



FAO-Netherlands Partnership Programme / FAO Policy Analysis Cluster

## Workshop on “Policy Assistance Lesson Learning “

19-20 April 2007

FAO, Rome

### Case studies

The case studies prepared under this lesson learning exercise were designed to identify of the causes of success or failure in delivering effective policy assistance. For this purpose, case studies were selected to cover both situations of success and of failure, as well as a diversified range of countries conditions and policy assistance interventions. It is anticipated that it may prove easier to identify the causes of failures in effectiveness, than those of success, because success is a ‘normal’ fact that does not deserve explanation, while failure is an ‘accident’ whose causes must be identified.

Altogether, **thirteen case studies** have been selected by among projects undertaken by FAO in the recent past. They have been conducted by consultants who went in the field and we are preparing an overall report, we will present you soon.

These projects are:

- **Angola** case study by **Frederic Deve** "Support to a Decentralized Land Management Programme" (MTF/ANG/028/NET)
- **Argentina** case study by **George Kerrigan** “Fortalecimiento del Comité Nacional del Codex y Aplicación de la Normativa Codex” (TCP/ARG/0066).
- **Bangladesh** case study by **Dr. Kok Chew Lai** “Developing Plan of Action for Implementation of the National Agriculture Policy” (BGD/00/006/ /08/12)
- **Burundi** case study by **Frederic Deve** “Définition d'une Politique de Crédit Rural” (TCP/BDI/8924)

- **Cambodia** case studies by **Dr. Lokendra Poudyal**
  - "Assessment and Localization of the MDG on Poverty Reduction and Food Security" (CMB/02/016/ /08/12)
  - "Préparation de Programmes de Renforcement des Organisations Professionnelles Agricoles et des Institutions de Développement Rural" (TCP/CMB/8822)
- **Lybia** case study by **Mouldi Zouaoui** "National Seed Programme, Preparatory Assistance" (TCP/LIB/8921)
- **Morocco** case study by **Brahim Amouri** "Appui au Conseil de Developpement Agricole" (TCP/MOR/8926)
- **Poland** case studies by **Dr. Jurek Michalek** "Rapeseed Sector Review" (COOP/POL/P /108030/ COOP/POL/P/098310 = 1 project, two separated phases)
- **Saint Lucia** case study by **Yves Renard** "Assistance in Fisheries Legislation" (TCP/STL/0165)
- **Serbia and Montenegro** case study by **Tanya Alfredson** "Institutional Development and Capacity Building for the National Forest Programme of Serbia" (TCP/YUG/2902)
- **Sierra Leone** case study by **Fatoumata Jawara** "Agricultural Sector Review and Formulation of Agricultural Development Strategy" (TCP/SIL/2804)
- **South Africa case study** by **Pr. Colin Louis Mc Carthy** "Formulation of an Integrated Food Security and Nutrition Programme" (TCP/SAF/2903)

All case study consultants took part into the Inception Workshop held in Rome and organised by the Agriculture Policy Support Service TCAS and the Agricultural Sector in Economic Development Service (ESAE) from 9 to 11 August 2006 which aimed to acquire a common understanding of the methodology for assessing effectiveness and for analysing its causes.

During this Inception Workshop an improved analytical tool emerged "Analytical Framework for Country Case Studies" which helped to guide the case studies prepared.