



Food and Agriculture
Organization of the
United Nations



OFFICE OF EVALUATION

Project evaluation series

Evaluation of Mainstreaming Food and Nutrition Security and the Right to Food into the Smallholder Commercialization Programme of Sierra Leone

MANAGEMENT RESPONSE

June 2016

PROJECT EVALUATION SERIES

**Evaluation of Mainstreaming Food and
Nutrition Security and the Right to Food
into the Smallholder Commercialization
Programme of Sierra Leone**

MANAGEMENT RESPONSE

**FOOD AND AGRICULTURE ORGANIZATION OF THE UNITED NATIONS
OFFICE OF EVALUATION**

June 2016

Food and Agriculture Organization of the United Nations

Office of Evaluation (OED)

This report is available in electronic format at: <http://www.fao.org/evaluation>

The designations employed and the presentation of material in this information product do not imply the expression of any opinion whatsoever on the part of the Food and Agriculture Organization of the United Nations (FAO) concerning the legal or development status of any country, territory, city or area or of its authorities, or concerning the delimitation of its frontiers or boundaries. The mention of specific companies or products of manufacturers, whether or not these have been patented, does not imply that these have been endorsed or recommended by FAO in preference to others of a similar nature that are not mentioned. The views expressed in this information product are those of the author(s) and do not necessarily reflect the views or policies of FAO.

© FAO 2016

FAO encourages the use, reproduction and dissemination of material in this information product. Except where otherwise indicated, material may be copied, downloaded and printed for private study, research and teaching purposes, or for use in non-commercial products or services, provided that appropriate acknowledgement of FAO as the source and copyright holder is given and that FAO's endorsement of users' views, products or services is not implied in any way.

All requests for translation and adaptation rights, and for resale and other commercial use rights should be made via www.fao.org/contact-us/licence-request or addressed to copyright@fao.org.

For further information on this report, please contact:

Director, Office of Evaluation (OED)
Food and Agriculture Organization
Viale delle Terme di Caracalla 1, 00153 Rome
Italy
Email: evaluation@fao.org

GCP/SIL/042/GER

Photo credits: cover (top to bottom) ©Sebastian Liste/NOOR for FAO / FAO;
©FAO/Peter DiCampo / FAO; ©FAO/Caroline Thomas / FAO; ©FAO/Caroline Thomas / FAO;
©FAO/Caroline Thomas / FAO; ©Sebastian Liste/NOOR for FAO / FAO

Management response matrix¹

Evaluation Recommendation (a)	Management response (b) Accepted, partially accepted or rejected	Management plan			
		Actions to be taken, and/or comments about partial acceptance or rejection (c)	Responsible unit (d)	Timeframe (e)	Further funding required (Y or N)
<p>Recommendation 1. To project team and Sierra Leone FAO country office Ensure further technical and financial support to the District coordination mechanisms in the continuation of the support provided by the FAO Early Warning project (phasing out in December 2016). Funding could be provided either through the no-cost extension (unused funds from 2015 transferred to 2016), if granted by the donor, or through TCP funds (if granted).</p>	Partially accepted	<p>The <u>technical support</u> to the district coordination can be sustained, but the question is who will provide technical oversight when the project comes to an end on 31 December 2016.</p> <p>Provision of technical support to FNS district networks can continue through the incoming FIRST Policy Officer (Food and Nutrition Security Impact, Resilience, Sustainability and Transformation).</p> <p>Financially, funds are available in the project GCP/SIL/042/GER up to the December 31st 2016. However, these funds will need to be disbursed through precise agreements with Central GoSL institution e.g. SUN Secretariat or District Networks. Such transfer is required before the end of the project.</p> <p><i>Title: Strengthen district level food and nutrition security coordination mechanisms</i></p>	FAO management	One year	Yes

¹ Each column is cross-referenced to the bullet letters above.

Evaluation Recommendation (a)	Management response (b) Accepted, partially accepted or rejected	Management plan			
		Actions to be taken, and/or comments about partial acceptance or rejection (c)	Responsible unit (d)	Timeframe (e)	Further funding required (Y or N)
<p>Recommendation 2. To project team and Sierra Leone FAO country office</p> <p>Ensure financial and technical support to the dissemination and roll-out of the FBDG as elaborated in the plan to be prepared by the FBDG Task Force. Funding could be provided either through the no-cost extension (unused funds from 2015 transferred to 2016), if granted by the donor, or through TCP funds (if granted).</p>	Partially accepted	<p>MAFFs can offer <u>technical support</u> in view of the fact that different cadres of extension workers e.g. district extension officers, block officers, selected farmer field schools and lead farmers have already undergone in-service training on <u>FBDGs</u>.</p> <p>However implementation of the FBDGs will need <u>financial support</u> for roll out on a national scale. Resource mobilization is therefore imperative and this can be done through development of Concept Notes</p> <p><i>Title's: Design and promote the production and consumption of diverse locally available foods</i></p> <p><i>Integrate training on nutrition & the right to food in in-service training of agriculture extension staff & FFS</i></p>	FAO management	One year	Yes
<p>Recommendation 3. To project team and Sierra Leone FAO country office</p> <p>Ensure financial and technical support to Njala University to secure the preparation alternative teaching aids (due to the problems of power supply), and more generally supervision to the teaching. Funding could be provided either through the no-cost extension (unused funds from 2015 transferred to 2016), if granted by the donor, or through TCP funds (if granted).</p>	Partially accepted	<p>FAO will need to continue providing <u>technical</u> support through follow up and supervisory activities to ensure sustained quality of teaching</p> <p><u>Financial</u> support is vital and recent discussions with HQ have revealed that interest on pre-service has been generated through a German global funding for Njala on material development. These discussions will need to be pursued to ensure that these funds are availed</p> <p><i>Title: Integrate training on nutrition & the right to food in pre-service training.</i></p>	FAO management	One year	Yes

Evaluation Recommendation (a)	Management response (b) Accepted, partially accepted or rejected	Management plan			
		Actions to be taken, and/or comments about partial acceptance or rejection (c)	Responsible unit (d)	Timeframe (e)	Further funding required (Y or N)
Recommendation 4. To project team and Sierra Leone FAO country office Ensure that technical support in the area of nutrition-sensitive agriculture is provided to GAFSP to secure high quality training in Module 10 as part of the general FFS training. The indication that the project nutritionist (currently seconded to MAFFS) could be contracted under the GAFSP is highly recommended.	Fully accepted	This is fully accepted but will depend on the nutritionist's availability. Her engagement by senior management also needs confirmation <i>Title: Integrate training on nutrition & the right to food in in-service training of FFS</i>	FAO management	n/a	Yes
Recommendation 5. To project team, Sierra Leone FAO country office, RAF and RtF HQ Ensure the linkages and collaboration between the project/CO and the RtF team at HQ while continuing the collaboration with RAF. The RtF team at HQ has more technical capacity; moreover, the lessons learned from the project can be useful for projects in other countries, also outside Africa.	Fully accepted	To date there has been no collaboration between Project CO/HQs/RAF on RtF, yet lessons from the project will enhance sharing of lessons learnt by other countries. <i>Title: Integrate training on the FNS/ right to food in pre-service training</i>	FAO management	One year	Yes
Recommendation 6: To Sierra Leone FAO country office Ensure that food and nutrition security is included in the next CPF (2016-2019) and promote and do advocacy with the Government to include RtF in the CPF (2016-2019)	Fully accepted	Project team need to review the current draft CPF to ascertain that its captures nutritional considerations. Current version of the CPF has been shared and project team in process of reviewing to verify that nutrition issues are incorporated	Project Team	One year	No

Evaluation Recommendation (a)	Management response (b) Accepted, partially accepted or rejected	Management plan			
		Actions to be taken, and/or comments about partial acceptance or rejection (c)	Responsible unit (d)	Timeframe (e)	Further funding required (Y or N)
Recommendation 7: To project team Ensure that the final progress report is reporting on the indicators so the achievement of the project can be verified both at outcome and output levels. Where the results (as defined by the indicators) have not been achieved, justification should be provided.	Fully accepted	All previous reports have been reported based on indicators both at outcome and output levels The final report will adhere to these as well <i>Title: in all the 4 programmatic components/pillars</i>	Project Team	One year	No
Recommendation 8 Recommendation 8: To project team and Sierra Leone country office Ensure - to the extent possible - that gender and other equity concerns are fully mainstreamed into the roll-out of the FFS Module and the BSc Teaching Manual and other relevant nutrition outputs in accordance with FAO policies, such as the FAO Policy on Gender Equality	Fully accepted	One of the 12 topics for FNS pre-service training module in the curriculum is “gender and development”, and lecturers and students have undergone pre-service training on gender issues and linkages with FNS/RtF The Njala pre-service module under development and review has a topic on “gender and development” The FBDGs has messages with gender implications Mother to mother support groups have been used in promoting production and consumption of nutrient dense locally available foods in Kambia district In-service training has paid attention to gender participation of extension agriculture workers during the in-service training	FAO management	One year	Yes as long as other components of the project with gender dimension... will also require funding



**Food and Agriculture
Organization of the
United Nations**

OFFICE OF EVALUATION
www.fao.org/evaluation