





# 5<sup>th</sup> International Workshop Skopje

21-24 April 2013

# Leasing as option for structural improvement

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in International Workshop on Land Market Development and Land Consolidation – Skopje, 21-24 April 2013







#### Issues to talk about

- Mechanisms for structural dynamism
- Leasing vs. sales markets
- Some figures
- Main aspects to reflect on further
- Some references









Classical objective (for land consolidation, land markets...):

#### Structural improvement of farming sector

At which level?
- parcel, farm, farmer,
infrastructures, crop, production
system





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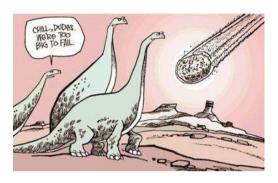








Improvement: the bigger, the better (giantism)?





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Improvement: too small..., for what?











Improvement *maybe* NOT related to the size, BUT to the process of adaptation to changing environment and circumstances (in time and space): from *structural improvement* to *structural dynamism* 



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Not only based on the classical criterion: economic efficiency and performance

- equity, poverty reduction-mitigation
- entry into agriculture
- avoiding degradation of resources
- ...









#### The why and the for what are crucial for defining the how

#### Dynamism aiming at:

- -... making agriculture production viable
- ... allowing technological change
- ... a better country's balance of payments
- ... reducing risk of extreme poverty and social exclusion
- ... increasing state revenues
- ...





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Land consolidation and Land markets [property] as *mechanisms* for *structural dynamism* (but not the only ones)

In fact, *leasing arrangements\* can be* more *useful* than sale markets or land consolidation in terms of *structural dynamism*...

Land use [crop] consolidation...

\*There are a large variety of such arrangements, from the small-scale labour tenancies and sharecropping agreements common in Africa, Asia and Latin America, to the highly mechanized agricultural tenancies of northern Europe and other OECD areas. While very different in their contexts, all arrangements are characterized by a similar form, involving a separation between the ownership and the use of land. (FAO, 2001)







There is one thing that solves all problems...



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## Advantages of leasing arrangements:

- -Less influenced by credit market imperfections
- -Overcome retention of land as wealth storage/safety net...
- -Saves money to be allocated in technology, equipment (or just keeping liquidity levels higher)











#### Advantages of leasing arrangements:

- -Rental prices closer to net land rent (compared with sale prices)
- Less [partly] transaction costs





# Balance of "ownership" and "use" functions of land: more flexibility

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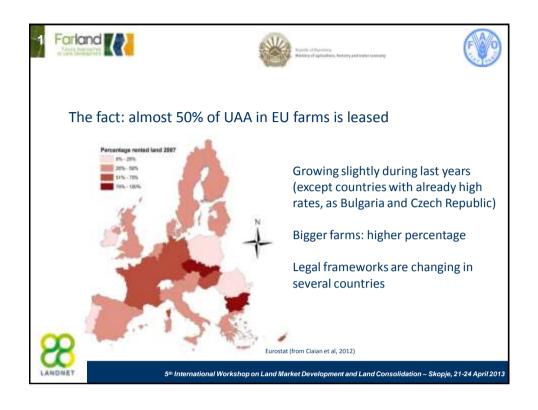


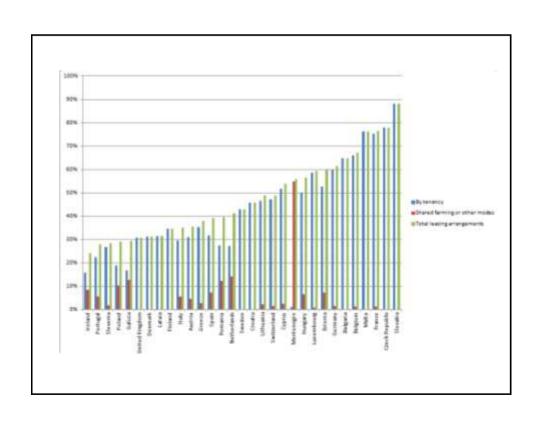


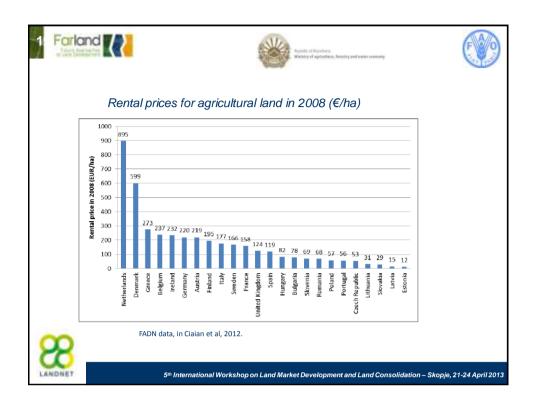
#### Weak points:

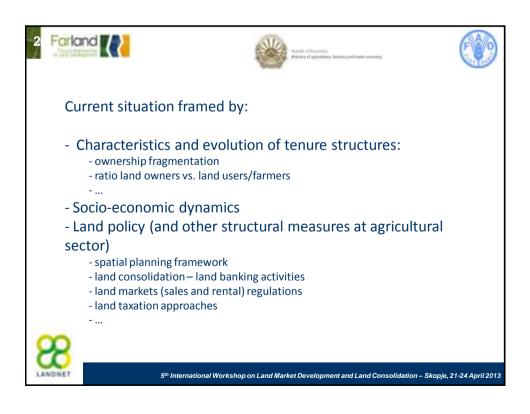
- Not used as collateral
  - Although not only fix assets count for that
- Less incentives for investment: uncertainty for planning
  - Although related to time perception and risk sharing
- More constraints for land use decissions
  - -Although depending on the type of land and crops/use
- -Transaction costs
  - To a less extent

















What makes "leasing agreements" work?



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What makes "leasing agreements" work?

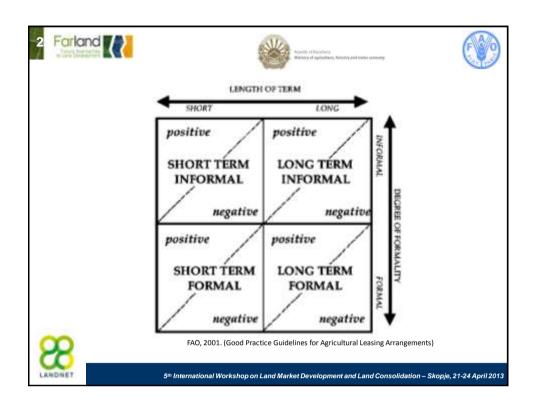
Good balance between *owner* and *tenant* AND between them and *third parties* (government)

When owner and tenant:

- -meet
- -agree & deal
- -comply















#### -1. Balance between owner and tenant:

- Mutual agreement (customs) vs. regulation (rules)
  - Stickiness and conflicts between formal and informal institutions
  - The most important: trust
- -Tenancy length, termination and renewal
- Rent price
- Quantities
- Rights-duties
- ...





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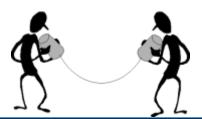




#### -2. Transaction costs

- Information
- Procedures and taxes
- Indirect effects institutional-legal environment (the case of capital gains)











- -3. Contract enforcement and moral hazard
  - Covenants: compensations , conditions of return, improvements
  - Dispute resolution models (agreement on)
  - Control and resolution mechanisms





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- -Mostly bigger farms
- -Mostly oral contracts: not seen as a problem by farmers
- -The "complete package" rule
  - landowners "like" to rent all parcels to the same farmer
- "Leasing consolidation" takes place too
  - framed by social relationships







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#### Former Yugoslav Republic of Macedonia

- -Dual structure: small family farms vs. big corporate farms
- Leased land mostly in bigger farms
- Leased land, mostly state-owned?
- Data about leasing of private land?









FAO, 2001. Good Practice Guidelines for Agricultural Leasing Arrangements

Ravenscroft, N., Gibbard, R., and Markwell, S. (1998) Private sector agricultural tenancy arrangements in Europe: themes and dimensions, a critical review of current literature. Working Paper 28. Wisconsin, Land Tenure Center, University of Wisconsin.

Deininger, K. e Feder, G. (1999) Land Institutions and Land Markets. Policy Research Working Paper 2014. World Bank.

Petroska, P., Ackovska, M. and Bojnec, S., 2012. Agricultural Land Markets and Land Leasing in the Former Yugoslav Republic of Macedonia. Working Paper 11. FP7-KBBE Comparative Analyses of factor markets for agriculture across the Member States



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Thank you for your attention









#### For this session:

- Some figures from the homework
- Tenants owners government
- Filling the gaps: which actions?

