




Republic of Portugal
Ministry of agriculture, forestry and water economy



5th International Workshop Skopje

21-24 April 2013



Land consolidation processes: stakeholders' involvement

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5th International Workshop on Land Market Development and Land Consolidation – Skopje, 21-24 April 2013






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Structure

- What
- Why
- Who
- How
- Practice in land consolidation
- Conclusions and further info

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What


- **Participation**

“Participation is a process through which stakeholders influence and share control over development initiatives and the decisions and resources which affect them.” (World Bank, 1996)

IWG-PA (FAO initiative) – process of involvement of all stakeholders in designing development strategies and policies, as well as in all phases of development activities

Some keywords: **dialogue** among **actors**, **respect** opinions, values and norms, **communication** and active listening, **interests**, **negotiation**, partnerships, **decision-making**

Participation as a means or/and as an objective


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What

- **Stakeholders**

All individuals, groups or organizations (any kind) that are affected by the outcome or those who can affect the outcome of an intervention / project

- **Stakeholders' involvement**



<p>Will everybody be involved ?</p>	<p>Involve just who's significant</p>
<p>Will everybody be involved in the same way ?</p>	<p>Involved in different ways or in the same way</p>


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Why (1)

- Land = 

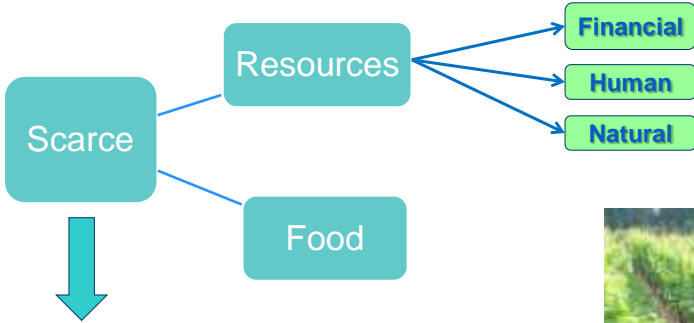
And


Land consolidation deals with many different **interests**











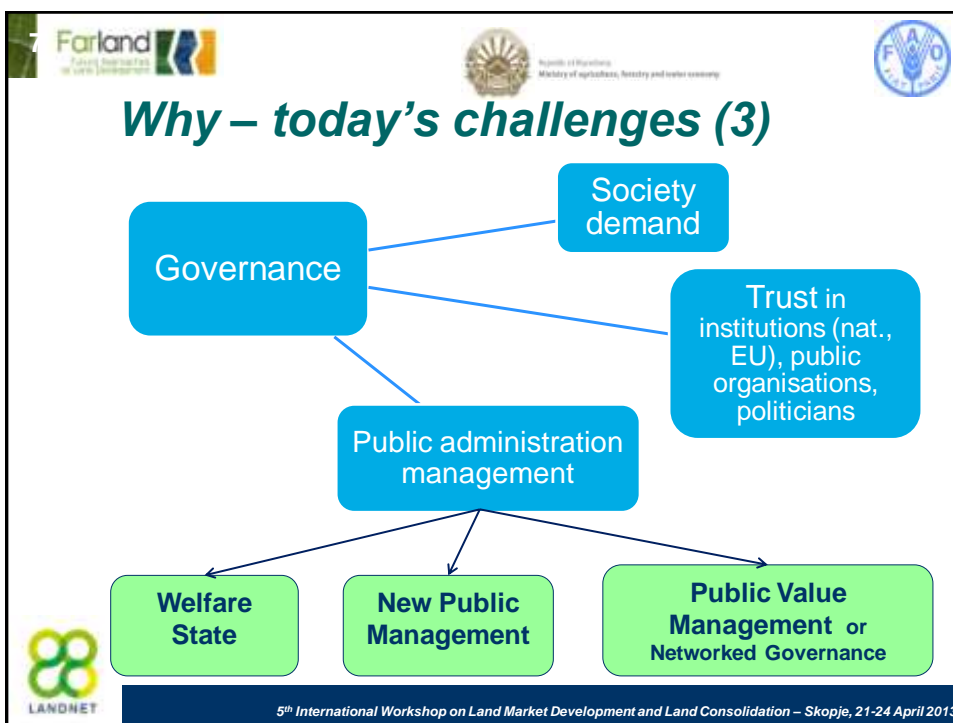
Why – today's challenges (2)



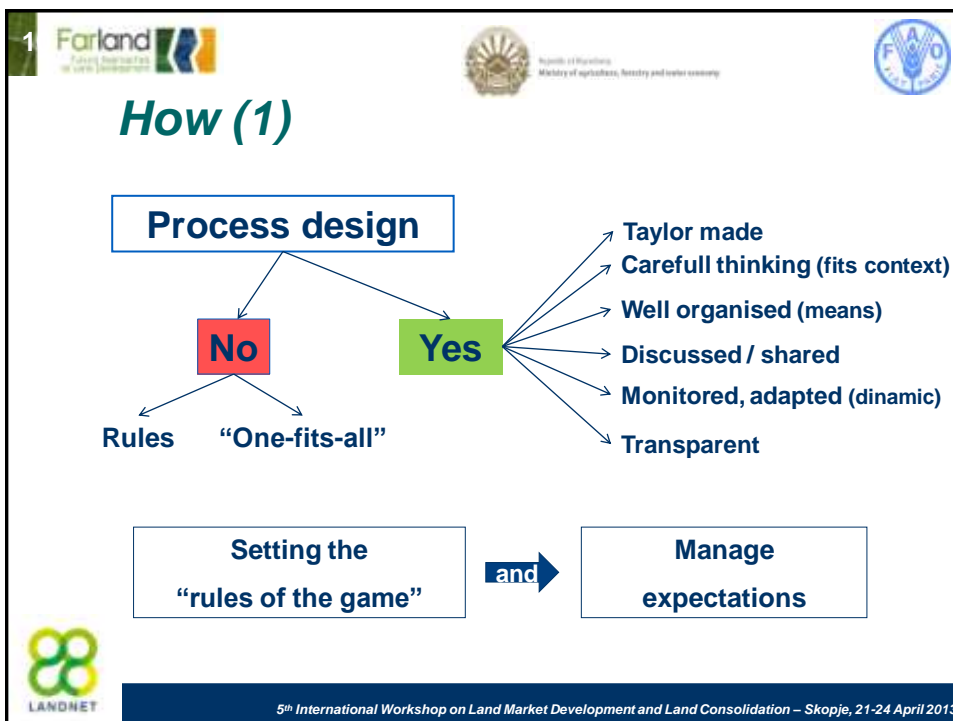
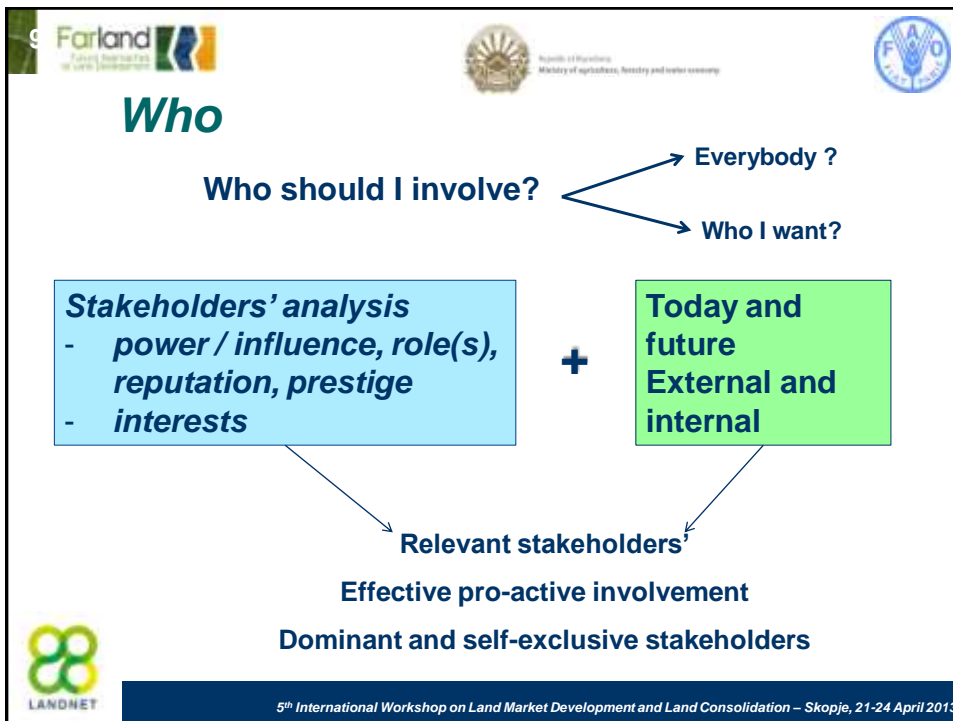


Efficiency → inputs x outputs
Effectiveness → impact
Sustainability → (today+future) + (P+P+P)



-
- Why – effects of involvement (4)**
- Share of information (inc. knowledge)
 - Transparency in decision-making
 - Support and understanding about decisions
 - Co-ownership and share responsibilities (shareholders)
 - Engagement
 - Efficiency and effectiveness
 - Quality in decision-making
 - Conflict prevention and management
 - Consensus building
 - Social inclusion
 - Community building, cooperation
 - Awareness
 - Motivation and innovation
- Time and money (planning x implementation)
 - No control about results
 - No guarantees
 - Requires specific knowledge
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FAD

How (2)

- Stages in process design

(Creighton, 1999)

Decision making process

Ladder of participation

8	citizen control
7	delegated Power
6	Partnership
5	Placation
4	Consultation
3	Informing
2	Therapy
1	Manipulation

(Arnstein, 1969)

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How (3)

- Factors to take in consideration

Objective of the process
 Design and implementation of the process
 Transparency
 Stakeholders involved
 Context (institutional and cultural)
 Knowledge and experience in processes
 Characteristics of people (skills and personality)
 Value of people's opinion

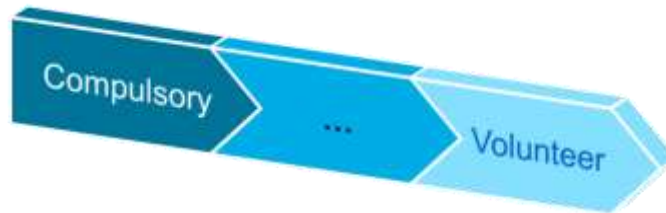
Good enough participation

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Practice in land consolidation (1)

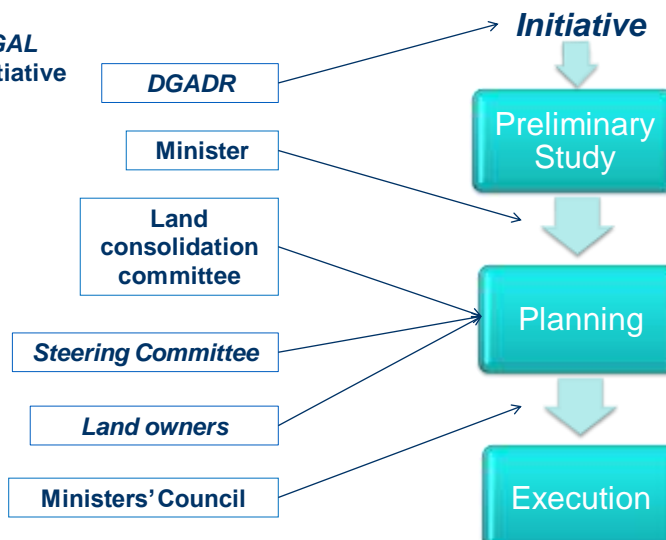
- Shades of grey



*Initiative
Responsibility (planning and implementation)
Decisions*

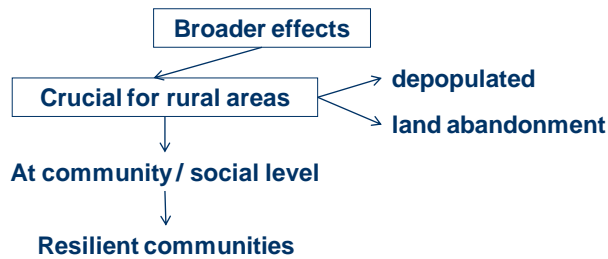
Practice in land consolidation (2)

PORTUGAL
State initiative
General



Conclusions and further info

- Stakeholders' involvement



FAO IWG-PA, "Participation Web Site" www.fao.org/participation
Wageningen University, site for MSP <http://portals.wi.wur.nl/msp/>



Thank you!



Wishing you all a
fruitful session....





Group Questions

- Are participatory approaches becoming a common practice in your country? In Land consolidation? In other issues?
- If you would promote participatory approaches in your country, what would be the main obstacles (if any)?
- Name activities that you think that the Landnet could develop (related to stakeholders involvement / participation)

