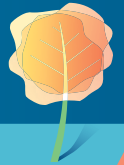




Food and Agriculture  
Organization of the  
United Nations

# National forest monitoring system assessment tool



Quick guidance



GLOBAL ENVIRONMENT FACILITY  
INVESTING IN OUR PLANET

**Cover photograph:**  
© FAO/Giulio Napolitano

# **National forest monitoring system assessment tool**

———— Quick guidance ————

Food and Agriculture Organization of the United Nations  
Rome, 2020

**Required citation:**

FAO. 2020. *National forest monitoring system assessment tool – Quick guidance*. Rome.

---

The designations employed and the presentation of material in this information product do not imply the expression of any opinion whatsoever on the part of the Food and Agriculture Organization of the United Nations (FAO) concerning the legal or development status of any country, territory, city or area or of its authorities, or concerning the delimitation of its frontiers or boundaries. The mention of specific companies or products of manufacturers, whether or not these have been patented, does not imply that these have been endorsed or recommended by FAO in preference to others of a similar nature that are not mentioned.

The views expressed in this information product are those of the author(s) and do not necessarily reflect the views or policies of FAO.

© FAO, 2020



Some rights reserved. This work is made available under the Creative Commons Attribution-NonCommercial-ShareAlike 3.0 IGO licence (CC BY-NC-SA 3.0 IGO; <https://creativecommons.org/licenses/by-nc-sa/3.0/igo/legalcode>).

Under the terms of this licence, this work may be copied, redistributed and adapted for non-commercial purposes, provided that the work is appropriately cited. In any use of this work, there should be no suggestion that FAO endorses any specific organization, products or services. The use of the FAO logo is not permitted. If the work is adapted, then it must be licensed under the same or equivalent Creative Commons licence. If a translation of this work is created, it must include the following disclaimer along with the required citation: “This translation was not created by the Food and Agriculture Organization of the United Nations (FAO). FAO is not responsible for the content or accuracy of this translation. The original [Language] edition shall be the authoritative edition.”

Disputes arising under the licence that cannot be settled amicably will be resolved by mediation and arbitration as described in Article 8 of the licence except as otherwise provided herein. The applicable mediation rules will be the mediation rules of the World Intellectual Property Organization <http://www.wipo.int/amc/en/mediation/rules> and any arbitration will be conducted in accordance with the Arbitration Rules of the United Nations Commission on International Trade Law (UNCITRAL).

Third-party materials. Users wishing to reuse material from this work that is attributed to a third party, such as tables, figures or images, are responsible for determining whether permission is needed for that reuse and for obtaining permission from the copyright holder. The risk of claims resulting from infringement of any third-party-owned component in the work rests solely with the user.

Sales, rights and licensing. FAO information products are available on the FAO website ([www.fao.org/publications](http://www.fao.org/publications)) and can be purchased through [publications-sales@fao.org](mailto:publications-sales@fao.org). Requests for commercial use should be submitted via: [www.fao.org/contact-us/licence-request](http://www.fao.org/contact-us/licence-request). Queries regarding rights and licensing should be submitted to: [copyright@fao.org](mailto:copyright@fao.org).

# Contents

|   |                                  |    |
|---|----------------------------------|----|
|   | Executive summary                | V  |
| 1 | Introduction                     | 1  |
| 2 | Targeted users                   | 2  |
| 3 | Structure of the tool            | 2  |
| 4 | Steps involved in the assessment | 3  |
|   | 4.1 Institutional arrangements   | 5  |
|   | 4.2 Measurement and estimation   | 6  |
|   | 4.3 Reporting and verification   | 7  |
| 5 | Analysis                         | 8  |
| 6 | References                       | 11 |





## Executive summary

The national forest monitoring system (NFMS) assessment tool has been developed under the project “*Building global capacity to increase transparency in the forest sector (CBIT-Forest)*” implemented by Food and Agriculture Organization of the United Nations (FAO) and funded by the Capacity-Building Initiative for Transparency (CBIT) trust fund of the Global Environment Facility (GEF).

The tool aims to assist countries in carrying out a comprehensive capacity assessment of forest monitoring across three complementary themes – institutional arrangements, measurement and estimation, and reporting and verification.

The tool is based on FAO’s Voluntary Guidelines on National Forest Monitoring (VGNFM) reinforced by the REDDcompass of the Global Forest Observations Initiative (GFOI) and incorporating FAO’s extensive field experience of forest monitoring in different national contexts.







# 1 Introduction

Establishing and operating a National Forest Monitoring System (NFMS) constitutes a complex scientific-technical task and an organizational and institutional challenge. It requires proper planning and design of the scientific and technical elements of NFMS as well as support from the government and various stakeholders involved in the process.

A lack of institutional and individual capacity often undermines the long-term impact of otherwise technically sound programmes. To support efforts towards sound and impactful forest monitoring, the Food and Agriculture Organization of the United Nations (FAO) has developed an NFMS assessment tool to help countries identify capacity gaps and weaknesses in order to address their real needs in a targeted manner. FAO's new tool facilitates the identification of needs and gaps in order to establish or strengthen a country's forest monitoring.

The tool has been developed based on the FAO [Voluntary Guidelines on National Forest Monitoring \(VGNFM\)](#)<sup>1</sup> that provide good practice principles, a framework with guidelines, and scientifically sound tools and practices adapted to national context in order to create and operate their NFMS (FAO, 2016), and it is reinforced with the [REDDcompass](#) resources of the [Global Forest Observations Initiative \(GFOI\)](#).

---

<sup>1</sup> The Voluntary Guidelines on National Forest Monitoring (VGNFM) were approved by the 23rd session of the FAO Committee on Forestry (COFO 23) in July 2016. As recommended by COFO earlier, they take into account the requirements for REDD+ reporting and are in line with the principles and goals of the Forest Instrument. They serve as a technical reference for government agencies responsible for forest monitoring. In addition, they can be used by educational and research institutions, the public and private sectors, civil society and other key stakeholders in forest issues.

The tool, which comes under the project “Building global capacity to increase transparency in the forest sector (CBIT-Forest)”, also incorporates FAO’s extensive field experience of forest monitoring in different national contexts.

### Objectives

The NFMS assessment tool aims to assist countries in strengthening their forest monitoring by:

- facilitating understanding of the Voluntary Guidelines on National Forest Monitoring;
- identifying needs, gaps and weaknesses, enhancing opportunities to focus a country’s efforts and investments;
- helping to organize international cooperation and build a work plan together with stakeholders and partners;
- assessing progress in identifying capacity gaps in forest monitoring;
- encouraging harmonization of processes to set up a stronger and more robust NFMS.

## 2 Targeted users

The NFMS assessment tool has been designed to be used by government bodies responsible for forest monitoring, educational and research institutions, the public and private sectors, civil society and other key stakeholders.

## 3 Structure of the tool

The tool provides an assessment of an NFMS in relation to key good practices aggregated into three complementary themes:

1. institutional arrangements,
2. measurement and estimation, and
3. reporting and verification.

The graphic highlights institutional arrangements as the foundation of a robust and sustainable NFMS, which the other two themes build on.

The Excel-based NFMS assessment tool, available in English, French or Spanish, is composed of a set of linked sheets (29 in total). Free and open to all interested stakeholders, it is accessible and can be downloaded from the following links:

- FAO e-learning course: Forests and transparency under the Paris Agreement: [elearning.fao.org/course/view.php?id=587](http://elearning.fao.org/course/view.php?id=587);
- FAO REDD+ web page: [www.fao.org/redd/information-resources/publications](http://www.fao.org/redd/information-resources/publications); and
- CBIT-Forest web page: [www.fao.org/in-action/boosting-transparency-forest-data/resources/publications](http://www.fao.org/in-action/boosting-transparency-forest-data/resources/publications).

| MEASUREMENT AND ESTIMATION   | REPORTING AND VERIFICATION  |  |   |
|--|---|--|---|
| <ul style="list-style-type: none"> <li><input type="checkbox"/> Identification of information needs</li> <li><input type="checkbox"/> Data management and archiving</li> <li><input type="checkbox"/> Preparation</li> <li><input type="checkbox"/> Design for field data collection and remote sensing</li> <li><input type="checkbox"/> Operational design (field and remote sensing)</li> <li><input type="checkbox"/> Data management, data analyses and documentation</li> </ul>  | <ul style="list-style-type: none"> <li><input type="checkbox"/> Communication and dissemination</li> <li><input type="checkbox"/> Preparation and submission of reports</li> </ul>  |  |   |
| INSTITUTIONAL ARRANGEMENTS   |   |  |   |
| <table border="0" style="width: 100%;"> <tr> <td style="vertical-align: top; width: 50%;"> <ul style="list-style-type: none"> <li><input type="checkbox"/> Institutionalization</li> <li><input type="checkbox"/> Developing national capacity</li> <li><input type="checkbox"/> Developing partnerships and collaboration</li> <li><input type="checkbox"/> Strengthening research and research institutions in forest monitoring</li> </ul> </td> <td style="vertical-align: top; width: 50%;"> <ul style="list-style-type: none"> <li><input type="checkbox"/> Mandate</li> <li><input type="checkbox"/> Stakeholder identification and engagement</li> <li><input type="checkbox"/> Integration of young experts</li> <li><input type="checkbox"/> Impact assessment</li> </ul> </td> </tr> </table> |   | <ul style="list-style-type: none"> <li><input type="checkbox"/> Institutionalization</li> <li><input type="checkbox"/> Developing national capacity</li> <li><input type="checkbox"/> Developing partnerships and collaboration</li> <li><input type="checkbox"/> Strengthening research and research institutions in forest monitoring</li> </ul> | <ul style="list-style-type: none"> <li><input type="checkbox"/> Mandate</li> <li><input type="checkbox"/> Stakeholder identification and engagement</li> <li><input type="checkbox"/> Integration of young experts</li> <li><input type="checkbox"/> Impact assessment</li> </ul> |
| <ul style="list-style-type: none"> <li><input type="checkbox"/> Institutionalization</li> <li><input type="checkbox"/> Developing national capacity</li> <li><input type="checkbox"/> Developing partnerships and collaboration</li> <li><input type="checkbox"/> Strengthening research and research institutions in forest monitoring</li> </ul>   | <ul style="list-style-type: none"> <li><input type="checkbox"/> Mandate</li> <li><input type="checkbox"/> Stakeholder identification and engagement</li> <li><input type="checkbox"/> Integration of young experts</li> <li><input type="checkbox"/> Impact assessment</li> </ul> |  |   |

## 4 Steps involved in the assessment

The NFMS assessment tool follows a five-step approach.

### Step 1: Select language and country

After clicking START, users can select the language of their choice from the dropdown list on the second sheet, enter the country for which a capacity assessment is to be carried out, and date the assessment.

### Step 2: Identify gaps and needs in institutional arrangements

In this step, the existing institutional capacities can be evaluated by clicking the “Institutional arrangements” tab.

### Step 3: Identify gaps and needs in measurement and estimation

Elements of the NFMS associated with preparation and implementation, as well as other technical and scientific issues, can be evaluated here. To assess these elements, click the “Measurement and estimation” tab.

### Step 4: Identify gaps and needs in reporting and verification

The NFMS capacities associated with communication, dissemination, data documentation and reporting can be evaluated by clicking the “Reporting and verification” tab.

### Step 5: View the results of the capacity assessment

In the last step, the results of the assessment and identification of existing capacities and gaps can be viewed by clicking the “Analysis” tab.

## Getting started with the NFMS assessment tool

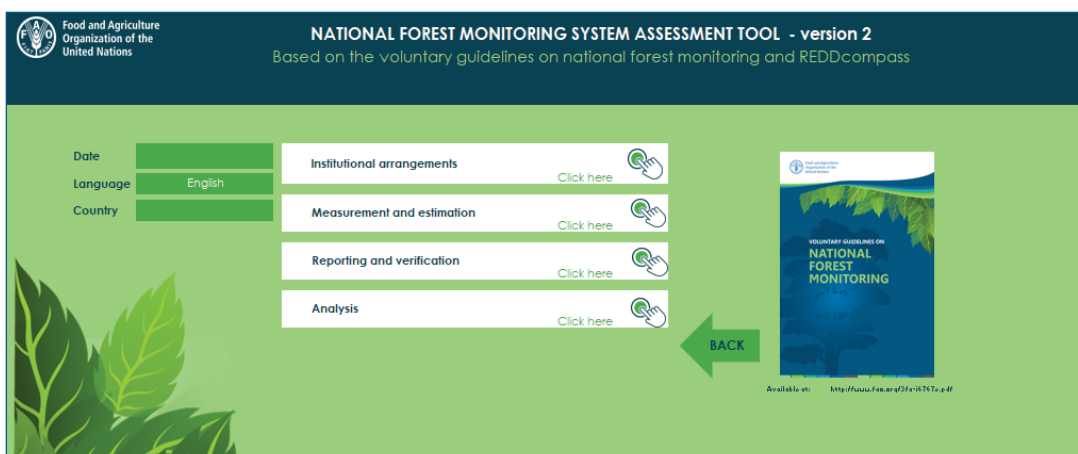
Download and open the Excel-based tool to access the voluntary guidelines on national forest monitoring by clicking START on the first sheet (Figure 1).

Figure 1 Getting started with the NFMS assessment tool



On the second sheet insert the date, language (English, French or Spanish) and country for which a capacity assessment is to be carried out (Figure 2).

Figure 2 Continuing with the assessment



Users of the NFMS assessment tool are required to evaluate the various elements associated with institutional arrangements, measurement and estimation, and reporting and verification. To carry out a capacity assessment, the guidelines can be rated by selecting 0, 1 or 3 from the dropdown list. Throughout the tool, the options in the dropdown list are the same. Table 1 shows the evaluation options included in the dropdown list and their description. When values are selected from the dropdown list, the cells automatically fill with colour.

**Table 1**

**Evaluation options and their descriptions included in the dropdown list**








|           |   |
|-----------|---|
| <b>0:</b> | No action has been taken in the country regarding this guideline or it evinces many weaknesses and needs in the attainment of outcomes. This deserves priority. |
| <b>1:</b> | There is awareness in the country about the guideline and actions are taken to implement it, though technical support is required.                              |
| <b>3:</b> | There is enough capacity in the country to implement the guideline. There are no gaps or needs whatsoever, so it is expected to meet the outcomes accordingly.  |

## 4.1 Institutional arrangements

Click the “Institutional arrangements” tab on the second sheet of the tool to view the elements and their descriptions, as shown in Figure 3.

**Figure 3**

**The NFMS elements under institutional arrangements**

|  Food and Agriculture Organization of the United Nations             |   |   |         |
|---|---|---|---------|
| <b>NATIONAL FOREST MONITORING SYSTEM ASSESSMENT TOOL - version 2</b><br>Based on the voluntary guidelines on national forest monitoring and REDDcompass |   |   |         |
| Institutional arrangements  |   |   |         |
| Elements  | Mapping   | Description   | Average |
| <b>3.1 Institutionalization</b>   | <br>VGNFMM | Provided that the NFMS is firmly, formally and permanently embedded in the national administration. The existence of a legal basis, a financial commitment, a permanent institutional framework and inter-institutional coordination to ensure efficient implementation and operation.  | #DIV/0! |
| <b>3.2 Developing national capacity</b>   | <br>VGNFMM | Identification of current assets and staff capabilities, gaps and need for information according to institutional mandates, develop the capacity building strategy, including the academia.   | #DIV/0! |
| <b>3.3 Developing partnerships and collaboration</b>  | <br>VGNFMM | Identification of 1) partnerships with specialized national and international institutions; 2) agreements related to intellectual property; 3) cross sectoral coordination and the integration of additional variables or recipient resources.  | #DIV/0! |
| <b>3.4 Strengthening research and research institutions in forest monitoring</b>  | <br>VGNFMM | The data generated by NFMS offer multiple opportunities for research. Describe the information flow and if the research objectives were clearly defined. Scientific research needs were identified to fill existing information gaps. Collaboration with different research units was put forward. Networking with national and international research institutions was leveraged for an adequate dissemination of results. | #DIV/0! |
| <b>4.1 Mandate</b>  | <br>VGNFMM | Political mandate. Scope, objectives and measurable short and long term goals. A coordinating body when the NFMS is implemented in a decentralized manner. Clear designation of responsibilities, duties, budget, human resources and infrastructure of the participating entities.   | #DIV/0! |
| <b>4.3 Stakeholder identification and engagement</b>  | <br>VGNFMM | Involvement of decision-makers and stakeholders (national institutions, private sector, educational institutions, civil society, women and minorities groups, and communities that depend on forests for their livelihoods) Promote institutional technical advisory committees.  | #DIV/0! |

The institutional arrangements theme is composed by the **foundation** and some of the **strategic** elements of the NFMS, as described in the VGNFM (FAO, 2017). In the tool, the foundation elements are grouped by: (3.1) institutionalization; (3.2) developing national capacity; (3.3) developing partnerships and collaboration; and (3.4) strengthening research and research institutions in forest monitoring. The strategic elements found in this section are represented by: (4.1) mandate; (4.3) stakeholder identification and engagement; (4.5) integration of young experts; and (4.7) impact assessment (Figure 3). The numbers for each element are aligned with those available in the VGNFM.








To identify the potential gaps and needs associated with each element, users must click each element and from the dropdown list select the values that describe the country’s actions (Table 1). As each element is composed of several guidelines, the tool automatically calculates the evaluation of an element as an average of all values assigned by users to the relevant guidelines. The results of the evaluation can be seen in the “Average” column, where one of the following numbers will appear:

- 0:** No action has been taken in the country regarding this guideline or it evinces many weaknesses and needs in the attainment of outcomes. This deserves priority.
- 1-2:** There is awareness in the country about the guideline and actions are taken to implement it, though technical support is required.
- 3:** There is enough capacity in the country to implement the guideline. There are no gaps or needs whatsoever, so it is expected to meet the outcomes accordingly.

## 4.2 Measurement and estimation

Click the “Measurement and estimation” tab on the second sheet of the tool to view the measurement and estimation elements and their descriptions, as shown in Figure 4.

**Figure 4** The NFMS elements under “measurement and estimation”

|  Food and Agriculture Organization of the United Nations<br><b>NATIONAL FOREST MONITORING SYSTEM ASSESSMENT TOOL - version 2</b><br>Based on the voluntary guidelines on national forest monitoring and REDDcompass |  |   |         |
|--|--|---|---------|
| Measurement and estimation   |  |   |         |
| Elements   | Mapping  | Description   | Average |
| 4.2 Identification of information needs  | <br>VGNFM                     | It is based on the demand for information with a clear cut vision, knowing the current information and new requirements. The scope, technical needs and requirements of potential users were analysed. Information needs for international forest-related reports (UNFCCC, FRA, CBD, SDGs, among others) were considered, taking into account the format and output. Priorities were established along with accuracy and cost analysis.   | #DIV/0! |
| 4.6 Data management and archiving  | <br>VGNFM                     | A long-term plan has been developed for data storage and security, metadata documentation and operating system updates. There is a security protocol which outlines technical measures and data protection. A policy has been implemented for data handling and dissemination, exchange formats and access level according to the type of user. Data storage and responsible bodies should be defined; whenever possible, data should be link and stored with the national statistics database. | #DIV/0! |
| 5.1 Preparation  | <br>VGNFM/New!<br>REDDcompass | Identification of monitoring components, identification and definition of activities to be monitored, adjustment and harmonization of land use/forest type classification, definition of stakeholders, sampling frame, review of existing data and information, setting uncertainty levels and optimization of human resources knowledge.   | #DIV/0! |
| 5.2 Design for field data collection and remote sensing *  | <br>VGNFM/New!<br>REDDcompass | Integrate field and remote sensing data. Design of field data collection and surveys (sampling, plots, calculation), allometric models, errors and quality assurance and control. Selection of resources and methods for remote sensing, quality assurance and control, methods for validation of remote sensing outputs, design for visual interpretation through sampling.  | #DIV/0! |
| 5.3 Operational design (field and remote sensing)**  | <br>VGNFM/New!<br>REDDcompass | Development of manuals and protocols (field and remote sensing/mapping). Information management system design (tabular and geospatial data). Human resources development. Monitoring and field work planning. Field work execution. Field work supervision. Ancillary data collection and supervision (Supervised execution of remote sensing analysis).  | #DIV/0! |
| 5.4 Data management, data analysis, documentation and reporting ***  | <br>VGNFM/New!<br>REDDcompass | Data management with related metadata, location, maintenance guarantee and availability of the data during the time for analysis and researchers queries. Security protocols were developed with a description of technical measures and procedural protections of the information. Data exchange policies were developed considering sensitive data such as: personnel information, plots location, exact tree coordinates.  | #DIV/0! |

In this section, users can evaluate and assess the existing capacities of some of the **strategic** elements and **operational** elements of NFMS, as presented in the VGNFM and in GFOI's REDDcompass resources which provides a structured approach for developing countries to follow in designing and developing complete national forest monitoring systems and associated MRV procedures.

In this section, the **strategic** elements are represented by: (4.2) identification of information needs; and (4.6) data management and archiving. The **operational** elements are organized by: (5.1) preparation; (5.2) design for field data collection and remote sensing; (5.3) operational design (field and remote sensing); (5.4) data management, data analyses, documentation and reporting. The numbers for each element are aligned with those available in the VGNFM (FAO, 2017).




As before, to identify the potential gaps and needs associated with each element, users must click each element and select from the dropdown list the values that describe the country's actions (Table 1). As previously described, the results of the evaluation can be seen in the "Average" column, where one of the following numbers will appear:

- 0: No action has been taken in the country regarding this guideline or it evinces many weaknesses and needs in the attainment of outcomes. This deserves priority.
- 1-2: There is awareness in the country about the guideline and actions are taken to implement it, though technical support is required.
- 3: There is enough capacity in the country to implement the guideline. There are no gaps or needs whatsoever, so it is expected to meet the outcomes accordingly.

### 4.3 Reporting and verification

Under the "Reporting and verification" tab, users can assess the capacities and identify the potential gaps and needs associated with (4.4) communication and dissemination; and (5.4) preparation and reporting (Figure 5). These two elements (4.4, 5.4) are **operational** elements of an NFMS. Again users must click each element and select from the dropdown list the values that describe the country's actions. As before, the results of the evaluation can be seen in the "Average" column.

**Figure 5** NFMS elements under "reporting and verification"

|  <b>Food and Agriculture Organization of the United Nations</b> |  |   |  | <b>NATIONAL FOREST MONITORING SYSTEM ASSESSMENT TOOL - version 2</b><br><small>Based on the voluntary guidelines on national forest monitoring and REDDcompass</small> |  |
|--|--|---|--|--|--|
| Reporting and Verification   |  |   |  |  |  |
| Elements   | Mapping  | Description   | Average <span style="font-size: small;">?</span> |  |  |
| <b>4.4 Communication and dissemination</b>   | <br>VGNFM | A communication system between actors and civil society has been devised. Establish a mechanism to respond to consultations from stakeholders, journalists and the general public. An information dissemination platform has been created / information through social media. Ensure the services of a communication officer to produce newsletters and press releases. Promote networking with other NFMS of neighbouring countries or regions to share experiences  | #DIV/0!  |  |  |
| <span style="font-size: x-small;">?</span><br><b>5.4 Preparation and reporting *</b>   | <br>VGNFM | To ensure the NFMS transparency, it is managed over a long period of time, reviewed, properly used and is credible. All relevant elements of the system should be described in detail and this description should be filed. Documentation should include all relevant information on the design and implementation of the monitoring process (e.g. manuals, protocols, description of methodologies (including assumptions), tools, maps and images, raw and processed data, software, staffing, costs, etc.). Documentation should be well structured and accessible at any time to ensure that all elements of the system can be reproduced and used in the future. | #DIV/0!  |  |  |



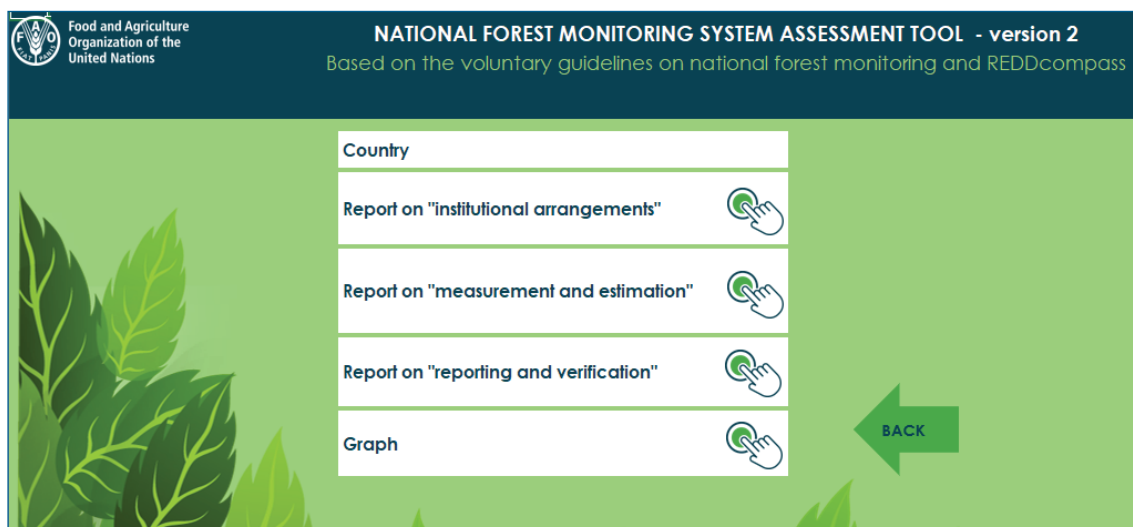
© FAO/Thomas Nicolon

## 5 Analysis

Once a capacity assessment has been completed, the results can be viewed by clicking the “Analysis” tab (Figure 6).

Figure 6

Screenshot of the results that can be found under the “Analysis” tab



The results of the capacity assessment can be viewed in two different ways:

**1. Report:** To view the results as a report, users can click on one of the following tabs:

- Report on “institutional arrangements”;
- Report on “measurement and estimation”;
- Report on “reporting and verification”.



On clicking a “Report” tab, a list appears of all relevant guidelines evaluated by users. The results can be sorted by clicking the filter in each list (Figure 7).

**Figure 7** Screenshot of the report on “institutional arrangements”

**Report on "institutional arrangements"**

Please refresh your search by clicking 'Data', 'Refresh All'  
Please filter your search by selecting 0, 1, 2 or 3

| Value  | (All)  |
|--------|--|
| 3.1. a | Efficiently integrate the NFMS and its activities (what will be done and produced, by whom, when, and with what resources, etc.) into existing national frameworks regarding policies and legislation, and into government structures (organizations) and fina   |
| 3.1. b | Ensure the provision of funds via sustainable/ appropriate finance mechanisms for the implementation and continuation of the NFMS, with a view to guaranteeing up-to-date information at regular intervals.  |
| 3.1. c | Formally assign, through legal instruments, clear mandates for the collection, management and analysis of data, and for the delivery of specific products and services to an organization or network of organizations, such as a government agency, research organization or academic institution. The mandate assigned to such organizations should include a clear purpose as well as short and long-term goals of the NFMS. It may be necessary and reasonable to create a new organizational unit or to create a new section within an existing organizational unit to provide the appropriate infrastructure and means. |
| 3.1. d | Indicate (and, ideally, formally endorse) appropriate coordination mechanisms by which overall management, data collection, management and sharing among units and possibly the public, ministries and other organizations (private and public) will take place.   |
| 3.1. e | Take into consideration lessons learned from previous/existing experiences of national institutionalization processes, and possibly relevant cases from outside the country.   |
| 3.2. a | Identify the existing capacities and assets of staff performing these tasks, and identify gaps and training needs based on the institutional mandate. This should include both scientific-technical and socio-economic capacities.   |
| 3.2. b | Prepare a capacity-development strategy building on the identified capacity development needs and gaps. The strategy should adopt a stepwise and continuous learning approach and should involve academic institutions, as appropriate.  |
| 3.2. c | Cooperate with academic institutions by supporting the development or adjustment of curricula relevant for the NFMS.   |
| 3.2. d | Promote the integration of student exchange programmes and student labs into forest monitoring fieldwork or remote-sensing lab work, among other tasks, and promote the short-term employment of young professionals through internships and early career positions.   |
| 3.2. e | Promote the use of NFMS data sets for research and innovation in all forest-related fields.  |
| 3.2. f | Strengthen linkages with other national, regional and global institutes by sharing lessons learned through various mechanisms, such as south-south cooperation.  |

To refresh the search carried out by filter, users must click the “Data” tab and then “Refresh All” (Figure 8).

**Figure 8** Screenshot showing how to refresh the search by filter

**Report on "institutional arrangements"**

Please refresh your search by clicking 'Data', 'Refresh All'  
Please filter your search by selecting 0, 1, 2 or 3

| Value  | (All)  |
|--------|--|
| 3.1. a | Efficiently integrate the NFMS and its activities (what will be done and produced, by whom, when, and with what resources, etc.) into existing national frameworks regarding policies and legislation, and into government structures (organizations) and fina   |
| 3.1. b | Ensure the provision of funds via sustainable/ appropriate finance mechanisms for the implementation and continuation of the NFMS, with a view to guaranteeing up-to-date information at regular intervals.  |
| 3.1. c | Formally assign, through legal instruments, clear mandates for the collection, management and analysis of data, and for the delivery of specific products and services to an organization or network of organizations, such as a government agency, research organization or academic institution. The mandate assigned to such organizations should include a clear purpose as well as short and long-term goals of the NFMS. It may be necessary and reasonable to create a new organizational unit or to create a new section within an existing organizational unit to provide the appropriate infrastructure and means. |
| 3.1. d | Indicate (and, ideally, formally endorse) appropriate coordination mechanisms by which overall management, data collection, management and sharing among units and possibly the public, ministries and other organizations (private and public) will take place.   |
| 3.1. e | Take into consideration lessons learned from previous/existing experiences of national institutionalization processes, and possibly relevant cases from outside the country.   |
| 3.2. a | Identify the existing capacities and assets of staff performing these tasks, and identify gaps and training needs based on the institutional mandate. This should include both scientific-technical and socio-economic capacities.   |
| 3.2. b | Prepare a capacity-development strategy building on the identified capacity development needs and gaps. The strategy should adopt a stepwise and continuous learning approach and should involve academic institutions, as appropriate.  |
| 3.2. c | Cooperate with academic institutions by supporting the development or adjustment of curricula relevant for the NFMS.   |
| 3.2. d | Promote the integration of student exchange programmes and student labs into forest monitoring fieldwork or remote-sensing lab work, among other tasks, and promote the short-term employment of   |

**2. Graph:** The results can also be displayed as a graph. To view the results of the capacity assessment as a graphical representation, click the “Graph” tab (Figure 8).

**Figure 9** Example of a graphical representation of capacity assessment results

Food and Agriculture Organization of the United Nations

**NATIONAL FOREST MONITORING SYSTEM ASSESSMENT TOOL - version 2**  
Based on the voluntary guidelines on national forest monitoring and REDDcompass

← BACK

**Element-level evaluation**

| Institutional arrangements  | Assessment* | a | b | c | d | e | f | g | h | i | j | k | l |
|---|-------------|---|---|---|---|---|---|---|---|---|---|---|---|
| 3.1 Institutionalization  | 2           | 0 | 1 | 3 | 3 | 1 |   |   |   |   |   |   |   |
| 3.2 Developing national capacity  | 2           | 0 | 1 | 3 | 3 | 1 | 3 |   |   |   |   |   |   |
| 3.3 Developing partnerships and collaboration                             | 2           | 0 | 3 | 3 |   |   |   |   |   |   |   |   |   |
| 3.4 Strengthening research and research institutions in forest monitoring | 2           | 0 | 1 | 3 | 3 |   |   |   |   |   |   |   |   |
| 4.1 Mandate   | 1           | 1 | 3 | 0 | 1 | 0 |   |   |   |   |   |   |   |
| 4.3 Stakeholder identification and engagement                             | 2           | 0 | 1 | 3 | 3 | 1 |   |   |   |   |   |   |   |
| 4.5 Integration of young experts  | 1           | 0 | 1 | 3 |   |   |   |   |   |   |   |   |   |
| 4.7 Impact assessment   | 1           | 0 | 1 |   |   |   |   |   |   |   |   |   |   |



---

## 6 References

FAO. 2010. **Global Forest Resources Assessment 2010: main report**. Rome. 378 pp. (also available at [www.fao.org/docrep/013/i1757e/i1757e.pdf](http://www.fao.org/docrep/013/i1757e/i1757e.pdf));

FAO. 2012. **Report of the twenty-first session of the Committee on Forestry**, Rome, 24–28 September. 23 pp. (also available at [www.fao.org/3/me988e/me988e.pdf](http://www.fao.org/3/me988e/me988e.pdf));

FAO. 2016. **Report of the twenty-third session of the Committee on Forestry**, Rome, 18–22 July. 27 pp (also available at [www.fao.org/3/a-mr526e.pdf](http://www.fao.org/3/a-mr526e.pdf));

FAO. 2017. **Voluntary guidelines on national forest monitoring**. Rome. 76 pp. (also available at [www.fao.org/3/a-i6767e.pdf](http://www.fao.org/3/a-i6767e.pdf));

FAO. 2020. **Forests and transparency under the Paris Agreement**. In: FAO eLearning Academy [online]. Rome. [Cited 10 August 2020]. [elearning.fao.org/course/view.php?id=587](http://elearning.fao.org/course/view.php?id=587);

GFOI. **Guiding you through REDD+**. In: **REDDcompass**. [online]. Rome. [Cited 10 August 2020]. [www.reddcompass.org/frontpage](http://www.reddcompass.org/frontpage).







**Quick guide was prepared by the FAO under the project  
“Building global capacity to increase transparency  
in the forest sector (CBIT-Forest)” funded by the  
Capacity-Building Initiative for Transparency (CBIT)  
trust fund of the Global Environment Facility (GEF).**

**The NFMS assessment tool was developed by  
Rocío Córdor, David Morales, Carla Ramirez,  
Anatoli Poultouchidou and Xinia Soto.**