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	منظمة الأغذية والزراعة للأمم المتحدة	联合国 粮食及 农业组织	Food and Agriculture Organization of the United Nations	Organisation des Nations Unies pour l'alimentation et l'agriculture	Продовольственная и сельскохозяйственная организация Объединенных Наций	Organización de las Naciones Unidas para la Alimentación y la Agricultura
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COUNCIL

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Progress Report on the Multi-year Programmes of Work (MYPOW) of the Council; Committee on Constitutional and Legal Matters; Finance Committee; Programme Committee; Regional Conferences and Technical Committees

Executive Summary

In compliance with actions to improve the effectiveness of FAO Governance set out in the Immediate Plan of Action (IPA) (C 2008/REP Annex E, Action 2.71) the Council, Programme Committee, Finance Committee, Committee on Constitutional and Legal Matters, FAO Regional Conferences and Technical Committees each prepare a Multiyear Programme of Work (MYPOW) of at least four years duration once in the biennium.

A report of progress made compared to the programme of work is to be submitted every two years for review by the Council (Action 2.72). The present document comprises progress reports on the MYPOWs of all FAO Governing Bodies prepared by their respective Secretariats and is submitted to the Council for review.

Links to the MYPOWs of each Governing Body have been inserted next to the title of each body, with the exception of the MYPOW for the Council for the period 2014-2017, which is given in Annex to this document.

Suggested action by the Council

The Council is invited to: (i) review the Progress Report on the MYPOWs of Governing Bodies and provide guidance on their future scope and application; and (ii) endorse its own MYPOW for the period 2014-2017.

Queries on the substantive content of document may be addressed to:

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Introduction

1. This document comprises reports on MYPOWs prepared by the respective Secretariats of the Council, the Committee on Constitutional and Legal Matters, Finance Committee, Programme Committee, FAO Regional Conferences and Technical Committees. MYPOWs for Governing Bodies were called for by the 35th (Special) Session of the Conference (2008) under the terms of Resolution 1/2008.
2. As the IPA did not offer a definition of the scope of a MYPOW, an initial approach by Governing Bodies was to consider their first MYPOW as a series of agendas for future sessions. Early work on developing MYPOWs by the Council, the Programme Committee and the Finance Committee demonstrated that the MYPOW format can also be used as a tool for each body to examine its work plan in a structured manner, in keeping with the results-based management approach introduced at the time, as well as offering a way to review working methods and practices at regular intervals. Where possible, results achieved were reported against pre-defined indicators and targets.
3. Allowing for a degree of flexibility according to the mandate of each Governing Body, MYPOWs typically offer:
 - an overview of the overall objectives of the Governing Body;
 - expected Results, including the related:
 - indicators and targets
 - outputs
 - activities
 - working methods
 - Work plan over future sessions
4. The progress reports prepared by the Secretariat of each Governing Body are as follows:

A. Council¹

5. The 37th Session of the Conference (June-July 2011) endorsed the first MYPOW of the Council for the period 2010-2013, which had been adopted by the 140th Session of the Council (November-December 2010). The 37th Session of the Conference took note of initial progress made in implementing the MYPOW and agreed that it should be a standing item on the Council agenda as it was considered a useful planning tool. The MYPOW for 2012-15 was approved by the 143rd Session of the Council (December 2011). At its 144th Session (June 2012) the Council requested that the Immediate Plan of Action (IPA) actions which had not yet been completed be listed in the MYPOW.
6. The "rolling" nature of the MYPOW offers a useful overview of the sequencing of agenda items over a biennium, while not preventing Council Members from proposing additional items under the standing item on the draft Provisional Agenda for the following session. Hence, at a glance the MYPOW provides an overview of the cyclical work of the Council and highlights its connections with Technical Committees and Regional Conferences, thereby making the scheduling of FAO Governing Bodies more meaningful. The "rolling" nature of the Plan also enables the Council to review its agenda as part of a structured framework, and is particularly useful for newly-arrived representatives in that it clearly shows the pattern of Governing Bodies and their interrelationship with the Council, and also allows comparison with the MYPOWs of other Governing Bodies.
7. Furthermore, informal discussions between the Independent Chairperson of the Council (ICC) and the Regional Groups have offered further opportunities to inform and fine tune the MYPOW.

¹ Document CL 140/18 Rev.1 (<http://www.fao.org/docrep/meeting/020/k9312E01.pdf>)

B. Committee on Constitutional and Legal Matters (CCLM)²

8. The Committee on Constitutional and Legal Matters (CCLM), at its 93rd Session (21-23 September 2011), approved its MYPOW 2012-15. The MYPOW took account of the Council's guidance on the distinctive features of the Committee's statutory functions defined in the General Rules of the Organization (GRO). In particular, the CCLM holds sessions to consider items arising out of the issues indicated in Rule XXXIV, Paragraph 7 of the GRO or legal and constitutional aspects of any matters (Rule XXXIV, Paragraph 8 of the GRO), which are referred to it by the Council or the Director-General as necessary. The Council approved the MYPOW of the CCLM at its 143rd Session in November 2011, concurring with the CCLM's views that according to its functions, the CCLM does not have pre-determined, recurrent or standing items on its agenda, which could be reviewed on the basis of a preset programme of work. Notwithstanding this, the CCLM kept the issue of its MYPOW under review, while noting that the distinctive features of its *modus operandi* had to be duly taken into account in adopting and reviewing the Committee's MYPOW.

9. In the period following the approval of its MYPOW, the CCLM performed its functions in accordance with the overall objectives and mandate and proposed working methods and practices outlined therein. In particular, the CCLM approved various amendments to the FAO Basic Texts, examined items related to the status of FAO Statutory Bodies established under Article XIV of the Constitution, reviewed specific policies and practices of the Organization, examined issues related to the membership and functions of Commissions and Committees, endorsed a proposal to modify the standard arbitration clause used in commercial contracts of the Organization. It also reviewed and endorsed the progress report prepared in the context of its MYPOW.

10. The CCLM will continue to review its MYPOW, taking due account of the distinctive features of the Committee's *modus operandi*.

C. Finance Committee³

11. At its 135th Session (October 2010), the Finance Committee approved its MYPOW for 2010-13, which was subsequently endorsed by the Council at its 140th Session (November – December 2010). The MYPOW has been regularly reviewed by the Finance Committee and updated and refined to reflect the observations of Committee Members.

12. At its 143rd Session in May 2012, the MYPOW was further revised to consolidate the objectives for the Finance Committee related to FAO and World Food Programme (WFP) matters into a single document and enhanced by the addition of a road map outlining when specific issues would be considered by the Committee. The roadmap is updated for each session of the Committee and has been welcomed by Members as providing a useful overview of the scheduling of agenda items over a biennium.

D. Programme Committee⁴

13. At its 103rd Session (April 2010), the Programme Committee approved its MYPOW for the period 2010-13, which was subsequently endorsed by the Council at its 139th Session (May 2010). The MYPOW was regularly reviewed by the Programme Committee and was updated and refined to reflect the observations of Committee Members.

14. In line with the MYPOW for 2010-13, the Programme Committee discussed issues pertaining to Programme and Priority Setting, Results-based Monitoring of Programme Implementation, Evaluation and the implementation and integration of the Immediate Plan of Action (IPA) into the Programme of Work and Budget (PWB). All recommendations proposed by the Committee were endorsed by the Council.

² Document CCLM 95/13 (<http://www.fao.org/docrep/meeting/026/me587e.pdf>)

³ Document FC 148/23 (<http://www.fao.org/docrep/meeting/029/mf730e.pdf>)

⁴ Document PC 113/7 (<http://www.fao.org/docrep/meeting/027/mg153e.pdf>)

15. In accordance with the objectives of the MYPOW, the Committee played a key role in the Strategic Thinking Process aimed at reorienting the future strategic direction of the Organization and supporting development and review of the Organization's main planning and programming documents. As a planning and monitoring tool, the MYPOW facilitated the work of the Committee by ensuring that the agendas for meetings were formulated in a focused manner, with due prioritization and analysis given to the selection of items for joint discussion with the Finance Committee. This contributed to more concise and focused reports of the Committee with clear and constructive recommendations.

E. Regional Conferences

Regional Conference for Africa (ARC)⁵

16. The 27th Regional Conference for Africa (ARC) endorsed the guidelines of its MYPOW for the period 2010-2013, which captures the specificities of the region and stipulates that the African Union Commission (AUC), through the New Economic Partnership for African Development (NEPAD)/NEPAD Planning and Coordination Agency (NAPC)'s Comprehensive Africa Agricultural Development Programme (CAADP), serve as the foundation for the ARC. The FAO Multi-disciplinary teams (MDTs), organized at the sub-regional level in the FAO Africa region, provide a review of the technical aspects and issues of importance of the Regional Priorities and the CAADP. The results of discussions and recommendations are submitted to ARC for general endorsement and complement and inform the discussions during the Regional Conference on the Programme of Work and the Regional Priority Framework.

17. In line with the requirement of the MYPOW, the Chairperson of the ARC attended the relevant Council and Conference Sessions and provided input for decisions based on ARC recommendations.

18. Following the 27th Session, activities are on-going to ensure that the ARC continues to operate effectively and efficiently inter-sessionally, in an action-oriented and inclusive manner. With the support of the FAO Regional Office for Africa (RAF), the Chairperson has developed a road map for consultation with Members at sub-regional levels, as well as with the African Union (AU). Consultations are underway with the Chairperson, as well as with the Africa Group of Ambassadors, for the review of the status of implementation of the ARC recommendations and reporting by RAF. A tracking tool for the recommendations arising from the 27th Session of the ARC is used for follow-up purposes.

19. The rules of procedures of the Conference should formalize the participation of CSOs, taking into consideration that regional flexibility and diversity should be applied.

20. While the MYPOW should serve to guide activities during the inter-session period in order to reach the agreed objectives, sufficient resources should be made available for its implementation and to facilitate the intersession work of the Chairperson and Secretariat with regard to follow-up, monitoring, scheduling of consultations and preparation of documents and reports.

Regional Conference for Asia and the Pacific (APRC)⁶

21. The 31st Asia and Pacific Regional Conference (APRC) (12-16 March 2012) reviewed the proposed MYPOW for the Regional Conference. Whilst appreciating the efforts to develop its first MYPOW, the Regional Conference sought further refinement of the concepts underpinning the plan and an elaboration of the purpose, functions and specific work tasks involved, as well as of the inclusion of measurable indicators. This would include consideration of how the proposed MYPOW would reflect the distinctive features of the Regional Conference as a Governing Body which met once per biennium, as well as the availability of resources for the implementation of such a planning and follow-up framework.

⁵ Document ARC/12/8 (<http://www.fao.org/docrep/meeting/024/md230e.pdf>)

⁶ Document APRC/12/8 (<http://www.fao.org/docrep/meeting/024/mc942e.pdf>)

22. The Chairperson of the 31st APCR attended the 145th Session of the FAO Council (April 2013) and the 38th Session of the FAO Conference (June-July 2013) and provided inputs for decisions based on APCR recommendations.

23. As a MYPOW was not adopted by the 31st APCR, discussions during the 32nd APCR, specifically with regard to the Programme of Work, may contribute to the development of the MYPOW or another appropriate planning tool for APCR for reviewing the status of implementation of APCR recommendations.

*Regional Conference for Europe (ERC)*⁷

24. The 28th European Regional Conference reviewed the draft MYPOW for 2012-15 and recognized the central role of the European Commission on Agriculture (ECA) as a technical preparatory body for the ERC. This is reflected through the submission of the ECA's technical recommendations to the ERC and the function of the ECA Executive Committee as a consultative body between ERC sessions. The 38th Session of the Conference (June-July 2013) endorsed the MYPOW, but encouraged its further refinement and elaboration with respect to the purpose and functions, specific work tasks of the Regional Conference related to the reference period and inclusion of measurable indicators, and recommended further consultations between the Member Nations in the region and the FAO Regional Office for Europe (REU).

25. The Conference confirmed the regional results to be attained under the PWB 2012-13 and recommended that areas to be de-emphasized be indicated. The Conference agreed on the regional trends and challenges, and supported the six priorities of work in the region and requested that these priorities be taken into account in reviewing the FAO Strategic Framework and preparation of the Medium Term Plan (MTP) 2014–17, underlining the essential functions of advocacy, communication, capacity development and knowledge-sharing.

26. The Conference reviewed and noted the decisions and recommendations from the 37th Session of the ECA and other key regional bodies, including the outcome of the 37th Session of the Committee on World Food Security (CFS) and updates of the CFS reform. The Conference also reviewed and supported the updates and proposals for the status and vision of decentralization in the Europe and Central Asia Region and recommended that the Secretariat prepare a proposal considering the implications of the proposed changes and submit recommendations for further decision to the 144th Session of the FAO Council in June 2012.

27. Collaboration with Members has been enhanced through regular meetings with the Executive Committee of the ECA and the organization of three Informal Consultations throughout 2012 and 2013 as a means to facilitate increased inter-session work.

*Regional Conference for Latin America and the Caribbean (LARC)*⁸

28. The MYPOW for the Regional Conference for Latin America and the Caribbean (LARC) reflects the enhanced role of the Regional Conference in the governance of FAO. The 32nd LARC (26-30 March 2012) reviewed the regional priorities within FAO's mandate, with a focus on food security and nutrition, family agriculture, environmental sustainability and climate change, as well as plant and animal health and food safety. The Regional Conference subsequently provided advice and action-oriented recommendations to the FAO Conference and Council. Furthermore, the MYPOW provided the follow-up mechanism for the implementation of LARC's recommendations at regional and sub-regional levels, as well as enhanced planning and visibility of the regional agenda.

29. Meetings were held with relevant stakeholders, mainly government authorities, to discuss the Country Programming Frameworks (CPFs), as well as with the Technical Regional Commissions to discuss main challenges for priority crops, livestock, forestry and fisheries production systems, as well as governance issues and policies needed to improve the sustainable provision of food and other goods and services in Latin America and Caribbean countries.

⁷ Document ERC/12/4 (<http://www.fao.org/docrep/meeting/024/md075e.pdf>)

⁸ Document LARC/12/7 (<http://www.fao.org/docrep/meeting/024/md372e.pdf>)

30. As set out in the MYPOW, the FAO Regional Office for Latin America and the Caribbean (RLC) has also approached regional bodies in support of food security, nutrition governance and policy issues. The meetings enhanced understanding of FAO's decentralization process, strengthened the impact of FAO's technical assistance in priority countries and facilitated discussion on the new Strategic Objectives at regional and sub-regional levels.
31. South-South cooperation has been further strengthened through implementation of successful programs with national and inter-institutional cooperation agencies in areas of food security and nutrition, climate change and environment and public and animal health.
32. Sub-regional consultations are underway to facilitate discussions on the outcomes of the Regional Conference agenda and to outline future challenges and priorities within the Strategic Framework. In this regard, RLC supported several meetings and workshops within the context of the "Latin America and Caribbean Without Hunger Initiative" and enhanced the participation of civil society organizations, women and indigenous people in regional fora, as well as discussions regarding the agendas of the "Parliamentary Fronts Against Hunger". Several activities in support of the International Year of Quinoa were also implemented during the period with the active participation of Government authorities, civil society and private sector stakeholders.
33. Progress has been achieved on most of the MYPOW activities notwithstanding some budgetary restrictions, although further support is needed to improve the regional capacity to mobilize resources and for monitoring and evaluating regional impacts.

Regional Conference for the Near East (NERC)⁹

34. The 31st Regional Conference for the Near East (NERC) (May 2012) endorsed its first MYPOW for the period 2012-2015, which was subsequently approved by the 144th Session of the Council (June 2012).
35. With regard to the MYPOW activities on priority setting, organizational structure and budget planning, the work program in the Region focused on the areas of work identified in the Regional Priority Framework (RPF). In particular, emphasis was placed on supporting the region-wide multi-stakeholder dialogue and consultations on food and nutrition security; control and mitigation of the impacts of trans-boundary animal diseases; desert locust control; reducing food losses and waste; and launching of the water scarcity initiative aimed at supporting Member Nations in identifying priority areas of action in agriculture water management. In line with the RPF, priority was given to the reactivation of country programmes in selected countries in the region, namely Yemen, Sudan, and Libya.
36. In line with the MYPOW activities on monitoring and advising on policy and regulatory matters, a number of countries from the region ratified international instruments, in particular the International Treaty on Plant Genetic Resources for Food and Agriculture by Iraq and the Rotterdam Convention by Bahrain. In addition, FAO supported the drafting of the Doha Declaration in relation to Food Security in Dry Lands. FAO has also been engaged in a number of emerging issues such as: responding to the crisis in Syria, including the preparation of a Regional Food Security and Agricultural Livelihoods Impact Assessment; strengthening food security response in Yemen; and providing support for proposals within the Darfur Development Strategy in Sudan. FAO also collaborated with the World Health Organization (WHO) on monitoring Middle East Respiratory Syndrome (MERS) ramifications.
37. The activities related to work planning and working methods contained in the MYPOW have provided a monitoring tool for regular follow up on the status of implementation of the Regional Conference recommendations.

⁹ Document NERC/12/6 (<http://www.fao.org/docrep/meeting/025/md458E.pdf>)

F. Technical Committees

*Committee on Commodity Problems (CCP)*¹⁰

38. At its 69th Session (28-30 May 2013), the Committee on Commodity Problems (CCP) approved its MYPOW for 2012-16, which was developed as an instrument to improve the governance and working arrangements of the Committee. The MYPOW, contained in the report of the 69th Session of the CCP was approved by the 145th Session of the Council (December 2012) and subsequently by the 38th Session of the Conference (June-July 2013).

39. Following the approval of its MYPOW, the CCP Bureau, currently composed of seven members, met several times to discuss and examine ways to improve the functioning and working methods of the Committee. The work of the Bureau has focused on reviewing and examining possible amendments to the Rules of Procedure and on organizing inter-session activities aimed at keeping the membership informed about emerging issues related to commodity markets and trade, as well as increasing the visibility of the Committee. The CCP Bureau is also improving the governance of the Committee by consulting with the regional groups as appropriate. It is expected that the activities of the Bureau will increase in preparation for the 70th Session of the CCP in October 2014 and the current MYPOW will be kept under review by the Committee.

*Committee on World Food Security (CFS)*¹¹

40. At its 37th Session in October 2011, the Committee on World Food Security (CFS) approved a draft Result-based Framework (RBF) in accordance with previous recommendations of the Committee and based on the roles identified for the CFS in the CFS Reform document. In addition, the Committee requested the CFS Bureau to work with the Secretariat to further integrate the 2012-2013 Programme of Work and Budget (PWB) with the RBF with a view to preparing a more detailed and prioritized MYPOW and Budget to be presented to the CFS session in 2012.

41. An Open-Ended Working Group on Programme of Work and Priorities (PWP OEWG), led by the CFS Bureau, proposed a MYPOW for 2012-2013 which was adopted at the 39th Session of the CFS in October 2012. The MYPOW, developed in close collaboration with experts from FAO, the International Fund for Agricultural Development (IFAD) and the World Food Programme (WFP), outlined the CFS's overall objectives, outcomes and activities, key stakeholders and critical risks, as well as the related budget and a roadmap for the biennium. Criteria for selection and prioritization of CFS activities was also adopted. In addition, the 2012-2013 MYPOW included a proposed tool for measuring the progress and impact of the CFS work in the form of a Result-based Framework (RBF). The 39th Session of the CFS acknowledged that the RBF was a work in progress and that it would benefit from further elaboration and work on monitoring by the Committee.

42. The PWP OEWG continued its work in 2013 and developed a revised MYPOW for the 2014-15 biennium, following the same structure as the previous one, which was endorsed by the 40th Session of CFS in October 2013. The MYPOW 2014-15 followed the same structure as the preceding one, but with an additional segment for taking stock of key achievements during the previous biennium. Furthermore, CFS activities were further refined to separate the work of the High Level Panel of Experts (HLPE) from major and other work streams.

43. The objective of the MYPOW is to help improve the CFS's efficiency through better preparation, prioritization, organization and implementation of its work, in conjunction with funding needs and resource availability. It should also allow improved reporting to the Governing Bodies of FAO, IFAD and WFP for improved alignment of their work and objectives with the work of the CFS, thereby contributing to increased collaboration between the three Rome-based agencies on CFS-related matters. The CFS MYPOW, revised on a biennial basis, is a living document with adjustments and/or revisions included after each CFS annual plenary session, in accordance with CFS decisions.

¹⁰ Document CCP 12/INF/10 (<http://www.fao.org/docrep/meeting/025/md920E.pdf>)

¹¹ Document CFS 2012/39/11 (<http://www.fao.org/docrep/meeting/026/me741e.pdf>)

Committee on Agriculture (COAG)¹²

44. The 23rd Session of the Committee on Agriculture (COAG) (May 2012) approved its first MYPOW for the period 2012-2015. During that session, the Committee reviewed the new FAO Strategic Framework, current issues in agriculture (sustainable production intensification, the code of conduct on pesticide management), livestock (the Global Agenda of Action in support of sustainable livestock sector development), economic and social development (improving statistics for food security, sustainable agriculture and rural development), natural resources management (perspectives of land and water resources in a changing climate and the Global Soil Partnership). The Committee's recommendations were reflected in the report of the 145th Session of Council (December 2012) and the 38th Session of the FAO Conference (June-July 2013).

45. COAG mandated its bureau to develop a comprehensive and all inclusive consultation mechanism to develop a consensual International Code of Conduct on Pesticide Management. The revised version was widely distributed with all comments incorporated and was subsequently endorsed by the 145th Session of Council and the 38th Session of Conference.

46. Overall, the Bureau of COAG, composed of representatives of all seven regional groups, was very active between sessions, with its activities ranging from the finalization of the International Code of Conduct on Pesticide Management to the revision of COAG's rules of procedures. The Bureau also increased transparency by allowing silent observers to participate in Bureau meetings. As part of the inter-sessional activities, recommendations of the 23rd Session of COAG on strategy and priority setting were collated and circulated to all relevant FAO units for reporting on implementation by the end of 2013 as a follow up action.

Committee on Fisheries (COFI)¹³

47. During its 30th Session in July 2012, the Committee on Fisheries (COFI) approved its MYPOW 2012-15. The Committee stressed that the MYPOW 2012-15 was an important step to improve COFI's efficiency and accountability and it also recommended the addition of aspects related to gender.

48. In line with the MYPOW, regular inter-session activities have been facilitated by the Chairperson and the Bureau with proactive support from the Secretariat. Five Meetings of the Bureau were organized by the Chairperson for follow-up and implementation of recommendations arising from the last session and preparation for the next session of COFI.

49. The 32nd Session of COFI in June 2014 will further review the progress report on the MYPOW for 2012-2015.

Committee on Forestry (COFO)¹⁴

50. The Committee adopted its first MYPOW at its 21st Session in September 2012 and requested the Secretariat to further explore how future MYPOWs could be more efficient in setting priorities, avoiding overlaps and helping to determine resource needs. The MYPOW was subsequently endorsed, as part of the Report of the Committee, by the 145th Session of the Council and 38th Session of the Conference.

51. The Committee at its 21st Session delivered on its major tasks: strategy, priority setting and budget planning, as well as advice on global policy and regulatory matters. The Committee reviewed the world situation in forest and forestry through the State of the World's Forests 2012. Its recommendations regarding FAO's priorities, programmes, organizational structure and budgets, the Strategic Framework and the PWB were endorsed by the 145th Session of the Council. Subsequently, Regional Forestry Commissions follow guidance from COFO and consider issues under their agendas as recommended by the Committee.

¹² Document COAG/2012/3 (<http://www.fao.org/docrep/meeting/024/md354E.pdf>)

¹³ Document COFI/2012/10 (<http://www.fao.org/docrep/meeting/027/md896e.pdf>)

¹⁴ Document COFO/2012/7.6 (<http://www.fao.org/docrep/meeting/026/me211e.pdf>)

52. The Committee submitted its recommendations, including those related to the Strategic Objectives and the resource allocation for the Forestry Programme, to the 38th Session of the Conference for endorsement.

53. In line with the work planning and working methods contained in the MYPOW, preparations for the 22nd Session of COFO are underway and the Committee continues to maintain a strong focus on the intersessional work through its Steering Committee (SC). The SC met in May 2013 to review the preparations for the current round of regional Forestry Commission sessions and recommended that the Secretariat should continue to coordinate input from the Commissions with regard to the provisional agenda for the next Session of COFO, as well as the programme priorities for FAO's work in forestry. The next meeting of the SC is scheduled for January 2014 and will aim to finalize the recommendations from the regional commissions.

ANNEX 1

Council Multi-year Programme of Work Revised version covering the 2014-17 period

I. Overall Objective for the Council

The Council provides the Conference with precise, balanced and timely guidance on strategies, priorities, programmes and budget for the Organization, as well as constitutional, organizational, administrative and financial matters. The Council also provides clear assessments on the world food and agriculture situation and exercises its oversight and monitoring functions in accordance with the Basic Texts of the Organization, including Conference Resolution 8/2009. It operates efficiently and effectively in a results-based manner, holding its sessions in keeping with the rolling work plan outlined in the Appendix, and with the Note on Methods of Work of the Council.

II. Results

A. Strategy and priority setting, and budget planning

Result: Conference decisions on strategies, priorities, programmes and budget for the Organization, as well as on the status of world food and agriculture, are based on Council guidance.

Indicators and targets:

- Conference report reflects the recommendations made by Council on the Strategic Framework, Medium Term Plan (MTP) and Programme of Work and Budget (PWB).
- In examining and adopting the budget of the Organization, the Conference has at its disposal an explicit recommendation by Council regarding the level of the budget.
- Council guidance on world food and agriculture issues receives Conference approval.
- Conference approves the provisional agenda recommended to it by Council.

Outputs: Clear and precise decisions taken, and recommendations made to Conference.

Activities:

- Review and assessment of the recommendations made by the Finance and Programme Committees and their Joint Meetings regarding the Strategic Framework, MTP and PWB, and clear recommendations thereon to Conference.
- Review and assessment of the recommendations made by the Technical Committees on technical priorities and budget matters.
- Review and assessment of the recommendations made by the Regional Conferences on regional priorities and budget matters.
- Assessment of major issues pertaining to the world food and agriculture situation as necessary.
- Decisions on any adjustments to the PWB.
- Recommendations to Conference on the Programme and Budget Resolution, including the content and level of the budget.
- Recommendation of the main theme of the general debate at the Conference session.
- Recommendation of the provisional agenda of the Conference session.

Working methods:

- Informal coordination meetings of the Chairpersons and Secretariats of the Finance and Programme Committees, Regional Conferences and Technical Committees, facilitated by the Independent Chairperson of Council.
- Informal consultation meetings of the Chairpersons of the Regional Groups and senior members of the Secretariat, facilitated by the Independent Chairperson of Council.
- Regular contacts between the Independent Chairperson of Council and FAO Management.

B. Monitoring implementation of governance decisions

Result: Implementation of decisions on governance matters is regularly monitored by Council.

Indicators and targets:

- Timely implementation of governance decisions taken by Conference and Council is monitored by the Council, and this is reflected in the Conference report.
- The recommendations on measures designed to increase the efficiency of Governing Bodies are reviewed and assessed by Council before submission to Conference.

Outputs: Clear and precise decisions and resolutions taken, and recommendations made to Conference.

Activities:

- Review and assessment of governance decisions of Council.
- Review and assessment of the recommendations made by the Open-ended Working Group on measures designed to increase the efficiency of Governing Bodies, including representation.
- Review of the Multi-year Programmes of Work (MYPOW) of the Governing Bodies, and assessment of related progress reports.
- Recommendations and decisions on the convening of Ministerial Meetings as necessary.
- Review and assessment of issues regarding treaties, conventions and agreements that are within the framework of FAO.
- Review of developments in other fora of importance for the mandate of FAO.

Working methods:

- Informal coordination meetings of the Chairpersons and Secretariats of the Committee on Constitutional and Legal Matters (CCLM), Finance and Programme Committees, Regional Conferences and Technical Committees, facilitated by the Independent Chairperson of Council.
- Informal consultation meetings of the Chairpersons of the Regional Groups and senior members of the Secretariat, facilitated by the Independent Chairperson of Council.
- Regular contacts between the Independent Chairperson of Council and FAO Management.
- Advice from the Statutory Bodies through the Technical Committees.

C. Exercise of oversight functions

Result: Well functioning legal, ethics, financial and administrative frameworks, policies and systems are in place and regularly monitored by Council.

Indicators and targets:

- The Organization operates within its legal, financial and administrative framework.
- Transparent, independent and professional evaluation of the Organization's performance, as well as audit and ethics oversight.
- The elections mandated by the Basic Texts are held within the set deadlines.
- Policies are implemented and systems function in accordance with existing rules and standards.

- The proposed calendar of FAO Governing Bodies and other main sessions conforms the schedule of sessions for the implementation of the Programming, Budgeting and Results-based Monitoring System.

Outputs: Clear and precise decisions taken, and recommendations made to Conference.

Activities:

- Review and assessment of the Finance Committee recommendations and decisions regarding budgetary performance and programme, budgetary transfers and the Organization's financial situation, including resource mobilization and voluntary contributions.
- Review and assessment of the Finance Committee recommendations regarding ethics and audit, both internal and external.
- Review and assessment of the Finance Committee recommendations regarding policies and systems, both in Headquarters and Decentralized Offices, for human resources, administrative and business processes, contracting and purchasing, and information and communication technology.
- Review and assessment of the Programme and Finance Committee recommendations on strategic evaluations.
- Review and assessment of the CCLM recommendations on constitutional and legal matters.

Working methods:

- Advice from the Finance and Programme Committees and their Joint Meetings, and from the CCLM.
- In-depth review of one substantive issue to be chosen by the Council once every two years.
- Regular contacts between the Independent Chairperson of Council and FAO Management.

D. Monitoring of final steps in the Reform process

Results: Overall progress in the Reform process is regularly monitored by Council.

Indicators and targets:

- An Independent Review of the outcome of the governance reforms in 2014 will be carried out for assessment by the 39th Session of the Conference in June 2015¹⁵.

Outputs: Clear and precise recommendations and decisions in a specific report to Conference.

Activities:

- Review and assessment of Management reports on progress in the Reform process.
- Review and assessment of Reform-related recommendations made by the Joint Meeting of Finance and Programme Committees .

Working methods:

- Informal seminars and consultations among Members.

E. Monitoring of Management performance

Result: Management performance targets are regularly reviewed and monitored by Council.

Indicators and targets:

- Performance of Management is in line with established performance targets.
- Adjustments are made to performance targets as necessary.

Outputs: Clear and precise decisions taken, and recommendations made to Conference.

¹⁵ C 2013/REP, para. 111d)

Activities:

- Monitoring of the performance of Management against established performance targets in the framework of the results-based budgeting and management system, based on the MTP/PWB and on the reports of the Finance and Programme Committees and their Joint Meetings.
- Review of the contribution of extra-budgetary resources to the Organizational Results framework.
- On a periodic basis, organize the transparent, professional and independent evaluation of the Organization's performance in contributing to its planned outcomes and impacts.
- Review of the Programme and Finance Committees recommendations for adjustment of PWB implementation.

Working methods:

- Regular contacts between the Independent Chairperson of Council and FAO Management.
- Informal seminars and consultations among Members.

F. Work planning and working methods

Results: Council operates efficiently, in a proactive and inclusive way, according to established work plans and improved working methods.

Indicators and targets:

- Council agendas are focused.
- Council reports are concise, consisting mainly of conclusions, decisions and recommendations, and are made available to Members soon after the closure of the session.
- Council documents have a standardized cover page, with a box suggesting the proposed action.
- Council documents are provided 4 weeks before a session commences.

Outputs:

- A MYPOW for Council.
- A revised Note on Methods of Work of the Council.
- Annual briefing for new Council Members.
- Updating of the "Introduction to the FAO Council" document as required.

Activities:

- Preparation of the Council MYPOW, with performance indicators.
- Preparation of a progress report to Conference on the Council MYPOW.
- Regular review of the methods of work of Council, including performance measures.
- Review of the status of implementation of Council decisions.
- Study and comparison of the governance of other international organizations in view of introducing potential improvements in the operating procedures of Council and the implementation of its MYPOW.

Working methods:

- Structured and focused deliberations during Council sessions.
- Efficient drafting arrangements for Council reports, based on the conclusions made by the Independent Chairperson of Council in closing and summing up each item.
- Regular inter-sessional activities, determined according to their interest, and level of priority.
- As appropriate, strengthen human and financial resources mobilized by the Secretariat for the implementation of, and follow up to, the MYPOW.
- Informal meetings of the Chairpersons of the Regional Groups and senior members of the Secretariat, facilitated by the Independent Chairperson of Council.
- Regular contacts between the Independent Chairperson of Council and FAO Management.

G. Outstanding IPA Actions

The 144th Session of Council (June 2012) requested that the MYPOW include IPA actions which had not been completed:

IPA Action No. and Description	End-date		
1. Governing Body Reform			
The Council			
2.18	The Council shall make a clear recommendation to Conference on the Programme and Budget Resolution including the budget level	For attention by Members	Pending.
Further Actions to Improve the Effectiveness of FAO Governance			
2.74	The Conference will assess the workings of the governance reforms, including the role and functioning of the Regional Conferences with an independent review as an input to this process.	June 2015	See document CL 148/10 - <i>Arrangements for an Independent Review of Governance Reforms</i>
Appointment and Term of Office of the Director-General			
2.100	c) The FAO Conference will consider for approval desirable qualifications for the post of Director-General developed by the CoC-IEE in 2009.	For attention by Members	Pending.
Governing body follow-up			
4.1	The Council will monitor the progress of implementation of the Immediate Plan of Action and report to the Conference at its 36th Session (2009) and its 37th Session (2011). It will be supported in this by the Programme and Finance Committees and reports	June 2013	This action was completed as scheduled. The final management report on IPA implementation (C 2013/26) was considered by the March 2013 sessions of the Finance and Programme Committees and by the April 2013 session of Council, and was approved by the Conference in June 2013.
4.4	... any changes found desirable in the size and regional representation in the membership of the Council and propose with advice from the CCLM any necessary changes in the Basic Texts to the 2009 Session of the Conference;	For attention by Members	Pending.

IPA Action No. and Description	End-date	
	3. Evaluation	
	Evaluation	
2.83	a) Independent Evaluation of the evaluation function every six years – report to management and the Council together with the recommendations of the Programme Committee	December 2016 ---
	4. Ethics	
	Ethics	
3.36a	Appointment of Ombudsman	June 2013 The Ombudsman and Ethics functions have been merged and, following a VA, the interview process was initiated in October 2013. It is expected that the interview process will be concluded in early November 2013.
	5. Reform of Programming, budgeting and Results Based Monitoring	
	FAO Strategic Objectives and the New Results-Based Framework	
3.88	Introduce benchmarks and a performance-based reporting and monitoring system for decentralized offices	December 2013 See document JM2013.2/3 - <i>Structure and Functioning of Decentralized Offices</i>
	Design new Planning and Budgeting Model	
7.2	Design the new Planning and Budgeting Model, define the new structure of PWB, outline the new standard streamlined logical framework for "Projects" budgets and the requirements for the standardized new reporting system.	December 2013 See document CL 148/3 - <i>Adjustments to the PWB 2014-15</i>
	6. Publishing in all Languages	
	Publishing in all Languages of the Organization	
3.55	A budget will be set aside for technical publishing (paper and web) in each FAO language. A panel of users of technical documentation in each language will decide on the application of funds for translation (this is in addition to the existing budget)	December 2013 See document FC 151/7 - <i>Programme and Budgetary transfers in 2012-13</i>

IPA Action No. and Description	End-date		
3.57	Separate mirror websites to the FAO website will be developed for Arabic and Chinese	December 2013	See document FC 151/7 - <i>Programme and Budgetary transfers in 2012-13</i>
	10. Headquarters Structure		
	Headquarters Structure		
3.103	Review reorganization with a view to further improvements	June 2013	This action was completed as scheduled. Improvements and adjustments in the organizational structure were proposed in the PWB 2014-15 (C 2013/3 paragraphs 209-232) and approved by Conference.
	12. Partnerships		
	Partnerships		
3.109	Mainstream, operationalization and implementation of renewed strategy for partnerships with civil society and the FAO strategy for partnerships with the private sector, including capacity building targeted to all FAO staff....	December 2013	Substantive report will be provided through the <i>Annual Report on Partnerships to the Joint meeting</i> in Spring 2014, as requested by the 146 th session of the Council.
	15. Translation and Printing		
	Printing and Publishing in all Languages of the Organization		
7.19	Change Translation Service Model. Translation service to be funded by Regular Programme	June 2013	This action was completed as scheduled. Measures to implement the new operational model for improvement of language services were included in the PWB 2014-15 (C2013/3 paragraph 281).
	17. Administrative Service Model and FAO Manual		
	FAO Manual		
7.22	Carry out a major overhaul of the FAO Manual, reviewing and publishing a simplified framework, so that staff in all locations can understand-and comply with FAO rules and regulations.	December 2013	See document FC 151/13 - <i>Progress Report on the Global Resource Management Programme</i>

	18. IPSAS (and FAS Replacement)		
	IPSAS		
3.42	Development and deployment of a field version of oracle adapted to FAORs' needs. Note: some early actions will be completed by the time of the Special Session of the Conference; other major items which will incur costs beyond the Conference are reflected	June 2013	This action was completed as scheduled. GRMS was successfully deployed to all subregional and liaison offices, and FAO representations, for a total of 106 offices, the totality of the offices concerned. In addition, some project offices were also trained in GRMS, and all headquarters offices using the old system to manage cash payments were also given access to GRMS, which allowed the old system to be decommissioned. The worldwide availability of GRMS enables the Organization to consider further deployment to project offices.
7.24	Implementation of IPSAS as key initiative for the finance division and FAO as a whole	January 2014	See document FC 151/13 - <i>Progress Report on the Global Resource Management Programme</i>
	22. Enterprise risk management		
	Enterprise Risk Management Framework		
3.54	Full Implementation of Enterprise Risk Management Structure and systems	December 2013	See document FC 151/20 - <i>Accountability and Internal Control Framework</i>
	23. Culture Change		
	Institutional Culture Change		
3.32	Implementation of the vision	No end-date foreseen	See document CL 148/3 - <i>Adjustments to the PWB 2014-15</i>

	25. Competency Framework		
3.66	Revise competency profiles for all job families including Regional Representatives, sub-regional coordinators and FAORs, including competencies in management and policy support	April 2013	As at September 2013, Generic Job Profiles (GJPs) have been drafted for more than two-thirds of FAO positions, with the aim to establish standard post descriptions for groups of jobs with similar responsibilities. The GJPs will include the competencies established in the new Competency Framework and should be introduced in the first quarter of 2014.
	26. Mobility		
3.61	Establish an incentive based rotation policy in HQ and between HQ and the decentralized offices with clear criteria	December 2013	See document FC 151/11- <i>Progress report on HR strategic framework</i>
	27. Other Human Resources Actions		
3.71	Introduce dual grading for P5/D1 and D1/D2 posts	December 2013	See document FC 151/11- <i>Progress report on HR strategic framework</i>

APPENDIX**Sessions and Work plan of Council**

1. The Council shall hold at least five sessions in a biennium as follows:
 - a) two sessions in the first year of the biennium;
 - b) one session not less than 60 days before the regular session of the Conference, at which the Council shall in particular make recommendations to Conference on the Strategic Framework (every four years), MTP and PWB;
 - c) one session immediately after the regular session of the Conference, at which the Council shall in particular elect the Chairpersons and Members of the Programme Committee, Finance Committee and CCLM; and
 - d) one session towards the end of the second year of the biennium.
2. The indicative rolling work plan of Council shall be as outlined in the following tables, and shall be adjusted as and when required by the Council, including inclusion of effective dates for sessions of bodies reporting to it, hence the “t.b.d” label (“to be determined”) added to some entries.
3. At its sessions, the Council shall review a document on the status of implementation of decisions taken at its previous session.
4. At the end of each session, the Council shall review its provisional agenda for the following session.
5. Substantive issues which shall be regularly addressed at Council sessions include the following items:
 - Audit, ethics and other oversight issues;
 - Human resources;
 - Resource mobilization, including voluntary contributions;
 - Decentralization issues;
 - Contracting and purchasing issues;
 - Information and communication technology issues;
 - Strategic evaluations and management responses;
 - United Nations system-wide developments regarding oversight issues impacting on FAO.

149th Session of the Council, June 2014

Programme, Budgetary, Financial and Administrative Matters

- 1) Programme Implementation Report 2012-2013
- 2) Report of the Joint Meeting of the Programme and Finance Committees (...2014) (t.b.d.)
- 3) Report of the Programme Committee (...2014) (t.b.d.)
- 4) Report of the Finance Committee (...2014) (t.b.d.)

Regional Conferences

- 5) Report of the Regional Conference for Africa (2014) (t.b.d.)
- 6) Report of the Regional Conference for Asia and the Pacific (2014) (t.b.d.)
- 7) Report of the Regional Conference for the Near East (2014) (t.b.d.)
- 8) Report of the Regional Conference for Latin America and the Caribbean (2014) (t.b.d.)
- 9) Report of the Regional Conference for Europe (2014) (t.b.d.)
- 10) Report on the Informal Conference for North America (2014) (t.b.d.)

Committee on Constitutional and Legal Matters

- 11) Report of the Committee on Constitutional and Legal Matters (...2014) (t.b.d.)

Governance Matters

- 12) Council Multi-year Programme of Work 2014-17
- 13) Status of implementation of Council decisions

Other Matters

- 14) Annual Report of the WFP Executive Board on its Activities in 2013
- 15) Developments in Fora of Importance for the Mandate of FAO
- 16) Calendar of FAO Governing Bodies and other Main Sessions 2014-2015
- 17) Provisional Agenda for the following session of Council
- 18) Working Methods of Council

150th Session of the Council, December 2014

Programme, Budgetary, Financial and Administrative Matters

- 1) Report of the Joint Meeting of the Programme and Finance Committees (...2014) (t.b.d.)
- 2) Report of the Programme Committee (...2014) (t.b.d.)
- 3) Report of the Finance Committee (...2014) (t.b.d.)

Technical Committees and Committee on World Food Security

- 4) Report of the Committee on Commodity Problems (2014) (t.b.d.)
- 5) Report of the Committee on Agriculture (2014) (t.b.d.)
- 6) Report of the Committee on Fisheries (2014) (t.b.d.)
- 7) Report of the Committee on Forestry (2014) (t.b.d.)
- 8) Report of the Committee on World Food Security (2014) (t.b.d.)

Committee on Constitutional and Legal Matters

- 9) Report of the Committee on Constitutional and Legal Matters (...2014) (t.b.d.)

Governance Matters

- 10) Arrangements for the 39th Session of the Conference (including provisional agenda and Council recommendation on a theme for the general debate at Conference)
- 11) Council Multi-year Programme of Work 2015-18
- 12) Status of implementation of Council decisions

Other Matters

- 13) Election of Six Members of the WFP Executive Board
- 14) Developments in Fora of Importance for the Mandate of FAO
- 15) Calendar of FAO Governing Bodies and other Main Sessions 2014-2015
- 16) Provisional Agenda for the following session of Council
- 17) Working Methods of Council

151st Session of the Council, April 2015

Programme, Budgetary, Financial and Administrative Matters

- 1) Review of the Medium Term Plan (2014-17) and Programme of Work and Budget (2016-2017) – Recommendation to Conference on budget level
- 2) Report on the Immediate Plan of Action Implementation
- 3) Report of the Joint Meeting of the Programme and Finance Committees (...2015) (t.b.d.)
- 4) Report of the Programme Committee (...2015) (t.b.d.)
- 5) Report of the Finance Committee (...2015) (t.b.d.)

Committee on Constitutional and Legal Matters

- 6) Report of the Committee on Constitutional and Legal Matters (...2015) (t.b.d.)

Governance Matters

- 7) Arrangements for the 39th Session of the Conference (including tentative timetable) – Recommendations to Conference
- 8) Council Multi-year Programme of Work 2015-18
- 9) Status of implementation of Council decisions

Other Matters

- 10) Annual Report of the WFP Executive Board on its Activities in 2014
- 11) Developments in Fora of Importance for the Mandate of FAO
- 12) Calendar of FAO Governing Bodies and other Main Sessions 2015-2016
- 13) Provisional Agenda for the following session of Council
- 14) Working Methods of Council

152nd Session of the Council, June/July 2015

Election of Committees

- 1) Election of the Chairperson and Twelve Members of the Programme Committee
- 2) Election of the Chairperson and Twelve Members of the Finance Committee
- 3) Election of the Chairperson and Seven Members of the Committee on Constitutional and Legal Matters

Other Matters

- 4) Matters Arising out of the Conference Session
- 5) Developments in Fora of Importance for the Mandate of FAO
- 6) Calendar of FAO Governing Bodies and other Main Sessions 2015-2016
- 7) Provisional Agenda for the following session of Council

153rd Session of the Council, November 2015
<p>Programme, Budgetary, Financial and Administrative Matters</p> <p>1) Approval of Adjustments to the Programme of Work and Budget 2016-17 2) Report of the Joint Meeting of the Programme and Finance Committees (...2015) (t.b.d.) 3) Report of the Programme Committee (...2015) (t.b.d.) 4) Report of the Finance Committee (...2015) (t.b.d.)</p>
<p>Committee on World Food Security</p> <p>5) Report of the Committee on World Food Security (October 2015) (t.b.d.)</p>
<p>Committee on Constitutional and Legal Matters</p> <p>6) Report of the Committee on Constitutional and Legal Matters (...2015) (t.b.d.)</p>
<p>Governance Matters</p> <p>7) Multi-year Programmes of Work of the</p> <ul style="list-style-type: none"> • Finance Committee • Programme Committee • CCLM • Regional Conferences • Technical Committees • Council <p>8) Council Multi-year Programme of Work 2016-19 9) Status of implementation of Council decisions</p>
<p>Other Matters</p> <p>10) Election of Six Members of the WFP Executive Board 11) Developments in Fora of Importance for the Mandate of FAO 12) Calendar of FAO Governing Bodies and other Main Sessions 2016-2017 13) Provisional Agenda for the following session of Council 14) Working Methods of Council</p>

154th Session of the Council, June 2016
<p>Programme, Budgetary, Financial and Administrative Matters</p> <p>1) Programme Implementation Report 2014-2015 2) Report of the Joint Meeting of the Programme and Finance Committees (...2016) (t.b.d.) 3) Report of the Programme Committee (...2016) (t.b.d.) 4) Report of the Finance Committee (...2016) (t.b.d.)</p>
<p>Regional Conferences</p> <p>5) Report of the Regional Conference for Africa (2016) (t.b.d.) 6) Report of the Regional Conference for Asia and the Pacific (2016) (t.b.d.) 7) Report of the Regional Conference for the Near East (2016) (t.b.d.) 8) Report of the Regional Conference for Latin America and the Caribbean (2016) (t.b.d.) 9) Report of the Regional Conference for Europe (2016) (t.b.d.) 10) Report on the Informal Conference for North America (2016) (t.b.d.)</p>
<p>Committee on Constitutional and Legal Matters</p> <p>11) Report of the Committee on Constitutional and Legal Matters (...2016) (t.b.d.)</p>
<p>Governance Matters</p> <p>12) Council Multi-year Programme of Work 2016-19 13) Status of implementation of Council decisions</p>
<p>Other Matters</p> <p>14) Annual Report of the WFP Executive Board on its Activities in 2015 15) Developments in Fora of Importance for the Mandate of FAO 16) Calendar of FAO Governing Bodies and other Main Sessions 2016-2017 17) Provisional Agenda for the following session of Council 18) Working Methods of Council</p>

155th Session of the Council, November 2016
<p>Programme, Budgetary, Financial and Administrative Matters</p> <ol style="list-style-type: none"> 1) Review of the Strategic Framework 2) Report of the Joint Meeting of the Programme and Finance Committees (...2016) (t.b.d.) 3) Report of the Programme Committee (...2016) (t.b.d.) 4) Report of the Finance Committee (...2016) (t.b.d.)
<p>Technical Committees and Committee on World Food Security</p> <ol style="list-style-type: none"> 5) Report of the Committee on Commodity Problems (2016) (t.b.d.) 6) Report of the Committee on Agriculture (2016) (t.b.d.) 7) Report of the Committee on Fisheries (2016) (t.b.d.) 8) Report of the Committee on Forestry (2016) (t.b.d.) 9) Report of the Committee on World Food Security (2016) (t.b.d.)
<p>Committee on Constitutional and Legal Matters</p> <ol style="list-style-type: none"> 10) Report of the Committee on Constitutional and Legal Matters (...2016) (t.b.d.)
<p>Governance Matters</p> <ol style="list-style-type: none"> 11) Arrangements for the 40th Session of the Conference (including provisional agenda and Council recommendation on a theme for the general debate at Conference) 12) Council Multi-year Programme of Work 2017-20 13) Status of implementation of Council decisions
<p>Other Matters</p> <ol style="list-style-type: none"> 14) Election of Six Members of the WFP Executive Board 15) Developments in Fora of Importance for the Mandate of FAO 16) Calendar of FAO Governing Bodies and other Main Sessions 2017-2018 17) Provisional Agenda for the following session of Council 18) Working Methods of Council

156th Session of the Council, April 2017
<p>Programme, Budgetary, Financial and Administrative Matters</p> <ol style="list-style-type: none"> 1) Review of the Medium Term Plan (2018-21) and Programme of Work and Budget (2018-2019) – Recommendation to Conference on budget level 2) Report of the Joint Meeting of the Programme and Finance Committees (...2017) (t.b.d.) 3) Report of the Programme Committee (...2017) (t.b.d.) 4) Report of the Finance Committee (...2017) (t.b.d.)
<p>Committee on Constitutional and Legal Matters</p> <ol style="list-style-type: none"> 5) Report of the Committee on Constitutional and Legal Matters (...2017) (t.b.d.)
<p>Governance Matters</p> <ol style="list-style-type: none"> 6) Arrangements for the 40th Session of the Conference (including tentative timetable) – Recommendations to Conference 7) Council Multi-year Programme of Work 2017-20 8) Status of implementation of Council decisions
<p>Other Matters</p> <ol style="list-style-type: none"> 9) Annual Report of the WFP Executive Board on its Activities in 2016 10) Developments in Fora of Importance for the Mandate of FAO 11) Calendar of FAO Governing Bodies and other Main Sessions 2017-2018 12) Provisional Agenda for the following session of Council 13) Working Methods of Council

157th Session of the Council, June/July 2017

Election of Committees

- 1) Election of the Chairperson and Twelve Members of the Programme Committee
- 2) Election of the Chairperson and Twelve Members of the Finance Committee
- 3) Election of the Chairperson and Seven Members of the Committee on Constitutional and Legal Matters

Other Matters

- 4) Matters Arising out of the Conference Session
- 5) Developments in Fora of Importance for the Mandate of FAO
- 6) Calendar of FAO Governing Bodies and other Main Sessions 2017-2018
- 7) Provisional Agenda for the following session of Council

158th Session of the Council, November 2017

Programme, Budgetary, Financial and Administrative Matters

- 1) Approval of Adjustments to the Programme of Work and Budget 2018-19
- 2) Report of the Joint Meeting of the Programme and Finance Committees (...2017) (t.b.d.)
- 3) Report of the Programme Committee (...2017) (t.b.d.)
- 4) Report of the Finance Committee (...2017) (t.b.d.)

Committee on World Food Security

- 5) Report of the Committee on World Food Security (October 2017) (t.b.d.)

Committee on Constitutional and Legal Matters

- 6) Report of the Committee on Constitutional and Legal Matters (...2017) (t.b.d.)

Governance Matters

- 7) Multi-year Programmes of Work of the
 - Finance Committee
 - Programme Committee
 - CCLM
 - Regional Conferences
 - Technical Committees
 - Council
- 8) Council Multi-year Programme of Work 2018-21
- 9) Status of implementation of Council decisions

Other Matters

- 10) Election of Six Members of the WFP Executive Board
- 11) Developments in Fora of Importance for the Mandate of FAO
- 12) Calendar of FAO Governing Bodies and other Main Sessions 2016-2017
- 13) Provisional Agenda for the following session of Council
- 14) Working Methods of Council