



CFS Retreat
 Doc No: Retreat/2018/03/19/03
 19 March 2018

IMPLEMENTATION OF THE RESPONSE TO THE EVALUATION RECOMMENDATION 1

CFS ENDORSED RESPONSE TO RECOMMENDATION 1

1. *“CFS is the only multi-stakeholder platform within the UN system for global coordination on food security and nutrition. CFS agrees that there is a need for more strategic direction to guide CFS work but as a platform does not require a standalone strategic framework. CFS will strengthen the strategic content of MYPoW and expand MYPoW to cover at least two biennia with regular updating of activities. CFS will develop strategic objectives and expected results/ outcomes to be included in the longer-term MYPoW to provide direction towards achieving CFS’ vision, clarifying the contribution of the 6 roles of CFS set out in the Reform Document to achieving CFS vision and the modalities for carrying out these roles (including how and by whom they should be implemented), based on experience since the CFS reform. The strategic content of MYPoW will cross-reference global priorities (2030 Agenda for Sustainable Development), issues raised in HLPE Critical and Emerging Issues Note and RBAs strategic objectives.”*

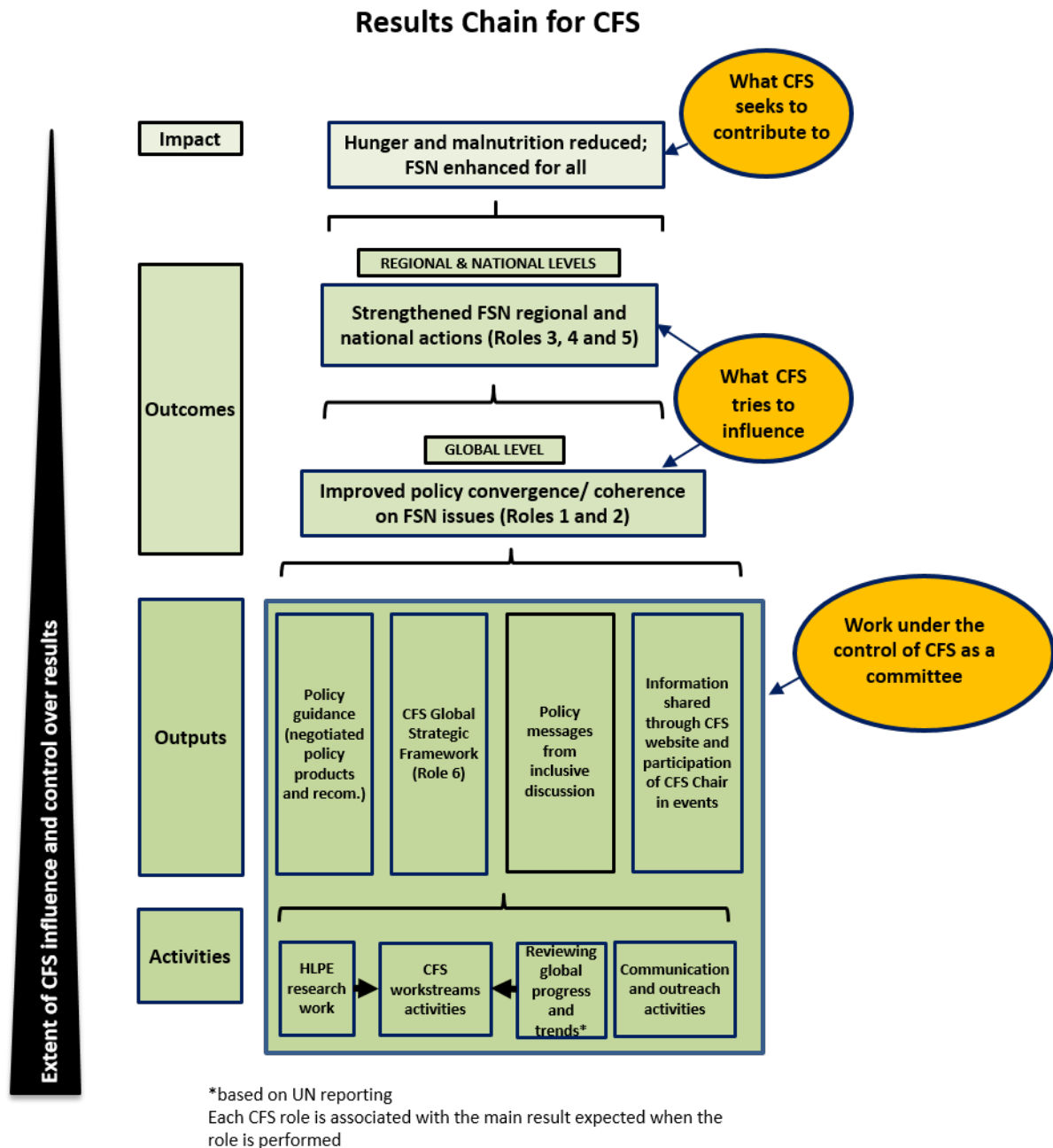
<i>Actions to be taken</i>	<i>Implementing body</i>	<i>Timeframe</i>	<i>Further funding required (Y or N)</i>
<i>A1.1. Develop the strategic content of a medium to long term MYPoW; and clarify the contribution of the six roles set out in the Reform Document to achieving CFS vision, and how and by whom they should be implemented, based on experience gained since the CFS reform</i>	<i>Bureau, after consultation with the Advisory Group</i>	<i>By March 2018, to be endorsed by CFS 45</i>	<i>N</i>

STRENGTHENING THE STRATEGIC CONTENT OF MYPoW

2. MYPoW is the planning tool of CFS as a Committee. It covers the activities of the Committee in Rome (with associated budget). It does not cover the activities undertaken, independently of the Committee, by member states and other FSN stakeholders aimed at achieving CFS vision at global, regional and national levels.
3. The strategic content of MYPoW will be strengthened by:
 - (i) Clarifying the contribution of the six roles of CFS set out in the Reform Document to achieving the CFS vision and modalities for carrying out these roles (how and by whom they should be performed);
 - (ii) Developing strategic objectives and expected results/outcomes that will set the focus/direction of CFS’s activities for a four-year period based on CFS’ six roles, to be included in the longer-term MYPoW (see response to Recommendation 2).

1) CFS roles

- A results chain has been developed for CFS, based on the Indicative Programme Logic presented by the CFS evaluation that connects CFS activities as a Committee to the CFS vision and six roles set out in the Reform Document (expressed in terms of impact in the results chain).
- The results chain shows that CFS impact is conditional on the uptake of its policy products and recommendations at all levels. The influence of CFS as a Committee however decreases as we move up the chain, with significant reliance on activities carried out independently by member states and other FSN stakeholders to strengthen FSN actions at national and regional levels.



- All six roles of CFS are important. They are inter-connected and jointly contribute towards achieving the CFS vision to strive for a world free from hunger where countries implement the voluntary guidelines for the progressive realization of the right to adequate food in the context of national food security.

7. The contribution of each of the six CFS roles has been associated with the expected main result when the role is performed in the results chain as summarized in **Table 1**.

Table 1: Contribution of CFS roles to CFS vision and modalities of implementation (DRAFT ANNEX 2 IN THE IMPLEMENTATION REPORT)

Note: “Rrecom x” means “Response to recommendation x”

Roles	Contribution to CFS vision	How the role is/ should be performed	By whom it is/ should be performed
Role 1: Coordination at global level	<ul style="list-style-type: none"> - The role, through provision of a platform for exchange, is essential for (i) CFS to serve as the FSN world’s leading platform to discuss FSN issues in an inclusive setting; (ii) keeping FSN high on the global agenda, harnessing the convening power of CFS; and (iii) coordination and fostering collaborative action amongst its stakeholders - Connected to Role 2 as platform is fundamental for inclusive exchange leading to consensus on FSN policy guidance 	<ul style="list-style-type: none"> - Inclusive discussions on experiences in applying FSN policies, FSN trends and critical and emerging issues leading to the identification of policy messages in a timely way for policy-makers’ attention - Delivery of policy messages <ul style="list-style-type: none"> – Messages delivered through CFS Chair’s summaries, ministerial communiques in addition to CFS plenary final reports; and widely shared with CFS stakeholders - Discussions which take place during plenaries, as per Rrecom 5, and intersessional events 	CFS as a Committee
Role 2: Policy convergence	<ul style="list-style-type: none"> - The role contributes to promoting policy convergence/ coherence horizontally (among countries, organizations and stakeholders and across sectors) and vertically (from global to local levels and vice versa) - Connected to Roles 1 and 6 as these three roles contribute to CFS outcome at global level; also connected to Role 5 as policy guidance is based <i>inter alia</i> on good practices 	<ul style="list-style-type: none"> - Formulation of negotiated global policy products and recommendations through inclusive, evidence- and consensus-based processes - Selection of topics driven by the needs of food insecure and malnourished people 	CFS as a Committee with support from HLPE
Role 3: Support and advice to countries and regions	<ul style="list-style-type: none"> - The role consists in facilitating support and/or advice at country’s and/or region’s request through partnerships with stakeholders that have an implementing role at local level - Connected to Roles 4 and 5 (related to sharing of good practices) as the three roles 	<ul style="list-style-type: none"> - Revision of communication and outreach strategy (A11.1) to raise awareness of CFS and support the dissemination, use and application of CFS policy products and recommendations - Development of communication and outreach materials (Rrecom 7) 	<ul style="list-style-type: none"> - CFS secretariat with advice from RBAs
		<ul style="list-style-type: none"> - Help countries to contextualize CFS global products and 	<ul style="list-style-type: none"> - CFS in partnership with RBAs and other

Roles	Contribution to CFS vision	How the role is/ should be performed	By whom it is/ should be performed
	contribute to CFS outcome at national and regional levels	<p>recommendations, considering local specificities and on-going related processes at national and regional levels</p> <p><i>Suggested elements in the response to Rrecoms 7, 10 & 11 that might be confirmed in the implementation (will be cancelled if not confirmed)</i></p> <ul style="list-style-type: none"> - Provision of advice and technical support at national and regional levels, at countries' request, drawing upon various resources including CFS products (Rrecom 11), including through work programs and partnerships agreements with countries and stakeholders (Rrecom7) - Nomination by CFS members of CFS focal point at country level to promote CFS and its products (Rrecom 7) - Development of capacity in particular in developing and least developed countries (Rrecom 7); also links to Rrecom 10 	<p>UN bodies and stakeholders that have implementation role at national and regional levels (Rrecom 7 and 11)</p> <p><i>Note: CFS, as a Committee, has no direct implementation mandate for coordinating actions at national and regional levels</i></p>
Role 4: Coordination at national and regional levels	<ul style="list-style-type: none"> - The role promotes coordination and alignment of actions at national and regional levels - Connected to Roles 3 and 5 (related to sharing of good practices) as the three roles contribute to CFS outcome at national and regional levels 	<p><i>Suggested elements in the response to Rrecom 7 that might be confirmed in the implementation (will be cancelled if not confirmed):</i></p> <ul style="list-style-type: none"> - Strengthening of the links between CFS policy processes and outcomes and ongoing initiatives and agendas of regional intergovernmental mechanisms and organizations - Establishment or leveraging on existing FSN multi-stakeholder platforms 	<ul style="list-style-type: none"> - CFS members and regional organizations - RBAs and their country offices to be engaged and support where feasible and suitable FSN platforms and structures at regional and country levels (Rrecom 7) <p><i>Note: CFS has no mandate for coordination at national and regional levels</i></p>
Role 5 (i): Promotion of accountability	- The role promotes countries' accountability, informing CFS of the uptake of its products and recommendations, and constraints for their use and application so that CFS can address them	<ul style="list-style-type: none"> - Activities pending the outcomes of implementation of Rrecom 10 <p><i>Suggested elements in the response to Rrecom 7 that might be confirmed in the implementation (will be cancelled if not confirmed):</i></p>	<p>This will be updated pending outcomes of the implementation of Rrecom 10</p> <p>Member countries</p>

Roles	Contribution to CFS vision	How the role is/ should be performed	By whom it is/ should be performed
	- Connected to Roles 2 (informs policy convergence)	- Voluntary commitments and draft concrete plans on the use and application of CFS products and recommendations, with presentation of the results at Plenary (Rrecom 7)	
Role 5 (ii): Sharing of good practices	- The role contributes through the provision of inputs (i) to inclusive discussions (Role 1) and policy products and recommendations (Role 2); (ii) as advice and technical support at local level (Role 3); (iii) to support coordination at local level (Role 4); and (iv) to report on progress (Role 5 (i))	- Holding of events during plenary or intersessional periods (including Global Thematic Events)	- CFS Secretariat with inputs from member countries and participants
		- Other activities to be updated pending the outcomes of implementation of Rrecom 10	- This will be updated pending outcomes of the implementation of Rrecom10
Role 6: Global Strategic Framework (GSF)	- The role supports coordination and synchronized action of stakeholders - Connected to Role 2 as the GSF includes all policy products and recommendations	- Regular updating of the GSF, providing guidance through recommendations for FSN strategies, policies and actions	CFS as a Committee

2) Strategic objectives for the next MYPoW and expected results/outcomes (DRAFT ELEMENT FOR ANNEX 3 IN THE IMPLEMENTATION REPORT)

8. Three interlinked strategic objectives are proposed to help channel CFS energy and resources for the next four-year MYPoW to activities that will contribute to achieving CFS' vision. This description of strategic objectives is based on the six roles as described in the CFS Reform Document, but does not replace the agreed language as approved by CFS in 2009. The strategic objectives will also promote the recognition of CFS as the leading and most inclusive global platform for FSN and keep FSN high on the global agenda.

9. CFS will support country-led implementation of the 2030 Agenda for sustainable development, in particular SDG2 on ending hunger and SDG17 on revitalizing global partnerships for implementation through:

- **Strategic Objective 1 - PLATFORM:** Develop global policy messages arising from FSN developments, trends and issues through inclusive and evidence-based exchange for timely and coordinated action.

10. CFS will further harness the convening power of its platform through inclusive and evidence-based exchange/ discussions on global FSN developments, trends and critical and emerging issues, with the aim of bringing messages to policy-makers' timely attention and fostering coordinated action amongst its stakeholders.

11. **Outcomes:**

- (i) CFS stakeholders are aware and understand FSN developments, trends and issues
- (ii) CFS members and participants are coordinated at global level, leading to collaborative action amongst stakeholders, with expected positive impact at regional and national levels
- (iii) Reference is made to CFS policy messages by CFS stakeholders, improving policy convergence and coherence at all levels

- **Strategic Objective 2 - POLICY:** Develop global policy guidance to address FSN issues, considering global priorities and prioritizing issues with greatest potential impact on people most affected by food insecurity and malnutrition.

12. CFS will develop global policy guidance for policy convergence and coherence at all levels, addressing the root causes of food insecurity and malnutrition impacting the greatest number of people. CFS will develop global policy guidance through inclusive, evidence and consensus-based processes. CFS will encourage its members and participants that have an implementation role at national and regional levels to assist countries and regions at their request to use and apply CFS products and recommendations.

13. The selection of issues will take into account global priorities (2030 Agenda for Sustainable Development and UN Decade of Action on Nutrition), HLPE Notes on Critical and Emerging Issues, CFS' comparative advantages and potential added value, and complement efforts of UN bodies working on FSN, especially the three Rome Based Agencies.

14. The HLPE will continue to support policy discussions by providing evidence-based information, advice and focused interventions on substantive issues at the request of CFS, as a complement to the main HLPE products (thematic reports).

15. **Outcome:**

- (i) CFS global policy guidance contributes to improved policy convergence and coherence on key food security and nutrition issues horizontally (among countries, organizations and stakeholders and across sectors) as well as vertically (from local to global levels and vice versa).

- **Strategic Objective 3 - UPTAKE:** Foster the uptake of CFS policy convergence and coherence work on FSN at global level and in national and regional actions.

16. CFS will further support the uptake of its policy work, through strengthening awareness, communication and outreach, sharing good practices and partnering at all levels, taking stock of the results in using and applying policy products and recommendations.

17. CFS will step up its efforts and support stakeholders in raising awareness of CFS and the use and application of its policy products and recommendations through its communication and outreach activities including leveraging on FSN multi-stakeholder platforms, subject to available resources. It will continue to report to global bodies such as ECOSOC and share information with other UN bodies as appropriate.

18. **Outcomes:**

- (i) CFS' global policy convergence and coherence work is widely known at all levels
- (ii) Countries and regions use and apply CFS policy convergence and coherence work in regional and national actions