



联合国  
粮食及  
农业组织

Food and Agriculture  
Organization of the  
United Nations

Organisation des Nations  
Unies pour l'alimentation  
et l'agriculture

Продовольственная и  
сельскохозяйственная организация  
Объединенных Наций

Organización de las  
Naciones Unidas para la  
Alimentación y la Agricultura

منظمة  
الغذية والزراعة  
للأمم المتحدة

# PROGRAMME COMMITTEE

**Hundred and Thirty-seventh Session**

**Rome, 6-10 November 2023**

**Rolling Work Plan of Evaluations 2024-2027 - Update**

Queries on the substantive content of this document may be addressed to:

Ms Clemencia Cosentino  
Director, Office of Evaluation  
Tel: +39 06570 53903  
Email: [OED-Director@fao.org](mailto:OED-Director@fao.org)

### EXECUTIVE SUMMARY

- This document provides updates on the Office of Evaluation (OED) Work Plan (2024-2027) and on the implementation of OED's new strategy. The Work Plan 2022-2025 was approved by the Programme Committee (PC) during its 134th Session in November 2022 and endorsed by the 171st Session of the Council. It covers four years—the recent past (2022), present (2023), and future (2024-2025). OED's Evaluation Strategy 2023-2025<sup>1</sup> was endorsed by the 172nd Session of the Council upon the recommendation of the 135th Session of the Programme Committee in March 2023, and welcomed by the FAO Conference at its 43rd Session in July 2023.
- OED has completed 62 evaluations since November 2022, is currently conducting 100 evaluations, and is assessing nearly 400 opportunities to launch additional ones in 2024-2025 (as of August 2023). Evaluations are distributed across FAO regions. Ongoing evaluations include obligations acquired in the past (81 evaluations of projects that are ending) and some programme and portfolio evaluations (19). Potential evaluations under consideration (nearly 400) comprise more than two-thirds of OED's portfolio and include (a) expiring obligations—commitments made in the past to conduct evaluations within six months of the end of a project—and (b) opportunities to launch evaluations when projects or interventions begin. In this document, OED also provides examples of progress in each of the five focus areas of the strategy.
- The document also includes four tables listing:
  1. Evaluations expected from OED and follow-up reports expected from Management during upcoming Programme Committee meetings (Table 1).
  2. Evaluations completed in 2022 and 2023 (Table 2).
  3. Ongoing evaluations (Table 3).
  4. Descriptive statistics of potential evaluations (Table 4).

### GUIDANCE SOUGHT FROM THE PROGRAMME COMMITTEE

- The Programme Committee is invited to review the content of the document and provide guidance as deemed appropriate.

<sup>1</sup> <https://www.fao.org/3/nl201en/nl201en.pdf>

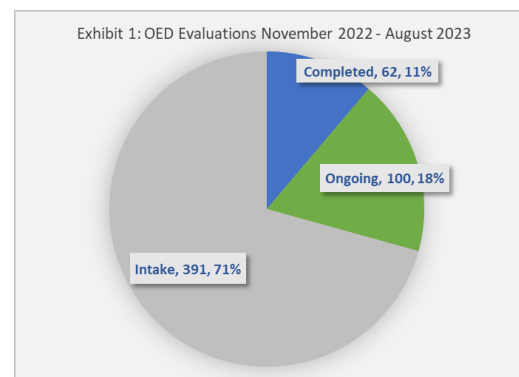
## I. Introduction

1. This document provides updates on the Office of Evaluation (OED) Work Plan (2024-2027) and on implementation of OED's new strategy. The Work Plan 2022-2025 was approved by the Programme Committee (PC) during its 134th Session in November 2022 and endorsed by the 171st Session of the Council. It covers four years—the recent past (2022), present (2023), and future (2024-2025<sup>2</sup>). OED's Evaluation Strategy 2023-2025 was endorsed by the 172nd Session of the Council upon the recommendation of the 135th Session of the Programme Committee in March 2023, and welcomed by the FAO Conference at its 43rd Session in July 2023.

2. Several developments made it imperative for OED to revisit its Work Plan and develop a new strategy. These included the need to bolster OED's capacity to support the FAO Strategic Framework 2022-31, FAO Science and Innovation Strategy and FAO Strategy on Climate Change 2022-2031, the sharp increase in demand for evaluations (driven by increases in voluntary contributions and by demand for evidence of results, outcomes and impacts), and the increase in FAO's work in emergency and resilience. Section II provides these updates, focusing on the five OED priorities for 2023 (cf. [PC 134/4](#)). Section III includes tables showing evaluations expected from OED and follow-up reports expected from Management during upcoming Programme Committee meetings (Table 1), evaluations completed in 2022 and 2023 (Table 2), ongoing evaluations (Table 3), and descriptive statistics on potential evaluations (Table 4).

## II. Overview of OED's work

3. **OED has completed 62 evaluations since November 2022**, is currently conducting 100 evaluations, and is assessing nearly 400 opportunities to launch additional ones in 2024-2025 (Exhibit 1). Completed evaluations had a country/regional (87 percent) or interregional/global (13 percent) focus. The former includes evaluations in Africa (20), Asia and the Pacific (13), Latin America and the Caribbean (12), Near East and North Africa (5), and Europe and Central Asia (4) (Exhibit 2). Evaluations focused on projects (74 percent), programmes (8 percent), or portfolios clustering projects or programmes within countries or around themes (18 percent).<sup>3</sup> Showcased in the *Programme Evaluation Report 2023*, these evaluations highlight success factors for designing future interventions, such as engaging in strategic and operational partnerships (such as with the private sector and UN organizations) and contextualizing interventions.<sup>4</sup> They also underscore the importance of devising programmatic and longer-term solutions (as opposed to project-based, short-term interventions) and reinforce the value of data, technology, and innovation in support of FAO's work. Improvements are needed in areas such as strengthening monitoring systems, developing agile procurement processes, and promoting inclusion in FAO's work.



4. **Ongoing evaluations are distributed across all FAO regions**, with Africa and Latin America and the Caribbean accounting for half of a portfolio (53 percent) dominated by project evaluations (81 percent) (Exhibit 2). The number of ongoing evaluations (100) reflects a large number of expiring obligations acquired in the past (81 evaluations of projects that are ending) and some programme and portfolio evaluations (19). At one per year, the number of syntheses of evaluations has remained constant while OED focuses on completing ongoing evaluations and building its capacity to generate the evidence base to be synthesized. Ongoing evaluations cover a wide range of topics,

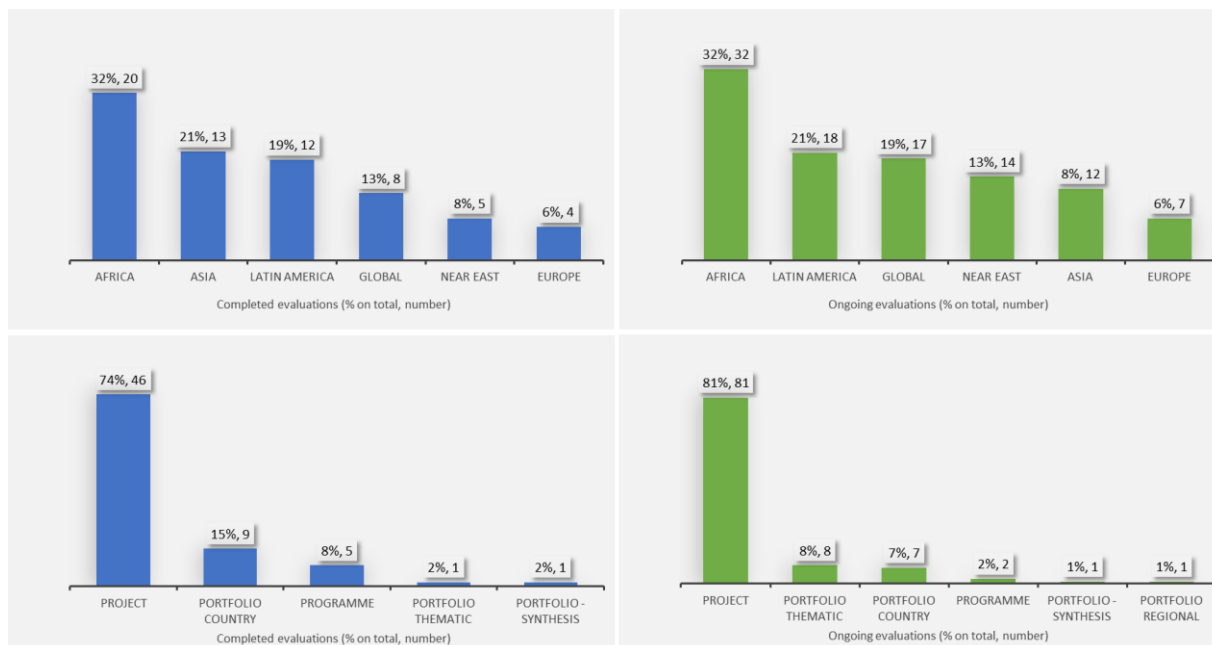
<sup>2</sup>Charter for the FAO Office of Evaluation (Volume II of the Basic Texts) stipulates that OED shall maintain a four-year rolling work plan (<https://www.fao.org/3/k7774e/k7774e.pdf>).

<sup>3</sup> Projects pursue targeted intervention approaches. Programmes are families of projects formed by common characteristics, such as a common intervention. Portfolios are clusters formed by a country, theme, strategy, or other organizational scheme and covering multiple projects, programmes, or approaches to effect change.

<sup>4</sup> Programme Evaluation Report 2023: <https://www.fao.org/3/nl875en/nl875en.pdf>

including climate change adaption and resilience, emergency response and preparedness, livelihood resilience, sustainable agriculture and natural resource management, food loss and waste, women's empowerment and youth employment (listed in Table 3). These are distributed along all areas of focus of the FAO Strategic Framework 2022-31— *better life* (46 percent, including emergency and resilience), *better environment* (30 percent), *better production* (22 percent), and *better nutrition* (2 percent).

## Exhibit 2. Completed (62) and ongoing (100) evaluations by region and type of evaluation



Source: OED. Notes: Based on 62 completed evaluations between November 2022 and August 2023 and 100 ongoing evaluations as of August 2023.

5. **Potential evaluations under consideration (nearly 400) comprise more than two-thirds of OED's portfolio.** Labeled "Intake" in Exhibit 1, these include (a) expiring obligations—commitments made in the past to conduct evaluations within six months of the end of a project—and (b) opportunities to launch evaluations when projects or interventions begin. The large number of potential evaluations being assessed (nearly 400) is a function of the past and present colliding—the former system generated obligations in the past that are maturing at present, the new system requires that we design evaluations when the decision to evaluate is made (also at present). It will take time for OED to triage its entire portfolio, particularly as new opportunities emerge weekly. "Intake," a process created in implementing OED's new strategy, plays a crucial role to enable and document decisions.

6. **OED is making progress in implementing its new strategy.** The following examples provide highlights in each of the five focus areas of the strategy:

- Plan and Monitor: developing an "Intake" process to assess existing and new evaluation opportunities and a dashboard to keep FAO Members and Management informed of progress and changes to OED's approved Work Plan.
- Strengthen Capacity: launching OneOED by creating a global team of OED personnel and recruiting personnel with expertise in rigorous, impact evaluations.
- Research and Innovate: reorganizing human resources towards a more flexible, agile, and supportive structure.
- Evaluations for use: engaging stakeholders early on to discuss potential evaluations during project design.
- Disseminate for broader impact: creating a knowledge management team, an electronic repository of OED information, and internal guidance to support change in OED.

### INTAKE

Intake is a new OED process. It is a highly engaging and collaborative process designed to support decisions, promote early planning, and enable the collection of critical data in support of OED's monitoring of its portfolio of work. During Intake, the selection criteria identified in OED's strategy are carefully considered. At present, OED is focused on existing obligations that mature soon, hence decisions are constrained by past commitments. But this portfolio provides an excellent opportunity to test and fine tune the process, accelerate planning of evaluations, and build OED's data system with robust data.

7. In addition, OED began consultations with stakeholders by meeting with FAO personnel in all regions to begin co-designing FAO's Evaluation Policy. Last, OED supported planning activities to commission the independent Evaluation of FAO's evaluation function.

### III. OED's portfolio of evaluations

8. Table 1 includes evaluations expected from OED and follow-up reports expected from FAO Management during upcoming PC Sessions. Note that, in 2021, in response to PC guidance, OED re-focused its Work Plan on evaluating the Programme Priority Areas (PPAs) of the FAO Strategic Framework 2022-31. Given their expected complexity, OED has started with an area that is both a high priority from a programmatic standpoint and small in terms of portfolio size (number of projects/programmes and funding) to pilot test the approach to such evaluations: Better Nutrition 4 (BN4) Food Loss and Waste. Once completed, OED will reflect on the usefulness of PPA evaluations and decide how to proceed in consultation with PC.

**Table 1. Evaluations and follow-up reports for upcoming Programme Committee meetings**

<b>Spring 2024 session</b>
Evaluation of Reducing Food Loss and Waste (BN4) programme
Evaluation of FAO's Cash transfer and Cash-plus programmes
FAO Evaluation Policy (draft)
<i>Update on the Evaluation of FAO's evaluation function</i>
<i>Follow-up report on the Evaluation of FAO's contribution to availability and sustainable management of water and sanitation for all (SDG 6)</i>
<i>Follow-up report on Joint evaluation of collaboration among the United Nations Rome-based Agencies</i>
<b>Autumn 2024 session</b>
Rolling work plan of evaluations (update)
Evaluation of One Health (BP3) programme
Evaluation of FAO's implementation of Conference Resolution 7/2019 "Further integration of sustainable agricultural approaches, including agroecology, in the future planning activities of FAO", including the balance of the full range of sustainable agriculture approaches and systems
Independent Evaluation of FAO's Evaluation Function (final report)
<i>Follow-up report on the Evaluation of FAO's South-South and Triangular Cooperation</i>
<i>Follow-up report on the Evaluation of FAO's COVID-19 Response and Recovery Programme</i>
<b>Spring 2025 session</b>
Evaluation of Biodiversity and Ecosystem Services for Food and Agriculture (BE3) programme
Evaluation of Inclusive Rural Transformation (BL2) programme
Evaluation of Gender Equality and Rural Women's Empowerment (BL1) programme
FAO Evaluation Policy (final)
<b>Autumn 2025 session</b>
Rolling work plan of evaluations (update)
Strategy for the Office of Evaluation (update)
Evaluation of Bioeconomy for sustainable food and agriculture (BE2) programme
Evaluation of Achieving Sustainable Urban Food Systems (BE4) programme

Evaluation of Small-scale Producers' Equitable Access to Resources (BP4) programme
<i>Follow-up report on the evaluation of FAO's support to life below water (SDG 14)</i>
<b>Spring 2026 session</b>
Evaluation of Transparent Markets and Trade (BN5) programme
Evaluation of Scaling up Investment (BL6) programme
<i>Follow-up report on the Evaluation of FAO's Cash transfer and Cash-plus programmes</i>
<i>Follow-up report on the Evaluation of Reducing food loss and waste (BN4) programme</i>
<b>Autumn 2026 session</b>
Rolling work plan of evaluations (update)
Evaluation of Innovation for Sustainable Agriculture Production (BP1) programme
Evaluation of Resilient Agrifood Systems (BL4) programme
<i>Follow-up report on the Evaluation of One Health (BP3) programme</i>
<b>Spring 2027 session</b>
Evaluation of Agriculture and Food Emergencies (BL3) programme
Evaluation of Healthy Diets for All (BN1) programme
Evaluation of Nutrition for the Most Vulnerable (BN2) programme
<i>Follow-up report on the Evaluations of Biodiversity and Ecosystem Services for Food and Agriculture (BE3) programme</i>
<i>Follow-up report on the Evaluation of Inclusive rural transformation (BL2) programme</i>
<i>Follow-up report on the Gender Equality and Rural Women's Empowerment (BL1) programme</i>
<b>Autumn 2027 session</b>
Rolling work plan of evaluations (update)
Evaluation of Safe Food for Everyone (BN3) programme
Evaluation of Hand-in-Hand Initiative (BL5) programme
<i>Follow-up report on the Evaluation of Bioeconomy for sustainable food and agriculture (BE2) programme</i>
<i>Follow-up report on the Evaluation of Achieving Sustainable Urban Food Systems (BE4) programme</i>
<i>Follow-up report on the Evaluation of Small-scale Producers' Equitable Access to Resources (BP4) programme</i>

Source: Office of Evaluation (OED)

Notes: \*This plan is revisited in an ongoing basis and revised as needed based on the results of OED's assessment of opportunities (conducted through OED's Intake process) and in light of PC priorities.

**Table 2. List of completed evaluations (2022-2023)**

Since **November** 2022, OED has completed 62 evaluations. Evaluation reports are available on the OED website (<https://www.fao.org/evaluation/en/>) or can be obtained by sending an email to [oed-director@fao.org](mailto:oed-director@fao.org).

Coverage	Evaluation title	Evaluation type <sup>1</sup>	Year of completion
<b>Global/Interregional evaluations</b>			
Global	Evaluation of FAO's support to SDG 14	Portfolio – Thematic	2023
Global	Evaluation of the International Treaty on Plant Genetic Resources for Food and Agriculture	Portfolio - Cluster	2023
Global	Evaluation of the Global Network Against Food Crisis Component 1: Country Investments in Madagascar, Cuba, Myanmar, Palestine, Somalia, South Sudan, the Bolivarian Republic of Venezuela, Yemen, and the Sahel Region	Portfolio – Cluster*	2023
Interregional	Evaluation of the projects on Supporting Implementation of the Voluntary Guidelines on the Responsible Governance of Tenure of Land, Fisheries and Forests Cluster (GCP) - phase II	Portfolio - Cluster	2023
Interregional	Evaluation of International System for Agricultural Science and Technology (AGRIS)	Portfolio – Cluster	2023
Interregional	Evaluation of Capacity Building Initiative for Transparency Cluster	Portfolio – Cluster	2023
Interregional	Evaluation of the project International Alliance on Climate Smart Agriculture	Project	2022
<b>Joint evaluations</b>			
Global	Review of peacebuilding and climate security – synthesis of evaluations and lessons learned (in partnerships with the United Nations Peacebuilding Fund [UN-PBF] and UNICEF)	Portfolio – Synthesis	2022
<b>Inter-Agency Humanitarian Evaluations (IAHEs)</b>			
Afghanistan	Inter-Agency Humanitarian Evaluation of the Response to the Humanitarian Crisis in Afghanistan	Programme	2023
Ethiopia	Inter-Agency Humanitarian Evaluation of the Response to the Humanitarian Crisis in Northern Ethiopia	Programme	2023
<b>Regional Office for Africa</b>			
Ghana	Country Programme Evaluation for Ghana	Portfolio – Country	2023
Chad	Country Programme Evaluation for Chad	Portfolio – Country	2023
Gabon	Country Programme Evaluation for Gabon	Portfolio – Country	2023
Mali	Country Programme Evaluation for Mali	Portfolio – Country	2023
Nigeria	Country Programme Evaluation for Nigeria	Portfolio – Country	2023
South Sudan	Evaluation of FAO's resilience programme in South Sudan	Programme	2023
Somalia	Evaluation of FAO's resilience programme in Somalia	Programme	2023
Democratic Republic of the Congo	Evaluation of FAO's resilience programme in Democratic Republic of the Congo	Programme	2023

Coverage	Evaluation title	Evaluation type <sup>1</sup>	Year of completion
Somalia	Cluster evaluation of projects on protecting, improving, and sustaining food security in rural Somalia	Portfolio – Cluster	2023
Subregional	Evaluation of enhancing climate change resilience in the Benguela Current Fisheries System	Portfolio – Cluster	2023
The Gambia	Evaluation of Improving Food Security and Nutrition in the Gambia through Food Fortification	Project	2022
Mozambique	Evaluation of payment for ecosystem services to support forest conservation and sustainable livelihoods (Full-sized project [FSP])	Project	2022
Senegal	Evaluation of mainstreaming ecosystem-based approaches to climate-resilient rural livelihoods in vulnerable rural areas through the Farmers Field School methodology (FSP)	Project	2022
Burundi	Evaluation of Renforcement de la résilience des communautés rurales à la sécurité alimentaire et nutritionnelle	Project	2022
Cameroon	Evaluation of Est/Adamaoua/Nord Réduction des tensions/conflits liés à l'utilisation des ressources naturelles (Peacebuilding Fund)	Project	2022
Liberia	Evaluation of sustaining peace and improving social cohesion through the promotion of rural employment	Project	2022
Angola	Evaluation of Smallholder Agriculture Development and Commercialization project (SADCP) of the Ministry for Agriculture (MINAGRI)	Project	2022
Democratic Republic of Congo	Evaluation of community based Miombo Forest Management in South East Katanga	Project	2023
Malawi	Evaluation of Pesticide Risk Reduction in Malawi (FSP)	Project	2023
<b>Regional Office for Asia and the Pacific</b>			
Nepal	Country Programme Evaluation for Nepal	Portfolio – Country	2023
Afghanistan	Evaluation of three projects on the Development of Integrated Dairy Schemes in Afghanistan	Portfolio – Cluster	2022
Afghanistan	Evaluation of project Promoting Value Chains-Western Afghanistan	Project	2022
Afghanistan	Evaluation of building resilience and self-reliance of livestock keepers by improving control of Foot-and-Mouth Disease (FMD) and other Transboundary Animal Diseases (TADs)	Project	2022
Bangladesh	Evaluation of project Strengthening National Forest Inventory and Satellite Land Monitoring System in support of REDD+ in Bangladesh	Project	2022
China	Evaluation of mainstreaming biodiversity conservation objectives and practices into China's Water Resources Management policy and Planning Practice	Project	2022
Islamic Republic of Iran	Evaluation of rehabilitation of forest landscapes and degraded land with particular attention to saline soils and areas prone to wind erosion	Project	2022



Coverage	Evaluation title	Evaluation type <sup>1</sup>	Year of completion
Lao People's Democratic Republic	Evaluation of Climate Adaptation in Wetlands Areas (CAWA) in Lao PDR	Project	2022
Myanmar	Evaluation of sustainable cropland and forest management in priority agro ecosystems of Myanmar	Project	2022
The Philippines	Evaluation of dynamic conservation and sustainable use of agricultural biodiversity to ensure Food Security and Ecosystems Services and Resiliency	Project	2022
Sri Lanka	Evaluation of rehabilitation of degraded agricultural lands in Kandy, Badulle and Nuwara Eliya districts of the Central Highlands	Project	2022
Sri Lanka	Evaluation of implementation of the National Biosafety Framework in accordance with the Cartagena Protocol on Biosafety (CPB)	Project	2022
<b>Regional Office for Near East and North Africa</b>			
Algeria	Country Programme Evaluation for Algeria	Portfolio – Country	2022
Lebanon	Evaluation of the project on upgrading the technical agriculture education system in Lebanon	Project	2022
Lebanon	Evaluation of the project Promotion of Agriculture livelihoods & employment through investment in land reclamation & water reservoirs	Project	2022
Syrian Arab Republic	Evaluation of the project Supporting emergency needs, early recovery and longer-term resilience in Syria agriculture sector	Project	2023
Subregional	Evaluation of the project Implementing the 2030 Agenda for Water efficiency/productivity and sustainability in the Near East and North Africa	Project	2023
<b>Regional Office for Latin America and the Caribbean</b>			
Bolivia	Country Programme Evaluation for Bolivia	Portfolio – Country	2022
Dominican Republic	Country Programme Evaluation for the Dominican Republic	Portfolio – Country	2023
Regional	Evaluation of climate Change Adaptation in the Eastern Caribbean Fisheries Sector	Project	2022
Regional	Evaluation of developing Organisational Capacity for Ecosystem Stewardship and Livelihoods in Caribbean Small-Scale Fisheries (StewardFish)	Project	2022
Regional	Evaluation of Programa Mesoamérica sin Hambre: marcos institucionales más efectivos para mejorar la agricultura familiar y la seguridad alimentaria y nutricional / Mesoamerica without Hunger Programme: More effective institutional frameworks to improve family agriculture (FA) and food and nutrition security (FNS)	Project	2022
Argentina	Evaluation of strengthening of governance for the protection of biodiversity through the formulation and implementation of the National Strategy on Invasive Alien Species (NSIAS)	Project	2022

Coverage	Evaluation title	Evaluation type <sup>1</sup>	Year of completion
The Plurinational State of Bolivia	Evaluation of biodiversity conservation and sustainable use in five macroregions to improve human nutrition	Project	2022
Chile	Evaluation of mainstreaming conservation and valuation of critically endangered species and ecosystems in development-frontier production landscapes in the regions of Arica y Parinacota and Biobío	Project	2022
Chile	Evaluation of strengthening and development of instruments for the management, prevention and control of beaver ( <i>Castor canadensis</i> ), an invasive alien species in the Chilean Patagonia	Project	2022
Guatemala	Evaluation of Construir la cohesión social de las comunidades que reciben jóvenes retornados como un puente hacia una reintegración pacífica y efectiva (Peacebuilding Fund)	Project	2022
Colombia	Evaluation of Acompañamiento Técnico Jurídico al barrido predial masivo para el Ordenamiento Social de la Propiedad Rural en municipios priorizados, en el marco de las DVGT	Project	2022
Dominican Republic	Evaluation of promoting climate-smart livestock management in the Dominican Republic	Project	2023
<b>Regional Office for Europe and Central Asia</b>			
Georgia	FAO support to Georgian agricultural sector under the European Neighbourhood Programme for Agriculture and Rural Development (ENPARD III) program	Project	2023
Türkiye	Sustainable Land Management and Climate Friendly Agriculture	Project	2023
Türkiye	Conservation and Sustainable Management of Türkiye's Steppe Ecosystem	Project	2023
Serbia	Contribution of sustainable forest management to a low emission and resilient development	Project	2023

Source: Office of Evaluation (OED)

Notes:

1. Projects pursue specific, well-defined intervention approaches. Programmes are families of projects formed by common characteristics, such as a common intervention approach. Portfolios are clusters formed by a country, theme, strategy, or other organizational scheme and covering multiple projects, programmes, or approaches to effect change.
2. An asterisk (\*) indicates that the report for this evaluation will be published within the next three months.

**Table 3. List of ongoing evaluations and expected time of completion**

OED is currently conducting 100 evaluations. Please contact OED at [oed-director@fao.org](mailto:oed-director@fao.org) to obtain more information about these evaluations.

Coverage	Evaluation Title	Evaluation type	Expected Completion <sup>5</sup>
<b>Global/Inter-regional evaluations</b>			
Global	Thematic evaluation of FAO's Cash and Voucher Assistance	Portfolio Thematic	Q4-2023
Global	Evaluation of One Health (BP3) Programme	Portfolio Thematic	Q4-2023
Global	Evaluation of Reducing food loss and waste (BN4) programme	Portfolio Thematic	Q1-2024
Global	Evaluation of Operational Partners Implementation Modality (OPIM)	Portfolio Synthesis	Q4-2023
Global	SLC - Evaluation of the Subregional Office for the Caribbean	Portfolio Regional	Q4-2023
Global	Review of Global Network Against Food Crises Partnership Programme (PHASE 2)	Programme	Q4-2023
Global	Evaluation of Capacity-building Initiative for Transparency (CBIT)	Portfolio Cluster	Q2-2024
Global	Evaluation of Coastal Fishery Initiative	Portfolio Cluster	Q3-2024
Global	Evaluation of Improving global forest management through improved global forest information	Project	Q4-2023
Global	Evaluation of Building food system resilience in protracted crises (FNS-REPRO)	Project	Q4-2023
Global	Evaluation of Integrated Country Approach (ICA) for boosting decent jobs for youth in the agri-food system	Project	Q4-2023
Global	Evaluation of Supporting the Global Health Security Agenda (GHSA) to address Zoonotic Disease and Animal Health in Africa	Project	Q4-2023
Global	Evaluation of Regional pests and pesticides management and capacity building of the Comité Permanent Inter-états de la Lutte contre la Sécheresse dans le Sahel (CILSS) Member States (FSP)	Project	Q4-2023
Global	Evaluation of Towards sustainable management of the Canary Current Large Marine Ecosystem (CCLME) - Initial support to SAP implementation	Project	Q1-2024
Global	Evaluation of Green Jobs for Rural Youth Employment	Project	Q2-2024
<b>Joint Evaluations</b>			
Global	Evaluation of Rome-based Agencies programme to strengthen the resilience of livelihoods in protracted crisis	Project	Q4-2023
<b>Inter-Agency Humanitarian Evaluations</b>			
Ethiopia	Inter-Agency Humanitarian Evaluation of the response to the humanitarian crisis in Ethiopia	Programme	Q3-2023

<sup>5</sup> Q1=January-March, Q2=April-June, Q3=July-September, Q4=October-December. Time periods are reported to identify evaluations projected to be completed before the Autumn and Spring meetings of the Programme Committee (Q1-Q2 and Q3-Q4 respectively).

Coverage	Evaluation Title	Evaluation type	Expected Completion <sup>5</sup>
<b>Regional Office for Africa</b>			
<b>Mozambique; Zimbabwe</b>	Evaluation of Response to Cyclone Idai in southern Africa	Portfolio Thematic	Q4-2023
<b>Rwanda</b>	Country Programme Evaluation for Rwanda	Portfolio Country	Q4-2023
<b>Namibia</b>	Country Programme Evaluation for Namibia	Portfolio Country	Q4-2024
<b>Uganda</b>	Country Programme Evaluation for Uganda	Portfolio Country	Q2-2025
<b>South Sudan</b>	Pastoralism Participatory Impact Assessment in South Sudan	Project	Q4-2023
<b>South Sudan</b>	Seeds intervention - participatory impact assessment – South Sudan	Project	Q4-2023
<b>Angola</b>	Evaluation of Integrating Climate Resilience into Agricultural and Agropastoral Production Systems through Soil Fertility Management in key Productive and Vulnerable Areas using the Farmers Field School Approach	Project	Q4-2023
<b>Central African Republic</b>	Evaluation of Appui au renforcement des mécanismes de gestion concertée et apaisée de la transhumance pour la restauration du dialogue intercommunautaire et la consolidation de la paix dans les préfectures de l’Ouham et de l’Ouham-Pendé	Project	Q4-2023
<b>Comoros, Kenya, Madagascar, Mauritius, Seychelles</b>	Evaluation of Project for Enhancing Livelihoods, Food Security and Maritime Safety through Increased Resilience of Fishing Communities Dependent on Coral Reef Fisheries in the African Coastal Countries of the Indian Ocean	Project	Q4-2023
<b>Cameroon</b>	Evaluation of Disposal of existing persistent organic pollutants (POPs) and other obsolete pesticides and implementation of a sound pests and pesticides management in Cameroon (FSP)	Project	Q4-2023
<b>Niger</b>	Evaluation of Prévention et gestion pacifique de conflits liés à l’accès et à la gestion des ressources naturelles dans les communes nord de la région de Zinder - (PREGECON)	Project	Q4-2023
<b>Gambia</b>	Evaluation of Adapting Agriculture to Climate Change in The Gambia (FSP)	Project	Q4-2023
<b>Mozambique</b>	Evaluation of FAO’s Technical and Strategic Support to the Implementation of Mozambique Forest Investment Plan (MozFIP)	Project	Q4-2023
<b>Burundi</b>	Evaluation of Food- Integrated Approach Programme (IAP): Support for Sustainable Food Production and Enhancement of Food Security and Climate Resilience in Burundi’s Highland	Project	Q4-2023
<b>Subregional Office for Southern Africa, Harare</b>	Evaluation of Support Towards the Operationalization of the Southern African Development Community (SADC) Regional Agricultural Policy (RAP)	Project	Q4-2023
<b>Côte d'Ivoire</b>	Evaluation of Consolidation de la paix dans la zone frontalière du nord-est de la Côte d’Ivoire par le biais d’une gestion participative et planifiée des ressources naturelles	Project	Q4-2023
<b>Djibouti</b>	Evaluation of Renforcement de la Productivité des Productions Végétales et Animales à Djibouti	Project	Q4-2023

Coverage	Evaluation Title	Evaluation type	Expected Completion <sup>5</sup>
<b>Chad</b>	Evaluation of Consolidation de la paix et de la sécurité entre les communautés d'agriculteurs et d'éleveurs dans les provinces du Salamat, du Sila et du Ouaddaï	Project	Q4-2023
<b>Sierra Leone</b>	Evaluation of Empowering youth at risk as resources for sustaining peace and community resilience in Tonkolili and Kenema districts in Sierra Leone	Project	Q4-2023
<b>Guinea-Bissau</b>	Evaluation of Projet d'urgence en Sécurité Alimentaire en Guinée-Bissau (COVID-19)	Project	Q4-2023
<b>Democratic Republic of the Congo</b>	Evaluation of Strengthening socio-economic resilience of smallholder farmers and vulnerable populations in the Democratic Republic of the Congo	Project	Q4-2023
<b>Malawi</b>	Evaluation of KULIMA - Promoting farming in Malawi "Revitalising Agricultural Clusters and Ulimi wa Mdandanda through Farmer Field Schools in Malawi"	Project	Q4-2023
<b>Malawi</b>	Evaluation of Afikepo - Nutrition Programme in Malawi	Project	Q4-2023
<b>Malawi</b>	Evaluation of Building climate change resilience in the fisheries sector in Malawi (FSP)	Project	Q4-2023
<b>Somalia</b>	Evaluation of Global Network Against Food Crises Partnership Programme - Country Investment Somalia	Project	Q4-2023
<b>Côte d'Ivoire</b>	Mid-Term Evaluation of the Project Promouvoir une production de cacao sans déforestation pour réduire les émissions en Côte d'Ivoire (PROMIRE)	Project	Q1-2024
<b>Uganda</b>	Evaluation of Food-IAP: Fostering Sustainability and Resilience for Food Security in Karamoja Sub Region	Project	Q1-2024
<b>Somalia</b>	Evaluation of Reducing Communities Vulnerability to Drought and External Shocks	Project	Q2-2024
<b>Uganda</b>	Evaluation of integrating climate resilience into agricultural and pastoral production in Uganda, through a Farmer/Agro-pastoralist Field School Approach (FSP)	Project	Q2-2024
<b>Somalia</b>	Longitudinal evaluation of the impact of cash-based interventions in Somalia	Project	Q4-2027
<b>Regional Office for Near East and North Africa</b>			
<b>Yemen</b>	Evaluation of FAO's Yemen resilience programme	Portfolio Cluster	Q4-2024
<b>West Bank - Gaza Strip</b>	Evaluation of Global Network Against Food Crises Partnership Programme - Country Investment Palestine	Project	Q4-2023
<b>Yemen</b>	Evaluation of Global Network Against Food Crises Partnership Programme - Country Investment Yemen	Project	Q4-2023
<b>Iraq</b>	Evaluation of Restoring the Water Supply for Food Production and Livelihoods in post conflict areas	Project	Q4-2023
<b>Sudan</b>	Evaluation of Greater Stability in Eastern Sudan through better and more informed Decision-Making in Food Security	Project	Q4-2023
<b>Egypt</b>	Evaluation of Sustainable Management of Kharga Oasis Agro-Ecosystems in the Egyptian Western Desert (Medium-sized project [MSP])	Project	Q4-2023

Coverage	Evaluation Title	Evaluation type	Expected Completion <sup>5</sup>
<b>Iraq</b>	Evaluation of Support to agricultural livelihoods of rural and peri-urban returnees and communities in Ninevah Governorate, Iraq	Project	Q4-2023
<b>Lebanon</b>	Evaluation of Smart Adaptation of Forest Landscapes in Mountain Areas (SALMA)	Project	Q4-2023
<b>Syrian Arab Republic</b>	Evaluation of FAO Syria Smallholder Support Programme (SSP) for Agriculture Transformation	Project	Q4-2023
<b>Lebanon</b>	Evaluation of Support to Women Cooperatives and Associations in the Agri-food Sector of Lebanon	Project	Q4-2023
<b>Tunisia</b>	Evaluation of Appui à la mise en oeuvre du Recensement Général de l'Agriculture (RGA) et de l'Inventaire, forestier, pastoral et oléicole national (IFPON)	Project	Q4-2023
<b>Morocco</b>	Evaluation of Disposal of obsolete pesticides including POPs and implementation of integrated pest and pesticide management programme in Morocco (FSP)	Project	Q4-2023
<b>Iraq</b>	Evaluation of Restoration and strengthening the resilience of agri-food systems in Southern Iraq	Project	Q1-2024
<b>Jordan, Lebanon</b>	Evaluation of Enhancing resilient livelihoods and food security of host communities and Syrian refugees in Jordan and Lebanon through the promotion of sustainable agricultural development	Project	Q1-2024
<b>Morocco</b>	Evaluation of Revitalising Oasis Agro-ecosystems through a Sustainable, Integrated and Landscape Approach in the Draâ-Tafilalet Region (FSP)	Project	Q4-2024
<b>Yemen</b>	Evaluation of Supporting Resilient Livelihoods and Food Security in Yemen Joint Programme: Phase 3 (ERRY III)	Project	Q1-2025
<b>Regional Office for Asia and the Pacific</b>			
<b>Sri Lanka</b>	Thematic Evaluation of FAO's emergency response to Sri Lankan economic and food security crisis	Portfolio Thematic	Q4-2023
<b>Philippines</b>	Country Programme Evaluation for Philippines	Portfolio Country	Q3-2024
<b>Myanmar</b>	Evaluation of Global Network Against Food Crises Partnership Programme - Country Investment Myanmar	Project	Q4-2023
<b>Tonga</b>	Evaluation of Integrated Land and Agro-ecosystem Management Systems for Tonga (FSP)	Project	Q4-2023
<b>Pakistan</b>	Evaluation of The Horticulture Advancement Activity	Project	Q4-2023
<b>Lao People's Democratic Republic</b>	Evaluation of Strengthening agro-climatic monitoring and information systems to improve adaptation to climate change and food security in Lao People's Democratic Republic (FSP)	Project	Q4-2023
<b>Bangladesh</b>	Evaluation of Support for Modelling, Planning and Improving Dhaka's Food System	Project	Q4-2023
<b>Fiji, Kiribati, Marshall Islands, Palau, Samoa, Tuvalu, Vanuatu</b>	Evaluation of Project for Enhancing Livelihoods and Food Security through Fisheries with Nearshore Fish Aggregating Devices in the Pacific Ocean	Project	Q4-2023
<b>China</b>	Evaluation of Biodiversity Conservation and Sustainable Land Management in the Soda Saline-alkaline Wetlands Agro Pastoral Landscapes in the Western Area of the Jilin Province (FSP)	Project	Q4-2023

Coverage	Evaluation Title	Evaluation type	Expected Completion <sup>5</sup>
<b>Philippines</b>	Evaluation of Support to Agriculture and Agribusiness Enterprises in Mindanao for Sustainable Development	Project	Q4-2023
<b>Mongolia</b>	Evaluation of Strengthening Animal Health and Food Safety Systems	Project	Q4-2023
<b>Indonesia, Timor-Leste</b>	Evaluation of Enabling transboundary cooperation for sustainable management of the Indonesian Seas (FSP)	Project	Q4-2023
<b>Regional Office for Latin America and the Caribbean</b>			
<b>Paraguay</b>	Country Programme Evaluation for Paraguay	Portfolio Country	Q2-2024
<b>Colombia</b>	Country Programme Evaluation for Colombia	Portfolio Country	Q4-2024
<b>El Salvador</b>	Mid-Term Evaluation of the Project Upscaling climate resilience measures in the dry corridor agroecosystems of El Salvador (RECLIMA)	Project	Q4-2023
<b>Uruguay</b>	Evaluation of Strengthening of capacities for environmental sound management of POP-pesticides in Uruguay (MSP)	Project	Q4-2023
<b>Mexico</b>	Evaluation of Securing the Future of Global Agriculture in the face of climate change by conserving the Genetic Diversity of the Traditional Agroecosystems of Mexico (FSP)	Project	Q4-2023
<b>Honduras</b>	Evaluation of Empowerment of rural woman for climate action in the forestry sector of Western Honduras	Project	Q4-2023
<b>Uruguay</b>	Evaluation of Climate-smart livestock production and land restoration in the Uruguayan rangelands (FSP)	Project	Q4-2023
<b>Guatemala</b>	Evaluation of Adaptación de comunidades rurales, a la variabilidad y cambio climático para mejorar su resiliencia y medios de vida, en Guatemala	Project	Q4-2023
<b>Argentina</b>	Evaluation of Governance Strengthening for the Management and Protection of Coastal & Marine Biodiversity in key ecological areas and the implementation of the Ecosystem Approach to Fisheries (EAF).	Project	Q4-2023
<b>Peru</b>	Evaluation of Sustainable management of agro-biodiversity and vulnerable ecosystems recuperation in Peruvian Andean regions through Globally Important Agricultural Heritage Systems (GIAHS) approach.	Project	Q1-2024
<b>Colombia</b>	Evaluation of Transformación territorial, resiliencia y sostenibilidad	Project	Q1-2024
<b>Guyana</b>	Evaluation of Mainstreaming Sustainable Land Development and Management	Project	Q2-2024
<b>Subregional</b>	I Evaluation of iniciativa México - Comunidad del Caribe (CARICOM) - FAO - Cooperación para la Adaptación y la Resiliencia al Cambio Climático en el Caribe	Project	Q2-2024
<b>Paraguay</b>	Mid-Term Evaluation of the Project Poverty, Reforestation, Energy and Climate Change - PROEZA Project	Project	Q2-2024
<b>Chile</b>	Mid-Term Evaluation of the 7Project Chile REDD-plus results-based payments for results period 2014-2016	Project	Q2-2024

Coverage	Evaluation Title	Evaluation type	Expected Completion <sup>5</sup>
<b>Cuba</b>	Mid-Term Evaluation of the Project Increased climate resilience of rural households and communities through productive landscape restoration in selected localities of the Republic of Cuba (IRES-Cuba)	Project	Q2-2024
<b>Chile</b>	Evaluation of Establish a Network of National Important Agricultural Heritage Sites (NIAHS) (FSP)	Project	Q2-2024
<b>Regional Office for Europe and Central Asia</b>			
<b>Ukraine</b>	Evaluation of FAO's response to the Ukraine crisis	Portfolio Thematic	Q4-2024
<b>Uzbekistan</b>	Country Programme Evaluation Uzbekistan	Portfolio Country	Q4-2024
<b>Serbia</b>	Evaluation of Contribution of sustainable forest management to a low emission and resilient development in Serbia (FSP)	Project	Q4-2023
<b>Ukraine</b>	Evaluation of Integrated Natural Resources Management in Degraded Landscapes in the Forest-Steppe Zone of Ukraine (MSP)	Project	Q4-2023
<b>Türkiye</b>	Evaluation of Conservation and Sustainable Management of Turkey's Steppe Ecosystems (FSP)	Project	Q4-2023
<b>Kyrgyzstan</b>	Evaluation of Shared prosperity through cooperation in border regions of Kyrgyzstan and Uzbekistan	Project	Q4-2023
<b>Uzbekistan</b>	Evaluation of Shared prosperity through cooperation in border regions of Kyrgyzstan and Uzbekistan	Project	Q4-2023
<b>Armenia</b>	Evaluation of Forest resilience of Armenia, enhancing adaptation and rural green growth via mitigation	Project	Q1-2024

Source: Office of Evaluation (OED).

Notes: 1. **Projects** pursue specific, well-defined intervention approaches. **Programmes** are families of projects formed by common characteristics, such as a common intervention approach. **Portfolios** are clusters formed by a country, theme, strategy or other organizational scheme and covering multiple projects, programmes or approaches to effect change. 2. Q1=January-March, Q2=April-June, Q3=July-September, Q4=October-December. Time periods are reported to identify evaluations projected to be completed before the Autumn and Spring meetings of the Programme Committee (Q1-Q2 and Q3-Q4 respectively).



**Table 4. Descriptive statistics of potential evaluations**

At present, OED is assessing nearly 400 requests for evaluations. The panels below show the current universe of potential evaluations that are under consideration through an ongoing intake process. OED will continuously update its work plan as decisions are made regarding which evaluations to conduct. The years show when the commitment to conduct the evaluation expires or, to put another way, when the evaluations are due.

**Panel A: Evaluations under intake process by region and year (2023-2027)**

Regions	2023	2024	2025	2026	2027	Total	
Africa	13	31	22	14	17	97	25%
Asia	10	24	17	15	10	76	19%
Latin America	6	21	13	8	15	63	16%
Europe	8	17	12	3	1	41	10%
Near East	6	8	11	14	2	41	10%
Global	13	31	11	13	5	73	19%
<b>Total</b>	<b>56</b>	<b>132</b>	<b>86</b>	<b>67</b>	<b>50</b>	<b>391</b>	<b>100%</b>

**Panel B: Evaluations under intake process by type of evaluation and year (2023-2027)**

Type of Evaluation	2023	2024	2025	2026	2027	Total	
Portfolio Thematic	3	8	1			12	3%
Portfolio Country	3	24	8			35	9%
Programme		1			1	2	1%
Portfolio Cluster	2	3		1		6	2%
Project	48	96	77	66	49	336	86%
<b>Total</b>	<b>56</b>	<b>132</b>	<b>86</b>	<b>67</b>	<b>50</b>	<b>391</b>	<b>100%</b>

**Panel C: Evaluations under intake process by primary Better<sup>6</sup> and year (2023-2027)**

Primary Better <sup>5</sup>	2023	2024	2025	2026	2027	Total	
Better Environment	13	39	39	37	29	157	40%
Better Life	24	29	16	11	7	87	22%
Better Production	12	26	19	15	9	81	21%
Better Nutrition	4	3	2	1	1	11	3%
Mixed Better	3	35	10	3	4	55	14%
<b>Total</b>	<b>56</b>	<b>132</b>	<b>86</b>	<b>67</b>	<b>50</b>	<b>391</b>	<b>100%</b>

**Panel D: Project evaluations under intake by area (development vs. emergency/resilience) and year (2023-2027)**

Areas	2023	2024	2025	2026	2027	Total	
Development	33	101	71	61	48	314	84%
Emergency and Resilience	23	20	8	6	2	59	16%
<b>Total</b>	<b>56</b>	<b>121</b>	<b>79</b>	<b>67</b>	<b>50</b>	<b>373</b>	<b>100%</b>

Source: Office of Evaluation (OED)

Notes: Panels display numbers unless specified otherwise. The years indicate the year during which the evaluation should be conducted, based on current workplan. The total count in Panel D refers only to project evaluations and therefore does not add up to 391.

<sup>6</sup> Primary Better is assigned to projects in FAO's Field Programme Management Information System (FPMIS).