

Forest and Farm Facility

Minutes of the Steering Committee meeting

21-22 February 2023, FAO Hq, Rome, Italy



Summary of main recommendations for FFF Management team

The following overarching recommendations were derived from the different agenda items of the meeting.

Programme implementation session

- Strengthen gender work (now only at national level therefore need to expand it at regional/global level, explore how the gender work can complement the youth work , share widely the monitoring approach outside FFF).
- Refine FFF general narrative (explain better how FFF impact does increase livelihoods and food security, share successful mechanisms to engage at local level, capture better the real context in which the vulnerable people live and the difficulties FFPOs are facing).
- Link national activities to regional activities and link with IFAD to work on synergies.
- Continue to push for access to finance for FFPOS (data to build evidence, training to assess FFPOs' carbon).

“Changing context” session

- Partner with SC members to develop further the survey on smallholder investment in climate adaptation.
- Refine FFF narrative on climate adaptation (more convincing to mobilize resources, data to make the case for more adaptation funds, show smallholders as positive element, show how much smallholders are already investing in climate adaptation instead of other needs, ie. education)
- Keep the flexibility in the landscape approach so that it can be contextualized to the needs of local people.

Session on FFF global positioning on Climate & Biodiversity

- Support leaders of forest and farm producer organizations to strengthen their advocacy skills and to prepare advocacy campaign ahead of COP28 (FFF roadmap, reflections on past COPs, build FFPOs' advocacy capacity to link with government, link the main apex FFPOs with LDC negotiator, as carbon market tend to remove forest from local controls, there is a need to get data to demonstrate the impact of carbon markets on local level, help position FFPOs).
- Involve producer groups and FFF partners in AFR100 upcoming events led by GIZ (June, Nigeria).

Session on SC role, mandate & membership

- Check current membership dates of entry.
- Circulate a list of SC positions that need to be filled.
- Propose new candidates according to the affiliations to be filled.
- Prepare next mid-year SC meeting (agree on the theme, date and place, could be organized back-to-back to a potential donor meeting hosted by Germany before summer).

“The FFF approach” session

- Strengthen FFPOs capacity to attract and receive more investment (support to accountability, data generation to build the evidence, policy advocacy).
- Link with relevant SC members to expand the FFF approaches to more partners.
- Identify relevant opportunities for rolling out the FFF approach (rather than focusing on only GEF and GCF). Expand the framework in which FFF supports FFPOs to influence policy (not only COP).

2023 Workplan& Budget session

- Plan with James Murombedzi a session on climate adaptation investments and farmer innovations at UNFCCC climate week in Africa.
- Explore the idea of a global FFPO alliance or forum on climate action before COP28.

Session on how to strategize future work?

- Explore FFPOs' interest and needs for FFF post 2025 support to strategize and design new logframe.
- Seek current and potential new donors' interest in a potential next phase of FFF.

Introduction

Self-introductions

A round of self-introductions took place for in-person and virtual participants.

Formal welcome

Mr. Zhimin Wu offered introductory remarks.

- This is the first time Mr. Wu has had the opportunity to participate in the meeting as Director of the Forestry Division at FAO.
- The work in 2022 continued to make the Forest and Farm Facility stronger and more visible.
- The Facility is a successful partnership that has a real and significant impact on the ground for forest and farm producers who produce up to 30 percent of total food production which increase to up to 80 percent of the world's food in some regions.
- Importance of the Facility and its mission to strengthen producers as a means of achieving SDGs.
- FFPOS might be small scale, but they are powerful actors of change. Organized smallholders of forest farms can be guided to sustainably manage forests and increase the value of their property.
- Deforestation is not an environmental issue, but an economic one – it can only be solved when there is an economic value to leaving trees standing.
- The Facility has worked well across its four pillars of governance, market integration, climate resilience and social protection.
- The annual report highlights that FFPOs are improving across the four pillars of FFF work.
- The selection process for a new manager is moving forward. The candidate is now subject to the approval of the DG.
- Hopes that steering committee meeting is productive and thanks for the guidance of the members.

Introductory comments

Mr. Ewald Rametsteiner offered some introductory comments.

- Pleasure to be able to meet in person again and welcomed virtual participants.
- The FFF has a strong mission that addresses the challenges faced by those in the areas most affected by economic and environmental challenges.
- It's work is directly connected with those that have the capacity to change the trajectory of the planet.
- Half of the land under forestry or agricultural management is owned or managed by smallholders.
- It is the mission of the partners to support those on the frontline to take the driver's seat in the change.
- There has been good progress in 2022. FFF has returned to full operation, with close to USD 8 million spent, a little less than total budget but a larger percentage of budget than the previous two years. Outreach to FFPOs has been enhanced and results are coming in from projects.
- Producers have a stronger voice at the table, of note was the participation at COP27.

- FFF's work has been linked to environmental goals with climate finance and restoration presenting a golden opportunity to hit multiple targets – economic, environmental and social.
- FFF is a very good machinery and has the capacity to face challenges that link the forestry and agriculture sector to meet SDG targets. How can we scale this up with partners?
- Critical questions for the steering committee to reflect on and guide the FFF successfully: What do we need to do better? What is working well? How can we increase the scale of impact? What do we need to do in the future?
- Time is running out, the challenges are becoming bigger, so we need to get forest and farm producers, the change makers, into the driver's seat.

Reflection on the moment

Mr Chris Buss offered some reflections on the moment.

- Things are changing for the better. We used to talk about why organization of producers was important and how we would do it. Now the case has been made, so the question turns to, what are the opportunities?
- The challenge now is to be tight and specific around the opportunities.
- Some opportunities:
 - FFPOs are the change makers on the ground to drive towards climate resilience.
 - Continue growing knowledge base and resources, including promoting and enhancing the knowledge and building capacity of Indigenous peoples and local communities that build their own leadership.
 - Getting finance to the ground, to farmers remains a key question. How can current mechanisms be amplified? GEF,...
 - We need a powerful voice to do that. FFF is working well with partners at the global level and with APEX to raise FFPO's voice.
 - FFPOs have big role to play in conserving nature, restoring and managing biodiversity. Delivering nature-based solutions for a suite of different reasons and outcomes.
- Need to take the opportunities that are in front of us.

Meeting objectives, previous SC meeting

Tiina Huvio, chair of the steering committee, gave introductory remarks and established the housekeeping rules. The meeting is recorded.

The mandate of the steering committee was reinforced: reflect on the results of the past year, review and approve the 2023 workplan and discuss and review the overall progress of FFF.

Key discussion points of the last SC were presented.

2022 Results on programme implementation & budget

The FFF Management Team (Sophie, Jhony, Duncan and Pauline) gave a presentation on the FFF results in 2022. The presentations of the SC meeting can be requested at marguerite.francelanord@fao.org as they are too many to be put in the annexes of this minutes.

Summary of the SC recommendations to FFF Management team during the discussion on 2022 results

- Explore the gender strategies at regional and global levels.

- Explore how the gender work can complement the youth work?
- Make the new gender monitoring approach available to share it widely as this could be useful outside of the FFF.
- Show the impact outcomes by incomes increased and livelihoods increased and the impacts on food security and resilience for the groups.
- Share the narrative bringing up successes of the Facility at local level and the best mechanisms to engage at local level that work. How this can be built into a systemic change?
- Need for a learning on policy work: organize for example peer-to-peer learning with case studies on how to achieve successful policies.
- Link the national and regional programmes: try to ensure that regional members are involved at the national level – and that regional projects outside FFF can contribute to FFF activities.
- Expand ComDev activities within UNDF, not just at national action plans – but how climate resilience and biodiversity solutions can be realized.
- Terminology: Do not use the words “corporate capture” – use corporate accountability or transparency.
- Need to concentrate on data to succeed in policy advocacy.
- Continue to push for access to finance for FFPOs through advocacy at COP. Push to allow FFPOs access to GEF / GCF money.
- Continue to train FFPOs to be able to assess their own carbon.
- Capture better the real context in which the vulnerable people live and get a deeper contextual understanding of the difficulties FFPOs are facing will benefit the programme.
- Link with IFAD and similar programmes to work on the synergies with them to improve impact.

“Changing context”

Presentation

The FFF team presented the new narrative on landscapes, the impacts of the Ukraine war on FFPOs, and some preliminary results of a survey of smallholder adaptation.

The FFF asked to steering committee if they would like to see this survey in more countries in 2023.

Summary of the SC recommendations to FFF Management team during the discussion on “Changing context”

- Partner with SC members to develop the survey further (AFA proposes to participate in the survey process and co-own the process and results, James is interested in partnering to see how to support the rolling out the survey in Africa).
- Join the discussion on true value of food, as this kind of data could contribute to show the contribution of farmers and show what is the true cost of food.
- Make sure the FFF narrative shows that local communities are the less responsible for climate change but the worst impacted by it effects. Those vulnerable groups pay for something that they did not cause, they invest a lot, smallholders are stewardess of adaptation and restoration and should be seen as a positive element.
- Make FFF narrative more convincing to mobilize resources. The data can make the case that adaptation funds at global level need to be boosted. Investment to adaptation is lacking, adaptation funds is grossly underfinanced

- Keep the flexibility in the landscape approach so that it can be contextualized to the needs of local people.
- Model how much it would really cost to finance the agroecological transition which requires often more working time and knowledge?
- Show the survey figure together with some income data and what people are not doing because they need to invest in adaptation instead of other needs, ie. Education.
- Reflect on how to define adaptation so that it makes sense at farm level and how the efforts can be measured. Enhance FFPO participation in climate dialogue in their own terms.
- Integrate FFPO perspective on loss and damage process.
- Plan with James a session on adaptation investments and farmer innovations at UNCCC climate week in Africa first week of September in Nairobi, Kenya

FFF global positioning on Climate & Biodiversity

Pauline Buffle, IUCN, presented the regional and global activities of the FFF. She asked feedback and recommendations from the steering committee for what to engage on in the global positioning of FFF partners on climate and biodiversity discussions.

For this year we are certain about a few things:

- FFF Call for proposals; small grants for more partners to join, around gathering evidence around climate change and advocacy.
- Exchanges of experiences (Kenya, Indonesia/Brazil TBC).
- Improving visibility and engagements of FFPOs in major events (COPs).
- REGEN10 (IUCN project), building bridges with FFF, this year Ikea and Rockefeller committed funding.
- Collaboration with GSCC to train farmers leaders for increased national, regional and international media.
- Continuing the ‘money where it matters’ advocacy campaign/roadmap.
- Profile FOs in biodiversity conventions – CBD COP16.

Summary of the SC recommendations for FFF Management team’s action during the discussion on “FFF positioning”

- Involve producer groups and FFF partners in AFR100 upcoming events led by GIZ (in March in Dar es Salaam and in June in Nigeria).
- FFF should not focussing on just biodiversity and NbS but have a holistic and wider view and see the whole potential of the framework.
- Encourage plural and broader approaches to understand nature and people not imposing anthropocentric views on FFPOS, and to enhance the FFPOs worldview.
- Carbon-based approaches need to be explored but non-market approaches are also very important. Carbon based approaches should not be the focus of FFF. UNFCCC not necessarily only connected to carbon sequestration or mitigation. FFF can introduce this and make this visible.
- IUCN to follow up on opportunity to showcase the role of NbS in climate change and across the Rio conventions and presenting IIED work and FFF work (within EN-ACT partnership). Ongoing report every year at the climate COPs to showcase the role of farmers’ organizations.
- Organize a webinar with Diego before the next CBD with farmers leaders and FFPOs to brief and help FFF make a strategy.

- Invest in getting more data to invest impacts of carbon markets on local level and provide the data for the COPs.
- Prepare FFF roadmap on what we need to do and achieve at COP28 and map out important meetings. Reflect on past processes and main takeaways from past COPs.
- Build capacity of national FFPOs to work with government to make sure their concerns are captured at national level by governments to bring at UNFCCC.
- Seek partnership opportunity with IIED to link the main apex FFPOs with LDC negotiator briefing for the climate COP to feed into how you interact with country representatives at the COP.

Discussion on SC role, mandate & membership

Tiina presented an overview of the mandate, role and composition and membership of the steering committee.

Highlights from the discussion on membership

- FFF needs to go through the SC members and check when each member started. James: 2018, Salina: 2020, Esther: 2022, Elizabeth: 2020, Cecile: 2019, Diego: 2022.
- According to rotation rule, Tiina and James will step down next year. SC can have 10 to 12 members.
- Need to reflect on good individuals interested in the activities of FFF who are available to be part of the SC.
- Consider Rob Busink's (ex Ministry of Agriculture, Food Safety, and Nature, Netherlands) interest to be a part of the SC.
- There are two positions to be filled to represent these affiliations: Gender and European FFPO and Climate change specialist. There is currently only one person from the Indigenous Peoples organization member.
- The FFF management team will circulate a list of SC positions that need to be filled to the SC for nominations of potential candidates.

Highlights from the discussion on next SC

- Next ad hoc SC is supposed to take place virtually and be based on an agreed thematic (agroecology or gender) but could be in presence and hopefully when the new manager will be on board.
- September at climate week in Nairobi could be an opportunity for next ad hoc SC meeting.
- Another option could be to have a meeting somewhere where our donors are based to have their participation.
- FFF needs to check with donors if there would be any objections to organizing a donor led steering committee meeting.
- The FFF management team will discuss a potential theme and date for the next SC with the incumbent manager.

The FFF approach

Duncan presented some highlights about the recent paper published by IIED on the FFF approach. The development of the FFF approach was informed by the previous year's annual report to introduce approach to guide FFF work in project portfolios, e.g., GEF and GCF projects.

Summary of SC recommendations for FFF management team's action during the discussion on the "FFF approach"

- FFF to help FFPOs to demonstrate potential for accountability on impacts, taking into account the need to strike a balance between accountability to donors and members of FFPOs. GEF and GCF workings with accredited and government agencies because of their ability account to the donors.
- FFF must help FFPOs to generate data and information that can create evidence on the importance of investing in FFPOs. It is important to ensure that FFPOs are involved in the collection and processing of data that is only relevant to them (and leave the rest to experts in the FFF).
- FFF must advocate and strengthen organizational capacity building as a means of making FFPOs viable entities for investment.
- In terms of policy advocacy, FFF should give attention to building capacity of FFPOs to work in decision making platforms, ensuring that they are embedded in the relevant platforms at the national level.
- FFF needs to think through how FFPOs can invest in themselves and link to agencies as a steppingstone to attracting climate finance tailored to their needs.
- FFF should discuss and identify relevant opportunities in broader global biodiversity and climate frameworks that are in transition, for rolling out the FFF approach (rather than focusing on only GEF and GCF which often tries to address country priorities). Focus should be given to the extent to which FFPOs can contribute to achieving the goals of such frameworks. Similar exercise could be undertaken in the context of GEF and GCF.
- Duncan should get in touch with Pacita who has expressed her interest to discuss further the the FFF approach and find solutions to key questions.
- The M & L tools (OCSAT) should be made available for use by FFPOs. The tool has been used by AgriCord member organizations which demonstrates its usefulness to other FFPOs.
- EAFF through Elizabeth has expressed interest to be engaged in the women empowerment work by FFF as mentioned in Duncan's presentation.
- FFF should demonstrate to what extent are the partners able to facilitate the implementation of the FFF approach.
- There is the need to substantiate discussions on the FFF approach, especially to address the question of how to keep FFF's identity in the context of GEF and GCF. An initial idea from Ewald is for the FFF management to think through how to measure success, collate data for accountability, and leverage communication to demonstrate the importance of investing in FFF/FFPOs. FFF also needs to identify where it can find the highest leverage.

General overview on 2023 Workplan & Budget

The FFF management presented a general overview of planned activities to take place in 2023.

Highlights from the recommendations of SC members to FFF Management team on the 2023 workplan

- Reflect in the workplan the changing contexts dynamics of Ukraine and energy that was presented yesterday.
- Synergize collections of data for the surveys with AFA's ongoing citizen science project on agroecology, so that farmers are not bombarded with requests for data in Viet Nam and Nepal for example.
- Explore the idea of a global alliance or forum on climate action before COP28. This can be a start to start building solidarity with farmers globally. The forum could also be the basis for a more substantive alliance and inspire action and visibility at COP.
- Reflect on the impacts that FFF wants to achieve with the increased budget given the negative context like the transition from biological life to synthetic life, which is going to have a great impact on local people, and the 2 degrees increase very soon.
- Explore *international* business support to associations and communities to enable market access.
- Organize meetings before COP to discuss what we want to achieve and identify where we can engage. A key question is, as FFPOs, how do we make ourselves recognized within such a large event?
- Engage with IFAD investment programmes and farmer organization programmes at the country level.
- Analyze the critical factors enhancing success and what are the inhibiting factors

How to strategize future work?

Sophie and Pauline presented some lessons from FFF implementation to start reflecting on the FFF in the future. The FFF direct finance approach is effective. Given the high demand for support and the increasing relevance of the impact achievement of FFPOs and IP groups at scale, how do we capitalize on the landscape sustainable management based on sustainable production.

Highlights of SC recommendations for FFF Management team's action on the future work

- Find partners to lobby that GEF recognizes FFPOs as executors and develop relationships with Ministry of Environment etc. (FFF/FAO can't apply for FO funds from GEF).
- See beyond GEF small grants program which is not the right target, millions should be channeled down to FFPOs.
- Integrate the conclusions/data gathering from the changing context analysis into future strategy: in which regions in the future adaptation might be difficult, which value chain are under urgent threat, coffee for example...
- Find out from FFPOs how they see the partnerships that they have, what capacities are needed to manage those partnerships.
- Reflect on what processes and partners FFF needs to be successful in accessing climate financing.
- Possibility to engage further AgriCord members at the country level through country coordination.

- Expand the space to influence (not only COP) to the Summit of the Future 2024, for example. Discussions start this year and this is also an opportunity for FFPOs to provide visibility for topics important to them.
- It was suggested to call in current and potential new donors' interest in FFF next phase and to have a meeting with donors which could be enriched by Steering Committee meeting. This discussion should take place before summer holidays as some donors start now budgeting for post 2025. Germany, BMZ could host a meeting in June on Bonn, Frankfurt or Berlin.

Answers from FFF Management team on the future work discussion

- Interesting idea to gather alliance around family farmer's climate action. The alliance of family farming for climate action would allow FFPOs to show up where they themselves want to be.
- Visions post 2025: we might be in a different world in 2025 and face mass migration, how would food systems cope with such things? FFF could help find the balance between protecting and building resilience and compensating for loss of production in some regions because of advancing climate change.
- Building logical framework for the next phase needs to start soon: SIDA has promised to support that process. We would like to avoid the situation that emerged between first and second phase where there was a gap and SIDA's bridging intervention saved the situation.
- Process for next phase development has to be participatory involving FFPOs, IPs.

Highlights from the discussion on timing events

Christian/Joerg – Meeting of donors could be organized in June in Germany to discuss the shape of the future FFF – not a guarantee and FFF needs to lobby to make its case post 2025.

Diego – Bonn meeting in June as a Substa? For the COP. Government to government negotiations. But events on World Future (donors) and Earth Future (more cosmo-vision oriented).

James – UN Economics Commission for Africa. Focus on loss and damage – and economics of adaptation. 1st meeting end of March. The training is run by the Inst. Develop. Planning. Economics.

Tiina – IFAD replenishment – this will determine how and to which priorities IFAD will give funding (and how much). Possibilities for synergies with FFF. Esther of AFA involved.

Event EU Ministerial and AU Ministerial meeting in 30 June. Side event focusing on Farmer Organizations – but only Africa.

Sophie – Kenya event on unlocking finance: regional exchange for FFPOs on access to finance hosted by ICRAF in Nairobi in April. FFF Africa countries inviting finance, FFPO and facilitators. Sessions on Innovative and value chain finance, Climate and nature finance and internal finance. Round table discussion on business development.

James – Glasgow financial alliance for net zero – 13-17 March in Nairobi.

Salina – Global Landscape Forum. Sustainable Food Systems in Africa.

Elizabeth – AGRF – Tanzania 16th March – Africa Green Revolution Forum led by AGRA and normally have the farmers forum.

PAFO will be holding its general assembly and there will be an event with a knowledge management event – FAO-linked.

Esther – no information on events but there will be a Sustainable Food Systems Conference in Hanoi in April with AFA as a co-organizer with WWF.

Asia Pacific Forum on Sustainable Development in April – side event on agroecology.

Pauline – Traditional and indigenous climate solutions – Panama in April.

Diego – Indigenous Peoples and Local Communities platform – need to know what is going on.

Esther – reiterate that amplifying the voice of the small scale farmers in climate action will take time and we need to start at national level. We invited government reps. SDI grant for regional workshop

and inputted the farmers voices there. IFAD Asia Pacific Farmers Forum discussed position of farmers.

So this year we need to bring together the organisations that are part of the IFAD Forum and the FFF and that have climate plans. Crowdfund the funding but could use the IFAD Replenishment Meeting in 19-20 June.

Tiina – Identifying how FFPOs can be integral part of design FFF Phase III. A global alliance of FFPOs could have more influence.

Duncan – FFF needs to invite FFPOs to think about FFF future, ambitious should be high. Strengthen FFPOs capacity to represent their interest, data collection for example. List priorities to be consolidated by FFPOs, key farmers and IPs groups. Need to crystallise some of those messages for the donors say by May. **Sophie** – perhaps in Kenya can we finalize this process.

Salina – Lots of information already. Maybe at this stage we could start with the apex level organisations. Then we need to build a more robust assessment at local level.

Esther – steered by the management team but with inputs from the steering committee.

Jhony – Planning of a regional exchange in Latin America in June – perhaps linked to a meeting to discussing the IPLC funds. The meeting is to have a focus also on nutritional diversity.

Salina – thoughts on two pieces. First, embedding FFPOs into existing funding proposals. This requires a discussion at national level engagement with government. Is it helpful to have another coordinating organisation playing that role.

World Economic Forum trillion tree alliance. Private sector demand side work. What is the nature of impact that we want from these private sector alliances. Different priority regions.

Duncan – IIED working with the Rainforest Alliance on their Forest Allies Programme.

Chris – many different causes that you join and we might need to think about whether there are any of these we really want to shape. Part of our messaging and communication.

Sophie – What about IUCN – do you have any programmes under development with GEF or other alliances that we could develop things with.

Chris – FFF approach useful because we try to get it into GEF GCF projects – but the nature of the design process (regional) and execution (implementing and executing agencies)

Forest Landscape Restoration – reporting against the Bonn Challenge platform – and including the trillion trees.

Pauline - Struggling to understand the FFPOs potential and approach. Had a meeting with the IUCN / FAO teams to discuss.

REGEN10 from Rockefeller and IKEA – want an inclusive farmer first approach. Starting in Madagascar.

IP involvement as a set of member organisations.

Sophie – FAO and IUCN could put pressure on GEF. IUCN have a GEF7 IP fund – but they tend to support the NGOs.

Jhony – 21st March the International Day of Forest. FAO will bring the Madagascar Minister to the event – and are trying to get FFF involved somehow – but perhaps also bring a producer group talking at the same level.

Chris – GEF – Integrated Programme – linked to the countries star allocation. A lot are agricultural

Other business

Elizabeth – concerns from the field, especially not knowing the structures at national level. The concern was that the national advisory committees are constituted by Government representatives but initially they used to be part of those committees, but now only participating as observers. Decisions are made by non-FFPOs so they need to be part of the committees.

Jhony - The committees help decide on who should be funded. The advisory committee have government decision-makers, facilitators, and implementing partners. But in any selection committee or competitive grant calls – the FFPOs are not allowed to take part as this would be a conflict of interests. Need to sort the links between national support and regional support.

Elisabeth – in Tanzania a member of EAFF also represents many different institutions and would have weight in that National Advisory Meeting.

Closing remarks

Closing remarks by FFF Manager

Ewald Rametsteiner offered some closing reflections.

- Final reflections are difficult after two long days.
- We started with review of 2022, thank you for taking the annual report and budget and accepting it. It is always an important formal step.
- The next discussion was on the changing context, which extends beyond the situation in Ukraine.
- There was a spirit throughout the meeting that you are more than an SC and more of mobilizing and strategic committee.
- Climate and biodiversity are changing contexts that affect the economy of FFPOs and IPs.
- Empowering smallholders is important because they are on front line of effects and that came through in all of the discussions. How do we bring them into the driver seat? That's one of the elements that will really change the impact of FFF.
- On the topic of climate change, need to think beyond climate change finance.
- The FFF approach presentation was impressive, it would have been good to discuss each element separately and in more depth if had the time.
- At the level we operate now, we need to find ways to scale up everything while remaining flexible to have the right impact and bring people to driver's seat.
- We heard about private sector and partnerships, which is important.
- Thank you to SC for accepting workplan and budget for 2023.
- What is the long-term vision? This was an important question to raise.
- Donor meetings will create momentum for a third phase.
- FFF is in the good position to find ways of reaching people who can make change.
- I am confident that there will be major step forward following this SC. The SC is a very important element of FFF.
- Its positive to see the strong relationship with partners following a year without a manager which will be important moving forward.
- Thank you to the donors for their support and belief in mission and ambition of the FFF. You make it happen. Now it is about scaling up and making larger impact.
- Conclude with final two thankyou: to Tiina for chairing and to the FFF team members that have made the last year of work happen. Once again, wonderful to see everyone here at FAO, we will need your support moving and thank you.

Closing remarks by FFF SC Chair

Ms Tiina Huvio closed the meeting with some final remarks.

- It has been a pleasure as always.
- The programme is an interesting combination of strengths of different organizations.
- The voice of FFPOS is starting to be heard more at global level.
- There were some questions on whether we are achieving systemic change? If yes, great, but if no, what should we do differently?
- When we start building the foundation for the third phase, we need to think about how we want it to work and who we want to partner with. We should use the leverage force of this

current partnership. The participation of GEF could be interesting possibility. The private sector is another good opportunity.

- I hope that gender can be the topic in the next SC meeting. It is going to be interesting to hear the achievement and understand the traditional and social barriers. We know there are lot of challenges faced by women.
- What I really liked was the operational discussions today. It shows the SC is not just a rubber stamp, we can think concretely about what needs to be done to implement the current phase and build the next phase.
- On that note, donor support and commitment of the management team is key. And more than that we need the local organizations. Without them, we would not be able to achieve what we have.
- The programme has a very healthy DNA. I would like to thank the management team, implementing partners and the SC members.
- With these words I would like to close the meeting.

The meeting is closed.

Annex 1: Agenda

| Day 1: Tuesday, February 21 st 2023 | | |
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| Time | Topic | Presenter |
| 09:00 - 09:45 | Introduction Self-introductions (10') | Tiina Huvio, Programme Director, FFD and Chair FFF SC – moderator |
| | Formal welcome (3') | Zhimin Wu, Director, FAO Forestry Division |
| | Introductory comments (3') | Ewald Rametsteiner, OiC FFF Manager, FAO |
| | Reflection on the moment (5') | Chris Buss, Director Centre for Economy and Finance, IUCN |
| | Meeting objectives, agenda, and procedures (10') Decisions by the previous SC meeting (5') | Tiina Huvio |
| 09:45 - 10:30 | 2022 Results on programme implementation & budget | FFF Team (Sophie, Jhony, Pauline, Duncan) |
| 10:30 - 11:00 | <i>Coffee break</i> | |
| 11:00 - 12:00 | SC discussion on 2022 Implementation | Moderation: Tiina Huvio |
| 12:00 - 13:30 | <i>Lunch break</i> | |
| 13:30 - 14:00 | Changing context (new narrative on landscapes, impacts of the Ukraine war on FFPOs, preliminary results on adaptation study) | Jhony Zapata, Sophie Grouwels Forestry officers, FFF, FAO |
| 14:00 - 14:30 | Discussion on changing context | Moderation: Tiina Huvio |
| 14:30 - 15:00 | FFF global positioning on Climate & Biodiversity: post-COPs discussions (COP27 & COP15) | Pauline Buffle, Senior Forest Programme officer, IUCN |
| 15:00 - 15:30 | Discussion | Moderation: Tiina Huvio |
| 15:30 - 16:00 | <i>Coffee break</i> | |
| 16:00 - 17:00 | Discussion on SC role, mandate & membership | Moderation: Tiina Huvio |
| 19:30 | <i>Group Dinner</i> | |

| Day 2: Wednesday, February 22 nd 2023 | | |
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| 08:45 - 09:00 | Proposed agenda for the day | Tiina Huvio |
| 09:00 - 09:30 | The FFF approach: how to keep identity next to GEF drylands, GCF and other green climate programs | Duncan Macqueen, Principle researcher and Team Leader – Forest and Prosperity, IIED |
| 09:30 - 09:45 | Discussion | Moderation: Tiina Huvio |
| 09:45 - 10:30 | General overview on 2023 Workplan & Budget <ul style="list-style-type: none"> • Country-level activities 2023 Workplan • 2023 Budget • Regional & global partners work plans • Knowledge management • Major events joining forces on outreach/advocacy | FFF Team Jhony Zoraya Pauline Duncan Marguerite |
| 10:30 - 11:00 | <i>Coffee break</i> | |
| 11:00 - 11:30 | SC members' guidance and approval of Workplans & Budget | Moderation: Tiina Huvio |
| 11:30 - 12:00 | How to strategize future work? Steps forward after Phase II | Sophie, Pauline |
| 12:00 - 12:30 | Discussion on the way forward | Moderation: Tiina Huvio |
| 12:30 - 13:30 | <i>Lunch break</i> | |
| 13:30 - 15:00 | Discussion on the way forward | |
| 15:00 - 15:10 | Final reflections by FFF Manager OiC | Ewald Rametsteiner |
| 15:10 - 15:30 | Conclusion and closing remarks by FFF SC Chair | Tiina Huvio |

Annex 2: List of Participants

Steering Committee members

- Tiina Huvio (Chairperson of the FFF Steering Committee), Finnish Agency for Food and Forest Development (FFD)
- Diego Pacheco, Head of Bolivian delegation to UNFCCC and CBD, Plurinational State of Bolivia Vice Presidency
- Elizabeth Nsimadala, President, Pan Africa Farmers Organization (PAFO)
- Esther Penunia, Secretary General, Asian Farmers' Association for Sustainable Rural Development (AFA)
- Cécile Ndejebet, African Women's Network for Community Management of Forests (REFACOF)
- Salina Abraham, Regional Manager, GLF Africa Hub
- James Murombedzi, Senior Climate Governance Expert · UN Economic Commission for Africa
- Pacita Juan, Regional Head, International Women's Coffee Alliance (*joined virtually*)

FFF Management Team

- Ewald Rametsteiner, Deputy Director, FAO Forestry Division and Officer in Charge FFF Manager
- Jhony Zapata, FAO Forestry officer, FFF Country Coach
- Sophie Grouwels, FAO Forestry Officer, FFF Country Coach
- Marguerite France-Lanord, FAO Forestry Officer, FFF Communications Coordination
- Thomas Cavanagh, FAO Consultant, FFF Communications
- Francesca Guarascio, FAO Consultant, FFF Operational Coordination
- Valentina Carlino, FAO Consultant, FFF Programme Management and Resource Mobilization
- Zoraya Gonzalez, Programme Assistant, FAO
- Tatiana Lebedeva, Office Assistant, FAO
- Ilaria LaVista, Programme Assistant, FAO
- Duncan MacQueen, Team Leader, Forest and Prosperity Team, IIED
- Kata Wagner, Researcher, Forests and Prosperity, Natural Resources Group, IIED
- Isabela Nunez del Prado Nieto, Forest Finance Researcher
- Katja Vuori, Program Officer, AgriCord
- Gabriela Quiroga, AgriCord
- Pauline Buffle, Senior Forest Programme officer, Agriculture Team, IUCN
- Zoe Williamson, Programme Officer, Agriculture Team, IUCN
- Chris Buss, Director Centre for Economy and Finance, IUCN

FAO

- Wu Zhimin, FAO Forestry Division Director
- Mario Acunzo and team, Communications for Development, FAO

Resource Partners

- Joerg Lohmann, Advisor, GIZ-F4F
- Christian Olk, Senior Policy Officer, BMZ
- Emma Norrstad Tickner, Programme Manager, Sida
- Anna Bolin, Programme Manager, Sida
- Heloise Van Houten, Senior Policy Officer Global Climate Change, Forests and Biodiversity Ministry of Agriculture Netherlands