

August 2012



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para la  
Alimentación y la  
Agricultura

# COMMITTEE ON FORESTRY

## TWENTY-FIRST SESSION

Rome, Italy, 24-28 September 2012

### Outline of the Reviewed Strategic Framework

*Extract from the Report of the 144<sup>th</sup> Council session (11-15 June 2012)*

### Outline of the Reviewed Strategic Framework

1. The Council supported the Strategic Thinking Process as a key component of the Director-General's vision of transformational change for FAO, and took note of the views of the Joint Meeting of the Programme and Finance Committees in this regard. The Council appreciated the participatory and transparent nature of the process, and encouraged further formal and informal dialogue with Member Nations and all technical divisions of the Organization.
2. The Council welcomed the process of identifying fewer and more cross-cutting Strategic Objectives for FAO, extrapolated from the global trends and main challenges through analysis of FAO's basic attributes, core functions and comparative advantages, and taking account of regional specificities and views provided by the 2012 Regional Conferences, including the Informal Regional Conference for North America. It recognized that the definition of the Strategic Objectives was work in progress, to be further elaborated along with preparation of results-based action plans, indicators and targets. The Council emphasized that in the Strategic Thinking Process more attention should be given to sustainable management of natural resources and to the contribution of agriculture, fisheries and forests as stated in the Third Global Goal of FAO.
3. The Council requested the Secretariat to include the following elements in further elaborating the Strategic Objectives and in preparing the results-based Action Plans:
  - a) regional specificities and priorities provided by the Regional Conferences in 2012, including the Informal Regional Conference for North America;
  - b) guidance of the Technical Committees of FAO, especially on sustainable management of natural resources in the fields of agriculture, fisheries, forests, agricultural heritage, genetic resources and food safety within the context of global climate change;

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- c) guidance from the 38<sup>th</sup> Session of the Committee on World Food Security relating to Voluntary Guidelines on the Responsible Governance of Tenure of Land, Fisheries and Forests in the Context of National Food Security;
- d) the importance of the concepts of FAO's core functions and comparative advantages;
- e) greater detail on the linkage between the global challenges and Strategic Objectives;
- f) the linkage of normative and standard-setting work with each Strategic Objective and how this work would be supported and enhanced;
- g) the formation and strengthening of meaningful relationships with development partners, including other UN Agencies, Member Nations, Civil Society, Non-governmental Organizations, cooperatives and the private sector, research institutes and regional economic integration organizations;
- h) the application of a robust results-based planning, management and reporting framework in developing Action Plans from the Strategic Objectives, including indicators and targets that would clearly distinguish objectives and activities on the ground and that would align FAO's normative and standard-setting work with country priorities, as determined by Country Programming Frameworks; and
- i) the need to ensure a smooth and transparent transition from the current four-year results framework in the Medium Term Plan (MTP) 2010-13 to the new results framework in the MTP 2014-17 in terms of areas of work to be continued or dropped, new areas of work and accountability for results and allocation of resources.

4. The Council took note of the roadmap for review and decision of major planning documents by the Governing Bodies. It looked forward to considering the Reviewed Strategic Framework and an outline of the Medium Term Plan 2014-17 at its 145th Session in December 2012, so that its guidance would provide a basis for preparing the Programme of Work and Budget 2014-15.