



Food and Agriculture Organization  
of the United Nations



# INVESTING IN NATIONAL HUMAN CAPITAL

The need for improved capacity in fragile contexts

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Regional gathering  
Tunis, 12 – 16 December 2022



ITALIAN AGENCY  
FOR DEVELOPMENT  
COOPERATION



Predictable  
structures/  
processes

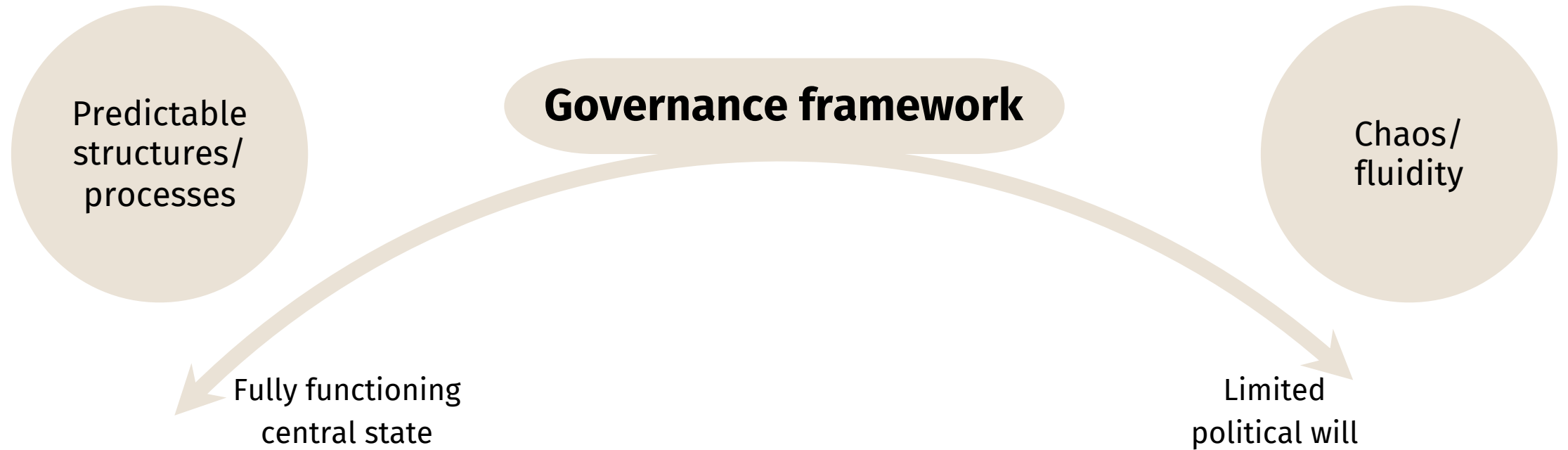
**State-society relations**

Chaos/  
fluidity



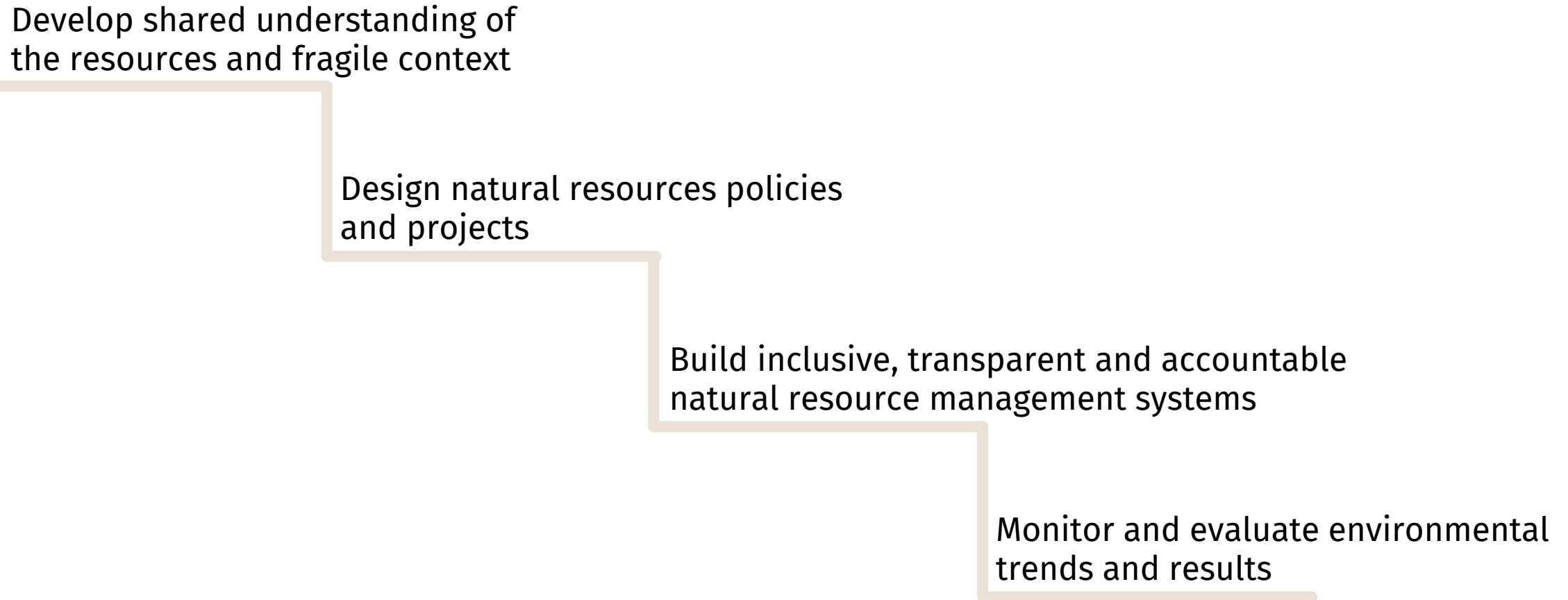
Understanding  
relationship between  
government/  
population

Low trust between  
government/  
population



**FRAGILITY-SENSITIVE  
NATURAL RESOURCES MANAGEMENT**

Develop shared understanding of the resources and fragile context



Design natural resources policies and projects

Build inclusive, transparent and accountable natural resource management systems

Monitor and evaluate environmental trends and results

**CAPACITY DEVELOPMENT  
FOR FRAGILITY-SENSITIVE  
NATURAL RESOURCES MANAGEMENT**

# COMPARING CAPACITY DEVELOPMENT IN FRAGILE AND “NORMAL” DEVELOPMENT CONTEXTS

Sustainability and reinforcement  
of national human capital

**Common  
challenges**

Need for change agents,  
transformation champions

Adaptive approaches

“System thinking”



# COMPARING CAPACITY DEVELOPMENT IN FRAGILE AND “NORMAL” DEVELOPMENT CONTEXTS

**Distinctive challenges**

**Pressure to secure/  
restore services**

**Lack of trust/  
poor institutional resilience**

**Potential population  
movements/social trauma**

# COMPARING CAPACITY DEVELOPMENT IN FRAGILE AND “NORMAL” DEVELOPMENT CONTEXTS

## Distinctive challenges

Pressure to secure/  
restore services

**Risk of capacity objectives  
being skewed by fragility  
dynamics**

Lack of trust/  
poor institutional resilience

**Limited capacity to build  
on/create new capacities**

Potential population  
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**Potential to  
“build forward better”**

**Higher dependency on  
external actors**