



CFS Retreat
 Doc No: Retreat/2018/03/19/01
 19 March 2018

Background document for CFS Retreat – 19 March 2018 (morning session)

Connection table between strategic elements and actions of the response to the evaluation

The table below summarizes the strategic elements that have been identified during the discussions in preparation of the response to the evaluation recommendations (Plan of Action). These elements are expected to help focus the narrative of the core section of the implementation report and help members [and Plenary eventually] visualize/synthesize how the implementation of the response to the evaluation will lead to improving CFS. This will be discussed in the morning session of the retreat.

The connection between those strategic elements and the actions of the Evaluation Plan of Action (endorsed at CFS 44 or to be endorsed at CFS 45) is summarized in the table below. The table in annex provides the connection with the actions as endorsed at CFS 44 or to be endorsed at CFS 45.

Strategic elements	How the strategic element will be addressed in the implementation of the response to the evaluation
<p>1. <u>DIRECTION</u> Clarifying what CFS seeks to achieve and how it should do it</p>	<ul style="list-style-type: none"> - Development of the strategic content of a 4 year MYPoW (ANNEX 3 of the implementation report) - Clarification of the six roles of CFS and modalities of implementation (ANNEX 2 of the implementation report)
<p>2. <u>DEMAND DRIVEN</u> Ensuring CFS work is guided by demand / needs of beneficiaries to strengthen the linkages with the reality on the ground</p>	<ul style="list-style-type: none"> - Development of a new MYPoW structure and process linked to 2030 Agenda with clearer criteria for selection of MYPoW activities, opportunity given to Plenary to inform the preparation of MYPoW and definition of a comprehensive planning phase for MYPoW (ANNEXES 3 and 4 of implementation report) - Revision of the composition and process of the AG to perform related function effectively (ANNEX 6 of implementation report) - Preparation and implementation of a proposal for actions to be taken by members to improve the functioning of CFS (ANNEX 8 of implementation report)
<p>3. <u>PRIORITIZATION</u> Prioritizing critical, emerging and urgent FSN issues, considering their potential impact on people most affected by food insecurity and malnutrition, how CFS would add value, taking into account CFS workload</p>	<ul style="list-style-type: none"> - Development of a new MYPoW structure and process linked to 2030 Agenda with clearer criteria for selection of MYPoW activities, opportunity given to Plenary to inform the preparation of MYPoW and definition of a comprehensive planning phase for MYPoW (ANNEXES 3 and 4 of implementation report) - Establishment of new criteria enabling decisions on whether OEWG is needed and whether existing OEWG should continue (ANNEX 4 of implementation report) - Establishment of TORs for new and existing OEWG for submission to plenary (ANNEX 4 of implementation report) - Establishment of TORs for alternative working arrangements and Technical Task Teams

	<p>(ANNEX 4 of implementation report)</p> <ul style="list-style-type: none"> - Clarification of the respective roles and responsibilities of Bur/AG and OEWG, for OEWG to focus on substantive thematic issues (ANNEX 6 of implementation report)
<p>4. <u>EVIDENCE/ SCIENCE-BASED</u> Maximizing the value of HLPE and evidence in supporting CFS</p>	<ul style="list-style-type: none"> - Increased engagement of CFS with the HLPE Steering Committee in order to improve the use of HLPE outputs in CFS. (ANNEX 4 of implementation report) - Improvement of coordination and engagement between the CFS and HLPE Secretariats to maximize efficiency and effectiveness (ANNEX 10 of implementation report) - Provision of advice and focused interventions on substantive issues by HLPE at the request of CFS, as a complement to the main HLPE products (ANNEX 4 of implementation report) - Improvement of the transparency of the selection process and the call for nominations of project team members, and the accessibility of HLPE reports
<p>5. <u>OWNERSHIP</u> Creating political momentum and commitment to CFS, resulting in involvement and ownership of high level representatives of Members and participants</p>	<ul style="list-style-type: none"> - Opportunity given to plenary to inform the preparation of MYPoW (ANNEX 4 of implementation report) - Preparation and implementation of a proposal for making plenary more vibrant (ANNEX 7 of Implementation report) - Development of TORs for the position of CFS Chairperson (ANNEX 9 of implementation report)
<p>6. <u>UPTAKE</u> Enhancing awareness of CFS and promoting the dissemination, use and application of CFS products at national, regional and global levels.</p>	<ul style="list-style-type: none"> - Revision of the composition and processes of the AG to perform its functions effectively (ANNEX 6 of implementation report) - Preparation and implementation of a proposal for actions to be taken by members to improve the functioning of CFS and promote the dissemination, use and application of CFS policy outcomes (ANNEX 8 of implementation report) - Development of TORs for the position of CFS Chairperson (ANNEX 9 of implementation report) - Revision of the framework for monitoring in CFS, clarifying the roles of CFS at all levels (ANNEX 11 of implementation report) - Revision of the CFS communication and outreach strategy (ANNEX 12 of implementation report)
<p>7. <u>FUNDING</u> Ensuring sustainable funding to cover the core budget for CFS Plenary and workstreams, HLPE and CSM</p>	<ul style="list-style-type: none"> - Development and implementation of a resource mobilization strategy for CFS Plenary and workstreams, the HLPE and the CSM (ANNEX 5 of implementation report) - Diversification of the financing base from Members, private foundations and the private sector, and financial institutions (ANNEX 5 of implementation report) - Request to RBAs to contribute the full amount of their stated contribution in a timely manner, with guiding principles for cash and in-kind contributions, and to formalize their contributions for sustainability, adjusting it to cover the core budget for CFS Plenary and Workstreams starting from 2020-21 biennium (ANNEX 5 of implementation report) - Clarification of stakeholders' need for and provision of information on actual expenditure and budget allocation decisions and improvement of the accessibility and transparency of information (ANNEX 5 of implementation report) - Revision of the Terms of Reference of Secretary, clarifying accountabilities and reporting lines (ANNEX 10 of implementation report) - Revision of the levels and TORs of all positions in the joint CFS Secretariat

	(ANNEX 10 of implementation report) - ensuring that agreed RBAs contribution are met in a timely manner (ANNEX 10 of implementation report)
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Annex: Indicative connection between strategic elements and actions of the Evaluation Plan of Action

DISCLAIMER: Please not that this ONLY FOR BACKGROUND, NOT FOR DISCUSSION. The annex is meant to explain which logical connections have been identified. Discussion and possible additional changes should be directly made in the table on page 1 und 2.

Strategic elements to increase CFS impact (or achieve CFS vision)	How? (actions endorsed at CFS 44 or to be presented at CFS 45)
<p>1. <u>DIRECTION</u> Clarify what CFS seeks to achieve and how it should do it</p>	<p>A1.1. Develop the strategic content of a medium to long term MYPoW; and clarify the contribution of the six roles set out in the Reform Document to achieving CFS vision, and how and by whom they should be implemented, based on experience gained since the CFS reform</p>
<p>2. <u>DEMAND DRIVEN</u> Ensure CFS work is guided by demand / needs of beneficiaries to strengthen the linkages with the reality on the ground</p>	<p>A2.1. Develop a proposal for a new MYPoW structure and process which is linked to Agenda 2030, with a standing section with the strategic content and a rolling section with activities linked to resource availability A2.2. Develop and apply clearer criteria for selecting CFS activities A2.3. Give Plenary the opportunity to propose, discuss and give guidance on critical, emerging and urgent FSN issues to inform the preparation of MYPoW A2.4. Define a comprehensive planning phase for MYPoW to identify activities, taking into account resource availability A4.1. Review the composition and processes of the Advisory Group, so that it can perform its functions effectively A7.1. <i>Prepare a proposal for actions that could be taken by Members, supported where needed by other stakeholders, to improve the functioning of CFS and to better promote the dissemination, use and application of CFS policy outcomes.</i></p>
<p>3. <u>PRIORITIZATION</u> Prioritize critical, emerging and urgent FSN issues, considering their potential impact on people most affected by food insecurity and malnutrition, how CFS would add value, taking into account CFS workload</p>	<p>A2.1. Develop a proposal for a new MYPoW structure and process which is linked to Agenda 2030, with a standing section with the strategic content and a rolling section with activities linked to resource availability. A2.2. Develop and apply clearer criteria for selecting CFS activities A2.3. Give Plenary the opportunity to propose, discuss and give guidance on critical, emerging and urgent FSN issues to inform the preparation of MYPoW A2.4. Define a comprehensive planning phase for MYPoW to identify activities, taking into account resource availability A6.1. Establish new criteria with specific conditions enabling decisions on whether an OEWG is needed and whether existing OEWGs should continue A6.2. Establish Terms of Reference for new and existing OEWGs that meet the criteria for establishing or continuing an OEWG (Action 6.1), which will be submitted to the Plenary for endorsement A6.3. Establish Terms of Reference for alternative working arrangements (such as specific task forces (e.g. for CFS contribution to HLPF) and technical task teams or other ad hoc arrangements) A6.4. Clarify the respective roles and responsibilities of the Bureau/Advisory Group and OEWGs, allowing OEWGs to focus on substantive thematic issues</p>
<p>4. <u>EVIDENCE/SCIENCE-BASED</u> Maximize the value of HLPE and evidence in supporting CFS</p>	<p>A13.1. <i>Propose how and when to lift engagement with the HLPE Steering Committee to discuss substantive issues in order to improve the use of HLPE outputs in CFS.</i> A13.2. <i>Propose how to improve coordination and engagement between the CFS and HLPE Secretariats to maximize efficiency and effectiveness and inform the Bureau.</i> A13.3. <i>Provide advice and focused interventions on substantive issues at the request of CFS, as a complement to the main HLPE products (typically substantive reports).</i> A14.1. <i>Provide more detailed information to the candidates on the selection process, selection criteria and the time commitment expected from each project team member for future calls for nominations, and provide to the CFS Bureau more detailed statistics on the candidates.</i></p>

Strategic elements to increase CFS impact (or achieve CFS vision)	How? (actions endorsed at CFS 44 or to be presented at CFS 45)
	<p>A14.2 Ensure a wider diffusion of the calls for project team members</p> <p>A14.3. Improve the accessibility of HLPE reports, including to non-technical readers by giving specific attention to the format and readability of future reports.</p>
<p>5. OWNERSHIP Create political momentum and commitment to CFS, resulting in involvement and ownership of high level representatives of Members and participants</p>	<p>A2.3. Give Plenary the opportunity to propose, discuss and give guidance on critical, emerging and urgent FSN issues to inform the preparation of MYPoW</p> <p>A5.1. Prepare a proposal for making the plenary more vibrant, attractive and substantive, taking into account ideas generated through the consultation process</p> <p>A8.1. Develop Terms of Reference for the position of CFS Chairperson</p>
<p>6. UPTAKE Enhance awareness of CFS and promote the dissemination, use and application of CFS products at national, regional and global levels.</p>	<p>A4.1. Review the composition and processes of the Advisory Group, so that it can perform its functions effectively A4.1)</p> <p>A7.1. Prepare a proposal for actions that could be taken by Members, supported where needed by other stakeholders, to improve the functioning of CFS and to better promote the dissemination, use and application of CFS policy outcomes.</p> <p>A8.1. Develop Terms of Reference for the position of CFS Chairperson.</p> <p>A10.1. Taking into account previous discussions, decisions and experience gained, review the framework for monitoring in CFS, clarifying the roles of CFS at all levels.</p> <p>A11.1. Revise the CFS communication and outreach strategy to support the dissemination, use and application of CFS policy products and recommendations, and raise awareness of CFS.</p>
<p>7. FUNDING Ensure sustainable funding to cover the core budget for CFS Plenary and workstreams, HLPE and CSM</p>	<p>A3.1. Develop and implement a resource mobilization strategy for CFS Plenary and workstreams, the HLPE and the CSM to support CFS priorities, with clear and robust safeguards in line with FAO guidelines to prevent potential conflicts of interest regarding funding</p> <p>A3.2. Diversify the financing base from Members, private foundations and the private sector, and financial institutions</p> <p>A3.3. (Request RBAs to contribute the full amount of their stated contribution with guiding principles for cash and in-kind contributions and to formalize their contributions for sustainability</p> <p>A3.4. Request RBAs to adjust their contribution to cover the core budget for CFS Plenary and Workstreams starting from 2020-21 biennium</p> <p>A3.5. Clarify stakeholders' need for, and provide, additional information on actual expenditure and budget allocation decisions and consider how to improve the accessibility and transparency of information</p> <p>A8.2. Review Terms of Reference of Secretary, clarifying accountabilities and reporting lines</p> <p>A9.1. Review the levels and TORs of all positions in the joint CFS Secretariat and submit to the Bureau for consultation</p> <p>A9.2. Ensure the agreed RBAs' contributions to the joint CFS Secretariat are met in a timely manner</p>