

Chair's Aide Mémoire – Twelfth Meeting of CoC-IEE WG III
Thursday 4 September 2008
Rita Mannella, Vice-Chair

- 1) **Root and Branch Review:** Ernst & Young presented the current status and some preliminary observations from the conduct of the Root and Branch Review. Members welcomed the presentation, observing:
 - a) The vocabulary in the reports of the Review should avoid business management jargon and in the interests of clarity explain the terms used;
 - b) The reports should include analysis of risks and constraints;
 - c) The Immediate Plan of Action and the Root and Branch Review should be integrated and the Review should take full account of Members' discussions and conclusions; and
 - d) there was a need for prioritization and sequencing of areas to be addressed and there could be a danger of initiative overload.

- 2) The Working Group looked forward to a preliminary presentation and discussion of the Root and Branch Review Report on the High Level Business Model at its session on 29 September and a full discussion of the report on 13 October.