2\textsuperscript{nd} Triennial GFAR Conference

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\textit{Linking Research and Rural Innovation to Sustainable Development}

\textit{Working Group Report on sub-plenary sessions: Group 4 - Organizational Partnerships for Agricultural Research}

\textit{Powerpoint presentation}
Group 4 - Report on Organizational Partnerships for Agricultural Research

24 May 2003

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• Key Speaker: Clayton Campanhola, President, EMBRAPA, Brazil
• Resource Person: Heike Michelson, Senior Research Officer, ISNAR, Hague
• Rapporteur: Njabulo Nduli, Deputy Director General, Dept of Agriculture, South Africa
1. Enabling Environment for Sustainable Partnership

- A commitment amongst the scientist,
- Institutions to be supported by relevant framework
- There needs to be financial commitment on both sides
- Common agenda transcending beyond national interests
2. Key Principles

- Learning by planning
- Funding not the end all, need clear agenda up front
- Genuine partnership to be the driver
- Complimentarity
- mutual benefit and common interest.
- Based on concrete subsstance
- Flexibility, evolving partnerships
- Capacity building mechanisms to be in place
3. Institutional Arrangements

- Multidisciplinary, multistakeholders, multi-institutional partnerships
- Partnerships move from individuals to institutions
- Provide the legal framework to manage the partnerships
- Have national building blocks as support
- Learning by doing, exchanging information
4. Incentives and Outputs

• Sharing experiences and opportunities for mentorship
• Building critical mass and establishing platforms to share research facilities.
• Expertise in key research areas (e.g. biotechnology)
• South/South and North/South co-operation
• Transformed institutions that address regional and global concerns
5. Financing Mechanisms

- Challenge for financing multilateral arrangements
- Choices to be made on investing in local partnership vs international partnership
- Long term risks and unintended consequences that might arise
6. Issues for Further Consideration

- How do we manage the further demands for the creation of new partnerships? What are the management challenges?
- Choice of investments, the risks, transaction costs and cost benefit analysis
- How do the partnership go beyond information and knowledge sharing to development of new products
7. Proposed recommendations

• Encourage the creation/ strengthening at national level of multidisciplinary and multistakeholder research units as the building blocks of partnership.
• FARA to commission a study to understand the evolvement of partnership in Africa
Proposed recommendations continued

- GFAR must allow for stakeholders to meet more often that is currently the case
- GFAR to develop studies to analyse the factors for success and also the benefits of partnerships experience are also develop a global action plan that takes this into consideration
- Call on the donors to support these experience
8. CONCLUSION

The proposal is generally accepted but needs to be informed by the above issues.