





**PROJECT EVALUATION SERIES**

**Final Evaluation of the Joint Resilience Project in  
Kassala**

**MANAGEMENT RESPONSE**

**FOOD AND AGRICULTURE ORGANIZATION OF THE UNITED NATIONS  
OFFICE OF EVALUATION  
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Food and Agriculture Organization of the United Nations

Office of Evaluation (OED)

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## **1 Overall response to the evaluation**

Overall, the Evaluation Team conclusions and recommendations have been partially and/or accepted by the three Agencies. During the process, it was felt by the Agencies that the evaluation focused more on the relevance of the JRP's design and approach (including the Theory of Change, consultation process, monitoring and evaluation system, coordination mechanism)" rather than the results of the JRP in terms of intended and unintended impact, outcomes and outputs. The expectations on the analysis of the joint programming and multisectoral approach were not initially met. Some factual errors were identified in the first draft of the report. However, as a result of extensive consultations and exchanges with the Evaluation Team, some of the key points of concern were revisited and reflected into the final evaluation report. The Agencies expected further elaboration on the lessons learned and recommendations.

## **2 Response by recommendation**

In this section, Management should address each recommendation, discussing them in the order presented in the executive summary of the evaluation report. This should be done in the format of the Management Response matrix below (see Box 1) and include:

- The recommendation number and text copied from the evaluation report;
- Indication of whether the recommendation is accepted fully, partially, or rejected;
- Description of the actions to be taken, with comments as required on the conditions to be met during implementation, or on reasons leading to a partial acceptance or rejection of a recommendation;
- The responsible party or FAO unit for implementing the action/s;
- The time frame for implementation and/or an implementation schedule, if required;
- Indication if further funding from FAO or a resource partner is required for implementing the recommendation.

**Management response matrix<sup>1</sup>**

Management response to the (Evaluation Title)					Date
Evaluation Recommendation (a)	Management response (b) Accepted, partially accepted or rejected	Management plan			
		Actions to be taken, and/or comments about partial acceptance or rejection (c)	Responsible unit (d)	Timeframe (e)	Further funding required (Y or N) (f)
<b>Insert title of section, if any</b>					
<b>Recommendation 1</b> Provide feedback on JRP results to the 75 targeted communities, the four localities and the Kassala government <sup>1</sup> , through resources made available by DFID to strengthen the project's accountability to communities, in line with its design and goals. Furthermore, this kind of exercise could go towards building a baseline for future interventions in Kassala	<b>Accepted</b>	Agree to look for mechanisms, by agency, for further prioritizing and addressing needs in the 75 communities based on mutual assessment and feedback from the communities, resources allowing.	UNICEF, in coordination with FAO and WFP	May-June 2018	
<b>Recommendation 2</b> Consolidate the project's substantial results through continuing collaboration of the three agencies in the field, and by strengthening the capacities of national stakeholders through soft activities. In order to gauge impact on resilience and the	<b>Partially accepted</b>	The collaboration between the three UN agencies is continuing/ongoing through regular collaboration mechanisms (such as sector coordination). National stakeholders' capacities' can be strengthened through regular efforts such as trainings and continuation of the partners' coordination meetings (field and khartoum level, including nutrition and food security forum, nutrition/SUN working group) to exchange experiences	UNICEF, FAO and WFP  WASH Section	April-December 2018	

<sup>1</sup> Each column is cross-referenced to the bullet letters above.

<p>effectiveness of the JRP’s approach to WASH, the 75 communities should continue to be monitored in the future</p>		<p>and explore ways of enhancing their collaboration. Joint resource mobilization. In as much as possible, the agencies will incorporate monitoring of the communities in their regular work plans.</p>			
<p><b>Recommendation 3</b> Capitalize on lessons learnt from the JRP for further programmes building Resilience to drought and floods in Kassala or other similar contexts. This includes assessing the capacities of partners to actually work jointly; making sure that national counterparts are involved from the beginning and that they are firmly part of the project’s exit strategy; embedding the evolution of intervention modalities over the course of the project in its design; putting climate at the core of the project’s design; being clear over priorities and trade-offs between components of such a complex interventions, and include provisions to manage their implications for the community consultation processes and the expectations they engender</p>	<p><b>Partially accepted</b></p>	<p>Lessons learned are indicated in the exit strategy and will be further gathered during the feedbacks with Government and JRP communities on the JRP final evaluation report. Partners capacities were already assessed from the beginning of the JRP project and their ability to work together was continuously built through the JRP monthly coordination meetings, joint supervision and monitoring as well as joint assessments The implementation of the JRP exit strategy was completed and was jointly conducted with line ministries and implementing partners. The lessons learned from the project’s design, implementation and evaluation will be taken into consideration for future similar programmes; currently developing a joint programme in Jebel Marra (Darfur), building on the best practice and lessons learned from the JRP. Actions to be taken: Present the JRP lessons’ learned during the feedbacks to Government and communities and eventually add other ones that may be suggested by workshop participants.  We agree resilience to climate shocks should be at the core of the design of any new resilience project in the East. Particularly increasing the availability of water and alternative livelihoods.</p>	<p>UNICEF, WFP and FAO Kassala</p>	<p>April-May 2018</p>	

