


October 2012

	منظمة الأغذية والزراعة للأمم المتحدة	联合国 粮食及 农业组织	Food and Agriculture Organization of the United Nations	Organisation des Nations Unies pour l'alimentation et l'agriculture	Продовольственная и сельскохозяйственная организация Объединенных Наций	Organización de las Naciones Unidas para la Alimentación y la Agricultura
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## COUNCIL

### Hundred and Forty-fifth Session

Rome, 3-7 December 2012

### Council Multi-year Programme of Work 2013-16

#### Executive Summary

In conformity with the Basic Texts, Volume II, Section D (Resolution 8/2009) on the "Implementation of the Immediate Plan of Action (IPA) regarding the Council", the Council prepares a Multi-year Programme of Work (MYPOW) covering a period of at least four years. A draft MYPOW was developed through informal meetings involving the Membership and facilitated by the Independent Chairperson of Council, resulting in the formal adoption by the Council at its 140<sup>th</sup> Session (November-December 2010<sup>1</sup>) of its first MYPOW covering the years 2010-13, subsequently endorsed by the 37<sup>th</sup> Session of the FAO Conference (June-July 2011). The Conference agreed that the MYPOW was a useful planning tool and should become a standing item on the Council agenda.

Furthermore, as requested by the 144<sup>th</sup> Session of Council<sup>2</sup> incomplete IPA actions have been included in the present MYPOW (see section G).

#### Suggested action by the Council

The Council may wish to (i) note that changes in the MYPOW compared to the version submitted to its last session are marked with an asterisk, and (ii) endorse the MYPOW for 2016.

*Queries on the substantive content of document may be addressed to:*

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<sup>1</sup> CL 140/REP, paragraph 73.

<sup>2</sup> CL 144/REP, paragraphs 60, 61 and Appendix C.

1. The information regarding sessions to be held during the 2013-16 period should be considered tentative at this stage as the Council agenda may be influenced by unpredictable developments. The pattern of the bodies which report to Council followed in the 2011-12 biennium has been proposed for the following two biennia, in line with the Basic Texts provisions<sup>3</sup>, although there may be a need for adjustments in effective timing, hence the “t.b.d” label (“to be determined”) added to some entries.

2. Another area of possible modification might be the consideration of progress reports on IPA implementation, subject to Council decisions on the desirable frequency. Against this background, one issue which will warrant special mention in the agenda is the evaluation of governance reforms called for by IPA action 2.74<sup>4</sup>, the arrangements for which are still to be decided by the Governing Bodies.

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<sup>3</sup> Basic Texts, Volume II, Section D, Resolution 8/2009, Implementation of the Immediate Plan of Action regarding the Council

<sup>4</sup> "The Conference will assess the workings of the governance reforms, including the role and functioning of the Regional Conferences with an independent review as an input to this process"

## ANNEX

## **Council Multi-year Programme of Work Revised version covering the 2013-16 period**

### **I. Overall Objective for the Council**

The Council provides the Conference with precise, balanced and timely guidance on strategies, priorities, programmes and budget for the Organization, as well as constitutional, organizational, administrative and financial matters. The Council also provides clear assessments on the world food and agriculture situation and exercises its oversight and monitoring functions in accordance with the Basic Texts of the Organization, including Conference Resolution 8/2009. It operates efficiently and effectively in a results-based manner, holding its sessions in keeping with the rolling workplan outlined in the Appendix, and with the Note on Methods of Work of the Council.

### **II. Results**

#### **A. Strategy and priority setting, and budget planning**

Result: Conference decisions on strategies, priorities, programmes and budget for the Organization, as well as on the status of world food and agriculture, are based on Council guidance.

Indicators and targets:

- Conference report reflects the recommendations made by Council on the Strategic Framework, Medium Term Plan (MTP) and Programme of Work and Budget (PWB).
- In examining and adopting the budget of the Organization, the Conference has at its disposal an explicit recommendation by Council regarding the level of the budget.
- Council guidance on world food and agriculture issues receives Conference approval.
- Conference approves the provisional agenda recommended to it by Council.

Outputs: Clear and precise decisions taken, and recommendations made to Conference.

Activities:

- Review and assessment of the recommendations made by the Finance and Programme Committees and their Joint Meetings regarding the Strategic Framework, MTP and PWB, and clear recommendations thereon to Conference.
- Review and assessment of the recommendations made by the Technical Committees on technical priorities and budget matters.
- Review and assessment of the recommendations made by the Regional Conferences on regional priorities and budget matters.
- Assessment of major issues pertaining to the world food and agriculture situation as necessary.
- Decisions on any adjustments to the PWB.
- Recommendations to Conference on the Programme and Budget Resolution, including the content and level of the budget.
- Recommendation of the main theme of the general debate at the Conference session.
- Recommendation of the provisional agenda of the Conference session.

Working methods:

- Informal coordination meetings of the Chairpersons and Secretariats of the Finance and Programme Committees, Regional Conferences and Technical Committees, facilitated by the Independent Chairperson of Council.
- Informal consultation meetings of the Chairpersons of the Regional Groups and senior members of the Secretariat, facilitated by the Independent Chairperson of Council.
- Regular contacts between the Independent Chairperson of Council and FAO Management.

## **B. Monitoring implementation of governance decisions**

Result: Implementation of decisions on governance matters is regularly monitored by Council.

Indicators and targets:

- Timely implementation of governance decisions taken by Conference and Council is monitored by the Council, and this is reflected in the Conference report.
- The recommendations on measures designed to increase the efficiency of Governing Bodies are reviewed and assessed by Council before submission to Conference.

Outputs: Clear and precise decisions and resolutions taken, and recommendations made to Conference.

Activities:

- Review and assessment of governance decisions of Council.
- Review and assessment of the recommendations made by the Open-ended Working Group on measures designed to increase the efficiency of Governing Bodies, including representation.
- Review of the Multi-Year Programmes of Work (MYPOW) of the Governing Bodies, and assessment of related progress reports.
- Recommendations and decisions on the convening of Ministerial Meetings as necessary.
- Review and assessment of issues regarding treaties, conventions and agreements that are within the framework of FAO.
- Review of developments in other fora of importance for the mandate of FAO.

Working methods:

- Informal coordination meetings of the Chairpersons and Secretariats of the Committee on Constitutional and Legal Matters (CCLM), Finance and Programme Committees, Regional Conferences and Technical Committees, facilitated by the Independent Chairperson of Council.
- Informal consultation meetings of the Chairpersons of the Regional Groups and senior members of the Secretariat, facilitated by the Independent Chairperson of Council.
- Regular contacts between the Independent Chairperson of Council and FAO Management.
- Advice from the Statutory Bodies through the Technical Committees.

## **C. Exercise of oversight functions**

Result: Well functioning legal, ethics, financial and administrative frameworks, policies and systems are in place and regularly monitored by Council.

Indicators and targets:

- The Organization operates within its legal, financial and administrative framework.
- Transparent, independent and professional evaluation of the Organization's performance, as well as audit and ethics oversight.
- The elections mandated by the Basic Texts are held within the set deadlines.
- Policies are implemented and systems function in accordance with existing rules and standards.
- The proposed calendar of FAO Governing Bodies and other main sessions conforms the schedule of sessions for the implementation of the Programming, Budgeting and Results-based Monitoring System.

Outputs: Clear and precise decisions taken, and recommendations made to Conference.

Activities:

- Review and assessment of the Finance Committee recommendations and decisions regarding budgetary performance and programme, budgetary transfers and the Organization's financial situation, including resource mobilization and voluntary contributions.

- Review and assessment of the Finance Committee recommendations regarding ethics and audit, both internal and external.
- Review and assessment of the Finance Committee recommendations regarding policies and systems, both in Headquarters and Decentralized Offices, for human resources, administrative and business processes, contracting and purchasing, and information and communication technology.
- Review and assessment of the Programme and Finance Committee recommendations on independent evaluations.
- Review and assessment of the CCLM recommendations on constitutional and legal matters.

Working methods:

- Advice from the Finance and Programme Committees and their Joint Meetings, and from the CCLM.
- In-depth review of one substantive issue to be chosen by the Council once every two years.
- Regular contacts between the Independent Chairperson of Council and FAO Management.

**D. Monitoring of IPA implementation and further steps in the Reform process**

Results: Overall progress in implementation of the Immediate Plan of Action is regularly monitored by Council.

Indicators and targets:

- Management reports on progress in IPA implementation timely submitted to all Council sessions.
- The recommendations made by Council on IPA implementation are reflected in the 2011 CoC-IEE Report on the IPA to the Conference, and endorsed by Conference in 2011. After 2011, recommendations related to the IPA are made to Conference.

Outputs: Clear and precise recommendations and decisions in a specific report to Conference.

Activities:

- Review and assessment of Management reports on progress in IPA implementation.
- Review and assessment of IPA-related recommendations made by the Finance and Programme Committees and their Joint Meetings, CCLM, Regional Conferences and Technical Committees.

Working methods:

- ~~Use of the documentation produced for CoC-IEE meetings.\*~~
- Informal seminars and consultations among Members.

**E. Monitoring of Management performance**

Result: Management performance targets are regularly reviewed and monitored by Council.

Indicators and targets:

- Performance of Management is in line with established performance targets.
- Adjustments are made to performance targets as necessary.

Outputs: Clear and precise decisions taken, and recommendations made to Conference.

Activities:

- Monitoring of the performance of Management against established performance targets in the framework of the results-based budgeting and management system, based on the MTP/PWB and on the reports of the Finance and Programme Committees and their Joint Meetings.
- Review of the contribution of extra-budgetary resources to the Organizational Results framework.

- On a periodic basis, organize the transparent, professional and independent evaluation of the Organization's performance in contributing to its planned outcomes and impacts.
- Review of the Programme and Finance Committees recommendations for adjustment of PWB implementation.

Working methods:

- Regular contacts between the Independent Chairperson of Council and FAO Management.
- Informal seminars and consultations among Members.

## **F. Work planning and working methods**

Results: Council operates efficiently, in a proactive and inclusive way, according to established work plans and improved working methods.

Indicators and targets:

- Council agendas are focused.
- Council reports are concise, consisting mainly of conclusions, decisions and recommendations, and are made available to Members soon after the closure of the session.
- Council documents have a standardized cover page, with a box suggesting the proposed action.
- Council documents are provided 4 weeks before a session commences.

Outputs:

- A MYPOW for Council.
- A revised Note on Methods of Work of the Council.

Activities:

- Preparation of the Council MYPOW, with performance indicators.
- Preparation of a progress report to Conference on the Council MYPOW.
- Regular review of the methods of work of Council, including performance measures.
- Review of the status of implementation of Council decisions.
- Study and comparison of the governance of other international organizations in view of introducing potential improvements in the operating procedures of Council and the implementation of its MYPOW.

Working methods:

- Structured and focused deliberations during Council sessions.
- Efficient drafting arrangements for Council reports.
- Regular inter-sessional activities, determined according to their interest, and level of priority.
- As appropriate, strengthen human and financial resources mobilized by the Secretariat for the implementation of, and follow up to, the MYPOW.
- Informal meetings of the Chairpersons of the Regional Groups and senior members of the Secretariat, facilitated by the Independent Chairperson of Council.
- Regular contacts between the Independent Chairperson of Council and FAO Management.

### G. Outstanding IPA Actions

The 144<sup>th</sup> Session of Council (June 2012) requested that IPA actions which had not been completed be added to the MYPOW:

	<b>IPA Actions with delays</b>	<b>Planned End Date</b>
	<b>Governing Body Reform</b>	
	The Council	
2.18	The Council shall make a clear recommendation to Conference on the Programme and Budget Resolution including the budget level	30.06.2013
	<b>Appointment and Term of Office of the Director-General</b>	
2.100	c) The FAO Conference will consider for approval desirable qualifications for the post of Director-General developed by the CoC-IEE in 2009.	30.06.2013
	<b>Governing body follow-up</b>	
4.4	any changes found desirable in the size and regional representation in the membership of the Council and propose with advice from the CCLM any necessary changes in the Basic Texts to the 2009 Session of the Conference;	30.06.2013
	<b>Ethics</b>	
3.36	Review of annual or biennial report of Ethics Committee by the Council on the basis of the findings and recommendations of the CCLM and Finance Committee	30.03.2013
	<b>Decentralization</b>	
3.84	Clearly distinguishing between well established offices and any plans for additional new offices, rationalise coverage of country offices following results of review utilising agreed criteria, taking into account both existing and potential locations, efficiency, projected cost savings and cost/benefit analysis. Implementation of the results of the review will ensure that at a minimum the structural deficit is eliminated in the Country representation (FAORs) through alternative forms of country presence, with further reductions desirable to free up resources for the improved functioning of the decentralized offices. Criteria to be applied: a) size of the FAO Programme (indicative ratio office costs to size of programme 1:3); b) commitment to the National Medium-Term Priority Frameworks as they are developed with FAO; c) size and poverty levels of agriculturally dependent population; d) priority to Least Developed Countries; e) potential for agriculture in economic growth; f) ease of servicing from another country; g) potential for shared or fully joint representations with the UN system, particularly with the other Rome-based agencies, and other regional organizations as appropriate; and h) willingness of governments to cover costs of FAO presence.	31.12.2013

	<b>IPA Actions on track</b>	<b>Planned End Date</b>
	<b>Governing Body Reform</b>	
	Statutory Bodies, Conventions, Treaties, Codex, etc.	
2.69	Undertake a review with a view to making any necessary changes to enable those statutory bodies which wish to do so to exercise financial and administrative authority and mobilise additional funding from their members, while remaining within the framework of FAO and maintaining a reporting relationship with it.	31.12.2013
	<b>Further Actions to Improve the Effectiveness of FAO Governance</b>	
2.70	The Council, Programme and Finance Committees, CCLM, Regional Conferences and Technical Committees will each:	30.06.2013
2.71	a) prepare a multiyear programme of work of at least four years duration, once per biennium which will be reviewed by the Council and/or Conference (in accordance with their respective reporting lines);	30.06.2013
2.72	b) prepare a report of their progress against the Programme of Work once every two years also for review by the Council and/or Conference.	30.06.2013
2.74	The Conference will assess the workings of the governance reforms, including the role and functioning of the Regional Conferences with an independent review as an input to this process.	30.06.2015
	<b>Governing body follow-up</b>	
4.1	The Council will monitor the progress of implementation of the Immediate Plan of Action. and report to the Conference at its 36th Session (2009) and its 37th Session (2011). It will be supported in this by the Programme and Finance Committees and reports from the management.	31.12.2013
	<b>Evaluation</b>	
2.78	Evaluation Budget: The evaluation Regular Programme budget will be increased to 0.8-1.0% of the total Regular Programme Budget (over two biennia) and once decided upon by the Governing Bodies, as part of the Programme of Work and Budget approval process, allocated in full to the evaluation office. All contributors of extra-budgetary funds will respect the Council decision that at least 1% of all extra-budgetary funds should be allocated for evaluation.	31.12.2013
2.83	a) Independent Evaluation of the evaluation function every six years – report to management and the Council together with the recommendations of the Programme Committee	01.01.2016
	<b>Reform of Programming, budgeting and Results Based Monitoring</b>	
	<b>FAO Strategic Objectives and the New Results-Based Framework</b>	
3.88	Introduce benchmarks and a performance-based reporting and monitoring system for decentralized offices	31.12.2013
	<b>Reform of Programming, Budgeting and Results Based Monitoring</b>	
7.1	Identify the areas of improvement and define the actions for the enhancement of the Results-Based Management (RBM)	31.12.2013
3.11	In addition to capital account and TCP, introduce provisions for roll-over of up to five percent of the assessed budget, between biennia, in order to smooth income and expenditure, thus reducing wasteful and inefficient transactions.	31.12.2013



	<b>IPA Actions on track</b>	<b>Planned End Date</b>
	<b>Design new Planning and Budgeting Model</b>	
7.2	Design the new Planning and Budgeting Model, define the new structure of PWB, outline the new standard streamlined logical framework for "Projects" budgets and the requirements for the standardized new reporting system.	31.12.2013
	<b>Interdisciplinarity</b>	
6.2	5% budget to DDGs for interdisciplinary work	31.12.2013
	<b>Decentralization</b>	
3.76	The Programme and Finance Committees will support the Council in providing policy oversight of all aspects of the Decentralization including in particular the implementation of the Immediate Plan of Action	31.12.2013
	<b>Partnerships</b>	
3.109	Mainstream, operationalization and implementation of renewed strategy for partnerships with civil society and the FAO strategy for partnerships with the private sector, including capacity building targeted to all FAO staff. Undertake assessment and stocktaking of partnerships, including the potential for greater partnership with civil society and the private sector. Launch new or renewed partnerships pursuing the possibilities for further joint activities and collaborative arrangements with the private sector and civil society organizations.	31.12.2013
3.110	Operationalization and implementation of corporate partnership strategies in line with FAO's Strategic Framework. Further strengthening collaboration within the UN system, including among the Rome-based UN agencies. Development and implementation of training activities for all corporate partnerships. Preparation and dissemination of communication materials.	31.12.2013
3.111	Further pursue partnership with the Rome based UN agencies for synergies leading to both efficiency gains and increased effectiveness, making full use of the comparative strengths of the three Organizations within their respective mandates, particularly with respect to:	31.12.2013
3.112	a) areas of technical programme interface and overlap both in normative and development work;	31.12.2013
3.113	b) shared administration and services (taking note of the findings of the Root and Branch Review);	31.12.2013
3.114	c) joint oversight functions, including evaluation.	31.12.2013
3.115	Regular joint meetings of the management of the three organizations will take place with the membership to review progress	31.12.2013
3.116	Progress and proposals to be reviewed annually by the Council on the basis of recommendations of findings of the Programme and Finance Committees	31.12.2013
3.117	Establishment of a monitoring mechanism to ensure feedback and iterative improvement of partnership collaborations and of the FAO strategy	31.12.2013
	<b>Travel</b>	
7.15	Other Rome-based agency joint initiatives - Travel	31.12.2013

	<b>IPA Actions on track</b>	<b>Planned End Date</b>
	<b>Administrative Service Model and FAO Manual</b>	
	FAO Manual	
7.22	Carry out a major overhaul of the FAO Manual, reviewing and publishing a simplified framework, so that staff in all locations can understand-and comply with FAO rules and regulations.	31.12.2013
	<b>IPSAS (and FAS Replacement)</b>	
3.42	Development and deployment of a field version of oracle adapted to FAORs' needs. Note: some early actions will be completed by the time of the Special Session of the Conference; other major items which will incur costs beyond the Conference are reflected below (e.g. Root and Branch review and performance management).	31.12.2013
7.24	Implementation of IPSAS as key initiative for the finance division and FAO as a whole	31.12.2013
	<b>Other IT Actions</b>	
7.0	Strengthen IT Governance. All functions must abide by formal processes, e.g. project/change request procedures, project management and development processes	31.12.2013
7.26	Design of the Management Information System	31.12.2013
	<b>Enterprise risk management</b>	
3.54	Full Implementation of Enterprise Risk Management Structure and systems	31.12.2013
	<b>Culture Change</b>	
3.32	Implementation of the vision	31.12.2013
	<b>Other Human Resources Actions</b>	
3.75	Governing Body action and action by management to secure changes at the UN Common System level a) develop proposals for Common System change b) present changes to UN	31.12.2013
	<b>IPA Programme Management Unit</b>	
	FAO Managerial Arrangements for IEE	
4.9	ii) specialist working groups, including for the Root and Branch Review and the Change Team drawn from all parts and levels of the Organization (decentralised and centralised)	31.12.2013
	<b>IPA Communications</b>	
4.9a	IPA employee communications	31.12.2013
4.9b	IPA member communications	31.12.2013

**APPENDIX****Sessions and Work plan of Council**

1. The Council shall hold at least five sessions in a biennium as follows:
  - a) two sessions in the first year of the biennium;
  - b) one session not less than 60 days before the regular session of the Conference, at which the Council shall in particular make recommendations to Conference on the Strategic Framework (every four years), MTP and PWP;
  - c) one session immediately after the regular session of the Conference, at which the Council shall in particular elect the Chairpersons and Members of the Programme Committee, Finance Committee and CCLM; and
  - d) one session towards the end of the second year of the biennium.
2. The indicative rolling work plan of Council shall be as outlined in the following tables, and shall be adjusted as and when required by the Council, including inclusion of effective dates for sessions of bodies reporting to it, hence the “t.b.a” label (“to be advised”) added to some entries.
3. At its sessions, the Council shall review a document on the status of implementation of decisions taken at its previous session.
4. At the end of each session, the Council shall review its provisional agenda for the following session.
5. Substantive issues which shall be regularly addressed at Council sessions include the following items:
  - Audit, ethics and other oversight issues;
  - Human resources;
  - Resource mobilization, including voluntary contributions;
  - Decentralization issues;
  - Contracting and purchasing issues;
  - Information and communication technology issues;
  - Independent evaluations;
  - United Nations system-wide developments regarding oversight issues impacting on FAO.

<b>146<sup>th</sup> Session of the Council, April 2013</b>
<p><b>Programme, Budgetary, Financial and Administrative Matters</b></p> <ol style="list-style-type: none"> <li>1) Review of the Strategic Framework*</li> <li>2) Medium Term Plan (2014-17) and Programme of Work and Budget (2014-2015) – Recommendation to Conference on budget level</li> <li>3) Progress Report on the Immediate Plan of Action Implementation</li> <li>4) Report of the Joint Meeting of the Programme and Finance Committees (March 2013)</li> <li>5) Report of the Programme Committee (March 2013)</li> <li>6) Report of the Finance Committee (March 2013)</li> </ol>
<p><b>Committee on Constitutional and Legal Matters</b></p> <ol style="list-style-type: none"> <li>7) Report of the Committee on Constitutional and Legal Matters (March 2013)*</li> </ol>
<p><b>Governance Matters</b></p> <ol style="list-style-type: none"> <li>8) Arrangements for the 38<sup>th</sup> Session of the Conference (including tentative timetable) – Recommendations to Conference</li> <li>9) Council Multi-year Programme of Work 2013-16*</li> <li>10) Status of implementation of Council decisions</li> </ol>
<p><b>Other Matters</b></p> <ol style="list-style-type: none"> <li>11) Annual Report of the WFP Executive Board on its Activities in 2012</li> <li>12) Calendar of FAO Governing Bodies and other Main Sessions 2013-2014</li> <li>13) Provisional Agenda for the following session of Council</li> <li>14) Working Methods of Council</li> </ol>

<b>147<sup>th</sup> Session of the Council, July 2013</b>
<p><b>Election of Committees</b></p> <ol style="list-style-type: none"> <li>1) Election of the Chairperson and Twelve Members of the Programme Committee</li> <li>2) Election of the Chairperson and Twelve Members of the Finance Committee</li> <li>3) Election of the Chairperson and Seven Members of the Committee on Constitutional and Legal Matters</li> </ol>
<p><b>Other Matters</b></p> <ol style="list-style-type: none"> <li>4) Matters Arising out of the Conference Session</li> <li>5) Developments in Fora of Importance for the Mandate of FAO</li> <li>6) Calendar of FAO Governing Bodies and other Main Sessions 2013-2014</li> <li>7) Provisional Agenda for the following session of Council</li> <li>8) Working Methods of Council</li> </ol>

<b>148<sup>th</sup> Session of the Council, December 2013*</b>
<p><b>Programme, Budgetary, Financial and Administrative Matters</b></p> <ol style="list-style-type: none"> <li>1) Approval of Adjustments to the Programme of Work and Budget 2014-15</li> <li>2) Progress Report on the Immediate Plan of Action Implementation</li> <li>3) Report of the Joint Meeting of the Programme and Finance Committees (October 2013)</li> <li>4) Report of the Programme Committee (October 2013)</li> <li>5) Report of the Finance Committee (October 2013)</li> </ol>
<p><b>Committee on World Food Security</b></p> <ol style="list-style-type: none"> <li>6) Report of the Committee on World Food Security (October 2013)</li> </ol>
<p><b>Committee on Constitutional and Legal Matters</b></p> <ol style="list-style-type: none"> <li>7) Report of the Committee on Constitutional and Legal Matters (October 2013)*</li> </ol>
<p><b>Governance Matters</b></p> <ol style="list-style-type: none"> <li>8) Multi-year Programmes of Work of the <ul style="list-style-type: none"> <li>• Finance Committee</li> <li>• Programme Committee</li> <li>• CCLM</li> <li>• Regional Conferences</li> <li>• Technical Committees</li> <li>• Council</li> </ul> </li> <li>9) Council Multi-year Programme of Work 2014-17</li> <li>10) Status of implementation of Council decisions</li> </ol>
<p><b>Other Matters</b></p> <ol style="list-style-type: none"> <li>11) Election of Six Members of the WFP Executive Board</li> <li>12) Developments in Fora of Importance for the Mandate of FAO</li> <li>13) Calendar of FAO Governing Bodies and other Main Sessions 2014-2015</li> <li>14) Provisional Agenda for the following session of Council</li> <li>15) Working Methods of Council</li> </ol>

<b>149<sup>th</sup> Session of the Council, June 2014</b>
<p><b>Programme, Budgetary, Financial and Administrative Matters</b></p> <ol style="list-style-type: none"> <li>1) Progress Report on the Immediate Plan of Action Implementation</li> <li>2) Report of the Joint Meeting of the Programme and Finance Committees (...2014) (t.b.d.)</li> <li>3) Report of the Programme Committee (...2014) (t.b.d.)</li> <li>4) Report of the Finance Committee (...2014) (t.b.d.)</li> </ol>
<p><b>Regional Conferences</b></p> <ol style="list-style-type: none"> <li>5) Report of the Regional Conference for Africa (2014) (t.b.d.)</li> <li>6) Report of the Regional Conference for Asia and the Pacific (2014) (t.b.d.)</li> <li>7) Report of the Regional Conference for the Near East (2014) (t.b.d.)</li> <li>8) Report of the Regional Conference for Latin America and the Caribbean (2014) (t.b.d.)</li> <li>9) Report of the Regional Conference for Europe (2014) (t.b.d.)</li> <li>10) Report on the Informal Conference for North America (2014) (t.b.d.)*</li> </ol>
<p><b>Committee on Constitutional and Legal Matters</b></p> <ol style="list-style-type: none"> <li>11) Report of the Committee on Constitutional and Legal Matters (...2014) (t.b.d.)</li> </ol>
<p><b>Governance Matters</b></p> <ol style="list-style-type: none"> <li>12) Council Multi-year Programme of Work 2014-17</li> <li>13) Status of implementation of Council decisions</li> </ol>
<p><b>Other Matters</b></p> <ol style="list-style-type: none"> <li>14) Annual Report of the WFP Executive Board on its Activities in 2013</li> <li>15) Developments in Fora of Importance for the Mandate of FAO</li> <li>16) Calendar of FAO Governing Bodies and other Main Sessions 2014-2015</li> <li>17) Provisional Agenda for the following session of Council</li> <li>18) Working Methods of Council</li> </ol>

<b>150<sup>th</sup> Session of the Council, December 2014*</b>
<p><b>Programme, Budgetary, Financial and Administrative Matters</b></p> <ol style="list-style-type: none"> <li>1) Programme Implementation Report 2012-2013</li> <li>2) Progress Report on the Immediate Plan of Action Implementation</li> <li>3) Report of the Joint Meeting of the Programme and Finance Committees (...2014) (t.b.d.)</li> <li>4) Report of the Programme Committee (...2014) (t.b.d.)</li> <li>5) Report of the Finance Committee (...2014) (t.b.d.)</li> </ol>
<p><b>Technical Committees and Committee on World Food Security</b></p> <ol style="list-style-type: none"> <li>6) Report of the Committee on Commodity Problems (2014) (t.b.d.)</li> <li>7) Report of the Committee on Agriculture (2014) (t.b.d.)</li> <li>8) Report of the Committee on Fisheries (2014) (t.b.d.)</li> <li>9) Report of the Committee on Forestry (2014) (t.b.d.)</li> <li>10) Report of the Committee on World Food Security (2014) (t.b.d.)</li> </ol>
<p><b>Committee on Constitutional and Legal Matters</b></p> <ol style="list-style-type: none"> <li>11) Report of the Committee on Constitutional and Legal Matters (...2014) (t.b.d.)</li> </ol>
<p><b>Governance Matters</b></p> <ol style="list-style-type: none"> <li>12) Arrangements for the 39<sup>th</sup> Session of the Conference (including provisional agenda and Council recommendation on a theme for the general debate at Conference)</li> <li>13) Council Multi-year Programme of Work 2015-18*</li> <li>14) Status of implementation of Council decisions</li> </ol>
<p><b>Other Matters</b></p> <ol style="list-style-type: none"> <li>15) Election of Six Members of the WFP Executive Board</li> <li>16) Developments in Fora of Importance for the Mandate of FAO</li> <li>17) Calendar of FAO Governing Bodies and other Main Sessions 2014-2015</li> <li>18) Provisional Agenda for the following session of Council</li> <li>19) Working Methods of Council</li> </ol>

<b>151<sup>st</sup> Session of the Council, April 2015</b>
<p><b>Programme, Budgetary, Financial and Administrative Matters</b></p> <ol style="list-style-type: none"> <li>1) Review of the Medium Term Plan (2014-17) and Programme of Work and Budget (2016-2017) – Recommendation to Conference on budget level</li> <li>2) Progress Report on the Immediate Plan of Action Implementation</li> <li>3) Report of the Joint Meeting of the Programme and Finance Committees (...2015) (t.b.d.)</li> <li>4) Report of the Programme Committee (...2015) (t.b.d.)</li> <li>5) Report of the Finance Committee (...2015) (t.b.d.)</li> </ol>
<p><b>Committee on Constitutional and Legal Matters</b></p> <ol style="list-style-type: none"> <li>6) Report of the Committee on Constitutional and Legal Matters (...2015) (t.b.d.)</li> </ol>
<p><b>Governance Matters</b></p> <ol style="list-style-type: none"> <li>7) Arrangements for the 39<sup>th</sup> Session of the Conference (including tentative timetable) – Recommendations to Conference</li> <li>8) Council Multi-year Programme of Work 2015-18*</li> <li>9) Status of implementation of Council decisions</li> </ol>
<p><b>Other Matters</b></p> <ol style="list-style-type: none"> <li>10) Annual Report of the WFP Executive Board on its Activities in 2014</li> <li>11) Calendar of FAO Governing Bodies and other Main Sessions 2015-2016</li> <li>12) Provisional Agenda for the following session of Council</li> <li>13) Working Methods of Council</li> </ol>

<b>152<sup>nd</sup> Session of the Council, July 2015</b>
<p><b>Election of Committees</b></p> <ol style="list-style-type: none"> <li>1) Election of the Chairperson and Twelve Members of the Programme Committee</li> <li>2) Election of the Chairperson and Twelve Members of the Finance Committee</li> <li>3) Election of the Chairperson and Seven Members of the Committee on Constitutional and Legal Matters</li> </ol>
<p><b>Other Matters</b></p> <ol style="list-style-type: none"> <li>4) Matters Arising out of the Conference Session</li> <li>5) Developments in Fora of Importance for the Mandate of FAO</li> <li>6) Calendar of FAO Governing Bodies and other Main Sessions 2015-2016</li> <li>7) Provisional Agenda for the following session of Council</li> <li>8) Working Methods of Council</li> </ol>

<b>153<sup>rd</sup> Session of the Council, November 2015</b>
<p><b>Programme, Budgetary, Financial and Administrative Matters</b></p> <ol style="list-style-type: none"> <li>1) Approval of Adjustments to the Programme of Work and Budget 2016-17</li> <li>2) Progress Report on the Immediate Plan of Action Implementation</li> <li>3) Report of the Joint Meeting of the Programme and Finance Committees (...2015) (t.b.d.)</li> <li>4) Report of the Programme Committee (...2015) (t.b.d.)</li> <li>5) Report of the Finance Committee (...2015) (t.b.d.)</li> </ol>
<p><b>Committee on World Food Security</b></p> <ol style="list-style-type: none"> <li>6) Report of the Committee on World Food Security (October 2015) (t.b.d.)</li> </ol>
<p><b>Committee on Constitutional and Legal Matters</b></p> <ol style="list-style-type: none"> <li>7) Report of the Committee on Constitutional and Legal Matters (...2015) (t.b.d.)</li> </ol>
<p><b>Governance Matters</b></p> <ol style="list-style-type: none"> <li>8) Multi-year Programmes of Work of the <ul style="list-style-type: none"> <li>• Finance Committee</li> <li>• Programme Committee</li> <li>• CCLM</li> <li>• Regional Conferences</li> <li>• Technical Committees</li> <li>• Council</li> </ul> </li> <li>9) Council Multi-year Programme of Work 2016-19</li> <li>10) Status of implementation of Council decisions</li> </ol>
<p><b>Other Matters</b></p> <ol style="list-style-type: none"> <li>11) Election of Six Members of the WFP Executive Board</li> <li>12) Developments in Fora of Importance for the Mandate of FAO</li> <li>13) Calendar of FAO Governing Bodies and other Main Sessions 2016-2017</li> <li>14) Provisional Agenda for the following session of Council</li> <li>15) Working Methods of Council</li> </ol>

<b>154<sup>th</sup> Session of the Council, June 2016*</b>
<p><b>Programme, Budgetary, Financial and Administrative Matters</b></p> <ol style="list-style-type: none"> <li>1) Report of the Joint Meeting of the Programme and Finance Committees (...2016) (t.b.d.)</li> <li>2) Report of the Programme Committee (...2016) (t.b.d.)</li> <li>3) Report of the Finance Committee (...2016) (t.b.d.)</li> </ol>
<p><b>Regional Conferences</b></p> <ol style="list-style-type: none"> <li>4) Report of the Regional Conference for Africa (2016) (t.b.d.)</li> <li>5) Report of the Regional Conference for Asia and the Pacific (2016) (t.b.d.)</li> <li>6) Report of the Regional Conference for the Near East (2016) (t.b.d.)</li> <li>7) Report of the Regional Conference for Latin America and the Caribbean (2016) (t.b.d.)</li> <li>8) Report of the Regional Conference for Europe (2016) (t.b.d.)</li> <li>9) Report on the Informal Conference for North America (2016) (t.b.d.)</li> </ol>
<p><b>Committee on Constitutional and Legal Matters</b></p> <ol style="list-style-type: none"> <li>10) Report of the Committee on Constitutional and Legal Matters (...2016) (t.b.d.)</li> </ol>
<p><b>Governance Matters</b></p> <ol style="list-style-type: none"> <li>11) Council Multi-year Programme of Work 2016-19</li> <li>12) Status of implementation of Council decisions</li> </ol>
<p><b>Other Matters</b></p> <ol style="list-style-type: none"> <li>13) Annual Report of the WFP Executive Board on its Activities in 2015</li> <li>14) Developments in Fora of Importance for the Mandate of FAO</li> <li>15) Calendar of FAO Governing Bodies and other Main Sessions 2016-2017</li> <li>16) Provisional Agenda for the following session of Council</li> <li>17) Working Methods of Council</li> </ol>

<b>155<sup>th</sup> Session of the Council, November 2016*</b>
<p><b>Programme, Budgetary, Financial and Administrative Matters</b></p> <ol style="list-style-type: none"> <li>1) Review of the Strategic Framework</li> <li>2) Programme Implementation Report 2014-2015</li> <li>3) Progress Report on the Immediate Plan of Action Implementation</li> <li>4) Report of the Joint Meeting of the Programme and Finance Committees (...2016) (t.b.d.)</li> <li>5) Report of the Programme Committee (...2016) (t.b.d.)</li> <li>6) Report of the Finance Committee (...2016) (t.b.d.)</li> </ol>
<p><b>Technical Committees and Committee on World Food Security</b></p> <ol style="list-style-type: none"> <li>7) Report of the Committee on Commodity Problems (2016) (t.b.d.)</li> <li>8) Report of the Committee on Agriculture (2016) (t.b.d.)</li> <li>9) Report of the Committee on Fisheries (2016) (t.b.d.)</li> <li>10) Report of the Committee on Forestry (2016) (t.b.d.)</li> <li>11) Report of the Committee on World Food Security (2016) (t.b.d.)</li> </ol>
<p><b>Committee on Constitutional and Legal Matters</b></p> <ol style="list-style-type: none"> <li>12) Report of the Committee on Constitutional and Legal Matters (...2016) (t.b.d.)</li> </ol>
<p><b>Governance Matters</b></p> <ol style="list-style-type: none"> <li>13) Arrangements for the 40<sup>th</sup> Session of the Conference (including provisional agenda and Council recommendation on a theme for the general debate at Conference)</li> <li>14) Council Multi-year Programme of Work 2017-20</li> <li>15) Status of implementation of Council decisions</li> </ol>
<p><b>Other Matters</b></p> <ol style="list-style-type: none"> <li>16) Election of Six Members of the WFP Executive Board</li> <li>17) Developments in Fora of Importance for the Mandate of FAO</li> <li>18) Calendar of FAO Governing Bodies and other Main Sessions 2017-2018</li> <li>19) Provisional Agenda for the following session of Council</li> <li>20) Working Methods of Council</li> </ol>