IFAD Evolving Approach to Scaling Up - An overview

-Presentation made at FAO/IC Investment Days
Rome, 13-14 December 2010

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Overview of the presentation

- Background/Rationale - *where we started*
- Latest Developments - *where we are*
- Pathways for follow up - *what next*
Context and Lessons from Development Experience

- Mixed results towards MDG1 targets
  - Encouraging progress in many countries - but worrying delays in many others
  - Aggravating factors: recent food, fuel and financial crises – markets and climate shocks (evolving diets, price volatility, floods, drought...)

- Evolving aid architecture (Paris, Accra and Seoul) offers encouraging prospects for scaling ; but...

- There are tensions and trade-offs on the bumpy road to harmonisation and alignment:
  - balancing internal and external accountabilities,
  - integrating policies and strategies
  - enhancing participation,
  - etc...
Context and Lessons from Development Experience (cont’d)

Agriculture is a proven tool for growth, poverty reduction and environmental stewardship; but ...

Gaps and disconnects in country lead processes:
- inadequate rural focus of PRS/NDS,
- unfavourable policies,
- weak institutions,
- financial/biophysical resources constraints...

As a result, ARD projects continue to face sustainability issues due to:
- Sector specific constraints (see above)
- Lack of systematic approach to scaling up successful projects
IFAD institutional context and rationale for scaling up

Scaling Up: a shared concern for governing bodies, senior management, professional staff, in the context of:

- Pressure for efficiency gains
- Pursuit of development effectiveness
- Post-summit expectations/responses
- IFAD replenishment process

Strategic framework:

- Emphasis on innovation and knowledge management, despite reference to scaling up (SF 2007/10)

Scaling up is now recognised as “mission critical” (SF 2010/12), in light of above listed contextual issues and recent findings from evaluation of IFAD innovation strategy.
IFAD Scaling Review by Brookings

The 2009-2010 Phase 1 (now completed):

- Corporate level assessments with a “scaling up” lens:
  - IFAD vision statements, corporate strategies and policies, new operating model and related incentives and accountability systems

- Country visits and case studies to distil lessons on “scaling up” in terms of vision, drivers and space to grow
  - Peru, Moldova

- Thematic reviews
  - natural resources management, value chains

- Targeted interviews

- Learning and feedback events
Mainstreaming the scaling up agenda into IFAD operating model

Arrangements are being made for more proactive and systematic coverage of scaling up issues in relevant processes and products including:

- **Corporate processes**
  - Updated COSOP guidelines and source book
  - Revised outline Project Design Document
  - Quality Enhancement Process
  - Portfolio Review Guidelines
  - Strategic Framework 2010-12

- **COSOP/project cycle (examples)**
  - COSOP formulation: e.g. scaling up approach notes on community empowerment (India), small scale irrigation and livestock (Senegal)
  - Project formulation: scaling up approach notes on rural enterprise development (Ghana), value chains (Moldova), climate change adaptation (Bangladesh), integrated livestock development (Syria)
  - Co-financing with RDBs/IFIs to expand IFAD bottom up approach (Cambodia)
  - Top-ups for existing programmes (increasing trend)
  - Mobilisation of other resources (GAFS, EUFF, etc..)
Reaching out to development partners

Advocacy and dissemination activities in the context of IFAD/Brookings scaling review

- Highlight scaling up agenda at various venues
  - G20 preparations (WB/Korea Conf, Busan, June 2010)
  - Vertical funds in the context of aid effectiveness agenda (Cape Town Sept 2010)

DC (USA) launch (October 2010):
- BBL at WB and focused meeting on IFAD/WB partnership
  - Mutual peer review of corporate documents (e.g. COSOP, CAS, other knowledge products)
  - IFAD/WB scaling up learning alliance established, which other partners are invited to join
  - Opportunity for joint event on Scaling Up during 2011 SSD week
  - Proposal for collaboration on 2011 DMP knowledge product
    - Briefing at Brookings with participation of academics, civil society, embassies, etc

Rome (Italy) launch (November 2010) with EB members, management and staff-highlights include:
- Renewed interest of member countries in scaling up agenda
- Importance of country level ownership
- Need to broaden the partnership basis (e.g. OECD/DAC, RBAs)
Next steps

Expanding the knowledge basis and support to country level engagement

- Country case studies
- Thematic knowledge products
- Updating guidance tools for systematic mainstreaming

Building Partnerships for Scaling Up

- Promote “Scaling Up” community of practice
- Joint support to country led processes
- Scaling Up advocacy on international policy arena
Thank you!