras 200240 (2012–2016) (WFP/EB.2/2011/8/4), for which the food requirement is 27,134 mt at a total cost to WFP of US\$25.8 million.

*16 November 2011*

**2011/EB.2/29 Development Projects—Haiti 200150**

The Board approved the proposed development project Haiti 200150 “Support for the National School Meals Programme” (WFP/EB.2/2011/9-A/1).

*16 November 2011*

**2011/EB.2/30 Protracted Relief and Recovery Operations—Colombia 200148**

The Board approved the proposed protracted relief and recovery operation Colombia 200148 “Integrated Approach to Address Food Insecurity among Highly Vulnerable Households Affected by Displacement and Violence” (WFP/EB.2/2011/9-C/4).

*16 November 2011*

**EAST AND CENTRAL AFRICA REGIONAL PORTFOLIO**

**2011/EB.2/31 Summary Evaluation Report—Kenya Country Portfolio and Management Response**

The Board took note of “Summary Evaluation Report—Kenya Country Portfolio” (WFP/EB.2/2011/6-D) and the management response in WFP/EB.2/2011/6-D/Add.1 and encouraged further action on the recommendations, taking into account considerations raised by the Board during its discussion.

*17 November 2011*

**2011/EB.2/32 Country Programmes—Ethiopia 200253 (2012–2015)**

The Board approved on a no-objection basis country programme Ethiopia 200253 (2012–2015) (WFP/EB.2/2011/8/2), for which the food requirement is 319,020 mt at a cost of US\$155 million, for a total cost to WFP of US\$306.6 million.

*17 November 2011*

**2011/EB.2/33 Budget Increases to Protracted Relief and Recovery Operations—Kenya 106660**

The Board approved the budget increase of US\$108.8 million to Kenya protracted relief and recovery operation 106660 “Protecting and Rebuilding Livelihoods in the Arid and Semi-Arid Areas” (WFP/EB.2/2011/9-D/3).

*17 November 2011*



**2011/EB.2/34 Budget Increases to Protracted Relief and Recovery Operations—Kenya 200174**

The Board approved the budget increase of US\$70.5 million to Kenya protracted relief and recovery operation 200174 “Food Assistance for Refugees” (WFP/EB.2/2011/9-D/2).

*17 November 2011*

**2011/EB.2/35 Protracted Relief and Recovery Operations—Ethiopia 200290**

The Board approved the proposed protracted relief and recovery operation Ethiopia 200290 “Responding to Humanitarian Crises and Enhancing Resilience to Food Insecurity” (WFP/EB.2/2011/9-C/2).

*17 November 2011*

**2011/EB.2/36 Protracted Relief and Recovery Operations—United Republic of Tanzania 200325**

The Board approved the proposed protracted relief and recovery operation United Republic of Tanzania 200325 “Food Assistance for Refugees in the Northwest” (WFP/EB.2/2011/9-C/3).

*17 November 2011*

**SOUTHERN AFRICA REGIONAL PORTFOLIO**

**2011/EB.2/37 Draft Country Programmes—Malawi 200287 (2012–2016)**

The Board took note of draft country programme Malawi 200287 (2012–2016) (WFP/EB.2/2011/7/1), for which the food requirement is 122,948 mt at a cost of US\$58.6 million, for a total cost to WFP of US\$109.9 million, and authorized the Secretariat to formulate a country programme, taking into account the observations of the Board.

*17 November 2011*

**2011/EB.2/38 Draft Country Programmes—Mozambique 200286 (2012–2015)**

The Board took note of draft country programme Mozambique 200286 (2012–2015) (WFP/EB.2/2011/7/2 + Corr.1), for which the food requirement is 78,241 mt at a cost of US\$41.6 million and the cash and voucher requirement is US\$6.7 million, for a total cost to WFP of US\$105.4 million, and authorized the Secretariat to formulate a country programme, taking into account the observations of the Board.

*17 November 2011*

**2011/EB.2/39 Budget Increases to Development Activities—Madagascar Country Programme 103400**

The Board approved the budget increase of US\$33.8 million for Madagascar country programme 103400 (WFP/EB.2/2011/9-B/2 + Corr.1) for an extension in time of two years from 1 January 2012 to 31 December 2013.

*17 November 2011*

## **ORGANIZATIONAL AND PROCEDURAL MATTERS**

### **2011/EB.2/40 Biennial Programme of Work of the Executive Board (2012–2013)**

The Board approved “Biennial Programme of Work of the Executive Board (2012–2013)” (WFP/EB.2/2011/11) as proposed by the Bureau and the Secretariat.

*15 November 2011*

## **SUMMARY OF THE WORK OF THE EXECUTIVE BOARD**

### **2011/EB.2/41 Summary of the Work of the Annual Session of the Executive Board, 2011**

The Board approved the document “Draft Summary of the Work of the Annual Session of the Executive Board, 2011”, the final version of which would be embodied in the document WFP/EB.A/2011/17.

*17 November 2011*

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## AGENDA

1. ***Adoption of the Agenda (for approval)***
2. ***Appointment of the Rapporteur***
3. ***Opening Remarks by the Executive Director***
4. ***Policy Issues***
  - a) WFP Policy on Disaster Risk Reduction and Management (*for approval*)
  - b) Compendium of WFP Policies Relating to the Strategic Plan (*for information*)
  - c) Istanbul Programme of Action for the Least Developed Countries for the Decade 2011–2020 (*for approval*)
5. ***Resource, Financial and Budgetary Matters***
  - a) WFP Management Plan (2012–2014) (*for approval*)
  - b) Proposed Terms of Reference of the Audit Committee of the World Food Programme (*for approval*)
  - d) Report of the External Auditor on Procurement of Landside Transport, Storage and Handling Contracts and WFP Management Response (*for consideration*)
  - e) Report of the External Auditor on Management of Projects and WFP Management Response (*for consideration*)
  - f) Efficiency at WFP (*for consideration*)
  - g) Work Plan of the External Auditor for the Period July 2011 to June 2012 (*for information*)
6. ***Evaluation Reports (for consideration)***
  - a) Summary Report of the Strategic Mid-Term Evaluation of WFP's Agriculture and Market Support in Uganda and Management Response
  - b) Summary Report of the Strategic Mid-Term Evaluation of WFP's Purchase for Progress Initiative (2008–2013) and Management Response
  - c) Summary Evaluation Report—Haiti Country Portfolio and Management Response
  - d) Summary Evaluation Report—Kenya Country Portfolio and Management Response
  - e) Summary Evaluation Report—Yemen Country Portfolio and Management Response
  - f) Summary Report of the Impact Evaluation of School Feeding in Bangladesh and Management Response
  - g) Summary Evaluation Report—Niger Emergency Operation 200170 and Management Response

## **Operational Matters**

7. ***Draft Country Programmes (for consideration)***
  - Malawi 200287 (2012–2016)
  - Mozambique 200286 (2012–2015)
  - Central African Republic 200331 (2012–2016)
8. ***Country Programmes (for approval on a no-objection basis)***
  - Bangladesh 200243 (2012–2016)
  - Ethiopia 200253 (2012–2015)
  - Ghana 200247 (2012–2016)
  - Honduras 200240 (2012–2016)
  - Indonesia 200245 (2012–2015)
  - Lao People’s Democratic Republic 200242 (2012–2015)
  - Mauritania 200251 (2012–2016)
  - Senegal 200249 (2012–2016)
9. ***Projects for Executive Board approval***
  - a) Development projects
    - Chad 200288
    - Haiti 200150
  - b) Budget Increases to Development Activities
    - Egypt CP 104500
    - Liberia 107330
    - Madagascar CP 103400
  - c) Protracted Relief and Recovery Operations
    - Chad 200289
    - Colombia 200148
    - Ethiopia 200290
    - United Republic of Tanzania 200325
  - d) Budget Increases to Protracted Relief and Recovery Operations
    - Yemen 200038
    - Kenya 106660
    - Kenya 200174
10. ***Reports of the Executive Director on Operational Matters (1 January–30 June 2011) (for information)***
  - a) Protracted Relief and Recovery Operations Approved by the Executive Director
    - Burundi 200164
    - Cameroon 200053
    - Central America 200043
    - Republic of the Congo 200147

- b) Budget Increases to Protracted Relief and Recovery Operations Approved by the Executive Director
  - c) Emergency Operations Approved by the Executive Director or by the Executive Director and the Director-General of FAO
11. ***Organizational and Procedural Matters***
- Biennial Programme of Work of the Executive Board (2012–2013) (*for approval*)
12. ***Administrative and Managerial Matters***
- a) Update on Collaboration among the Rome-Based Agencies (*for information*)
  - b) FAO–WFP Joint Strategy on Information Systems for Food and Nutrition Security\_ (*for information*)
13. ***Summary of the Work of the 2011 Annual Session of the Executive Board*** (*for approval*)
14. ***Other Business***
- Report on the Field Visit to Bangladesh of the WFP Executive Board (*for information*)
15. ***Verification of Adopted Decisions and Recommendations***