

Country Programming Frameworks – New Approach May 2015

The Country Programming Framework (CPF) defines the development **priorities for collaboration** between FAO and a Member country, the **outputs to be achieved** contributing to national outcomes and FAO's regional priorities and corporate results, and the **resources and partnerships required**.

What's new – from May 2015

FAO's country programming process has evolved over the past ten years, including assessments and adjustments arising from the 2010 evaluation of country programming. Experience since 2012 provides the opportunity to address five process-related issues:

1. Streamline and simplify the CPF formulation process and documentation, allowing for revision or reformulation of CPF as and when needed.
2. Integrate planned Country results and FAO regional priorities and corporate results, linking to UN system development efforts.
3. Reinforce the responsibility and capacity of FAO's decentralized offices for CPF formulation
4. Drive country-level resource mobilization and partnerships
5. Link CPF implementation, monitoring and reporting to existing corporate processes, including streamlined FAOR reporting.

CPF formulation process

The 5-step formulation process (see Figure 1) is co-led by the FAOR and the Government, with FAO support defined by the FAOR and coordinated by the Regional CPF focal points. The depth of the consultation and preparation steps is flexible, depending on country circumstances, but should involve dialogue with all relevant ministries and partners, with advice from regional technical officers and SO focal points as needed.

A streamlined CPF document format

The CPF will be a succinct document – see the template in Figure 2. It comprises a short (2 to 4 page) précis on country context and priorities, FAO's contribution and expected results, and the implementation, monitoring and reporting arrangements. Three annexes will spell out in more detail: i) expected country results directly linked to corporate outputs and indicators, and resource requirements; ii) UN system linkages; iii) the indicative TCP pipeline. The entirety of the document, including three annexes, will not exceed 20 pages. The formal CPF will not include a Country Profile. However, an analysis of the country context will be prepared internally.

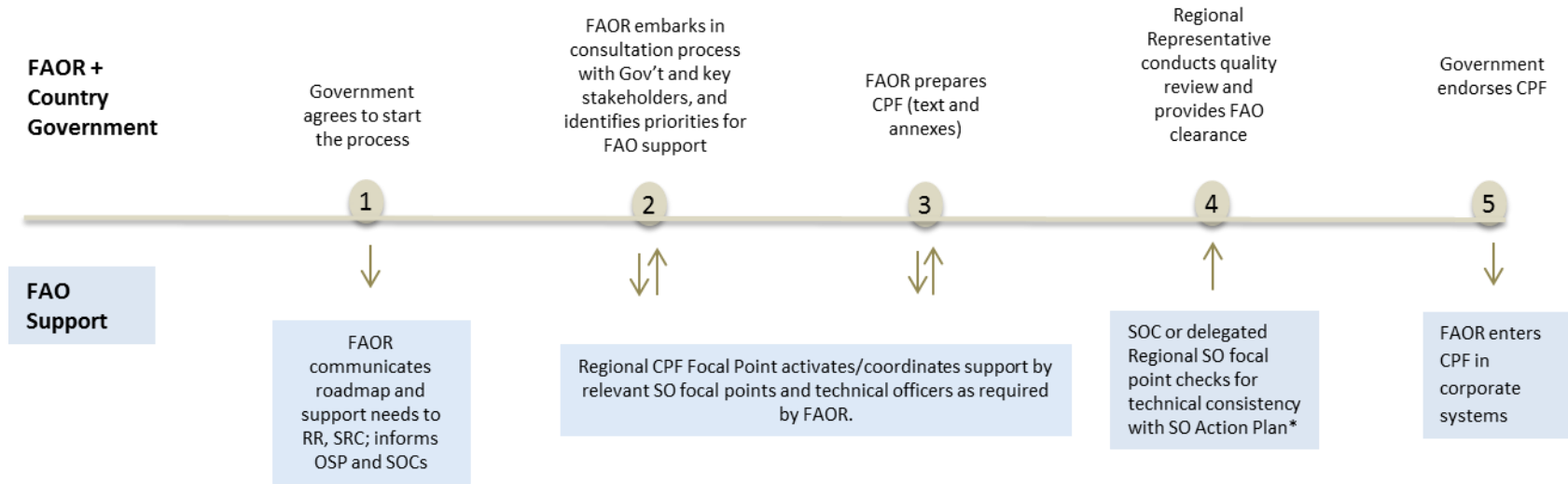
Roles and responsibilities

1. The FAO Representative has the lead responsibility for the CPF formulation.
2. The Regional Representative has responsibility for the oversight of the CPF formulation in the region including assurance and clearance.
3. The Regional CPF Focal Points provide direct support guidance to the FAOR, including coordination of support by relevant technical officers and SO focal points.
4. OSP is responsible for providing second level support to CPF focal points in the Regional Representatives through Country-Level-Reporting@fao.org.

Next Steps

1. OSP will brief regional CPF focal points during the week of 11 May.
2. DDO and OSP will brief Regional Representatives during May and June.
3. OSP will issue guidelines on the use of the new CPF template by end-May
4. FAORs starting the formulation of new CPFs are required to use the new template.

Figure 1: CPF Formulation Process



* As per Guidelines for the Implementation of the Strategic Framework (para 31)

Figure 2

[Insert name of country] FAO Country Programming Framework¹ [year] to [year]

I. Introduction

1. This Country Programming Framework (CPF) sets out *[insert the number]* government priority areas to guide FAO partnership and support with the Government of *[insert the country]* – bringing together innovative international best practices and global standards with national and regional expertise during *[insert number of years]* from *[year]* to *[year]*.
2. The CPF was prepared following consultation and agreement with *[insert main partner's institutions e.g. Ministry/ies, including reference to non-state actors and civil society stakeholders as relevant]*.

II. Country context and priorities

3. *[Briefly present the main national development and sector strategies and policies in the areas of FAOs mandate, outlining their timeframe, priorities, and key national objectives and targets.]*
4. *[Briefly make reference to relevant regional priorities identified by FAO's Regional Conference, including Regional Initiatives, when applicable.]*

III. FAO's contribution and expected results

5. *[List the government priority areas that FAO will address, explain the rationale in brief for their selection and contribution to UNDAF Priorities.]*
6. *[For each of the government priority areas that FAO will address describe the main issues, gaps, and anticipated results of FAO interventions, including related gender considerations. Outline synergies with other partners.]*

IV. Implementation, monitoring and reporting arrangements

7. *[Indicate total resource requirements for the CPF implementation (available and to be mobilized), existing sources of funding and/or partnerships (including SSC) as well as an indication of how the resources will be mobilized].*
8. *[Include specific partnerships if relevant]* The CPF will be pursued in partnerships as broad as possible and in alignment with the joint efforts of the Government of *[country]* and the development partners for enhanced coordination and aid effectiveness. The Government of *[country]* and FAO look forward to seeking collaboration and support from all concerned partners for the successful implementation of the CPF.
9. *[Briefly describe institutional arrangements for monitoring of the CPF implementation; specify if Country Programme Evaluation is foreseen by OED]*
10. Major changes in country circumstances *[or context]* can be addressed by a CPF revision as and when needed.

¹ The CPF document, including annexes is not to exceed 20 pages.

Note that the italicized text is for guidance only and should be deleted during formulation.

On behalf of: ²			
The Government of [country] [Name of counterpart institution/s]		The Food and Agriculture Organization of the United Nations	
Name:		Name:	
Title:		Title:	
Date:		Date:	

Annexes:

Annex 1: CPF results and resource requirements matrix

Annex 2: UN-system linkage (explicit reference and linkage to the wider UN-system developmental context within the country)

Annex 3: TCP indicative pipeline -- potential areas of support

² The CPF is to be signed by the relevant government counterpart institution/s and the FAOR. Alternatively, in some country cases, the acknowledgement of Government endorsement noted in the text will suffice.

CPF Annex 1: CPF Results and Resource Requirements for [year] to [year]

Government priority 1: <insert statement>

Country Outcome 1: <Insert title of specific national indicator to which FAO will contribute, as available in the national development/ sector plan or programme> (optional)

Related UNDAF Outcome: <Insert title and specific indicator to which FAO will contribute> (if applicable)

Regional Priority: <Insert title to which CPF will contribute>

Output and indicator	Indicator target and year of achievement	Indicative Resource Requirements (USD) ³					Implementing partners (Government actors and other)
		Total estimated resources required ⁴	Available funding	Resource mobilization target			
				Voluntary (Including UTF)	SSC or other Partnerships	TCP	
<p>Output 1.1: <Insert statement describing the country specific output to be delivered, based on the corporate output indicator to which it contributes></p> <p>[Insert code of the corporate output to which the CPF output will contribute to⁵]</p>	<first two year targets>						
<p>Output 1.2: <Insert statement describing the country specific output to be delivered, based on the corporate output indicator to which it contributes></p> <p>[Insert code of the corporate output to which the CPF output will contribute to]</p>	<first two-year target>						
Total resource requirements for a priority area							
<p>Rationale for FAO's assistance: <Describe the main issues to be addressed and how the proposed outputs will contribute to UNDAF and the Government Outcomes; identify possible synergies with other Development Partners' interventions, potential risks and mitigation measures ></p>							

³ An indicative value of the resource requirements should be provided for the entire CPF period.

⁴ Total resources required represent the sum of Available funding (remaining budget of the operationally active projects at the start year of the CPF) and the Resource mobilization target (representing an indicative value of the resources needed for the implementation of the planned activities, as advised by the relevant technical officers or the figures already indicated in the project concept notes).

⁵ By selecting the code of a corporate output, an output indicator is associated with the CPF results matrix for monitoring and reporting. Non-corporate output level indicators could be added if required (but cannot replace corporate ones), with careful consideration of the implications for the country office in terms of the additional cost and effort needed for monitoring and reporting.

Annex 2: UN-system linkage [max 1 page]

[This annex explains FAOs positioning with the UN-system. Specifically, depending on the specific UN country context, the annex (i) notes the type of UN programming framework in use in the country (e.g. the Delivery as ONE /One UN programme, UNDAF, transition strategy), its programming cycle timeframe (makes specific reference to any difference in the CPF and UNDAF timeline); (ii) highlights nature of FAOs involvement in the preparation of this framework (e.g. through CCA/ UNDAF); (iii) describes the role of FAO in its implementation as a contributing Agency to specific UNDAF results, and as a lead agency (if/ where applicable); (iv) it describes how FAO contributes to UN Common Budgetary Framework (CBF) and the role in the joint resource mobilization strategy; (iv) highlights M&E arrangements with specific reference to FAOs roles and responsibilities.]

Annex 3: TCP Indicative Pipeline

Country*	Name				
CPF implementation cycle *	Start: Year <input type="text"/> Month <input type="text"/> (as relevant)		End: Year <input type="text"/> Month <input type="text"/> (as relevant)		
Time frame for the Indicative TCP pipeline*	Start: Year <input type="text"/> Month <input type="text"/> (as relevant)		End: Year <input type="text"/> Month <input type="text"/> (as relevant)		
Ref. to CPF priority and output*	TCP contribution to CPF result - Title (TCP and TCP facility)*	TCP Scope/type of interventions (TCP and TCP facility)*	Indicative biennium for resource allocation *	Indicative resource requirements/ range (US\$)	Implementing Government institution/ partner
Country priority 1: <Insert statement >					
Output 1.1: . <Insert statement >					
Output 1.2: <Insert statement >					
[...]					
Country Priority 2: <Insert statement >					
Output 2.1: <Insert statement >					
Output 2.2: <Insert statement >					
[...]					
Country Priority 3: <Insert statement >					
Output 3.1: <Insert statement >					
Output 3.2: <Insert statement >					
[...]					

* compulsory fields