

Challenge 3

Multi-sector coordination

Underlying issues

- Policy coherence
- Understanding of nutrition
- Common goal; differentiated responsibilities
- Integration of nutrition issues in sectoral/development policy making
- Capacities at all levels (for coordination, joint planning and implementation of nutritive policies, etc.)
- Political commitment – incentives – resource mobilisation
- Lack of clear leadership

What do we want to achieve with multi-sectoral coordination?

- National ownership & leadership of the nutrition agenda
- Enhanced inclusiveness & participation
- Real inter-sectoral integration for nutrition planning
- Alignment behind commonly agreed outcomes
- Reinforcement of national systems & mechanisms
- Enhanced nutritional impact

How? Multi-sectoral coordination structure

Strategy proposed for the setting up of a multi-sector coordination platform for enhanced nutrition

1. Identification/engagement of:
 - **sectors** (health, agriculture, social protection, employment, gender equity, education, decentralization, planning & development, economy & finances, ...)
 - **actors:** State (ministries, sub-national governments) and non-State (CSOs, private sector, research institutes, women groups, donors, etc.)
 - **levels:** (regional), national, provincial, district
2. Define **institutional structure** (include different levels, as well as political and technical bodies) and **determine leadership** (High political level institution - PM, Prime Minister, Parliament -
3. Set up **institutional arrangements:** R&R, relations between actors/levels, division of labor, knowledge management, communications, accountability, CD strategy, ...)

..... **Development of a Common Results Framework and joint implementation of the Programme Management Cycle** (diagnosis – prioritization – planning – budgeting – implementing – M&E – reporting & learning)

Leadership & implementation

- **Leadership:** to be agreed in each country. By a qualified technocrat. Options:
 - MoH (or other)
 - Prime Minister Office
 - Nutrition Institute
- **Implementation responsibilities:** defined in the Common Results Framework (for each intervention)

Critical factors to consider

- Political will and commitment
- Budget for nutrition, integration of resources
- Capacity development at all levels
- Awareness of the importance of nutrition in different sectors
- Clear and strong M&E mechanism (baseline, indicators, targets) – Common Results Framework
- Institutional arrangements
- Accountability
- Coordinated action should contribute to behavioral change
- Transparency
- Communication