Implementation Plan for the Africa Region of the Global Strategy for Improving Agricultural Statistics:

PROPOSAL ON GOVERNANCE MECHANISM

By the African Development Bank
Outline

- Background: Institutional & Organisational Challenges

- Background: Recent initiatives and structures

- Process to Develop the Governance Mechanism

- Governance structure of the regional implementation plan

- Project Management
I. Background: Institutional & Organisational Challenges

Institutional challenges

- identity & ownership of agricultural statistics (NSO, MOA, decentralized units)
- statistical legislations
- lack of or inadequate coordination (technical & institutional)
- lack of or inadequate donor coordination
- lack of integrated systems (piecemeal approach)
- tendency to use quick fix approaches (data vs. capacity building)
- statistics not mainstreamed in policy, planning & budget processes
- inadequate use of existing data
I. Background: Institutional & Organisational Challenges

Organizational challenges

- Inadequate resources
  - Financial
  - Human resources (competencies/skilled)
  - Communication
  - Leadership and Management
  - Policies

- Lack of enabling infrastructure
  - Statistics infrastructure
  - Integrated survey framework
  - Master sample frame
  - IT infrastructure (integrated databases)

Methodological challenges
II. Background: Recent Initiatives & Structures

- recent years witnessed unprecedented increase in demand for statistics in developing countries
  - new focus on managing for development results (MfDR) (nationally & internationally)
  - poverty reduction strategies (PRSs)
  - MDGs
  - other development programmes (sectoral)

- new and emerging policy issues – environment and climate change, gender, biofuels, etc.

Need “good statistics” – comprehensive, relevant, accurate, consistent & timely to illuminate above issues
II. Background: Recent Initiatives & Structures

- FAO/World Bank initiative on agricultural statistics (1999)
- International Comparison Programme (ICP - Africa)
- Strategy for the Harmonization of Statistics in Africa (SHaSA) - 2009
- Various ongoing FAO projects
- Recent cascading initiatives

MAPS 2004
RRSF 2006
NSDS 2004
II. Background: Recent Initiatives & Structures

**Statistical Commission for Africa** (StatCom-Africa) (2007)
- Apex inter-governmental body in charge of statistics in Africa
- Members are Director Generals of NSOs
- Reports to:
  - Conference of Ministers of Finance and Economy
  - UN Statistical Commission

- **African Statistical Coordination Committee** (ASCC)
  - Members
    - UN Economic Commission for Africa
    - African Development Bank
    - African Union
    - African Capacity Building Foundation
    - RECs, Afristat
  - Reporting to StatCom-Africa
III. Process to Develop the Governance Mechanism

Key outcomes

- Minimum set of core agricultural statistics produced annually and disseminated to users (national & international)
- Legal provisions for agricultural statistics aligned with other provisions (National Statistical legislation)
- Appropriate structures for coordinating strategy implementation at regional and national levels
- Appropriate structures for integrating agriculture into the National Statistical System
- Resources are mobilized and allocated

These complement outcomes from other components
III. Process to Develop the Governance Mechanism

Stakeholder analysis

Objectives

- broaden and deepen engagement with a wide range of stakeholders
- create a stakeholder owned and driven system

Ownership - "People support what they help to create"

Stakeholder analysis matrix

- drawn a list of key stakeholders
- identified their interests
- likely impact of development of the system on their interests
III. Process to Develop the Governance Mechanism

Identified Key stakeholders

- Planning authorities
- Local governments (decentralization governance)
- Research & training institution
- Private sector organizations
- Civil society organizations (NGOs, press, etc)
- Regional and sub-regional organizations
- Multi-lateral and bilateral donors
- UN system
Ensuring success

- Stakeholder ownership of the system
- Use of existing structures: StatCom-Africa, CoDGs, ASCC, AFCAS, RECs/SROs, NASCs
- Mainstreaming statistics in sector plans and programs
- Phased approach (1st Year: 15 countries – 2nd Year 2: 30 countries – 3rd Year: 53 countries)
- Accountability – monitoring & reporting at every level
- Donor support - opportunities at country and regional level ECs/SROs, AfDB)
III. Process to Develop the Governance Mechanism

Risks and Assumptions:

- Identify risk drivers
- Describe risk drivers
- Give mitigating measures

Key risks:

- **Donor coalition**: commitments, mobilization and securing funds, project size, etc.
- **Project management**: Coordination of the implementation plan
- Operational **M&E and risk management** systems
- **Resources** allocation
- **REC/SROs** capacity
- **Schedule and cost** overruns
IV. Governance structure of the regional implementation plan

Regional Level

- Regional Steering Committee
- Regional Executive Committee
- Regional Strategy Implementation Secretariat
- Regional Component Coordinators

National Level

- National Agricultural Statistics Committee
- National Strategy Coordinator (NSC)
- Technical Working Group
The responsibilities for the RSTC will include:

- Responsibility to overall coordination and accountability for Strategy implementation
- Decision making body of the governance structure
- Providing policy oversight and guidance on the implementation of the Strategy
- Approving the overall work program
- Overall management of the implementation action plan
- Resource mobilization
Regional Steering Committee

Members:

- Include both users and producers of statistics
- Chaired by the Chief Economist and Vice President of the AfDB
- Report to: StatCom-Africa, AFCAS, Global Steering Committee, NEPAD/AUC, etc.

For operational sake: An Executive Committee composed by 7 persons will be chaired by the Chair of StatCom-Africa. The six other members include 4 regional members of ASCC, FAO and the Chair of AFCAS.
Regional Strategy Implementation Secretariat

- Responsibility to mobilizing and allocating resources, monitoring, evaluating and reporting on Strategy implementation

- Established at AfDB as part of its current statistical capacity building infrastructure

- Members include technical component leaders: Research (FAO), Training (UNECA), Technical Assistance (AfDB)
Using as much as possible existing structures

National Agricultural Statistics Committee (NASC) is the standing user producer committee, to oversee the development of national agricultural statistical system as part of National Statistical System; in many countries this is already in place.

National Strategy Coordinator (NSC) is the senior official to deal with administrative and technical work during the implementation of the Strategy.

Technical working group - team of up to five people to assist the NSC.
Oversight and reviews

- Periodic reviews by donors, recipients and implementing agencies

- Assess project progress and decide on adjustments to the results matrix, the work plan budget, and other elements of the project
V. Project Management

Monitoring and Evaluation system

- Assessment/measurement of progress and performance vis-à-vis the scope, objectives, schedule, budget and outputs quality
- Identified milestones/benchmarks and performance indicators.
- Implementation structures for the M&E system
- Types and periodicity of progress reports given
V. Project Management

Logical Framework

- Results-based logical framework given
- Links goal, outcomes and outputs
- Indicators, outcome and outputs

Work plan

- Work plan given covering 5 years
- For each output: Key activities are identified, responsibility apportioned, and time frames are given
- Indicators, data surveyed assumption are also given
Thank you...