Mid-Term Evaluation of the Improved Global Governance for Hunger Reduction programme
Annex 1: Timeline

September, 2007	Mid Term Review: EC/FAO Food Security Information for Action Programme (2005 - 2008)	• Created discussion between EC and FAO on an expanded collaboration on food security under the framework of component 2: "Linking information and decision-making to improve food security response strategies"[1]. • MTR aimed at providing guidance for the bridging phase (March 2008 to the start of the new programme) and the developmet of a possible third phase
2010	FAO Reform Process	• Immediate Plan of Action + Strategic Framework 2010 - 2019
May, 2010	Approval of the European Union Food Security Policy Framework	• Improvement of food security governance[2] at all levels
June, 2011	Programmatic Cooperation between the European Commission and the three Rome Based Agencies (FAO, IFAD, WFP	• Signing of the Agreement: better governance for improved food security at all levels is set as a priority
July, 2011	Design phase of the programme on global governance	• Preparation of the programme document
December, 2011	Programme Document – Annex 1 to the European Community Contribution Agreement, Description of the Action	• Improved Global Governance fur Hunger Reduction • Decision to put in place a Programme Steering Committee composed of EU, FAO, IFAD and WFP
21st December 2011	Signing of the Agreement on the Budget Contribution	• 30 million contribution from EC
1st January 2012	Starting date GCP/INT/130/EC	• Beginning of the inception phase (6 months) of the Improved Global Governance for Hunger Reduction Programme
January 2012	FAO Reform Process	• New Director General, José Graziano da Silva elected. • FAO launches a Strategic Thinking Process to determine the future strategic direction and priorities of the Organization
24th January 2012	Technical Working Group (TWG) Meeting	• Agreed on the inception phase activities and their timing and on cooperation with IFAD and WFP
3rd February 2012	Executive Committee Meeting (EXC)	• Approval of the terms of reference and working modalities of the Executive Committee • Plan of inception phase activities • Presentation of the programme framework and the four key strategic issue that will characterize the programme implementation: 1. translating knowledge into action; 2. gender and nutrition mainstreaming; 3. promoting food security governance; 4. collaboration with the RBAs.
8-12 March 2012	FAO Reform Process	• "Global trends and future challenges for the work of the Organization": first major milestone of dialogue with FAO Members. It presented the major global trends that have been identified as the main drivers of change, and the main global challenges that are derived from those trends and represent the possible priority areas of future work for FAO
April, 2012	FAO Reform Process	• Guidelines for the Implementation of the new Strategic Framework • Elaboration of the new strategic objectives

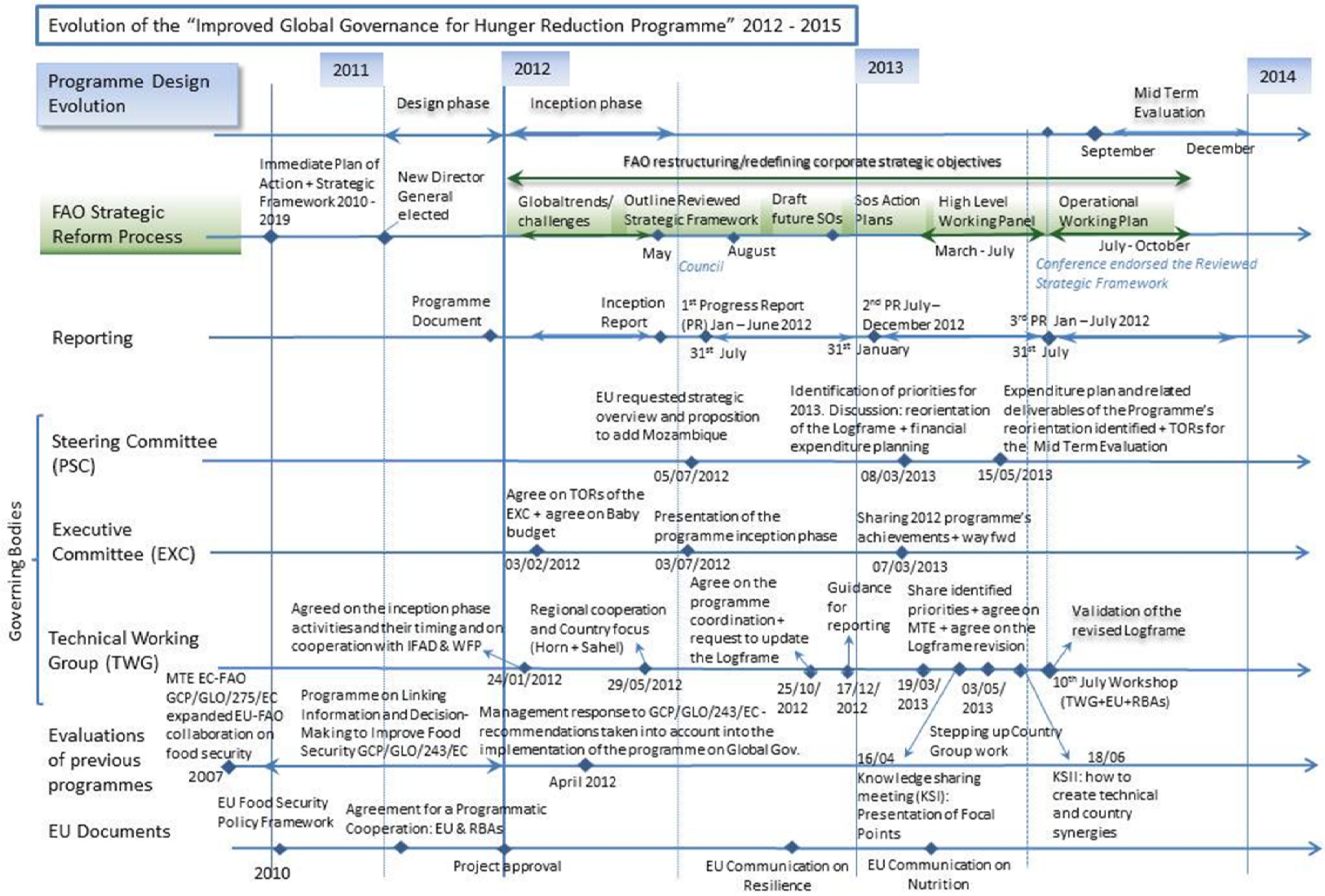
[1] EC/FAO Mid-Term Review, Food Security Information for Action Programme, September 2007, p. 4.

[2] In december 2011 not available an internationally agreed definition of food security governance. According to the programme description of 2011 it is expected that the programme's findings will contribute to the process of developing a standard definition of food security governance and to operationalizing such a concept in different country contexts.

April, 2012	Management response to the evaluation report: EC/FAO Programme on Linking Information and Decision-Making to Improve Food Security – GCP /GLO/243/EC	• Commitment to take into account all the recommendations of the GLO/243/EC in the implementation of the new EU/FAO Improved Global Governance for Hunger Reduction Programme (INT/130/EC) • The EC/FAO Programme was implemented during the period 1 January 2009 to 31 December 2011 and funded by the EC Food Security Thematic Programme (FSTP) • The evaluation was completed in February 2012
29th May 2012	TWG Meeting	• The programme's regional-level activities in Africa will be channelled through the NEPAD Planning and Coordination Agency (NPCA) • The programme will focus on coordinating activities in 5-6 focus countries in the Horn of Africa and Sahel
11th – 15th June 2012	FAO Reform Process	• The Council, taking into consideration the views of the Joint Meeting of the Programme and Finance Committees, provided its comments on the Outline of the Reviewed Strategic Framework, particularly the proposed Strategic Objectives
05th July 2012	2nd PSC	• The EU requested a work-plan providing a strategic overview of the Programme, highlighting key expected outputs, the added value of the Programme, key partners and beneficiaries • Agreement was reached on the focus regions (Sahel and the Horn of Africa) and countries. It was proposed to add Mozambique to the already established list so as to cover all the five priority countries of the Statement of Intent between EU and the RBAs • Discussion on the selection of outcomes and impact level indicators of the Programme log-frame. Agreement on the need to improve them according to the ongoing process of restructuring/redefining FAO corporate strategic objectives (to be completed by end of 2012) • It was agreed that some specific indicators should be used in complement the programme PWB
31st July 2012	Project Progress Report January-June 2012	Project Document: Reporting from January to June 2012
17th – 30th July 2012	FAO Reform Process	• Preparation of final strategy document for use in preparing the revised Strategic Framework and Medium Term Plan 2014-17
8th August 2012	FAO Reform Process	• In reviewing its ten-year Strategic Framework, FAO formulated five cross-cutting Strategic Objectives as development outcomes to be achieved by its Members Nations with the assistance of FAO through action plans that define the outcomes and outputs that the Organization will deliver in priority areas of work related to its Core Functions
03rd October 2012	COMMUNICATION FROM THE COMMISSION TO THE EUROPEAN PARLIAMENT AND THE COUNCIL - THE EU APPROACH TO RESILIENCE: LEARNING FROM FOOD SECURITY CRISES"	• In response to the massive food crises in Africa the EU focused its support and actions on the Sahel and Horn of Africa through the "Horn of African Resilience" (SHARE) and the "Alliance Globale pour l'Initiative Résilience Sahel" (AGIR) • The EU developed a resilience strategy that should contribute to different policies, in particular Food Security, Climate Change Adaptation and Disaster Risk Reduction (DRR)
25th October 2012	TWG Meeting	• Turnover within the counterpart office of the EU in Brussels: challenge in terms of investing time developing a common understanding with new EU counterparts in Brussels. • The EU has requested FAO to update the Programme log-frame so as to align this with FAO's new Strategic Framework • Strong focus on mainstreaming governance within FAO's PWB, a group was formed to identify relevant indicators

17th December 2012	TWG Meeting	• Discussion on programme coordination • Presentation of the M&E Framework and the Guidance for common reporting • Agreement on the programme coordination and request to update the Logframe • Acknowledgment on the need to give visibility to how the Programme approach to addressing cross-country issues (gender, nutrition, governance, capacity development, communication, partnerships) is being applied within past and planned activities and to the Programme's work at Regional (i.e. NPCA) and sub-regional levels (e.g. Horn of Africa, Sahel), in addition to country-level work and how the Programme is collaborating with country-level nutrition-related initiatives (e.g. SUN) in focus countries. • Acknowledgment that no Programme outputs were working in Mozambique and Mali, two of the Programme's focus countries
31st January 2013	Project Progress Report	Project Document: Reporting for the period July-December 2012
7th March 2013	Executive Committee Meeting	• Preparation of the 3rd PSC • Presentation of the 2012 programme achievements the Progress report and the way forward.
8th March 2013	3rd PSC	• Priorities for 2013 were identified as well as the related realignment of resources: a) resilience analysis and programming; b) addressing food insecurity in protracted crisis; c) hunger statistics; and d) stronger attention towards expressed regional and country needs • Agreement on updating the programme Logframe and on preparing a Mid Term Evaluation (MTE) • Discussion on the reorientation of the Logframe • Discussion on a financial expenditure planning to agree on reorientation
19th March 2013	TWG	• Debriefing on meeting of the Programme Steering Committee and Executive Committee to share priorities identified and agree on the MTE and on the revision of the Logframe. • Presentation of the progress report (July-Dec 2012) and of the work-plan for the period January to July 2013 • Key priorities for the Commission were identified. They included: responsible agricultural investment; protracted crisis; resilience measurement; land tenure governance; and mainstreaming nutrition into policy processes. At the institutional level a strategic priority was to support CAADP processes while more efforts are needed to step-up country level work and have stronger impact.
27th March 2013	EU COMMUNICATION - Enhancing Maternal and Child Nutrition in External Assistance: an EU Policy Framework	• The EU developed a strategy for nutrition. The EU communication document identifies three strategic priorities to focus on: • <u>Strategic priority 1: Enhance mobilisation and political commitment for nutrition</u>. "At international level (…) The EU should engage with relevant processes – especially, the G8/G20, WHA, Committee on World Food Security, the SUN Movement, the UN Standing Committee on Nutrition, the Food Assistance Committee and the humanitarian cluster system. For instance, the EU should support improved coordination for nutrition across sectors and with international actors involved in nutrition responses to humanitarian crises, notably in those international organisations where it has a prominent role through its funding contributions. (…)". • <u>Strategic priority 2: Scale up actions at country level</u>. "Scaling up actions at country level requires better use of existing resources and additional financial resources so as to improve nutrition outcomes. The EU should increase its financial contribution to nutrition and encourage the development of programmes that take a nutrition friendly approach."

		• Strategic priority 3: Knowledge for nutrition (strengthening the expertise and the knowledgebase). "There are two dimensions to this strategic priority: strengthening the information base for decision making and offering technical expertise/assistance." (p. 9)
16th April 2013	Knowledge Sharing Meeting	• Presentations to the Focal Points for the Improved Global Governance for Hunger Reduction programme: Supporting evidence-based food safety decisions and policies in a food security context; CADAAP Nutrition Capacity Development Initiative
03rd May 2013	TWG	• Presentation on how the Improved Global Governance for Hunger Reduction Programme could step-up its regional and country-level work
15th May 2013	4th PSC	An expenditure plan and related deliverables of the Programme's reorientation were identified: • CFS and its main work streams, such as the Guidelines for Responsible Agricultural Investment (RAI) and the Agenda for Action for Addressing Food Insecurity in Protracted Crises • Implementation of the guidelines to improve land tenure governance • Resilience related initiatives (programming and measurement) with a particular focus on the Sahel • Stepping-up nutrition mainstreaming • Support to the CAADP process • Country work in selected countries so as to enhance country level impacts of the Programme Discussion on the TORs for the Mid Term Evaluation.
15 - 22 June 2013	FAO Reform Process	• The Conference endorsed the Reviewed Strategic Framework
18th June 2013	Knowledge sharing meeting	• How to create synergies (technical, process and country synergies)
10th July 2013	Workshop with EU+TWG+IFAD+WFP	• Validation of the Logframe
31st July 2013	Project Progress Report January-June 2013	• The revised version of the Log frame was validated • Detailed concept note for the MTE was drafted
September, 2013	Mid-Term Evaluation started	Revision of relevant documentation, interviews to key stakeholders.


Evolution of the "Improved Global Governance for Hunger Reduction Programme" 2012 - 2015
Programme Design Evolution
2011
2012
2013
2014
Design phase
Inception phase
Mid Term Evaluation
September
December
FAO Strategic Reform Process
Immediate Plan of Action + Strategic Framework 2010 - 2019
New Director General elected
FAO restructuring/redefining corporate strategic objectives
Globaltrends/ challenges
Outline Reviewed Strategic Framework
Draft future SOs
Sos Action Plans
High Level Working Panel
Operational Working Plan
May
August
Council
March - July
July - October
Conference endorsed the Reviewed Strategic Framework
Reporting
Programme Document
Inception Report
1st Progress Report (PR) Jan – June 2012
31st July
2nd PR July – December 2012
31st January
3rd PR Jan – July 2012
31st July
Governing Bodies
Steering Committee (PSC)
EU requested strategic overview and proposition to add Mozambique
05/07/2012
Identification of priorities for 2013. Discussion: reorientation of the Logframe + financial expenditure planning
08/03/2013
Expenditure plan and related deliverables of the Programme's reorientation identified + TORs for the Mid Term Evaluation
15/05/2013
Executive Committee (EXC)
Agree on TORs of the EXC + agree on Baby budget
03/02/2012
Presentation of the programme inception phase
03/07/2012
Sharing 2012 programme's achievements + way fwd
07/03/2013
Technical Working Group (TWG)
Agreed on the inception phase activities and their timing and on cooperation with IFAD & WFP
24/01/2012
Regional cooperation and Country focus (Horn + Sahel)
29/05/2012
Agree on the programme coordination + request to update the Logframe
25/10/ 2012
Guidance for reporting
17/12/ 2012
Share identified priorities + agree on MTE + agree on the Logframe revision
19/03/ 2013
03/05/ 2013
Validation of the revised Logframe
10th July Workshop (TWG+EU+RBAs)
Evaluations of previous programmes
MTE EC-FAO GCP/GLO/275/EC expanded EU-FAO collaboration on food security
2007
Programme on Linking Information and Decision-Making to Improve Food Security GCP/GLO/243/EC
Management response to GCP/GLO/243/EC - recommendations taken into account into the implementation of the programme on Global Gov.
April 2012
16/04
Stepping up Country Group work
18/06
EU Documents
EU Food Security Policy Framework
2010
Agreement for a Programmatic Cooperation: EU & RBAs
Project approval
EU Communication on Resilience
Knowledge sharing meeting (KSI): Presentation of Focal Points
EU Communication on Nutrition
KSII: how to create technical and country synergies